



**Frontenac County Council Meeting
Wednesday, June 17, 2020 – 9:00 a.m.
Council will resolve into Closed Meeting
and will reconvene as regular Council at 9:30 a.m.**

Meeting to be held in Virtual Electronic Format and
live streamed on the County of Frontenac's YouTube Channel
https://youtu.be/2S_lqPvMUrl

Agenda

Page

Call to Order

Closed Session

- a) **Resolved That** Council resolve itself into Committee of the Whole closed session as authorized under Section 239 of The Municipal Act, to consider:

1. Adoption of Closed Minutes of Meetings held May 20, 2020
2. Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board - as it relates to mediation with the City of Kingston regarding shared services agreement

Resolved That Council rise from Committee of the Whole closed session with/without reporting

Approval of Addendum

Disclosure of Pecuniary Interest and General Nature Thereof

Adoption of Minutes

- a) Minutes of Meeting held May 20, 2020

Resolved That the minutes of the regular Council meeting held May 20, 2020 be adopted.

Deputations and/or Presentations

Proclamations

Move into Committee of the Whole

- a) **That** Council adjourn and meet as Committee of the Whole Council, with the Warden in the Chair.

Briefings

- a) **Mr. Kelly Pender**, Chief Administrative Officer, will provide Council with his monthly CAO briefing.

Unfinished Business

Recommend Reports from the Chief Administrative Officer

a) **2020-061
Planning and Economic Development
Communal Services Study Update and Next Steps and
establishment of a Communal Service Governance/Operations
Model Review Committee**

Resolved That the Council of the County of Frontenac approve the next steps in implementing Communal Services in Frontenac County;

And Further That Procedural By-law 2013-0020, as amended, be further amended to add a new Schedule B-7 – Communal Service Governance/Operations Model Review Committee attached to this report as Appendix A, which specifically:-

1. Establishes a sub-committee of the Planning Advisory Committee to focus directly on working on the creation of a governance / operations model that can be used to manage communal service development across the region;
2. Is comprised in part of the four Mayors of the Townships and members of the public who have expertise in financial management, communal servicing engineering and/or land development;

And Further That the Council of the County of Frontenac direct staff to:

1. Advertise for public positions on the subcommittee comprised of 'experts' in financial management, communal servicing engineering, and land development to assist and advise on the best approach;
2. Invite staff from the Ministry of Municipal Affairs and the Ministry of Environment Conservation and Parks to assist the sub-committee with respect to issues of governance and environmental approvals; and

And Further That the Communal Service Governance/Operations Model Review Committee report back to Council through the Planning Advisory on the best approach to creating a communal service operation, with different options and approaches considered.

Information Reports from the Chief Administrative Officer

Reports from Council Liaison Appointees

- a) Emergency and Transportation Services - Councillor Higgs
- b) Long Term Care (Fairmount Home) - Councillor Martin
- c) Corporate Services - Councillor MacDonald
- d) Planning and Economic Development - Councillor Revill

Reports from External Boards and Committees

- a) Kingston Frontenac Library Board Update - Councillor Revill
- b) KFL&A Public Health Board Update - Councillor Doyle
- c) Housing and Homelessness Committee Update - Warden Smith
- d) Food Policy Council of Kingston, Frontenac, Lennox and Addington - Councillor Higgs

Reports from Advisory Committees of County Council

Return to Council

- a) **That** Council revert from Committee of the Whole Council, to Council.

Adoption of the Report of the Committee of the Whole Council

- a) **That** the report of the Committee of the Whole Council be adopted and that the necessary actions or by-laws be enacted.

Motions, Notice of Which has Been Given

a) **Essential Workers Day - March 17**

Moved by: Deputy Warden Vandewal

Seconded by: Warden Smith

Whereas the Province of Ontario enacted a Declaration of Emergency on March 17th, 2020 in response to the COVID-19 Worldwide Pandemic; and

Whereas during the state of emergency certain services have been deemed essential services by the Government of Ontario; and

Whereas citizens are asked to isolate at home to reduce the spread of COVID-19 as essential workers continue to work and provide an essential service to their community; and

Whereas essential workers across the country are risking their lives; and

Whereas some essential workers have been stricken with illness, suffered trauma or injury, or lost their lives as a result of providing an essential service; and

Whereas without this dedicated workforce, essential services, including but not limited to, healthcare, police, fire, paramedics, long term care, military, social services, community services, food distribution, agriculture, postal and delivery services, education, security, transit, financial services, hospitality, commerce, manufacturing, construction, maintenance and repair, waste management, sanitation services, government, and administrative services would fail to function; and

Whereas our community owes a profound debt of gratitude to every single essential worker who ensured our community could continue to operate;

Now Therefore, the Council of The Corporation of the County of Frontenac Hereby supports the resolution by the City of Brantford and hereby resolves as follows:

1. **That** March 17 Be Proclaimed by the Council for The Corporation of the County of Frontenac to be Essential Workers Day in the County of Frontenac; and
2. **That** the Clerk Be Directed to provide a copy of this resolution, to MPP Ian Arthur, Kingston and the Islands, MPP Randy Hillier, Lanark-Frontenac-Kingston, and MP Mark Gerretsen, Kingston and the Islands, and MP Scott Reid, Lanark-Frontenac-Kingston to respectfully request that the Government of Ontario and the Government of Canada formally declare March 17 to be Essential Workers Day to honour all of the essential workers who sacrificed so much during the COVID-19 pandemic; and

Page 5 of 3.8 **That**, and that a copy of this resolution be provided to the City of Brantford, AMO, LUMCO, FCM, and ROMA for that purpose.

Giving Notice of Motion

Communications

That Council consent to the following communications of interest to Council listed below be received and filed:

- a) From the Corporation of the Town of Fort Erie Regarding the Request of support for High Speed Internet Connectivity in Rural Ontario
[Distributed to Members of County Council May 22, 2020]
- b) From the Corporation of the City of Cambridge Regarding Provincial Funding for Rehabilitation Facilities
[Distributed to Members of County Council May 22, 2020]
- c) From the Kingston Frontenac Housing Corporation providing 2019 Annual Report
[Distributed to Members of County Council May 29, 2020]
- d) From the Kingston Frontenac Housing Corporation providing May 25, 2020 Board Package
[Distributed to Members of County Council May 29, 2020]
- e) From the Kingston Frontenac Housing Corporation providing April 27, 2020 CEO Monthly Report
[Distributed to Members of County Council May 29, 2020]
- f) From the Kingston Frontenac Housing Corporation providing notes to Financial Statements Year Ended December 31, 2019
[Distributed to Members of County Council May 29, 2020]
- g) From the Kingston Frontenac Housing Corporation providing June 18, 2020 Unconfirmed Minutes of the Eighteenth Annual General Meeting
[Distributed to Members of County Council May 29, 2020]
- h) From the Kingston Frontenac Housing Corporation providing June 16, 2020 Annual General Meeting Agenda
[Distributed to Members of County Council May 29, 2020]
- i) Letter from the Corporation of the City of Brantford Regarding Essential Workers Day – March 17
[Distributed to Members of County Council May 29, 2020]
- j) Letter from the Verona Community Association Regarding potential danger to public health
[Distributed to Members of County Council June 5, 2020]

- k) From the Township of Puslinch Regarding:
 - B1. Centre Hastings motion for support for the role of Conservation Authorities (resolution attached)
 - B2. City of Sault Ste. Marie motion for Support for Conservation Authorities (resolution attached)
 - B3. Town of Ajax motion for supporting Conservation Authorities (resolution attached)[Distributed to Members of County Council June 5, 2020]
- l) Email from citizen regarding Verona Trail
[Distributed to Members of County Council June 5, 2020]
- m) From the Township of Puslinch Regarding Mapleton Resolution 2020-04-14 to request the Province review the Farm Property Class Tax Rate Programme, dated May 27, 2020
 - a) Correspondence from Wellington Federation of Agriculture regarding Mapleton Resolution 2020-04-14, dated May 28, 2020.[Distributed to Members of County Council June 12, 2020]
- n) Letter from Fort Erie Regarding the Proclamation Request of March 17 as Essential Workers Day
[Distributed to Members of County Council June 12, 2020]
- o) Letter from the Township of Frontenac Islands Regarding the Request for Document to be included on June 17th, 2020 County Council Agenda
[Distributed to Members of County Council June 12, 2020]
- p) Letter from the City of Kingston Regarding Invitation to Special Council Meeting
[Distributed to Members of County Council June 12, 2020]
- q) Letter from the Town of Orangeville Regarding both diversity training and use of force training and protocols for Police Services, including in Ontario
[Distributed to Members of County Council June 12, 2020]
- r) Q1 Transportation Services Reporting Summary from Southern Frontenac Community Services
[Distributed to Members of County Council June 12, 2020]
- s) Q1 Transportation Services Reporting Summary from Rural Frontenac Community Services
[Distributed to Members of County Council June 12, 2020]
- t) Letter from the Municipality of Chatham-Kent Regarding Support for the Alzheimer Society
[Distributed to Members of County Council June 12, 2020]
- u) Letter from the Municipality of Chatham-Kent Regarding Support for funding and commission
[Distributed to Members of County Council June 12, 2020]

- v) Letter from the Corporation of the Town of Bracebridge Resolution Regarding the establishment of a Municipal Financial Assistance Program to offset the financial impact of the COVID-19 pandemic [Distributed to Members of County Council June 12, 2020]
- w) From Councillor Higgins providing News Release regarding EOLC receives first report on impact of COVID-19 on regional economy. [Distributed to Members of County Council June 12, 2020]
- x) From Allan and Partners, Chartered Accounts, providing final Audit letter for December 31, 2019 year end consolidated financial statements. [Distributed to Members of County Council June 12, 2020]
- y) Letter from Eastern Ontario's Leadership Council Regarding EOLC receives first report on impact of COVID-19 on regional economy [Distributed to Members of County Council June 12, 2020]

Other Business

Public Question Period

By-Laws – General By-laws and Confirmatory By-law

- a) First and Second Reading
Resolved That leave be given to the move to introduce by-law b) that has been circulated to all Members of County Council and that by-law b) be read a first and second time.
- b) Third Reading
Resolved That by-laws a) and b) be read a third time, signed, sealed and finally passed.

By-Laws

- 15 - 16** a) To declare lands legally described as Part Lot 13, Concession 2, Geographic Township of Hinchinbrooke, Township of Central Frontenac surplus for the purpose of granting a right-of-way over part of the former K&P right of way [Proposed By-law No. 2020-027]
- 17 - 18** b) To confirm all actions and proceedings of County Council on June 17, 2020 [Proposed By-law No. 2020-030]

Adjournment



Report 2020-061

Council Recommend Report

To: Warden and Council
From: Kelly Pender, Chief Administrative Officer
Prepared by: Joe Gallivan, Director, Planning and Economic Development
Date of meeting: June 17, 2020
Re: **Planning and Economic Development – Communal Services Study Update and Next Steps and establishment of a Communal Service Governance/Operations Model Review Committee**

Recommendation

Resolved That the Council of the County of Frontenac approve the next steps in implementing Communal Services in Frontenac County;

And Further That Procedural By-law 2013-0020, as amended, be further amended to add a new Schedule B-7 – Communal Service Governance/Operations Model Review Committee attached to this report as Appendix A, which specifically:-:

- 1) Establishes a sub-committee of the Planning Advisory Committee to focus directly on working on the creation of a governance / operations model that can be used to manage communal service development across the region;
- 2) Is comprised in part of the four Mayors of the Townships and members of the public who have expertise in financial management, communal servicing engineering and/or land development;

And Further That the Council of the County of Frontenac direct staff to:

- 1) Advertise for public positions on the subcommittee comprised of 'experts' in financial management, communal servicing engineering, and land development to assist and advise on the best approach;
- 2) Invite staff from the Ministry of Municipal Affairs and the Ministry of Environment Conservation and Parks to assist the sub-committee with respect to issues of governance and environmental approvals; and

And Further That the Communal Service Governance/Operations Model Review Committee report back to Council through the Planning Advisory on the best approach to creating a communal service operation, with different options and approaches considered.

Background

Last June County Council formally endorsed the [Frontenac Communal Services Study](#). As part of that endorsement, County Council also directed staff to “investigate financial models and utility models that can be used to significantly reduce the municipal financial risk of approving development on communal services and entering into a Municipal Responsibility Agreement (MRA) and report back to Council.”

A Request for Proposals (RFP) was released in March for the preparation of a ‘Communal Services Financial Implementation Plan’.

The Frontenac County Communal Services Financial Implementation Plan RFP had two main goals:

- To establish a financial model(s) that will reduce/eliminate the fiscal risk of the County and/or Townships to support new development on communal services.
- To recommend a governance/management structure and set out implementation to develop a system that has potential to have a collective utility fee/maintenance program, rather than individual systems by subdivision.

Two consulting firms provided responses and were interviewed by a review team consisting of: Chief Administrative Officer; Director of Planning and Economic Development; Manager of Community Planning; and the Director of Development Services for South Frontenac Township.

Following the interviews there was a determination that both submissions did not meet the goals of the RFP.

Staff will re-issue the RFP to clarify that there is a need to prioritize governance/oversight over operations (i.e., utilities and maintenance). The creation of a clear strategy on how to oversee the development of communal services across the region needs to be determined before getting into the details of setting up a utility for operations and maintenance.

Proposed Communal Governance Sub-Committee

Staff are recommending the creation of the governance sub-committee so that the four Mayors can be directly involved in the project from the outset and make decisions with the assistance of experts from the community with a background in finance, communal service engineering, and land development. Applications received from members of the public who exhibit the specific areas of expertise being sought will be brought forward for Councils consideration at the July Council meeting. Staff are recommending that the number of citizen appointees identified in Appendix A be left open at this time in order to allow Council the freedom to review the submission of applications in July and best determine, without restrictions, the best qualified to sit on this Committee. Once Council

determines who it best feels should sit on the Committee, it can amend Schedule B-7 with respect to the Committee Composition. It is also recommended that staff from the Ministry of Municipal Affairs and Housing, and the Ministry of Environment Conservation and Parks be invited to assist with any questions with respect to the Municipal Act, the Planning Act, and the Water Resources Act.

It is expected that the consultant will report directly to the sub-committee and also make presentations to Township Councils to explain the project and answer questions.

Recommendations from the sub-committee will go the Planning Advisory Committee and then to County Council, or joint Councils, for endorsement.

The following is a list of issues that should be considered during this work and will be expanded on in the Request for Proposal:

- Review best practice models currently in place in Ontario (e.g., Lakeland Power, Township of Oro-Medonte)
 - What is their governance model?
 - Board composition
 - What is their reporting relationship to Council/community?
 - What should be the scope of services for this operation?
 - How does the financial model work (community investment/re-investment, dividends, community grants)?
 - Risk mitigation strategies
 - Community Investment Policy
 - Analysis of operations of utilities – recommendations for next steps.
- Review financial model that was completed by WSP consultants in the 2019 Communal Services Study.
- What is the best way to establish this operation? Is it through the creation of Municipal Service Corporation (MSC) that is permitted under the Municipal Act?
- Does the MSC need to be under the jurisdiction of the regional government for it to operate across the County? Are there other ways of setting this up without the upper tier involvement? Is the MSC stronger (and have lower financial risk) if the County is a partner?
- Is there 'seed funding' required at the outset, i.e., a reserve fund to support the first few communal developments in the short term?

Comment

The main purpose of the 2019 Communal Servicing Study was to demonstrate that the perceived obstacles – engineering, financial, risk management, planning - are just that, and to equip Frontenac with the tools necessary to enable redevelopment and new development on the basis of communal services. This Study has been reviewed and supported by the Ministry of Municipal Affairs and Housing, the Ministry of Environment Conservation and Parks, and the Ontario Onsite Wastewater Association.

Communal water and wastewater servicing offers the potential to allow for new development and infill across the County, including on village and hamlet mainstreets,

addressing some of the challenges associated with centralized municipal services and with private on-site services. Most importantly, communal servicing has the potential to support more compact, land-efficient development than is possible with private servicing, at a lower cost than is possible with centralized municipal services, and enable revitalization of the Frontenac's communities.

No other regional jurisdiction in Ontario has attempted to create a governance model to develop a singular approach to supporting new development on communal services. There have been a few communal service developments built in Eastern Ontario (e.g., Greater Madawaska Township [Calabogie], Rideau Lakes Township, Mississippi Mills Township [Almonte] and Augusta Township [Maitland]), due in part that there has been no municipal strategies developed to provide consistent support for community building using communal services.

If Frontenac County is successful in creating a governance model through the work of this subcommittee then the next step – establishing or contracting utility operations – will be a relatively straightforward exercise.

Financial Implications

Project budget of \$50,000 has been allocated through monies from the Municipal Modernization Fund (Council authorization July, 2019).

The cost associated with Committee meetings is approximately \$500 per meeting which covers mileage costs for committee members. This cost may be slightly higher depending on the number of citizens Council opts to appoint as well as the distance members are required to travel. Although currently Committees and Council are meeting virtually due to the declared emergency and the restrictions around social distancing and public gatherings, once the Province and the County have ceased their declarations of emergency, the ability to meet virtually will no longer be an option.

Both Committee and Council budgets for 2020 with respect to meeting expenses are under budget due to all meetings being held virtually since March of this year. Through May 2020, the budget line for Other Boards has incurred \$1,274 less in expenses than what was projected.

Organizations, Departments and Individuals Consulted and/or Affected

Frontenac County
All Four Townships
Ontario Ministry of Municipal Affairs
Ontario Ministry of Environment, Conservation and Parks

Appendix A

Schedule B-7 – Advisory Committee to the Planning Advisory Committee

Committee Name: Communal Service Governance/Operations Model Review Committee

Establishment of the Committee

- (i) The Communal Service Governance/Operations Model Review Committee shall be comprised of xxx members appointed by County Council as follows:
 - xx (x) member of the public (to be determined based on applications received); and
 - four (4) members of County Council, those being the Mayors of each Township.

Although not voting members of the Committee, an invitation will be extended to staff from the Ministry of Municipal Affairs and the Ministry of Environment Conservation and Parks to assist the sub-committee with respect to issues of governance and environmental approvals.

- (ii) The members of the Communal Service Governance/Operations Model Review Committee shall hold office from the date of their appointment, at the pleasure of Council, up to such time that a governance / operations model to manage communal service development across the region has been approved by Council but not longer than the term of Council and who shall be named in this Schedule;
- (iii) The Communal Service Governance/Operations Model Review Committee shall meet as required.
- (iv) The Communal Service Governance/Operations Model Review Committee shall adhere to the County's Procedural By-law No. 2013-0020 and any amendments thereto, specifically *Section 26 – Committees* for the conduct of all Meetings.

Terms of Reference

- (i) Goal/Mission

The mission of the County of Frontenac stated in its Mission Statement is the effective, efficient and sustainable delivery of service to its citizens. Within the context of the Values and Principles detailed, the Administrative Building Design Task Force will be guided by the Mission Statement:

- (ii) Mandate

- a) To review and advise the Planning Advisory Committee on the best approach to creating a communal service operation, with different options and approaches considered.

- b) Review best practice models currently in place in Ontario (e.g., Lakeland Power, Township of Oro-Medonte), including:
 - a. governance model
 - i. Board composition
 - ii. What is their reporting relationship to Council/community?
 - b. Scope of services for this operation
 - c. How does the financial model work (community investment/re-investment, dividends, community grants)?
 - i. Risk mitigation strategies
 - ii. Community Investment Policy
 - d. Analysis of operations of utilities – recommendations for next steps.
- c) Review financial model that was completed by WSP consultants in the 2019 Communal Services Study.
- d) Determine what the best way would be to establish this operation, such as through the creation of Municipal Service Corporation (MSC) permitted under the Municipal Act.
- e) Does the MSC need to be under the jurisdiction of the regional government for it to operate across the County? Are there other ways of setting this up without the upper tier involvement? Is the MSC stronger (and have lower financial risk) if the County is a partner?
- f) Investigate any ‘seed funding’ required at the outset, i.e., a reserve fund to support the first few communal developments in the short term?

Composition of the Committee

The Council of the County of Frontenac hereby appoints the following individuals to the County of Frontenac Communal Service Governance/Operations Review Committee:

xxx (x) Representatives from the Community:

-

Four (4) members of County Council, those being the Mayors of each Township (or their designate):

- North Frontenac – Councillor Higgins
- Central Frontenac – Councillor Smith
- South Frontenac – Councillor Vandewal
- Frontenac Islands – Councillor Doyle

By-Law No. 2020-0027

Of

The Corporation of the County of Frontenac

Being a by-law to declare lands legally described as Part Lot 13, Concession 2, Geographic Township of Hinchinbrooke, Township of Central Frontenac surplus for the purpose of granting a right-of-way over part of the former K&P right of way

Whereas pursuant to County of Frontenac By-law No. 17-1995 which establishes procedures governing the sale of real property;

And Whereas Section 2(a) requires that prior to the sale of any real property Council shall pass a by-law or resolution at a meeting open to the public to declare the real property to be surplus;

And Whereas Section 3(a) requires that notice to the public of a proposed sale of real property shall be given prior to the date of sale by publication in a newspaper that is, in the Clerk's opinion, of sufficiently general paid or unpaid circulation within the municipality to give the public reasonable notice of the sale;

And Whereas the Council for the Corporation of the County of Frontenac considers it desirable and expedient to declare lands legally described as Part Lot 13, Concession 2, Geographic Township of Hinchinbrooke, Township of Central Frontenac surplus for the purpose of granting a right-of-way over part of the former K&P right of way to Mr. Brown subject to the following conditions:

- All surveying and legal fees be borne by the landowner

Now Therefore Be It Resolved That the Council of the Corporation of the County of Frontenac does hereby declares the following:

1. **That** lands legally described as Part Lot 13, Concession 2, Geographic Township of Hinchinbrooke, Township of Central Frontenac be declared surplus for the purpose of granting a right-of-way over part of the former K&P right of way subject to the following conditions:
 - All surveying and legal fees be borne by the landowner;
 - The right-of-way across the K&P Trail shall be surveyed to a minimum of 10 meters (33 feet) along the frontage of both lots to gain access across the trail; and

- Trail crossing be upgraded, at the expense of the applicant, to improve visibility for trail users and right-of-way users to the satisfaction of the Manager of Economic Development, or their designate.
- 2. **That** pursuant to By-law No. 17-1995, third reading of this by-law be given at the June 17, 2020 County Council meeting to accommodate public notice requirements;
- 3. **That** this by-law shall come into force and take effect upon the date of final passing.

Read a first and second time this 20th day of May, 2020.

Read a third time, signed, sealed and finally passed this 17th day of June, 2020.

The Corporation of the County of Frontenac

Frances Smith, Warden

Jannette Amini, Clerk

By-law No. 2020-0027 – To declare lands legally described as [description] surplus for the purpose of granting a right-of-way over part of the former K&P right of way
June 17, 2020

Page 2 of 2

By-Law No. 2020-0030

of

The Corporation of the County OF Frontenac

being a by-law to confirm all actions and proceedings of County Council on
June 17, 2020

Whereas Section 8 of the *Municipal Act, S.O. 2001, c.25* and amendments thereto provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under the *Municipal Act* or any other Act; and;

Whereas Subsection 2 of Section 11 of the *Municipal Act, S.O. 2001, c.25* and amendments thereto provides that a lower-tier municipality and an upper-tier municipality may pass by-laws respecting matters within the spheres of jurisdiction described in the Table to Subsection 2 subject to certain provisions, and;

Whereas Section 5 of the *Municipal Act, S.O. 2001, c. 25* and amendments thereto provides that a municipal power, including a municipality's capacity, rights, powers and privileges under Section 8 shall be exercised by its council and by by-law unless the municipality is specifically authorized to do otherwise; and;

Whereas the Council of the County of Frontenac deems it expedient to confirm its actions and proceedings;

Now Therefore Be It Resolved That the Council of the Corporation of the County of Frontenac hereby enacts as follows:

1. **That** all actions and proceedings of the Council of the County of Frontenac taken at its regular meeting held on June 17, 2020 be confirmed as actions for which the municipality has the capacity, rights, powers and privileges of a natural person.
2. **That** all actions and proceedings of the Council of the County of Frontenac taken at its regular meeting held on June 17, 2020 be confirmed as being matters within the spheres of jurisdiction described in Subsection 2 of Section 11 of the *Municipal Act, S.O. 2001, c.25* and amendments thereto.
3. **That** all actions and proceedings of the Council of the Corporation of the County of Frontenac taken at its regular meeting held on June 17, 2020 except those taken by by-law and those required by by-law to be done by resolution are hereby sanctioned, ratified and confirmed as though set out within and forming part of this by-law.

4. **That** this by-law shall come into force and take effect as of the final passing thereof.

Read a First and Second Time this 17th day of June, 2020

Read a Third Time and Finally Passed, Signed and Sealed this 17th day of June, 2020.

The Corporation of the County Of Frontenac

Frances Smith, Warden

Jannette Amini, Clerk