



Special Council Agenda
February 18, 2022 – 9:00 AM
Municipal Office - Council Chambers
6648 Road 506, Plevna
[Zoom Registration](#)

Page

1. Call to Order and Purpose of Meeting

2. Chair's Opening Remarks

3. Approval of Agenda

- a) Approval of the Agenda for February 18, 2022 Special Meeting of Council regarding the 2022 Special Operating Budget.

Be It Resolved That Council approves the Agenda for the Special Meeting of Council dated February 18, 2022, as circulated.

4. Disclosure of Pecuniary Interest and General Nature Thereof

5. Presentation

- a) Treasurer - 2022 Draft Budget Overview (PowerPoint at meeting)

Be It Resolved That Council receives the Presentation from the Treasurer regarding the 2022 Draft Budget Overview and thanks her for the presentation.

6. Business Arising

- a) Resolution #522-21: Rural Frontenac Community Services (RFCS) - Request for Youth Program Funding

Whereas Council passed Resolution #522-21 at their meeting on December 10, 2021 receiving for information the presentation regarding Rural Frontenac Community Services (RFCS) – Programs for Rural Youth and deferred a decision to provide \$5400 in funding to the Youth Program until Budget Deliberations in 2022;

Therefore Be It Resolved that Council approves providing \$5400 to RFCS for the Programs for Rural Youth in 2022.

5

6 - 9

- b) Resolution #434-21: Electric Vehicle Charging Station for North Frontenac

Whereas Council passed Resolution #434-21 at their meeting on October 1, 2021 receiving for information an administrative report from Councillor Inglis entitled “Electric Vehicle Charging Stations”; and deferred a decision until Budget Deliberations in 2022;

Therefore Be It Resolved That Council instructs the Manager of Community Development to monitor for upcoming funding opportunities for electric vehicle charging stations and bring back feasible opportunities to Council at that time.

7. Communications

10 - 126

- a) Treasurer: Communications of Interest

Be It Resolved That Council receives for information Section 'A' Items of the Treasurer's Administrative Report entitled “Communications of Interest.”

8. Administrative Reports

127 - 133

- a) Kaladar Barrie Joint Fire Department: Draft Budget

Be It Resolved That Council approves the Kaladar Barrie Fire Department Proposed Budget for 2022.

134 - 136

- b) CAO/Managers: Growth and Pressures

Be It Resolved That Council receives the Chief Administrative Officer's (CAO) and Manager's Administrative Report entitled “Growth and pressures” for information purposes;

And That, based on growth data; the Township being successful in applying for and receiving Provincial/Federal funding for new initiatives and improvements; and new legislation requirements, Council instructs the CAO to add the new position of Clerical Assistant / Crown Land Stewardship Program (CLSP) to the Organization Chart.

137 - 138

- c) Clerk/Planning Manager: Committee of Adjustment/Planning Advisory Committee Renumeration

Be It Resolved That Council receives for information the Clerk/Planning Manager's Administrative Report entitled “Committee of Adjustment/Planning Advisory Committee Remuneration”;

And That Council approves Committee Members being paid \$113.21 per Meeting; \$40 to complete a site inspection for 2022 and continuing in 2023 to apply cost of living to the rate annually at the same rate used for Employee rates;

And That Council approves an increase to office supplies expense being \$250 for 2022 and returning to \$125 in 2023.

139 - 141

- d) Director of Emergency Services/Fire Chief: Dry Hydrant Program
Be It Resolved That Council receives for information the Director of Emergency Service, Fire Chief's (DESFC) Administrative Report entitled "Dry Hydrant Program";
And That Council instructs the (DESFC) to continue the installation of Dry Hydrants in Wards two and three at a rate of one hydrant per year, until all locations meeting the installation parameters as outlined are exhausted.

142 - 144

- e) Manager of Community Development: Community Improvement Plan (CIP) - Update
Be It Resolved That Council receives for information the Manager of Community Development's Administrative Report entitled "North Frontenac Community Improvement Plan (CIP) – Update";
And That Council approves \$13,000 in the Economic Development Budget in 2022 to be used for CIP Applications from our local Businesses, topping the amount available for new Applications to \$30,000 for 2022;
And That Council will consider top ups to \$30,000 annually for the CIP at our annual Budget Meetings beyond 2022 and throughout the future.

145 - 147

- f) Manager of Community Development: Helen Lane Boat Launch - Big Gull Lake, Coxvale Area
Be It Resolved That Council receives for information the Manager of Community Development's (MCD) Administrative Report entitled "Helen Lane Boat Launch – Big Gull Lake, Coxvale Area";
And That Council directs the MCD to submit a request in writing to the Ministry of Northern Development, Mines, Natural Resources and Forestry (MNDMNR) for permission to expand the parking area at the Helen Lane Boat Launch on Big Gull Lake;
And That Council approves the estimated expense of approximately \$40,000 from the MNR Parks Reserve Fund for this potential project.

148 - 149

- g) Manager of Community Development: 2023 Ontario Ice Fishing Challenge
Be It Resolved That Council receives for information the Manager of Community Development's (MCD) Administrative Report entitled "2022 Ontario Ice Fishing Challenge";
And That Council directs the Economic Development Officer (EDO) to enter the Township into a 'Community Sponsor' agreement with Angler's Atlas for the 2023 Ontario Ice Fishing Challenge at a cost of \$1,000 + HST.
And That Council directs the EDO to solicit suitable prize sponsorships from North Frontenac businesses for the following tournament categories; Longest Yellow Perch, Longest Northern Pike, Longest

Walleye, Longest Lake Trout, Longest Brook (Speckled) Trout and Most Species Caught (legal in season species).

150 - 153

- h) Treasurer and Public Works Manager: Update - LiDAR and Risk Assessment Project

Be It Resolved That Council receives for information the Public Works Manager's (PWM) Administrative Report entitled, "Update – LiDAR and Risk Assessment Project".

154 - 275

9. CAO and Managers

- a) Draft Budget - 2022

Be It Resolved That Council receives for information the 2022 Draft Budget.

10. Closed meeting

None.

11. Rise and Report

12. Confirmatory By-law

276

- a) **Confirming By-law #07-22**

Be It Resolved That By-law #07-22, being a By-law to confirm all actions and proceedings of Council for its Special Meeting held February 18, 2022 be read a first and second time.

13. Adjournment

- a) Adjournment of Council Meeting

Be It Resolved That Council adjourns the Meeting at _____ .m. until February 25, 2022 or at the call of the Chair.

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Date December 10, 2021



Resolution # 522-21

**Resolution of the Council of the
Corporation of the Township of North Frontenac**

Moved By:

Seconded By:

Be It Resolved ThatCouncil receives for information the presentation regarding Rural Frontenac Community Services (RFCS) – Programs for Rural Youth from Sarah McCullough, Youth Program Coordinator; and thanks her for her time spent today;
And ThatCouncil defers a decision to provide \$5,400 in funding to the Youth Program until Budget Deliberations in 2022.

Carried

Mayor

Date October 1, 2021



Resolution # 434-21

**Resolution of the Council of the
Corporation of the Township of North Frontenac**

Moved By:
Councillor Fowler

Seconded By:
Councillor Hermer

Be It Resolved That Council receives for information Councillor Inglis' Administrative Report entitled "Electric Vehicle Charging Station for North Frontenac";
And That Council defers this discussion to be included in 2022 Strategic Plan and Budget discussions.

Carried

Mayor



Administrative Report

To: Mayor and Members of Council

From: Councillor John Inglis

Date of Meeting: October 1, 2021

Re: Electric Vehicle Charging Station for North Frontenac

Background

A shift is happening around the world, from gas powered vehicles to battery-electric vehicles. This is not yet particularly evident in rural Eastern Ontario. Even in Canada as a whole, electric vehicle sales are currently just 3.3% (about 52,000 per year) of all passenger vehicle sales, but they are increasing very quickly. Most major auto manufacturers are now building or have promised battery-electric vehicles in the next couple of years. For example, GM has stated it will be 100% electric by 2035. It has produced the Bolt for 5 years and is now planning to release a Cadillac SUV and a Hummer in 2022. The Carlton Place GM dealer is sold out of their Hummer allotment already. The fact is that the industrial sector as a whole has recognized the reality of a climate crisis and is responding in the most rational way possible in order to remain profitable. Changes such as this do not occur gradually, they occur with exponential increase, and we will all be surprised in the coming few years about the speed of change.

The point of the request in this administrative report is primarily to demonstrate forward thinking in a small rural township. Public fast chargers, also called Level 3 chargers, simply do not yet exist in rural locations. Kingston has one, Peterborough has a few, and Ottawa has a few. Perth has 6 Tesla chargers, but they will only charge a Tesla vehicle and they are part of a massive marketing effort paid for by Tesla. Given the fact that many battery-electric vehicles have a range of 300 to 400 kilometers, an available fast charger in Plevna makes a round trip from Toronto possible. Given the additional fact that electric vehicles are currently more expensive than many gas powered vehicles, the demographic of the owners means that they often have discretionary spending ability. Charging time would be 20 to 40 minutes, enough for an extended coffee break or a meal.

Councillor Inglis Administrative Report
Electric Vehicle Charging Station for North Frontenac
October 1, 2021
Page 1 of 3



Researched By
Councillor John Inglis

Comments

There is no 'partway' option with this proposed fast charger purchase. A Level 3 charger is a major electrical installation, rated at 50 kilowatts or higher. A 200 amp house service is slightly smaller than 50 kilowatts. It involves the purchase of the equipment and then the hiring of a qualified electrical firm to install, in addition to an agreement with the landowner at the location. It also requires adequate electrical service to the location, which is the case for the suggested Plevna site. The installed cost (based on one estimate from a Quebec supplier) is about \$80,000. Users would pay a charge using a credit or debit card, or a smartphone application. The transaction would be handled by the equipment supplier, who would remit to the township with usage reports on a regular basis.

There is currently an opportunity for 50% federal funding of a public fast charger, available until early 2022. In the future, electric car charging will likely be taken over by the private sector much as gasoline stations are now. In fact, most gas stations will become car charging stations and will have to develop attractions for users who must wait longer than it currently takes to pump gas. A municipally owned charging station in Plevna will be unique in the area. It will not be made obsolete even as the infrastructure grows in urban areas around us.

What must be considered is a likely slow first few years of income. We have seen other examples in North Frontenac of projects which start very slowly and then become successful features of our community. Crown land camping is an example, the dark sky site is another.

Councillor Inglis Administrative Report
Electric Vehicle Charging Station for North Frontenac
October 1, 2021
Page 2 of 3

A public fast charger in Plevna sponsored by the township will (a) demonstrate progressive action in dealing with a climate crisis, (b) provide income in the future which will offset the capital cost, and (c) attract visitors who have discretionary spending ability.

Recommendation

Be it Resolved That Council receives for information Councillor Inglis' Administrative Report entitled "Electric Vehicle Charging Station for North Frontenac",

And That Council agrees in principle to spending up to \$90,000 to install a Level 3, 50 kilowatt or larger charging station, subject to receiving a 50% grant from the Federal Enercan program,

And That this charging station be located in Plevna or Cloyne, subject to a satisfactory agreement being reached with the property owner at the selected location, and involving a duration of at least 6 years,

And That the EDTF, in association with the Manager of Community Development, be responsible for developing the Request for Quotation documents and in securing the location, subject to agreement by members of the EDTF

And That the EDTF recommend a successful bidder for Council's approval,

And That the Economic Development Officer be responsible for marketing this township feature with the intent of attracting day visitors and cottagers with electric vehicles,

And That the township portion of the cost be paid from a reserve fund, and that revenue from the charging station be returned to the reserve fund each year.



Administrative Report

To: Mayor and Members of Council

From: Kelly Watkins, Dipl.M.A., M.M.

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer

Date of Meeting: February 18, 2022 – Special Budget Meeting

Re: Treasurer's Communications of Interest to Council Re: 2022 Budget

7 a) It is recommended that the following communications of interest to the Township be received for Council's information and filed.

1. 2021 Year to Date Statement – Unaudited – pending Year End
2. 2022 Total Taxable Assessment Comparison
3. 2022 Taxable Assessment – Ward Breakdown
4. 2022 Taxation Year – Municipal Levy Comparison
(Using 2022 Assessments and 2021 Tax Rates)
5. COVID Financial Update as of February 10, 2022
6. 2005 – 2022 Federal Gas Tax Allocation
7. 2022 Ontario Municipal Partnership Fund (OMPF)
 - i. 2022 OMPF Workbook – North Frontenac
 - ii. 2022 MFCI Workbook – North Frontenac
8. 2022 Quinte Conservation Authority Preliminary Budget and letter to CAO
9. 2022 Mississippi Valley Conservation Authority Draft Budget
10. 2022 Education Levy
11. 2022 County Levy
 - i. 2021-0036 Schedule A Tax Rate Report
 - ii. By-law no. 2021-0035– To Set Tax Ratios
12. 2022 Ontario Provincial Police (O.P.P.) Billing Statement Summary
13. 2021 Financial Indicator Results based on 2020

Treasurer's Administrative Report
Treasurer's Communication of Interest to Council Re: 2022 Budget
February 18, 2022
Page 1 of 1

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Default (000)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|-------------------------------------|---------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-000-0-30110 | Federal Grant - Gas Tax | 57,578.00 \$ | 57,578.17 \$ | 60,195.00 \$ | 118,062.87 \$ | (96.13%) |
| 01-000-0-30830 | Federal Gas Tax - County FGT | 129,323.00 | 128,850.32 | 134,112.00 | 134,167.26 | (0.04%) |
| 01-000-0-31000 | Provincial Grants - OMPF / GRF | 1,777,700.00 | 1,777,700.00 | 1,817,100.00 | 1,817,100.00 | 0.00% |
| 01-000-0-31037 | Provincial Grant - Ontario Cannabis | 0.00 | 0.00 | 0.00 | 5,000.00 | 0.00% |
| 01-000-0-31039 | COVID 19 - Safe Restart Agreement | 0.00 | 258,900.00 | 0.00 | 64,966.00 | 0.00% |
| 01-000-0-45000 | Contributions from Reserves/Reserve | 11,000.00 | 10,916.27 | 0.00 | 0.00 | 0.00% |
| 01-000-0-49000 | Prior Year's Surplus | 150,000.00 | 150,000.00 | 150,000.00 | 150,000.00 | 0.00% |
| Total Default Revenues | | 2,125,601.00 \$ | 2,383,944.76 \$ | 2,161,407.00 \$ | 2,289,296.13 \$ | (5.92%) |
| Expenditures | | | | | | |
| 01-000-0-50295 | Consulting Services | 11,000.00 \$ | 10,916.27 \$ | 0.00 \$ | 0.00 \$ | 0.00% |
| 01-000-0-58500 | Contributions to Reserves/Reserve | 186,901.00 | 761,449.56 | 194,307.00 | 622,756.59 | (220.50%) |
| 01-000-0-58600 | Contributions to TCA Reserve Funds | 470,231.00 | 470,231.00 | 473,951.00 | 473,951.00 | 0.00% |
| Total Default Expenditures | | 668,132.00 \$ | 1,242,596.83 \$ | 668,258.00 \$ | 1,096,707.59 \$ | (64.11%) |
| Default Excess of Revenues Over Expenditures | | \$ 1,457,469.00 \$ | 1,141,347.93 | 1,493,149.00 \$ | 1,192,588.54 \$ | 20.13% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Council (100)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|---|---------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-100-0-45000 | Contributions from Reserves/Reserve | 0.00 \$ | 0.00 \$ | 4,200.00 \$ | 5,014.08 \$ | (19.38%) |
| Total Council Revenues | | 0.00 \$ | 0.00 \$ | 4,200.00 \$ | 5,014.08 \$ | (19.38%) |
| Expenditures | | | | | | |
| 01-100-0-50103 | Council Remuneration | 138,200.00 \$ | 138,883.30 \$ | 139,000.00 \$ | 138,662.46 \$ | 0.24% |
| 01-100-0-50120 | Mileage | 5,500.00 | 1,821.87 | 3,500.00 | 1,894.11 | 45.88% |
| 01-100-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 2,700.00 | 2,707.63 | 2,725.00 | 2,703.86 | 0.78% |
| 01-100-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 2,000.00 | 910.51 | 775.00 | 777.05 | (0.26%) |
| 01-100-0-50180 | Conventions/Conferences | 12,000.00 | 5,310.34 | 6,000.00 | 0.00 | 100.00% |
| 01-100-0-50200 | Office Supplies and Stationery | 4,200.00 | 4,200.00 | 8,400.00 | 8,400.00 | 0.00% |
| 01-100-0-50201 | County Meeting Expense | 0.00 | 0.00 | 0.00 | 150.00 | 0.00% |
| 01-100-0-50205 | Other Materials (Includes Shop | 2,000.00 | 327.25 | 1,000.00 | 359.10 | 64.09% |
| 01-100-0-50260 | Advertising | 1,000.00 | 422.91 | 1,000.00 | 587.82 | 41.22% |
| 01-100-0-50290 | Legal Services | 500.00 | 127.20 | 500.00 | 0.00 | 100.00% |
| 01-100-0-50295 | Consulting Services | 7,500.00 | 0.00 | 7,500.00 | 2,065.73 | 72.46% |
| 01-100-0-50300 | Memberships | 3,100.00 | 3,185.33 | 3,200.00 | 3,232.88 | (1.03%) |
| 01-100-0-50310 | Publications/Subscriptions | 200.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-100-0-50320 | Election Expense | 0.00 | 0.00 | 0.00 | 814.08 | 0.00% |
| 01-100-0-50330 | Insurance | | | 1,950.00 | 1,942.92 | 0.36% |
| 01-100-0-50350 | Training/Seminars | 500.00 | 0.00 | 500.00 | 488.45 | 2.31% |
| 01-100-0-58500 | Contributions to Reserves/Reserve | 5,000.00 | 12,500.00 | 5,000.00 | 10,434.27 | (108.69%) |
| Total Council Expenditures | | 184,400.00 \$ | 170,396.34 \$ | 181,050.00 \$ | 172,512.73 \$ | 4.72% |
| Council Excess of Revenues Over Expenditures | | \$ (184,400.00) \$ | (170,396.34) | (176,850.00) \$ | (167,498.65) \$ | 5.29% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Revised Budget
For Administration (110)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--------------------------------------|---|------------------------|------------------------|-------------------|-------------------|-----------------------|
| Revenues | | | | | | |
| 01-110-0-40200 | Sale of Land/Equipment | \$ | \$ | 0.00 | \$ 199.00 | 0.00% |
| 01-110-0-41050 | Tax Certificates and Zoning Letters | 3,000.00 | 4,630.00 | 2,500.00 | 4,675.00 | (87.00%) |
| 01-110-0-41055 | MFIPPA Fees | 0.00 | 34.40 | 0.00 | 5.00 | 0.00% |
| 01-110-0-41100 | U.S. Exchange | 2,000.00 | 1,474.64 | 1,000.00 | 1,808.62 | (80.86%) |
| 01-110-0-41210 | Lottery Licences | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-110-0-41400 | Bank Interest Earned | 30,000.00 | 17,629.54 | 20,000.00 | 12,679.33 | 36.60% |
| 01-110-0-41450 | Miscellaneous (Photocopies, Fax, NSF) | 500.00 | 975.56 | 500.00 | 1,648.28 | (229.66%) |
| 01-110-0-45000 | Contributions from Reserves/Reserve | 65,000.00 | 30,463.11 | 144,600.00 | 88,738.70 | 38.63% |
| Total Administration Revenues | | 100,600.00 | 55,207.25 | 168,700.00 | 109,753.93 | 34.94% |
| Expenditures | | | | | | |
| 01-110-0-50100 | Salaries | 520,000.00 | 522,042.69 | 508,200.00 | 507,477.36 | 0.14% |
| 01-110-0-50105 | Income Protection Year End Payout | 7,500.00 | 3,694.96 | 7,500.00 | 2,917.70 | 61.10% |
| 01-110-0-50109 | Casual Labour | 3,120.00 | 0.00 | 15,000.00 | 23,697.24 | (57.98%) |
| 01-110-0-50110 | Benefits - Health/Dental/Life | 41,000.00 | 38,989.10 | 46,250.00 | 43,199.02 | 6.60% |
| 01-110-0-50120 | Mileage | 1,500.00 | 177.00 | 750.00 | 357.54 | 52.33% |
| 01-110-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 12,750.00 | 12,418.77 | 13,100.00 | 13,039.03 | 0.47% |
| 01-110-0-50140 | Benefits - W.S.I.B. | 18,500.00 | 17,289.69 | 19,150.00 | 18,891.50 | 1.35% |
| 01-110-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 35,000.00 | 35,317.27 | 38,300.00 | 38,677.47 | (0.99%) |
| 01-110-0-50160 | Benefits - OMERS | 62,500.00 | 63,401.65 | 62,500.00 | 63,602.98 | (1.76%) |
| 01-110-0-50175 | Contracted Services | 2,715.00 | 1,325.97 | 2,715.00 | 1,185.21 | 56.35% |
| 01-110-0-50180 | Conventions/Conferences | 12,000.00 | 2,686.72 | 6,000.00 | 407.04 | 93.22% |
| 01-110-0-50200 | Office Supplies and Stationery | 16,000.00 | 10,470.92 | 16,000.00 | 15,844.44 | 0.97% |
| 01-110-0-50201 | County Meeting Expense | 1,500.00 | 220.28 | 750.00 | 0.00 | 100.00% |
| 01-110-0-50205 | Other Materials (Includes Shop | 4,000.00 | 2,805.18 | 4,000.00 | 2,155.67 | 46.11% |
| 01-110-0-50210 | Heat | 7,550.00 | 4,610.89 | 7,550.00 | 5,105.88 | 32.37% |
| 01-110-0-50220 | Utilities (Hydro) | 4,600.00 | 4,574.09 | 4,600.00 | 5,095.35 | (10.77%) |
| 01-110-0-50230 | Building Maintenance | 3,500.00 | 1,710.55 | 3,500.00 | 1,866.15 | 46.68% |
| 01-110-0-50250 | Postage | 15,000.00 | 14,127.86 | 15,000.00 | 13,994.10 | 6.71% |
| 01-110-0-50260 | Advertising | 500.00 | 236.39 | 500.00 | 488.50 | 2.30% |
| 01-110-0-50270 | Telephone (Includes Fax) | 3,200.00 | 5,404.31 | 4,800.00 | 5,061.17 | (5.44%) |
| 01-110-0-50280 | Auditing Services | 24,000.00 | 15,915.84 | 24,000.00 | 20,250.24 | 15.62% |
| 01-110-0-50290 | Legal Services | 2,000.00 | 190.46 | 2,000.00 | 1,603.74 | 19.81% |
| 01-110-0-50295 | Consulting Services | 41,000.00 | 0.00 | 73,000.00 | 37,350.20 | 48.84% |
| 01-110-0-50300 | Memberships | 2,730.00 | 2,762.79 | 3,300.00 | 3,376.40 | (2.32%) |
| 01-110-0-50330 | Insurance | 12,000.00 | 12,317.85 | 20,150.00 | 16,683.61 | 17.20% |
| 01-110-0-50340 | Computers | 72,075.00 | 75,463.66 | 115,510.00 | 102,276.35 | 11.46% |
| 01-110-0-50350 | Training/Seminars | 15,000.00 | 8,155.08 | 12,000.00 | 7,962.43 | 33.65% |
| 01-110-0-50360 | Leases (Photocopier and Postage | 8,220.00 | 7,056.18 | 8,220.00 | 8,353.95 | (1.63%) |
| 01-110-0-50380 | Courier | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-110-0-50500 | Bank Service Charges and Interest | 5,000.00 | 4,716.06 | 5,000.00 | 5,484.18 | (9.68%) |
| 01-110-0-50501 | ADP Payroll Service Charges | 10,000.00 | 10,225.55 | 10,500.00 | 10,630.66 | (1.24%) |
| 01-110-0-52360 | Medicals/Drivers Abstract/CPIC | 100.00 | 0.00 | 100.00 | 53.00 | 47.00% |
| 01-110-0-54001 | New Equipment for Health & Safety | 200.00 | 181.46 | 200.00 | 147.98 | 26.01% |
| 01-110-0-58050 | Capital Fund Expenditures | 25,000.00 | 7,449.88 | 35,000.00 | 6,581.99 | 81.19% |
| 01-110-0-58600 | Contributions to TCA Reserve Funds | 34,000.00 | 34,000.00 | 34,000.00 | 34,199.00 | (0.59%) |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Administration (110)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|------------------------|------------------------|------------------|-----------------|-----------------------|
| Total Administration Expenditures | 1,023,960.00 \$ | 919,939.10 \$ | 1,119,345.00 \$ | 1,018,017.08 \$ | 9.05% |
| Administration Excess of Revenues Over Expenditures \$ | (923,360.00) \$ | (864,731.85) | (950,645.00) \$ | (908,263.15) \$ | 4.46% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
 Revised Budget
 For Economic Development (170)
 For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|---|--------------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Revenues | | | | | | |
| 01-170-0-30830 | Federal Gas Tax - County FGT | 0.00 \$ | 0.00 \$ | 0.00 \$ | 5,000.00 \$ | 0.00% |
| 01-170-0-40010 | Map Sales | 100.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-170-0-41901 | Go Fund Me Donations | 0.00 | 38.24 | 0.00 | 0.00 | 0.00% |
| 01-170-0-45000 | Contributions from Reserves/Reserve | 101,800.00 | 20,280.95 | 85,029.00 | 73,781.62 | 13.23% |
| Total Economic Development Revenues | | 101,900.00 \$ | 20,319.19 \$ | 85,029.00 \$ | 78,781.62 \$ | 7.35% |
| Expenditures | | | | | | |
| 01-170-0-50100 | Salaries | 87,720.00 \$ | 58,498.67 \$ | 84,300.00 \$ | 93,627.02 \$ | (11.06%) |
| 01-170-0-50105 | Income Protection Year End Payout | | | 0.00 | 59.24 | 0.00% |
| 01-170-0-50108 | Mechanic/Shop Rate Charged Back to | 3,000.00 | 417.50 | 1,500.00 | 772.50 | 48.50% |
| 01-170-0-50109 | Casual Labour | 15,810.00 | 10,144.94 | 12,000.00 | 10,569.53 | 11.92% |
| 01-170-0-50110 | Benefits - Health/Dental/Life | | | 0.00 | 1,853.35 | 0.00% |
| 01-170-0-50120 | Mileage | 21,000.00 | 1,359.34 | 7,000.00 | 969.22 | 86.15% |
| 01-170-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 1,185.00 | 490.31 | 1,050.00 | 1,216.37 | (15.84%) |
| 01-170-0-50140 | Benefits - W.S.I.B. | 1,715.00 | 674.63 | 1,525.00 | 1,772.74 | (16.25%) |
| 01-170-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 3,755.00 | 1,409.26 | 3,350.00 | 4,175.57 | (24.64%) |
| 01-170-0-50175 | Contracted Services | 500.00 | 127.20 | 0.00 | 0.00 | 0.00% |
| 01-170-0-50180 | Conventions/Conferences | 2,000.00 | 937.00 | 1,000.00 | 0.00 | 100.00% |
| 01-170-0-50205 | Other Materials (Includes Shop | 700.00 | 243.05 | 500.00 | 362.59 | 27.48% |
| 01-170-0-50211 | 4 Seasons Scenic Route | 500.00 | 0.00 | 500.00 | 152.56 | 69.49% |
| 01-170-0-50220 | Utilities (Hydro) | 750.00 | 602.51 | 750.00 | 669.25 | 10.77% |
| 01-170-0-50230 | Building Maintenance | 0.00 | 0.00 | 3,649.00 | 5,992.80 | (64.23%) |
| 01-170-0-50260 | Advertising | 5,100.00 | 3,033.25 | 3,700.00 | 1,679.04 | 54.62% |
| 01-170-0-50265 | Promotions (Special Events) | 6,800.00 | 6,190.46 | 7,400.00 | 8,121.36 | (9.75%) |
| 01-170-0-50266 | Business Promotions | 30,000.00 | 0.00 | 30,000.00 | 2,807.27 | 90.64% |
| 01-170-0-50270 | Telephone (Includes Fax) | 1,000.00 | 383.63 | 500.00 | 524.55 | (4.91%) |
| 01-170-0-50290 | Legal Services | 400.00 | 0.00 | 400.00 | 142.46 | 64.39% |
| 01-170-0-50330 | Insurance | 125.00 | 122.04 | 250.00 | 250.56 | (0.22%) |
| 01-170-0-50350 | Training/Seminars | 800.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-170-0-55550 | Safety Devices (Signs) | 3,930.00 | 3,143.22 | 3,930.00 | 1,628.16 | 58.57% |
| 01-170-0-58500 | Contributions to Reserves/Reserve | 0.00 | 38.24 | 0.00 | 5,000.00 | 0.00% |
| Total Economic Development Expenditures | | 186,790.00 \$ | 87,815.25 \$ | 163,804.00 \$ | 142,346.14 \$ | 13.10% |
| Economic Development Excess of Revenues Over | | \$ (84,890.00) \$ | (67,496.06) | (78,775.00) \$ | (63,564.52) \$ | 19.31% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Sundry (190)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|-------------------------------------|--------------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Revenues | | | | | | |
| 01-190-0-41250 | Sale of Promotional Items | 200.00 \$ | 177.00 \$ | 200.00 \$ | 70.80 \$ | 64.60% |
| 01-190-0-41900 | Donations Received | 4,500.00 | 0.00 | 6,500.00 | 2,000.00 | 69.23% |
| 01-190-0-45000 | Contributions from Reserves/Reserve | 0.00 | 0.00 | 600.00 | 1,611.00 | (168.50%) |
| Total Sundry Revenues | | 4,700.00 \$ | 177.00 \$ | 7,300.00 \$ | 3,681.80 \$ | 49.56% |
| Expenditures | | | | | | |
| 01-190-0-50205 | Other Materials (Includes Shop | 0.00 \$ | 0.00 \$ | 600.00 \$ | 1,611.00 \$ | (168.50%) |
| 01-190-0-50295 | Consulting Services | 2,200.00 | 2,053.04 | 2,200.00 | 2,320.43 | (5.47%) |
| 01-190-0-50330 | Insurance | 150.00 | 162.00 | 165.00 | 162.00 | 1.82% |
| 01-190-0-50370 | Grants/Donations | 41,305.00 | 20,191.24 | 37,305.00 | 22,199.25 | 40.49% |
| 01-190-0-55550 | Safety Devices (Signs) | 1,000.00 | 509.48 | 200.00 | 0.00 | 100.00% |
| 01-190-0-58500 | Contributions to Reserves/Reserve | 200.00 | 177.00 | 2,200.00 | 2,070.80 | 5.87% |
| Total Sundry Expenditures | | 44,855.00 \$ | 23,092.76 \$ | 42,670.00 \$ | 28,363.48 \$ | 33.53% |
| Sundry Excess of Revenues Over Expenditures | | \$ (40,155.00) \$ | (22,915.76) | (35,370.00) \$ | (24,681.68) \$ | 30.22% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
 Revised Budget
 For Fire (200)
 For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|----------------------------|--|------------------------|------------------------|----------------------|----------------------|-----------------------|
| Revenues | | | | | | |
| 01-200-0-31026 | Fire Safety Grant | 0.00 \$ | 0.00 \$ | 0.00 \$ | 5,000.00 \$ | 0.00% |
| 01-200-0-31502 | Kenwood Grant | 10,000.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-200-0-40002 | Reimbursed Expenses | 1,000.00 | 300.00 | 1,000.00 | 100.01 | 90.00% |
| 01-200-0-40100 | Joint Services (Revenue From Other | 550.00 | 591.50 | 550.00 | 0.00 | 100.00% |
| 01-200-0-40200 | Sale of Land/Equipment | 7,500.00 | 500.00 | 9,000.00 | 17,453.00 | (93.92%) |
| 01-200-0-41150 | Fire - MNR Agreement | 1,000.00 | 1,036.32 | 1,035.00 | (1,835.58) | 277.35% |
| 01-200-0-41900 | Donations Received | 0.00 | 1,131.00 | 0.00 | 1,265.00 | 0.00% |
| 01-200-0-44400 | Mechanic/Shop Rate & PW Revenue | 3,000.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-200-0-45000 | Contributions from Reserves/Reserve | 402,820.00 | 350,253.85 | 386,750.00 | 325,214.49 | 15.91% |
| Total Fire Revenues | | 425,870.00 \$ | 353,812.67 \$ | 398,335.00 \$ | 347,196.92 \$ | 12.84% |
| Expenditures | | | | | | |
| 01-200-0-50100 | Salaries | 124,000.00 \$ | 126,299.12 \$ | 129,500.00 \$ | 122,883.92 \$ | 5.11% |
| 01-200-0-50101 | Salaries - Fire Suppression (Payroll) | 120,750.00 | 106,423.26 | 136,350.00 | 138,136.99 | (1.31%) |
| 01-200-0-50102 | Salaries - Fire Suppression (Wild Fires) | 0.00 | 3,250.00 | 0.00 | 6,900.00 | 0.00% |
| 01-200-0-50105 | Income Protection Year End Payout | 1,785.00 | 1,646.26 | 1,800.00 | 1,562.20 | 13.21% |
| 01-200-0-50108 | Mechanic/Shop Rate Charged Back to | 3,500.00 | 2,785.11 | 500.00 | 0.00 | 100.00% |
| 01-200-0-50110 | Benefits - Health/Dental/Life | 4,850.00 | 4,691.47 | 5,650.00 | 5,471.28 | 3.16% |
| 01-200-0-50115 | Boot Allowance | 3,000.00 | 916.81 | 3,000.00 | 1,881.41 | 37.29% |
| 01-200-0-50120 | Mileage | 1,500.00 | 1,053.70 | 1,500.00 | 171.52 | 88.57% |
| 01-200-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 3,750.00 | 3,448.98 | 3,600.00 | 4,324.05 | (20.11%) |
| 01-200-0-50140 | Benefits - W.S.I.B. | 17,000.00 | 16,464.89 | 18,000.00 | 20,350.38 | (13.06%) |
| 01-200-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 6,500.00 | 6,624.62 | 7,000.00 | 7,927.33 | (13.25%) |
| 01-200-0-50160 | Benefits - OMERS | 11,500.00 | 10,790.32 | 11,900.00 | 12,269.46 | (3.10%) |
| 01-200-0-50175 | Contracted Services | 14,000.00 | 10,382.66 | 14,000.00 | 6,178.50 | 55.87% |
| 01-200-0-50180 | Conventions/Conferences | 2,000.00 | 0.00 | 1,000.00 | 0.00 | 100.00% |
| 01-200-0-50200 | Office Supplies and Stationery | 750.00 | 1,286.62 | 1,100.00 | 1,197.74 | (8.89%) |
| 01-200-0-50205 | Other Materials (Includes Shop | 1,000.00 | 1,300.49 | 1,000.00 | 1,405.82 | (40.58%) |
| 01-200-0-50207 | Protective Clothing/Uniforms | 8,000.00 | 6,057.56 | 8,000.00 | 7,708.50 | 3.64% |
| 01-200-0-50210 | Heat | 14,500.00 | 13,078.50 | 14,500.00 | 14,143.18 | 2.46% |
| 01-200-0-50220 | Utilities (Hydro) | 9,650.00 | 8,741.58 | 9,650.00 | 9,172.37 | 4.95% |
| 01-200-0-50230 | Building Maintenance | 18,505.00 | 7,604.58 | 24,175.00 | 9,071.00 | 62.48% |
| 01-200-0-50260 | Advertising | 500.00 | 70.34 | 500.00 | 118.44 | 76.31% |
| 01-200-0-50270 | Telephone (Includes Fax) | 3,000.00 | 2,800.48 | 3,000.00 | 2,726.35 | 9.12% |
| 01-200-0-50290 | Legal Services | 3,000.00 | 0.00 | 1,000.00 | 0.00 | 100.00% |
| 01-200-0-50300 | Memberships | 1,600.00 | 1,054.59 | 1,600.00 | 959.68 | 40.02% |
| 01-200-0-50330 | Insurance | 21,750.00 | 21,679.76 | 34,600.00 | 34,533.79 | 0.19% |
| 01-200-0-50331 | Insurance Deductible Expense | 0.00 | 5,000.00 | 0.00 | 0.00 | 0.00% |
| 01-200-0-50335 | Insurance - Fire Volunteers - 24 Hour | 4,500.00 | 4,124.53 | 4,500.00 | 4,001.01 | 11.09% |
| 01-200-0-50350 | Training/Seminars | 5,000.00 | 5,302.79 | 6,000.00 | 9,659.91 | (61.00%) |
| 01-200-0-50360 | Leases (Photocopier and Postage | 100.00 | 53.79 | 0.00 | 0.00 | 0.00% |
| 01-200-0-50380 | Courier | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-200-0-50385 | Radio Repairs | 3,000.00 | 4,484.05 | 3,500.00 | 370.80 | 89.41% |
| 01-200-0-50390 | Dispatch/Communications | 10,200.00 | 9,253.70 | 13,000.00 | 9,669.64 | 25.62% |
| 01-200-0-52350 | Fire Prevention and Education | 3,000.00 | 1,601.94 | 3,000.00 | 2,354.93 | 21.50% |
| 01-200-0-52355 | Fire Reimbursed for Meals | 1,000.00 | 821.94 | 1,000.00 | 128.43 | 87.16% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
 Revised Budget
 For Fire (200)
 For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| 01-200-0-52360 | Fire Medicals for DZ Licensing & | 1,000.00 | 777.78 | 1,000.00 | 703.00 | 29.70% |
| 01-200-0-52502 | EFR - Training | 9,000.00 | 5,181.78 | 6,000.00 | 7,211.20 | (20.19%) |
| 01-200-0-52503 | EFR - Equipment | 5,000.00 | 5,977.89 | 5,000.00 | 5,039.29 | (0.79%) |
| 01-200-0-52504 | EFR - Oxygen | 3,000.00 | 2,978.72 | 3,000.00 | 3,153.60 | (5.12%) |
| 01-200-0-52505 | EFR - Defib Maintenance | 2,000.00 | 713.60 | 2,000.00 | 518.98 | 74.05% |
| 01-200-0-53252 | Fire - Joint Services @ 50% | 243,345.00 | 247,045.00 | 250,845.00 | 252,095.00 | (0.50%) |
| 01-200-0-53725 | Repairs - 1996 Ford Tanker - #72 | 6,000.00 | 13,355.08 | 1,000.00 | 3,486.76 | (248.68%) |
| 01-200-0-53745 | Repairs - ATV521 - 4 Wheeler - 2006 - | 200.00 | 414.79 | 200.00 | 70.00 | 65.00% |
| 01-200-0-53746 | Repairs - Trailer 4 Wheeler - 2006 - | 100.00 | 0.00 | 100.00 | 88.53 | 11.47% |
| 01-200-0-53747 | Repairs - ATV511 - 2009 4-wheeler | 300.00 | 377.33 | 500.00 | 22.88 | 95.42% |
| 01-200-0-53756 | Repairs - Gull Lake Boat Trailer | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-200-0-53757 | Repairs - Ompah Boat (Purchased | 500.00 | 75.67 | 500.00 | 0.00 | 100.00% |
| 01-200-0-53758 | Repairs - Pumper - 2007 International | 2,500.00 | 1,342.65 | 2,400.00 | 3,349.42 | (39.56%) |
| 01-200-0-53760 | Repairs - 1990 GMC - 4x4 Mini-Pumper | 200.00 | 950.82 | 0.00 | 175.00 | 0.00% |
| 01-200-0-53761 | Repairs - Pumper 2009 - #71 | 1,400.00 | 502.43 | 14,800.00 | 2,560.85 | 82.70% |
| 01-200-0-53762 | Repairs - 2004 SUV Ford Explorer - #83 | 300.00 | 338.67 | 0.00 | 478.83 | 0.00% |
| 01-200-0-53763 | Repairs - 2009 4x4 Supercab Ford | 2,200.00 | 1,446.27 | 1,000.00 | 653.89 | 34.61% |
| 01-200-0-53764 | Repairs - ATV531 - 2011 Outlander | 200.00 | 375.38 | 500.00 | 0.00 | 100.00% |
| 01-200-0-53765 | #T96 - 2009 Stirling 5x10 Trailer - | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-200-0-53766 | Repairs - P511 - 2011 Mini Pumper | 1,400.00 | 502.96 | 1,900.00 | 2,045.48 | (7.66%) |
| 01-200-0-53767 | Repairs - 2013 Tanker | 500.00 | 560.00 | 1,000.00 | 642.86 | 35.71% |
| 01-200-0-53768 | Repairs - Unit #T76 - Curtis Trailer | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-200-0-53769 | Repairs - Unit 73 - 1995 GMC Equip. | 1,000.00 | 1,794.34 | 0.00 | 210.00 | 0.00% |
| 01-200-0-53770 | Repairs 2015 Ford F150 4x4 | 1,500.00 | 918.31 | 1,900.00 | 1,368.83 | 27.96% |
| 01-200-0-53771 | Unit #SWL521 - Repairs - NEW 5 Ton | 2,300.00 | 2,306.88 | 500.00 | 246.25 | 50.75% |
| 01-200-0-53772 | Repairs - SWL511 - 2019 Squad | 500.00 | 214.68 | 500.00 | 236.17 | 52.77% |
| 01-200-0-53773 | Repairs - SWL531 - 2020 Squad | 0.00 | 0.00 | 500.00 | 35.62 | 92.88% |
| 01-200-0-53774 | Repairs - UV521 - 2020 1/2 Ton | 100.00 | 0.00 | 500.00 | 260.49 | 47.90% |
| 01-200-0-53775 | Repairs - UV511 - 2020 SUV | 100.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-200-0-53776 | Repairs - UTL531 - 2019 Marine Boat | 100.00 | 166.16 | 100.00 | 0.00 | 100.00% |
| 01-200-0-54000 | Equipment Replacement/Repairs | 8,000.00 | 9,184.98 | 8,500.00 | 8,659.88 | (1.88%) |
| 01-200-0-54001 | New Equipment for Health & Safety | 2,000.00 | 3,799.04 | 2,000.00 | 2,828.08 | (41.40%) |
| 01-200-0-54005 | Dry Hydrant Program | 15,000.00 | 4,452.76 | 15,000.00 | 0.00 | 100.00% |
| 01-200-0-54100 | Equipment Rentals | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-200-0-54200 | Fuel and Lube (Oil) | 13,250.00 | 8,067.49 | 13,250.00 | 14,008.72 | (5.73%) |
| 01-200-0-54300 | Vehicle/Equipment Licenses | 0.00 | 0.00 | 0.00 | 32.00 | 0.00% |
| 01-200-0-55550 | Safety Devices (Signs) | 500.00 | 351.36 | 500.00 | 736.82 | (47.36%) |
| 01-200-0-58000 | Capital Expenditures | 10,000.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-200-0-58050 | Capital Fund Expenditures | 402,820.00 | 333,800.54 | 371,150.00 | 299,858.76 | 19.21% |
| 01-200-0-58500 | Contributions to Reserves/Reserve | 6,000.00 | 33,013.32 | 1,000.00 | 1,000.00 | 0.00% |
| 01-200-0-58600 | Contributions to TCA Reserve Funds | 148,875.00 | 142,506.00 | 160,375.00 | 170,093.00 | (6.06%) |
| Total Fire Expenditures | | 1,314,880.00 \$ | 1,212,587.12 \$ | 1,332,445.00 \$ | 1,217,148.82 \$ | 8.65% |
| Fire Excess of Revenues Over Expenditures | \$ | (889,010.00) \$ | (858,774.45) | (934,110.00) \$ | (869,951.90) \$ | 6.87% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Police (220)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|---------------------------|------------------------|------------------------|------------------------|-----------------------|
| Expenditures | | | | | |
| 01-220-0-50104 Committee Expense | 200.00 \$ | 0.00 \$ | 1,200.00 \$ | 834.90 \$ | 30.43% |
| 01-220-0-50120 Mileage | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-220-0-50175 Contracted Services | 838,944.00 | 837,504.86 | 834,275.00 | 828,623.92 | 0.68% |
| Total Police Expenditures | 839,344.00 \$ | 837,504.86 \$ | 835,675.00 \$ | 829,458.82 \$ | 0.74% |
| Police Excess of Revenues Over Expenditures | \$ (839,344.00) \$ | (837,504.86) | (835,675.00) \$ | (829,458.82) \$ | 0.74% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Livestock Loss (230)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|------------------------|------------------------|--------------------|----------------|-----------------------|
| Expenditures | | | | | |
| 01-230-0-50106 Livestock Valuers | 235.00 \$ | 0.00 \$ | 235.00 \$ | 0.00 \$ | 100.00% |
| 01-230-0-50120 Mileage | 130.00 | 0.00 | 130.00 | 0.00 | 100.00% |
| Total Livestock Loss Expenditures | 365.00 \$ | 0.00 \$ | 365.00 \$ | 0.00 \$ | 100.00% |
| | | | | | |
| Livestock Loss Excess of Revenues Over Expenditures \$ | (365.00) \$ | 0.00 | (365.00) \$ | 0.00 \$ | 100.00% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Conservation Authorities (240)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|------------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Revenues | | | | | |
| 01-240-0-45000 Contributions from Reserves/Reserve | \$ | \$ | \$ 7,500.00 | \$ 5,971.70 | \$ |
| Total Conservation Authorities Revenues | \$ | \$ | 7,500.00 \$ | 5,971.70 \$ | 20.38% |
| Expenditures | | | | | |
| 01-240-0-50370 Grants/Donations | \$ | \$ | 7,500.00 \$ | 5,971.70 \$ | 20.38% |
| 01-240-0-56000 Requisitions | 30,821.00 | 30,821.00 | 31,498.00 | 31,498.00 | 0.00% |
| Total Conservation Authorities Expenditures | 30,821.00 \$ | 30,821.00 \$ | 38,998.00 \$ | 37,469.70 \$ | 3.92% |
| Conservation Authorities Excess of Revenues Over | \$ (30,821.00) | \$ (30,821.00) | (31,498.00) \$ | (31,498.00) \$ | 0.00% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Building Department (250)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|---|------------------------|------------------------|----------------------|----------------------|-----------------------|
| Revenues | | | | | | |
| 01-250-0-40100 | Joint Services (Revenue From Other | 1,000.00 \$ | 2,545.31 \$ | 1,000.00 \$ | 1,264.52 \$ | (26.45%) |
| 01-250-0-41060 | Building Permit Fees | 126,385.00 | 113,760.05 | 128,920.00 | 172,954.57 | (34.16%) |
| 01-250-0-44401 | Mileage-1/2 Ton-Charged Back to | 100.00 | 199.52 | 100.00 | 0.00 | 100.00% |
| 01-250-0-45000 | Contributions from Reserves/Reserve | 21,000.00 | 19,993.47 | 21,000.00 | 0.00 | 100.00% |
| Total Building Department Revenues | | 148,485.00 \$ | 136,498.35 \$ | 151,020.00 \$ | 174,219.09 \$ | (15.36%) |
| Expenditures | | | | | | |
| 01-250-0-50100 | Salaries | 89,500.00 \$ | 89,272.16 \$ | 91,290.00 \$ | 91,179.36 \$ | 0.12% |
| 01-250-0-50105 | Income Protection Year End Payout | 1,850.00 | 188.27 | 1,890.00 | 606.10 | 67.93% |
| 01-250-0-50108 | Mechanic/Shop Rate Charged Back to | 200.00 | 0.00 | 200.00 | 120.20 | 39.90% |
| 01-250-0-50110 | Benefits - Health/Dental/Life | 8,700.00 | 8,597.54 | 8,965.00 | 9,365.64 | (4.47%) |
| 01-250-0-50115 | Boot Allowance | 125.00 | 0.00 | 250.00 | 0.00 | 100.00% |
| 01-250-0-50120 | Mileage | 1,000.00 | 836.82 | 1,000.00 | 256.09 | 74.39% |
| 01-250-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 2,500.00 | 2,421.42 | 2,550.00 | 2,472.58 | 3.04% |
| 01-250-0-50140 | Benefits - W.S.I.B. | 3,650.00 | 3,515.97 | 3,725.00 | 3,601.64 | 3.31% |
| 01-250-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 7,700.00 | 7,790.97 | 7,855.00 | 8,058.61 | (2.59%) |
| 01-250-0-50160 | Benefits - OMERS | 12,500.00 | 11,899.61 | 12,750.00 | 12,117.02 | 4.96% |
| 01-250-0-50175 | Contracted Services | 1,000.00 | 0.00 | 1,000.00 | 182.88 | 81.71% |
| 01-250-0-50180 | Conventions/Conferences | 2,500.00 | 1,589.32 | 1,500.00 | 304.26 | 79.72% |
| 01-250-0-50200 | Office Supplies and Stationery | 500.00 | 782.35 | 500.00 | 500.00 | 0.00% |
| 01-250-0-50205 | Other Materials | 400.00 | 0.00 | 400.00 | 0.00 | 100.00% |
| 01-250-0-50207 | Protective Clothing | 300.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-250-0-50250 | Postage | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% |
| 01-250-0-50260 | Advertising | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-250-0-50270 | Telephone (Includes Fax) | 290.00 | 382.77 | 350.00 | 406.47 | (16.13%) |
| 01-250-0-50290 | Legal Services | 3,000.00 | 0.00 | 3,000.00 | 3,524.97 | (17.50%) |
| 01-250-0-50300 | Memberships | 525.00 | 481.63 | 525.00 | 476.08 | 9.32% |
| 01-250-0-50310 | Publications/Subscriptions | 150.00 | 0.00 | 150.00 | 0.00 | 100.00% |
| 01-250-0-50330 | Insurance | 800.00 | 798.52 | 1,325.00 | 1,315.44 | 0.72% |
| 01-250-0-50350 | Training/Seminars | 2,000.00 | 297.70 | 2,000.00 | 142.46 | 92.88% |
| 01-250-0-50385 | Radio Repairs | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-250-0-53401 | Repairs - P16-1 2016 Ford F150 | 1,000.00 | 680.56 | 1,000.00 | 1,292.82 | (29.28%) |
| 01-250-0-54001 | New Equipment for Health & Safety | 200.00 | 107.38 | 200.00 | 89.11 | 55.45% |
| 01-250-0-54200 | Fuel and Lube (Oil) | 1,675.00 | 1,155.36 | 1,675.00 | 1,927.36 | (15.07%) |
| 01-250-0-54300 | Vehicle/Equipment Licenses | 120.00 | 0.00 | 120.00 | 120.00 | 0.00% |
| 01-250-0-58500 | Contributions to Reserves/Reserve | 0.00 | 0.00 | 0.00 | 30,460.00 | 0.00% |
| 01-250-0-58600 | Contributions to TCA Reserve Funds | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | 0.00% |
| Total Building Department Expenditures | | 148,485.00 \$ | 136,498.35 \$ | 151,020.00 \$ | 174,219.09 \$ | (15.36%) |
| Building Department Excess of Revenues Over | | \$ 0.00 | \$ 0.00 | \$ 0.00 | \$ 0.00 | 0.00% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For By-law Enforcement (255)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|-------------------------------------|--------------------------|------------------------|-----------------------|----------------------|-----------------------|
| Revenues | | | | | | |
| 01-255-0-40002 | Reimbursed Expenses | 0.00 \$ | 719.21 \$ | 0.00 \$ | 0.00 \$ | 0.00% |
| 01-255-0-41480 | Trailer Fees | 20,000.00 | 21,980.00 | 25,000.00 | 27,185.00 | (8.74%) |
| 01-255-0-41485 | Refreshment Vehcile | 0.00 | 0.00 | 0.00 | 150.00 | 0.00% |
| 01-255-0-45000 | Contributions from Reserves/Reserve | 0.00 | 47,010.23 | 0.00 | 26,129.93 | 0.00% |
| Total By-law Enforcement Revenues | | 20,000.00 \$ | 69,709.44 \$ | 25,000.00 \$ | 53,464.93 \$ | (113.86%) |
| Expenditures | | | | | | |
| 01-255-0-50100 | Salaries | 29,500.00 \$ | 28,282.80 \$ | 30,090.00 \$ | 29,113.20 \$ | 3.25% |
| 01-255-0-50108 | Mechanic/Shop Rate Charged Back to | 350.00 | 0.00 | 350.00 | 350.00 | 0.00% |
| 01-255-0-50120 | Mileage | 2,750.00 | 2,929.90 | 2,750.00 | 3,638.34 | (32.30%) |
| 01-255-0-50175 | Contracted Services | 3,000.00 | 2,284.68 | 3,000.00 | 2,657.69 | 11.41% |
| 01-255-0-50290 | Legal Services | 5,000.00 | 52,096.67 | 10,000.00 | 26,547.45 | (165.47%) |
| 01-255-0-50298 | By-law Enforcement Expenses | 0.00 | 648.65 | 0.00 | 0.00 | 0.00% |
| 01-255-0-50396 | Line Fences Act | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| Total By-law Enforcement Expenditures | | 40,800.00 \$ | 86,242.70 \$ | 46,390.00 \$ | 62,306.68 \$ | (34.31%) |
| By-law Enforcement Excess of Revenues Over | | \$ (20,800.00) \$ | (16,533.26) | (21,390.00) \$ | (8,841.75) \$ | 58.66% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Protection & Emergency Services (260)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|--------------------------------------|------------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Revenues | | | | | | |
| 01-260-0-40145 | WSIB - Incentive Program Refunds | 0.00 \$ | 4,550.39 \$ | 0.00 \$ | 0.00 \$ | 0.00% |
| 01-260-0-41230 | 9-1-1 Signs | 2,000.00 | 3,670.00 | 3,000.00 | 4,495.00 | (49.83%) |
| 01-260-0-44110 | Helipad Mtce Agreement | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 0.00% |
| 01-260-0-45000 | Contributions from Reserves/Reserve | 4,500.00 | 41,999.79 | 223,700.00 | 33,609.20 | 84.98% |
| Total Protection & Emergency Services Revenues | | 13,500.00 \$ | 57,220.18 \$ | 233,700.00 \$ | 45,104.20 \$ | 80.70% |
| Expenditures | | | | | | |
| 01-260-0-50108 | Mechanic/Shop Rate Charged Back to | 300.00 \$ | 0.00 \$ | 300.00 \$ | 200.00 \$ | 33.33% |
| 01-260-0-50120 | Mileage | 400.00 | 678.50 | 500.00 | 649.00 | (29.80%) |
| 01-260-0-50175 | Contracted Services | 550.00 | 513.88 | 550.00 | 442.65 | 19.52% |
| 01-260-0-50180 | Conventions/Conferences | 2,000.00 | 1,302.52 | 1,000.00 | 0.00 | 100.00% |
| 01-260-0-50205 | Other Materials (Includes Shop | 50.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-260-0-50220 | Utilities (Hydro) | 600.00 | 499.04 | 600.00 | 533.36 | 11.11% |
| 01-260-0-50230 | Building Maintenance | 300.00 | 0.00 | 300.00 | 0.00 | 100.00% |
| 01-260-0-50260 | Advertising | 300.00 | 0.00 | 300.00 | 470.13 | (56.71%) |
| 01-260-0-50270 | Telephone (Includes Fax) | 1,450.00 | 473.85 | 1,300.00 | 780.22 | 39.98% |
| 01-260-0-50295 | Consulting Services | 4,500.00 | 0.00 | 4,500.00 | 2,930.69 | 34.87% |
| 01-260-0-50330 | Insurance | 65.00 | 128.00 | 325.00 | 304.00 | 6.46% |
| 01-260-0-50340 | Computers | 5,650.00 | 5,319.78 | 5,550.00 | 9,040.50 | (62.89%) |
| 01-260-0-50350 | Training/Seminars | 2,750.00 | 30.53 | 0.00 | 0.00 | 0.00% |
| 01-260-0-54000 | Equipment Replacement/Repairs | 2,600.00 | 13,835.37 | 3,700.00 | 1,114.27 | 69.88% |
| 01-260-0-54101 | Emergency Plan | 3,250.00 | 31,959.24 | 27,750.00 | 16,922.08 | 39.02% |
| 01-260-0-54105 | 9-1-1 Signs Purchased | 1,000.00 | 811.53 | 4,500.00 | 5,569.41 | (23.76%) |
| 01-260-0-54106 | 9-1-1 Materials and Supplies | 500.00 | 1,119.77 | 0.00 | 0.00 | 0.00% |
| 01-260-0-54108 | 9-1-1 Legal | 1,150.00 | 1,064.78 | 1,150.00 | 1,064.78 | 7.41% |
| 01-260-0-54110 | Helipad | 12,200.00 | 11,418.56 | 12,895.00 | 13,100.35 | (1.59%) |
| 01-260-0-54200 | Fuel and Lube (Oil) | 100.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-260-0-55900 | Occupational Health & Safety Program | 19,000.00 | 15,762.80 | 22,800.00 | 22,612.24 | 0.82% |
| 01-260-0-55910 | Accessibility Act and Regulations | 2,500.00 | 936.62 | 5,500.00 | 1,519.73 | 72.37% |
| 01-260-0-58050 | Capital Fund Expenditures | 0.00 | 0.00 | 193,000.00 | 12,642.16 | 93.45% |
| 01-260-0-58600 | Contributions to TCA Reserve Funds | 2,030.00 | 2,030.00 | 2,030.00 | 2,030.00 | 0.00% |
| Total Protection & Emergency Services Expenditures | | 63,245.00 \$ | 87,884.77 \$ | 288,550.00 \$ | 91,925.57 \$ | 68.14% |
| Protection & Emergency Services Excess of Revenues | | \$ (49,745.00) | (30,664.59) | (54,850.00) \$ | (46,821.37) \$ | 14.64% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Animal Control (270)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|----------------------|---------------------|----------------------|----------------------|--------------------|
| Revenues | | | | | |
| 01-270-0-41220 Dog Tags and Dog Fines | 3,000.00 \$ | 1,815.00 \$ | 2,500.00 \$ | 3,625.00 \$ | (45.00%) |
| Total Animal Control Revenues | 3,000.00 \$ | 1,815.00 \$ | 2,500.00 \$ | 3,625.00 \$ | (45.00%) |
| Expenditures | | | | | |
| 01-270-0-50120 Mileage | 1,500.00 \$ | 468.30 \$ | 1,000.00 \$ | 2,965.90 \$ | (196.59%) |
| 01-270-0-50175 Contracted Services | 8,500.00 | 7,294.52 | 8,500.00 | 8,728.21 | (2.68%) |
| 01-270-0-50205 Other Materials (Includes Shop | 300.00 | 236.88 | 300.00 | 205.91 | 31.36% |
| 01-270-0-50260 Advertising | 100.00 | 49.38 | 100.00 | 0.00 | 100.00% |
| Total Animal Control Expenditures | 10,400.00 \$ | 8,049.08 \$ | 9,900.00 \$ | 11,900.02 \$ | (20.20%) |
| Animal Control Excess of Revenues Over Expenditures \$ | (7,400.00) \$ | (6,234.08) | (7,400.00) \$ | (8,275.02) \$ | (11.82%) |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Streetlights (280)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|--------------------------|---------------------|-----------------------|-----------------------|--------------------|
| Revenues | | | | | |
| 01-280-0-40100 Joint Services (Revenue From Other | 500.00 \$ | 456.24 \$ | 1,000.00 \$ | 2,598.35 \$ | (159.84%) |
| Total Streetlights Revenues | 500.00 \$ | 456.24 \$ | 1,000.00 \$ | 2,598.35 \$ | (159.84%) |
| Expenditures | | | | | |
| 01-280-0-50175 Contracted Services | 2,500.00 \$ | 640.88 \$ | 4,000.00 \$ | 6,591.20 \$ | (64.78%) |
| 01-280-0-50205 Other Materials (Includes Shop | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-280-0-50220 Utilities (Hydro) | 5,000.00 | 4,279.91 | 5,000.00 | 4,716.47 | 5.67% |
| 01-280-0-52700 Access Points - Lights | 550.00 | 530.25 | 550.00 | 563.94 | (2.53%) |
| 01-280-0-58600 Contributions to TCA Reserve Funds | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 0.00% |
| Total Streetlights Expenditures | 13,050.00 \$ | 9,951.04 \$ | 14,550.00 \$ | 16,371.61 \$ | (12.52%) |
| Streetlights Excess of Revenues Over Expenditures | \$ (12,550.00) \$ | (9,494.80) | (13,550.00) \$ | (13,773.26) \$ | (1.65%) |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Page 17

Revised Budget
For Roads (300)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|-----------------------------|---|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-300-0-30103 | Fed/Prov - ICIP Grant | 1,476,349.00 \$ | 1,329,631.20 \$ | 146,718.00 \$ | 151,442.80 \$ | (3.22%) |
| 01-300-0-30104 | ICIP - Resilience Infrastructure Grant | 0.00 | 177,126.98 | 100,000.00 | 0.00 | 100.00% |
| 01-300-0-30900 | Provincial Grant - OCIF - Formula Based | 304,907.00 | 304,907.00 | 304,907.00 | 304,907.00 | 0.00% |
| 01-300-0-31035 | Prov of Ont - Aggregate Resources | 20,000.00 | 47,520.30 | 30,000.00 | 67,451.26 | (124.84%) |
| 01-300-0-31038 | Municipal Modernization Payment | | | 150,000.00 | 52,500.00 | 65.00% |
| 01-300-0-40000 | User Fees | 300.00 | 11,520.00 | 5,300.00 | 0.00 | 100.00% |
| 01-300-0-40200 | Sale of Land/Equipment | 1,000.00 | 0.00 | 38,000.00 | 45,328.02 | (19.28%) |
| 01-300-0-40300 | Entrance Permits | 300.00 | 1,100.00 | 1,000.00 | 1,260.00 | (26.00%) |
| 01-300-0-44400 | Mechanic/Shop Rate & PW Charged | 75,050.00 | 50,607.78 | 99,850.00 | 47,155.00 | 52.77% |
| 01-300-0-44401 | Mileage-1/2 Ton-Charged Back to | 750.00 | 1,037.52 | 750.00 | 649.00 | 13.47% |
| 01-300-0-45000 | Contributions from Reserves/Reserve | 2,457,131.00 | 1,637,297.08 | 3,670,707.00 | 2,944,949.90 | 19.77% |
| Total Roads Revenues | | 4,335,787.00 \$ | 3,560,747.86 \$ | 4,547,232.00 \$ | 3,615,642.98 \$ | 20.49% |
| Expenditures | | | | | | |
| 01-300-0-50100 | Salaries | 481,500.00 \$ | 447,966.93 \$ | 500,000.00 \$ | 441,755.61 \$ | 11.65% |
| 01-300-0-50105 | Income Protection Year End Payout | 8,500.00 | 5,518.79 | 8,500.00 | 6,475.05 | 23.82% |
| 01-300-0-50109 | Casual Labour | 32,500.00 | 21,060.40 | 32,500.00 | 30,031.94 | 7.59% |
| 01-300-0-50110 | Benefits - Health/Dental/Life | 31,000.00 | 27,507.58 | 35,000.00 | 30,773.60 | 12.08% |
| 01-300-0-50115 | Boot Allowance | 1,500.00 | 981.60 | 3,000.00 | 1,901.32 | 36.62% |
| 01-300-0-50120 | Mileage | 200.00 | 1,951.77 | 200.00 | 427.19 | (113.60%) |
| 01-300-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 10,800.00 | 9,526.19 | 11,000.00 | 9,895.25 | 10.04% |
| 01-300-0-50140 | Benefits - W.S.I.B. | 15,750.00 | 15,403.45 | 16,000.00 | 14,453.79 | 9.66% |
| 01-300-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 32,000.00 | 33,614.95 | 34,500.00 | 33,465.26 | 3.00% |
| 01-300-0-50160 | Benefits - OMERS | 43,000.00 | 46,443.54 | 43,000.00 | 42,820.96 | 0.42% |
| 01-300-0-50175 | Contracted Services | 1,200.00 | 553.76 | 3,000.00 | 4,032.78 | (34.43%) |
| 01-300-0-50180 | Conventions/Conferences | 4,000.00 | 3,768.58 | 2,000.00 | 666.53 | 66.67% |
| 01-300-0-50200 | Office Supplies and Stationery | 500.00 | 500.00 | 1,250.00 | 1,843.22 | (47.46%) |
| 01-300-0-50205 | Other Materials (Includes Shop | 5,000.00 | 6,405.80 | 5,000.00 | 7,072.43 | (41.45%) |
| 01-300-0-50207 | Protective Clothing | 7,000.00 | 8,262.03 | 3,000.00 | 1,931.11 | 35.63% |
| 01-300-0-50209 | Stock items (Hydraulic Supplies, Nuts, | 20,000.00 | 15,393.09 | 20,000.00 | 21,074.66 | (5.37%) |
| 01-300-0-50210 | Heat | 36,500.00 | 23,148.78 | 36,500.00 | 26,023.38 | 28.70% |
| 01-300-0-50220 | Utilities (Hydro) | 14,750.00 | 13,435.01 | 14,750.00 | 12,145.43 | 17.66% |
| 01-300-0-50230 | Building Maintenance | 32,354.00 | 18,569.96 | 49,854.00 | 24,254.99 | 51.35% |
| 01-300-0-50260 | Advertising | 500.00 | 432.72 | 500.00 | 1,386.27 | (177.25%) |
| 01-300-0-50270 | Telephone (Includes Fax) | 2,850.00 | 2,378.74 | 2,575.00 | 2,259.85 | 12.24% |
| 01-300-0-50290 | Legal Services | 10,000.00 | 5,440.17 | 20,000.00 | 2,966.30 | 85.17% |
| 01-300-0-50295 | Consulting Services | 19,000.00 | 48,052.43 | 92,500.00 | 13,805.44 | 85.08% |
| 01-300-0-50300 | Memberships | 1,800.00 | 1,705.93 | 1,800.00 | 1,867.13 | (3.73%) |
| 01-300-0-50330 | Insurance | 34,025.00 | 34,526.54 | 50,600.00 | 50,595.54 | 0.01% |
| 01-300-0-50340 | Computers | 750.00 | 1,539.83 | 8,950.00 | 2,673.32 | 70.13% |
| 01-300-0-50350 | Training/Seminars | 15,000.00 | 1,546.75 | 15,000.00 | 12,029.02 | 19.81% |
| 01-300-0-50380 | Courier | 150.00 | 0.00 | 150.00 | 0.00 | 100.00% |
| 01-300-0-50385 | Radio Repairs | 1,400.00 | 207.59 | 1,400.00 | 1,459.10 | (4.22%) |
| 01-300-0-50390 | Dispatch/Communications | 6,600.00 | 6,684.78 | 8,665.00 | 6,753.21 | 22.06% |
| 01-300-0-52360 | Medicals/Drivers Abstract/CPIC | 500.00 | 450.85 | 500.00 | 200.00 | 60.00% |
| 01-300-0-53003 | Repairs - Compressors - C020 | 200.00 | 53.70 | 200.00 | 60.03 | 69.99% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Page 18

*Revised Budget
 For Roads (300)
 For the Fiscal Period 2021-13 Auditor Adjustments*

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|----------------|---|------------------------|------------------------|------------------|---------------|-----------------------|
| 01-300-0-53004 | Repairs - Chipper (Brush Bandit) - C980 | 1,000.00 | 0.00 | 1,000.00 | 0.00 | 100.00% |
| 01-300-0-53005 | Repairs - Generators (2 - 10,000 Watt) | 100.00 | 121.49 | 300.00 | 0.00 | 100.00% |
| 01-300-0-53010 | P15-1 - Ford F350 - Foreman's Truck | 4,000.00 | 5,510.82 | 2,000.00 | 3,139.00 | (56.95%) |
| 01-300-0-53012 | CS16-1 Power Sweper - Repairs | 3,000.00 | 861.91 | 3,000.00 | 0.00 | 100.00% |
| 01-300-0-53107 | B16-1 - Repairs - 2016 | 1,500.00 | 1,062.09 | 1,500.00 | 1,541.19 | (2.75%) |
| 01-300-0-53200 | Repairs - 2008 Ford 2 Ton Truck | 1,000.00 | 346.62 | 1,000.00 | 2,303.69 | (130.37%) |
| 01-300-0-53205 | Repairs - Grader - Cat. Articulated - | 7,500.00 | 2,073.56 | 7,500.00 | 16,878.07 | (125.04%) |
| 01-300-0-53206 | Repairs - Backhoe - Cat. 420D IT - B022 | 3,000.00 | 1,975.84 | 3,000.00 | 1,454.92 | 51.50% |
| 01-300-0-53209 | Repairs - 2017 Freightliner Tandem | 4,000.00 | 6,890.26 | 3,500.00 | 6,027.07 | (72.20%) |
| 01-300-0-53210 | 1T17-1 Super Duty - Repairs | 1,000.00 | 1,059.33 | 2,000.00 | 2,710.42 | (35.52%) |
| 01-300-0-53306 | Repairs - Float Trailer - 12T - F843 | 500.00 | 0.00 | 500.00 | 54.93 | 89.01% |
| 01-300-0-53309 | Repairs - Sterling Tandem - T061 | 6,500.00 | 13,176.59 | 5,000.00 | 2,227.69 | 55.45% |
| 01-300-0-53310 | Repairs - Excavator - 315CL 2005 | 7,500.00 | 7,365.57 | 5,000.00 | 3,753.70 | 24.93% |
| 01-300-0-53314 | Repairs - Case Backhoe 2006 - B061 | 5,000.00 | 1,679.50 | 2,000.00 | 36.48 | 98.18% |
| 01-300-0-53316 | G14-1 - 2014 - Grader Cat 140M 2 - | 4,000.00 | 7,752.40 | 5,000.00 | 8,173.03 | (63.46%) |
| 01-300-0-53318 | Repairs - 2015 Steam Jenny SJ15-1 | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-300-0-53319 | P16-1 - Repairs - 2016 Ford Super | 2,000.00 | 3,708.24 | 2,000.00 | 1,015.72 | 49.21% |
| 01-300-0-53320 | Repairs - 2016 Steam Jenny SJ16-1 | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-300-0-53321 | Repairs - 2014 Steam Jenny SJ14-1 | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-300-0-53322 | EH05-1 - Repairs - Excavator Hammer | 2,000.00 | 768.39 | 2,000.00 | 180.12 | 90.99% |
| 01-300-0-53604 | Repairs - Float Trailer - Homemade 20T | 1,000.00 | 785.55 | 1,000.00 | 728.38 | 27.16% |
| 01-300-0-53605 | D996-1 - 1999 Dozer - Repairs | 5,000.00 | 1,317.22 | 5,000.00 | 0.00 | 100.00% |
| 01-300-0-53606 | Repairs - Sterling Tandem - T086-1 | 5,000.00 | 4,520.12 | 5,000.00 | 2,209.45 | 55.81% |
| 01-300-0-53607 | Repairs - Tandem T10-1 | 5,000.00 | 3,676.38 | 1,000.00 | 1,208.37 | (20.84%) |
| 01-300-0-53608 | F096-2Float Trailer - 30T - Repairs | 1,000.00 | 284.93 | 1,000.00 | 1,000.71 | (0.07%) |
| 01-300-0-53610 | T126-1 - 2012 Int. Tandem - Repairs | 7,500.00 | 3,975.58 | 7,000.00 | 13,199.38 | (88.56%) |
| 01-300-0-53612 | Repairs - T146-1 2014 Tandem (Roads | 5,000.00 | 9,695.08 | 5,000.00 | 22,957.00 | (359.14%) |
| 01-300-0-53613 | Repairs - L12-1 - 2012 Nortrax Loader | 5,000.00 | 2,485.54 | 5,000.00 | 9,435.81 | (88.72%) |
| 01-300-0-53614 | T15-1 2015 Freightliner Tandem | 5,000.00 | 3,445.33 | 3,000.00 | 3,296.83 | (9.89%) |
| 01-300-0-53615 | T16-1 Freightliner Tandem 114SD | 5,000.00 | 3,123.97 | 3,000.00 | 9,663.88 | (222.13%) |
| 01-300-0-53616 | T18-1 Freightliner Tandem - Repairs | 3,000.00 | 638.82 | 3,000.00 | 559.55 | 81.35% |
| 01-300-0-53617 | P18-1 - Repairs - One Ton | 1,000.00 | 1,474.16 | 1,000.00 | 515.15 | 48.49% |
| 01-300-0-53618 | G18-1 - Repairs - Grader | 1,000.00 | 3,104.75 | 3,500.00 | 1,875.80 | 46.41% |
| 01-300-0-53619 | BC08-1 - Repairs - Brush Cutter for | 2,500.00 | 1,750.31 | 2,500.00 | 1,393.66 | 44.25% |
| 01-300-0-53620 | Repairs - 2019 - 3/4 ton PWF | 2,500.00 | 1,459.84 | 1,000.00 | 157.73 | 84.23% |
| 01-300-0-53621 | SUV19-1 Ford Escape | 2,000.00 | 705.83 | 2,000.00 | 212.74 | 89.36% |
| 01-300-0-53622 | Repairs - 2020 - T20-1 Freightliner | 1,000.00 | 1,305.41 | 1,000.00 | 1,428.29 | (42.83%) |
| 01-300-0-53623 | Repairs - 2021 - T21-1 Freightliner | 0.00 | 0.00 | 1,000.00 | 407.95 | 59.21% |
| 01-300-0-53742 | WT88-1 Repairs - 1988 Ford Water | 1,000.00 | 1,895.41 | 1,000.00 | 521.27 | 47.87% |
| 01-300-0-54000 | Equipment Replacement/Repairs | 13,500.00 | 13,013.54 | 15,000.00 | 3,498.40 | 76.68% |
| 01-300-0-54001 | New Equipment for Health & Safety | 2,000.00 | 1,329.08 | 2,000.00 | 668.11 | 66.59% |
| 01-300-0-54200 | Fuel and Lube (Oil) | 196,350.00 | 152,998.98 | 196,350.00 | 148,858.39 | 24.19% |
| 01-300-0-54300 | Vehicle/Equipment Licenses | 27,000.00 | 2,686.75 | 27,000.00 | 25,703.00 | 4.80% |
| 01-300-0-55501 | Bridges and Culverts | 30,000.00 | 26,748.45 | 30,000.00 | 16,971.85 | 43.43% |
| 01-300-0-55502 | Roadside Maintenance (Includes | 75,000.00 | 75,071.26 | 75,000.00 | 73,233.86 | 2.35% |
| 01-300-0-55503 | Hardtop Maintenance | 90,000.00 | 68,781.03 | 90,000.00 | 82,725.44 | 8.08% |
| 01-300-0-55504 | Loosetop Maintenance | 100,000.00 | 92,378.46 | 100,000.00 | 109,031.72 | (9.03%) |
| 01-300-0-55505 | Winter Control - Maintenance | 525,000.00 | 434,059.02 | 525,000.00 | 389,182.27 | 25.87% |
| 01-300-0-55506 | Winter Control - Salaries | 359,040.00 | 350,035.17 | 366,221.00 | 341,426.95 | 6.77% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Roads (300)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-----------------------|
| 01-300-0-55507 | Winter Control - Benefits | 22,185.00 | 19,919.28 | 22,630.00 | 17,041.72 | 24.69% |
| 01-300-0-55508 | Winter Control - EHT | 7,650.00 | 7,235.17 | 7,805.00 | 7,161.40 | 8.25% |
| 01-300-0-55509 | Winter Control - W.S.I.B. | 12,240.00 | 9,626.72 | 12,485.00 | 10,466.54 | 16.17% |
| 01-300-0-55510 | Winter Control-Rec Gen (CPP & EI) | 31,212.00 | 22,777.63 | 31,850.00 | 24,162.36 | 24.14% |
| 01-300-0-55512 | Winter Control - OMERS | 42,330.00 | 28,842.65 | 43,180.00 | 31,008.30 | 28.19% |
| 01-300-0-55550 | Safety Devices (Signs) | 10,000.00 | 7,033.82 | 17,000.00 | 9,096.58 | 46.49% |
| 01-300-0-58000 | Capital Expenditures | 1,483,849.00 | 1,335,187.30 | 396,718.00 | 151,442.80 | 61.83% |
| 01-300-0-58050 | Capital Fund Expenditures | 2,437,549.00 | 1,635,762.07 | 3,557,555.00 | 2,933,128.66 | 17.55% |
| 01-300-0-58500 | Contributions to Reserves/Reserve | 100,000.00 | 241,661.36 | 60,000.00 | 301,229.09 | (402.05%) |
| 01-300-0-58600 | Contributions to TCA Reserve Funds | 1,375,222.00 | 1,551,348.98 | 1,437,402.00 | 1,444,730.02 | (0.51%) |
| Total Roads Expenditures | | 7,923,656.00 \$ | 6,979,525.80 \$ | 8,133,990.00 \$ | 7,048,135.15 \$ | 13.35% |
| Roads Excess of Revenues Over Expenditures | | \$ (3,587,869.00) | \$ (3,418,777.94) | (3,586,758.00) \$ | (3,432,492.17) \$ | 4.30% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Page 20

Revised Budget
For Waste Disposal (400)
 For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--------------------------------------|---|------------------------|------------------------|----------------------|----------------------|-----------------------|
| Revenues | | | | | | |
| 01-400-0-40000 | User Fees | 35,000.00 \$ | 48,954.22 \$ | 40,000.00 \$ | 46,469.50 \$ | (16.17%) |
| 01-400-0-40040 | Bag Tags Sold | 1,000.00 | 1,190.00 | 1,000.00 | 1,230.00 | (23.00%) |
| 01-400-0-40100 | Joint Services (Revenue From Other | 25,000.00 | 25,673.01 | 25,000.00 | 29,745.19 | (18.98%) |
| 01-400-0-40200 | Sale of Land/Equipment | 0.00 | 0.00 | 5,000.00 | 6,522.00 | (30.44%) |
| 01-400-0-45000 | Contributions from Reserves/Reserve | 82,215.00 | 57,653.45 | 32,905.00 | 26,910.44 | 18.22% |
| Total Waste Disposal Revenues | | 143,215.00 \$ | 133,470.68 \$ | 103,905.00 \$ | 110,877.13 \$ | (6.71%) |
| Expenditures | | | | | | |
| 01-400-0-50100 | Salaries | 118,000.00 \$ | 119,864.51 \$ | 119,100.00 \$ | 130,898.21 \$ | (9.91%) |
| 01-400-0-50105 | Income Protection Year End Payout | 459.00 | 469.70 | 475.00 | 719.46 | (51.47%) |
| 01-400-0-50108 | Mechanic/Shop Rate Charged Back to | 46,000.00 | 18,985.00 | 35,000.00 | 23,075.00 | 34.07% |
| 01-400-0-50109 | Casual Labour | 40,000.00 | 39,624.70 | 40,000.00 | 37,727.69 | 5.68% |
| 01-400-0-50110 | Benefits - Health/Dental/Life | 1,325.00 | 1,140.56 | 1,450.00 | 1,392.53 | 3.96% |
| 01-400-0-50115 | Boot Allowance | 375.00 | 60.04 | 800.00 | 251.57 | 68.55% |
| 01-400-0-50120 | Mileage | 2,500.00 | 2,547.72 | 2,500.00 | 1,704.31 | 31.83% |
| 01-400-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 2,550.00 | 3,171.60 | 2,550.00 | 2,902.22 | (13.81%) |
| 01-400-0-50140 | Benefits - W.S.I.B. | 3,700.00 | 4,128.94 | 3,750.00 | 4,187.11 | (11.66%) |
| 01-400-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 8,550.00 | 7,059.15 | 8,900.00 | 8,005.17 | 10.05% |
| 01-400-0-50160 | Benefits - OMERS | 5,075.00 | 4,904.95 | 5,100.00 | 4,905.95 | 3.80% |
| 01-400-0-50175 | Contracted Services | 68,900.00 | 57,746.87 | 78,900.00 | 56,171.22 | 28.81% |
| 01-400-0-50200 | Office Supplies and Stationery | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% |
| 01-400-0-50204 | Covering Material | 3,500.00 | 3,539.97 | 3,500.00 | 4,573.82 | (30.68%) |
| 01-400-0-50205 | Other Materials (Includes Shop | 1,500.00 | 1,690.03 | 1,500.00 | 780.57 | 47.96% |
| 01-400-0-50207 | Protective Clothing | 900.00 | 753.04 | 1,200.00 | 1,333.67 | (11.14%) |
| 01-400-0-50210 | Heat | 1,800.00 | 1,740.19 | 1,800.00 | 3,003.76 | (66.88%) |
| 01-400-0-50230 | Building Maintenance | 4,000.00 | 1,262.95 | 5,000.00 | 4,331.10 | 13.38% |
| 01-400-0-50250 | Postage | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% |
| 01-400-0-50260 | Advertising | 500.00 | 290.57 | 500.00 | 375.80 | 24.84% |
| 01-400-0-50270 | Telephone (Includes Fax) | 910.00 | 547.65 | 350.00 | 417.66 | (19.33%) |
| 01-400-0-50290 | Legal Services | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-400-0-50295 | Consulting Services | 86,215.00 | 80,001.67 | 82,500.00 | 76,437.07 | 7.35% |
| 01-400-0-50296 | Septic Reinspection Program | 6,000.00 | 3,690.00 | 6,000.00 | 5,395.00 | 10.08% |
| 01-400-0-50330 | Insurance | 1,335.00 | 1,331.28 | 1,875.00 | 1,873.78 | 0.07% |
| 01-400-0-50350 | Training/Seminars | 2,500.00 | 1,088.83 | 2,500.00 | 1,091.38 | 56.34% |
| 01-400-0-50381 | Permit/License Fees to MOE for CofA | 1,650.00 | 1,221.12 | 800.00 | 0.00 | 100.00% |
| 01-400-0-50385 | Radio Repairs | 300.00 | 103.80 | 300.00 | 391.53 | (30.51%) |
| 01-400-0-50390 | Dispatch/Communications | 2,000.00 | 1,969.44 | 2,340.00 | 1,969.44 | 15.84% |
| 01-400-0-52360 | Medicals/Drivers Abstract/PVSC | 100.00 | 0.00 | 100.00 | 135.00 | (35.00%) |
| 01-400-0-52645 | Consignment Paid to Permit Sellers | 100.00 | 54.70 | 100.00 | 40.00 | 60.00% |
| 01-400-0-53750 | 2007 - 1/2 Ton GMC - Repairs | 1,300.00 | 1,344.40 | 750.00 | 614.89 | 18.01% |
| 01-400-0-53802 | Repairs - Crawler JD 555 - 1983 | 1,000.00 | 210.00 | 0.00 | 0.00 | 0.00% |
| 01-400-0-53805 | Repairs - Compactor (Waste) LC99-1 | 1,000.00 | 2,237.68 | 1,000.00 | 470.47 | 52.95% |
| 01-400-0-53807 | L04-1 Repairs 2004 Cat Crawler | | | 1,000.00 | 1,340.18 | (34.02%) |
| 01-400-0-54000 | Equipment Replacement/Repairs | 1,000.00 | 1,148.33 | 500.00 | 273.39 | 45.32% |
| 01-400-0-54001 | New Equipment for Health & Safety | 500.00 | 244.75 | 500.00 | 176.02 | 64.80% |
| 01-400-0-54200 | Fuel and Lube (Oil) | 2,725.00 | 1,126.74 | 2,725.00 | 5,981.73 | (119.51%) |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Waste Disposal (400)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|------------------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|
| 01-400-0-54300 | Vehicle/Equipment Licenses | 75.00 | 0.00 | 75.00 | 132.63 | (76.84%) |
| 01-400-0-55550 | Safety Devices (Signs) | 500.00 | 122.96 | 500.00 | 395.20 | 20.96% |
| 01-400-0-58050 | Capital Fund Expenditures | 70,000.00 | 46,656.25 | 22,000.00 | 14,480.45 | 34.18% |
| 01-400-0-58500 | Contributions to Reserves/Reserve | 40,853.00 | 40,853.00 | 42,000.00 | 42,000.00 | 0.00% |
| 01-400-0-58600 | Contributions to TCA Reserve Funds | 10,500.00 | 10,500.00 | 16,000.00 | 17,022.00 | (6.39%) |
| Total Waste Disposal Expenditures | | 541,297.00 \$ | 464,033.09 \$ | 497,040.00 \$ | 457,576.98 \$ | 7.94% |
| Waste Disposal Excess of Revenues Over Expenditures \$ | | (398,082.00) \$ | (330,562.41) | (393,135.00) \$ | (346,699.85) \$ | 11.81% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Page 22

*Revised Budget
 For Recycling (450)
 For the Fiscal Period 2021-13 Auditor Adjustments*

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|---|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-450-0-31640 | WDO Recycling Grant | 60,000.00 \$ | 75,775.11 \$ | 70,000.00 \$ | 61,656.93 \$ | 11.92% |
| 01-450-0-40000 | User Fees | 20,000.00 | 15,437.70 | 15,000.00 | 22,136.34 | (47.58%) |
| 01-450-0-40100 | Joint Services (Revenue From Other | 8,000.00 | 8,223.41 | 8,000.00 | 7,775.64 | 2.80% |
| 01-450-0-45000 | Contributions from Reserves/Reserve | 46,000.00 | 32,271.78 | 39,000.00 | 38,478.66 | 1.34% |
| Total Recycling Revenues | | 134,000.00 \$ | 131,708.00 \$ | 132,000.00 \$ | 130,047.57 \$ | 1.48% |
| Expenditures | | | | | | |
| 01-450-0-50100 | Salaries | 131,500.00 \$ | 133,036.75 \$ | 137,000.00 \$ | 140,248.62 \$ | (2.37%) |
| 01-450-0-50105 | Income Protection Year End Payout | 969.00 | 175.65 | 1,000.00 | 0.00 | 100.00% |
| 01-450-0-50108 | Mechanic/Shop Rate Charged Back to | 2,000.00 | 840.00 | 2,000.00 | 30.00 | 98.50% |
| 01-450-0-50109 | Casual Labour | 21,500.00 | 21,336.38 | 21,500.00 | 20,314.91 | 5.51% |
| 01-450-0-50110 | Benefits - Health/Dental/Life | 4,700.00 | 4,596.90 | 5,200.00 | 4,913.99 | 5.50% |
| 01-450-0-50115 | Boot Allowance | 125.00 | 0.00 | 250.00 | 225.13 | 9.95% |
| 01-450-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 2,500.00 | 2,357.33 | 2,600.00 | 2,559.67 | 1.55% |
| 01-450-0-50140 | Benefits - W.S.I.B. | 3,600.00 | 3,421.17 | 3,750.00 | 3,700.61 | 1.32% |
| 01-450-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 8,625.00 | 7,416.11 | 9,300.00 | 8,036.97 | 13.58% |
| 01-450-0-50160 | Benefits - OMERS | 6,775.00 | 7,188.90 | 7,200.00 | 7,117.99 | 1.14% |
| 01-450-0-50175 | Contracted Services | 25,800.00 | 22,548.08 | 25,800.00 | 16,723.25 | 35.18% |
| 01-450-0-50200 | Office Supplies and Stationery | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% |
| 01-450-0-50205 | Other Materials (Includes Shop | 700.00 | 17.44 | 700.00 | 0.00 | 100.00% |
| 01-450-0-50207 | Protective Clothing | 200.00 | 206.43 | 200.00 | 175.97 | 12.02% |
| 01-450-0-50230 | Building Maintenance | 500.00 | 219.64 | 6,000.00 | 0.00 | 100.00% |
| 01-450-0-50260 | Advertising | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-450-0-50270 | Telephone (Includes Fax) | 885.00 | 515.47 | 350.00 | 247.32 | 29.34% |
| 01-450-0-50300 | Memberships | 115.00 | 111.94 | 102.00 | 111.94 | (9.75%) |
| 01-450-0-50330 | Insurance | 2,350.00 | 2,346.14 | 3,700.00 | 3,682.75 | 0.47% |
| 01-450-0-50350 | Training/Seminars | 2,000.00 | 0.00 | 2,000.00 | 587.66 | 70.62% |
| 01-450-0-52360 | Medicals/Drivers Abstract/PVSC | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-450-0-53612 | Repairs - T146- 1 2014 Tandem | 1,000.00 | 2,622.09 | 1,500.00 | 7,645.69 | (409.71%) |
| 01-450-0-53803 | Repairs - Compactor - COM-1 | 500.00 | 807.07 | 500.00 | 140.00 | 72.00% |
| 01-450-0-53806 | Repairs - Recycling Truck - REC 99-1 | 1,000.00 | 11,126.50 | 2,000.00 | 2,867.22 | (43.36%) |
| 01-450-0-54000 | Equipment Replacement/Repairs | 500.00 | 446.54 | 500.00 | 0.00 | 100.00% |
| 01-450-0-54001 | New Equipment for Health & Safety | 150.00 | 115.95 | 150.00 | 94.79 | 36.81% |
| 01-450-0-54200 | Fuel and Lube (Oil) | 9,800.00 | 7,890.07 | 9,800.00 | 4,641.36 | 52.64% |
| 01-450-0-54300 | Vehicle/Equipment Licenses | 1,500.00 | 0.00 | 1,575.00 | 1,407.75 | 10.62% |
| 01-450-0-55550 | Safety Devices (Signs) | 300.00 | 259.64 | 500.00 | 0.00 | 100.00% |
| 01-450-0-58050 | Capital Fund Expenditures | 46,000.00 | 32,271.78 | 39,000.00 | 38,478.66 | 1.34% |
| 01-450-0-58600 | Contributions to TCA Reserve Funds | 15,000.00 | 15,000.00 | 17,600.00 | 17,600.00 | 0.00% |
| Total Recycling Expenditures | | 291,394.00 \$ | 277,073.97 \$ | 302,577.00 \$ | 281,752.25 \$ | 6.88% |
| Recycling Excess of Revenues Over Expenditures | \$ | (157,394.00) \$ | (145,365.97) | (170,577.00) \$ | (151,704.68) \$ | 11.06% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Cemeteries (500)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|-------------------------------------|------------------------|------------------------|---------------------|---------------------|-----------------------|
| Revenues | | | | | | |
| 01-500-0-40020 | Plot Sales and Care & Maintenance | 1,000.00 \$ | 2,423.60 \$ | 1,000.00 \$ | 753.69 \$ | 24.63% |
| 01-500-0-40021 | Care & Mtce (Perpetual) to Cemetery | 1,500.00 | 2,500.00 | 1,500.00 | 500.00 | 66.67% |
| 01-500-0-40022 | Interment Sales | 4,000.00 | 7,575.00 | 4,000.00 | 6,700.00 | (67.50%) |
| 01-500-0-41900 | Donations Received | 0.00 | 400.00 | 0.00 | 602.54 | 0.00% |
| 01-500-0-45000 | Contributions from Reserves/Reserve | 3,300.00 | 2,058.06 | 5,700.00 | 8,468.79 | (48.58%) |
| Total Cemeteries Revenues | | 9,800.00 \$ | 14,956.66 \$ | 12,200.00 \$ | 17,025.02 \$ | (39.55%) |
| Expenditures | | | | | | |
| 01-500-0-50108 | Mechanic/Shop Rate Charged Back to | 300.00 \$ | 1,985.00 \$ | 1,500.00 \$ | 4,582.13 \$ | (205.48%) |
| 01-500-0-50120 | Mileage | 300.00 | 448.28 | 500.00 | 88.53 | 82.29% |
| 01-500-0-50175 | Contracted Services | 1,000.00 | 1,487.48 | 1,500.00 | 200.00 | 86.67% |
| 01-500-0-50205 | Other Materials (Includes Shop | 1,700.00 | 827.58 | 2,200.00 | 1,130.21 | 48.63% |
| 01-500-0-50522 | Interment Expenses | 4,000.00 | 7,708.32 | 4,000.00 | 6,817.92 | (70.45%) |
| 01-500-0-58500 | Contributions to Reserves/Reserve | 1,000.00 | 0.00 | 1,000.00 | 1,356.23 | (35.62%) |
| 01-500-0-58521 | Contribution to Cemetery Trust | 1,500.00 | 2,500.00 | 1,500.00 | 2,850.00 | (90.00%) |
| Total Cemeteries Expenditures | | 9,800.00 \$ | 14,956.66 \$ | 12,200.00 \$ | 17,025.02 \$ | (39.55%) |
| Cemeteries Excess of Revenues Over Expenditures | | \$ 0.00 \$ | 0.00 | 0.00 \$ | 0.00 \$ | 0.00% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Community Halls (610)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|-------------------------------------|------------------------|------------------------|-----------------------|----------------------|------------------------|
| Revenues | | | | | | |
| 01-610-0-30103 | Fed/Prov - ICIP Grant | 44,405.00 \$ | 0.00 \$ | 44,405.00 \$ | 44,405.00 \$ | 0.00% |
| 01-610-0-40200 | Sale of Land/Equipment | 0.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-610-0-41070 | Community Hall Rental | 20,000.00 | 13,057.70 | 13,000.00 | 12,369.75 | 4.85% |
| 01-610-0-41900 | Donations Received | 5,000.00 | 0.00 | 5,000.00 | 5,000.00 | 0.00% |
| 01-610-0-45000 | Contributions from Reserves/Reserve | 96,490.00 | 82,848.78 | 110,200.00 | 89,987.59 | 18.34% |
| Total Community Halls Revenues | | 165,895.00 \$ | 95,906.48 \$ | 172,805.00 \$ | 151,762.34 \$ | 12.18% |
| Expenditures | | | | | | |
| 01-610-0-50108 | Labour Charged Back to Other Depts. | 5,500.00 \$ | 3,103.62 \$ | 5,500.00 \$ | 500.00 \$ | 90.91% |
| 01-610-0-50120 | Mileage | 4,100.00 | 3,995.28 | 4,100.00 | 3,139.98 | 23.42% |
| 01-610-0-50140 | Benefits - W.S.I.B. | 1,000.00 | 1,213.44 | 1,000.00 | 911.85 | 8.82% |
| 01-610-0-50175 | Contracted Services | 2,500.00 | 1,533.73 | 2,500.00 | 2,290.44 | 8.38% |
| 01-610-0-50205 | Other Materials (Includes Shop | 3,200.00 | 2,295.95 | 3,200.00 | 527.61 | 83.51% |
| 01-610-0-50210 | Heat | 19,000.00 | 13,758.31 | 19,000.00 | 13,261.92 | 30.20% |
| 01-610-0-50220 | Utilities (Hydro) | 20,250.00 | 17,944.95 | 20,250.00 | 17,146.42 | 15.33% |
| 01-610-0-50230 | Building Maintenance | 35,765.00 | 33,069.40 | 19,960.00 | 16,932.77 | 15.17% |
| 01-610-0-50260 | Advertising | 100.00 | 0.00 | 100.00 | 110.82 | (10.82%) |
| 01-610-0-50270 | Telephone (Includes Fax) | 2,266.00 | 2,078.77 | 2,265.00 | 2,129.76 | 5.97% |
| 01-610-0-50290 | Legal Services | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-610-0-50295 | Consulting Services | | | 3,210.00 | 3,205.44 | 0.14% |
| 01-610-0-50330 | Insurance | 10,850.00 | 10,717.93 | 15,100.00 | 15,083.29 | 0.11% |
| 01-610-0-50340 | Computers | | | 1,500.00 | 916.70 | 38.89% |
| 01-610-0-50380 | Courier | 100.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 01-610-0-54001 | New Equipment for Health & Safety | 650.00 | 417.91 | 650.00 | 399.74 | 38.50% |
| 01-610-0-55550 | Safety Devices (Signs) | 150.00 | 0.00 | 150.00 | 0.00 | 100.00% |
| 01-610-0-58000 | Capital Expenditures | 49,405.00 | 0.00 | 49,405.00 | 49,405.00 | 0.00% |
| 01-610-0-58050 | Capital Fund Expenditures | 86,150.00 | 65,018.16 | 110,200.00 | 89,987.59 | 18.34% |
| 01-610-0-58600 | Contributions to TCA Reserve Funds | 30,600.00 | 30,600.00 | 38,365.00 | 38,165.00 | 0.52% |
| Total Community Halls Expenditures | | 272,086.00 \$ | 185,747.45 \$ | 296,955.00 \$ | 254,114.33 \$ | 14.43% |
| Community Halls Excess of Revenues Over Expenditures | | | \$ (106,191.00) | \$ (89,840.97) | (124,150.00) | \$ (102,351.99) |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Revised Budget
For Recreation (615)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|---|--------------------------|------------------------|------------------------|-----------------------|-----------------------|
| Revenues | | | | | | |
| 01-615-0-44400 | Charge back to other departments | 300.00 \$ | 300.00 \$ | 300.00 \$ | 0.00 \$ | 100.00% |
| Total Recreation Revenues | | 300.00 \$ | 300.00 \$ | 300.00 \$ | 0.00 \$ | 100.00% |
| Expenditures | | | | | | |
| 01-615-0-50108 | Mechanic/Shop Rate Charged Back to | 3,400.00 \$ | 635.00 \$ | 8,100.00 \$ | 8,184.81 \$ | (1.05%) |
| 01-615-0-50109 | Casual Labour | 25,000.00 | 13,347.60 | 18,200.00 | 17,316.42 | 4.85% |
| 01-615-0-50115 | Boot Allowance | | | 150.00 | 0.00 | 100.00% |
| 01-615-0-50120 | Mileage | 1,000.00 | 1,421.81 | 1,500.00 | 905.65 | 39.62% |
| 01-615-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 500.00 | 296.24 | 350.00 | 337.66 | 3.53% |
| 01-615-0-50140 | Benefits - W.S.I.B. | 675.00 | 432.98 | 525.00 | 493.53 | 5.99% |
| 01-615-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 1,475.00 | 336.10 | 1,100.00 | 383.07 | 65.18% |
| 01-615-0-50175 | Contracted Services | 3,500.00 | 1,616.36 | 3,000.00 | 1,674.45 | 44.19% |
| 01-615-0-50205 | Other Materials (Includes Shop | 1,200.00 | 1,189.84 | 1,200.00 | 1,006.87 | 16.09% |
| 01-615-0-50212 | Boat launches / beaches | 900.00 | 844.45 | 2,000.00 | 1,388.22 | 30.59% |
| 01-615-0-50220 | Utilities (Hydro) | 500.00 | 429.66 | 500.00 | 482.71 | 3.46% |
| 01-615-0-50230 | Building Maintenance | 1,000.00 | 0.00 | 8,000.00 | 4,116.70 | 48.54% |
| 01-615-0-50260 | Advertising | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-615-0-50265 | Promotions (Special Events) | 7,700.00 | 5,400.00 | 7,700.00 | 6,600.00 | 14.29% |
| 01-615-0-50290 | Legal Services | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-615-0-50330 | Insurance | 5,675.00 | 5,674.72 | 4,750.00 | 4,729.26 | 0.44% |
| 01-615-0-50390 | Dispatch/Communications | | | 25.00 | 0.00 | 100.00% |
| 01-615-0-52600 | Rink Repairs & Mtce (Plevna) | 10,120.00 | 9,352.45 | 4,570.00 | 2,890.50 | 36.75% |
| 01-615-0-52620 | Playground Maintenance | 900.00 | 401.95 | 900.00 | 401.95 | 55.34% |
| 01-615-0-52623 | Tennis Courts - Cloyne | 7,300.00 | 6,671.86 | 6,300.00 | 5,902.08 | 6.32% |
| 01-615-0-52625 | Swim Programs | 3,000.00 | 3,000.00 | 3,000.00 | 1,500.00 | 50.00% |
| 01-615-0-52626 | Docks (Municipal owned) | 1,100.00 | 500.01 | 1,100.00 | 354.48 | 67.77% |
| 01-615-0-52628 | Recreation Trails | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-615-0-53011 | Repairs - 2015 Multi-Purpose Equip | 1,000.00 | 406.00 | 1,250.00 | 749.61 | 40.03% |
| 01-615-0-53702 | Repairs - 2019 Dump Trailer | 250.00 | 158.12 | 375.00 | 308.47 | 17.74% |
| 01-615-0-53750 | 2007 - 1/2 Ton GMC - Repairs | 1,300.00 | 1,344.40 | 750.00 | 681.03 | 9.20% |
| 01-615-0-54000 | Equipment Replacement/Repairs | 500.00 | 500.00 | 750.00 | 345.93 | 53.88% |
| 01-615-0-54001 | New Equipment for Health & Safety | 200.00 | 86.06 | 200.00 | 86.06 | 56.97% |
| 01-615-0-54200 | Fuel and Lube (Oil) | 3,525.00 | 2,797.71 | 3,525.00 | 2,363.41 | 32.95% |
| 01-615-0-54300 | Vehicle/Equipment Licenses | 75.00 | 0.00 | 75.00 | 132.63 | (76.84%) |
| 01-615-0-55550 | Safety Devices (Signs) | 400.00 | 64.90 | 4,000.00 | 3,546.13 | 11.35% |
| 01-615-0-58600 | Contributions to TCA Reserve Funds | 16,224.00 | 16,224.00 | 17,274.00 | 17,274.00 | 0.00% |
| Total Recreation Expenditures | | 99,319.00 \$ | 73,132.22 \$ | 102,069.00 \$ | 84,155.63 \$ | 17.55% |
| Recreation Excess of Revenues Over Expenditures | | \$ (99,019.00) \$ | (72,832.22) | (101,769.00) \$ | (84,155.63) \$ | 17.31% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Page 26

Revised Budget
 For MNR Parks (620)
 For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---------------------------------|---|------------------------|------------------------|----------------------|----------------------|-----------------------|
| Revenues | | | | | | |
| 01-620-0-31080 | Provincial Grants - Miscellaneous | 0.00 \$ | 3,658.00 \$ | 3,725.00 \$ | 3,723.00 \$ | 0.05% |
| 01-620-0-31620 | Grant - E. Ont Trails Alliance | 20,000.00 | 0.00 | 20,000.00 | 0.00 | 100.00% |
| 01-620-0-40000 | User Fees | 18,000.00 | 9,183.70 | 10,000.00 | 11,390.01 | (13.90%) |
| 01-620-0-40005 | CLSP-OnRes MNR Permits Pd Online | 167,915.00 | 256,976.52 | 232,600.00 | 286,409.56 | (23.13%) |
| 01-620-0-40006 | CLSP-OnRes Transaction Fees | 11,000.00 | 20,922.00 | 15,000.00 | 26,538.00 | (76.92%) |
| 01-620-0-40200 | Sale of Land/Equipment | 0.00 | 0.00 | 0.00 | 42.00 | 0.00% |
| 01-620-0-44400 | Labour Charged to another Dept (i.e. | 2,400.00 | 900.00 | 2,000.00 | 1,920.20 | 3.99% |
| 01-620-0-44401 | Mileage-1/2 Ton-Charged Back to | 6,000.00 | 5,665.18 | 6,000.00 | 3,445.60 | 42.57% |
| 01-620-0-45000 | Contributions from Reserves/Reserve | 40,000.00 | 0.00 | 95,000.00 | 40,003.20 | 57.89% |
| Total MNR Parks Revenues | | 265,315.00 \$ | 297,305.40 \$ | 384,325.00 \$ | 373,471.57 \$ | 2.82% |
| Expenditures | | | | | | |
| 01-620-0-50100 | Salaries | 112,000.00 \$ | 107,336.47 \$ | 135,000.00 \$ | 133,254.52 \$ | 1.29% |
| 01-620-0-50115 | Boot Allowance | 500.00 | 112.54 | 1,000.00 | 510.20 | 48.98% |
| 01-620-0-50120 | Mileage | 100.00 | 33.04 | 100.00 | 0.00 | 100.00% |
| 01-620-0-50130 | Benefits - E.H.T. (Ministry of Finance) | 950.00 | 822.52 | 1,400.00 | 1,355.07 | 3.21% |
| 01-620-0-50140 | Benefits - W.S.I.B. | 1,400.00 | 883.33 | 2,100.00 | 1,980.48 | 5.69% |
| 01-620-0-50150 | Benefits-Rec Gen(CPP & EI)Employer's | 2,725.00 | 2,371.10 | 4,300.00 | 4,362.80 | (1.46%) |
| 01-620-0-50160 | Benefits - OMERS | 0.00 | 0.00 | 2,600.00 | 2,387.08 | 8.19% |
| 01-620-0-50175 | Contracted Services | 0.00 | 0.00 | 0.00 | 5.09 | 0.00% |
| 01-620-0-50200 | Office Supplies and Stationery | 1,350.00 | 1,359.73 | 1,600.00 | 1,359.73 | 15.02% |
| 01-620-0-50205 | Other Materials (Includes Shop | 1,000.00 | 748.41 | 1,000.00 | 448.90 | 55.11% |
| 01-620-0-50207 | Protective Clothing | 900.00 | 615.15 | 900.00 | 687.17 | 23.65% |
| 01-620-0-50230 | Building Maintenance | 1,550.00 | 1,268.93 | 3,700.00 | 1,887.44 | 48.99% |
| 01-620-0-50260 | Advertising | 575.00 | 148.73 | 575.00 | 133.71 | 76.75% |
| 01-620-0-50270 | Telephone (Includes Fax) | 650.00 | 494.03 | 875.00 | 872.38 | 0.30% |
| 01-620-0-50290 | Legal Services | 200.00 | 0.00 | 200.00 | 0.00 | 100.00% |
| 01-620-0-50299 | Other Services/Miscellaneous | 2,500.00 | 0.00 | 4,500.00 | 2,241.11 | 50.20% |
| 01-620-0-50330 | Insurance | 4,175.00 | 4,171.58 | 5,650.00 | 5,636.49 | 0.24% |
| 01-620-0-50340 | Computers | 20,000.00 | 24,456.85 | 13,500.00 | 17,220.91 | (27.56%) |
| 01-620-0-50350 | Training/Seminars | 400.00 | 0.00 | 1,300.00 | 359.17 | 72.37% |
| 01-620-0-50390 | Dispatch/Communications | 565.00 | 256.43 | 1,550.00 | 765.18 | 50.63% |
| 01-620-0-50500 | Bank Service Charges and Interest | 11,000.00 | 16,691.21 | 13,000.00 | 21,056.89 | (61.98%) |
| 01-620-0-52360 | Medicals/Drivers Abstract/CPIC | 50.00 | 41.00 | 50.00 | 41.00 | 18.00% |
| 01-620-0-52640 | MNR Parks - Land Use Permits | 400.00 | 387.84 | 900.00 | 435.11 | 51.65% |
| 01-620-0-52641 | MNR Aggregate Permit Fee | 350.00 | 351.00 | 360.00 | 368.00 | (2.22%) |
| 01-620-0-52645 | Consignment Paid to Permit Sellers | 800.00 | 223.00 | 400.00 | 362.50 | 9.38% |
| 01-620-0-52800 | Access Points - Materials | 3,000.00 | 504.38 | 43,000.00 | 0.00 | 100.00% |
| 01-620-0-53009 | P10-1 - 2010 Ford F150 - PWM - | 1,500.00 | 798.39 | 1,500.00 | 3,308.76 | (120.58%) |
| 01-620-0-53702 | Repairs - 2019 Dump Trailer | 250.00 | 160.30 | 375.00 | 105.00 | 72.00% |
| 01-620-0-53904 | Repairs- 25HP Evinrude O/B Motor) | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-620-0-53906 | Repairs - Boat Trailer - Mastercraft - | 0.00 | 0.00 | 0.00 | 70.00 | 0.00% |
| 01-620-0-53908 | Repairs - 2011 Jon Boat | 500.00 | 140.00 | 1,000.00 | 925.25 | 7.48% |
| 01-620-0-53909 | Repairs - 2011 Boat Trailer (Jon Boat) | 400.00 | 473.42 | 400.00 | 667.49 | (66.87%) |
| 01-620-0-53912 | Repairs - 2019 - 1/2 ton Truck | 3,300.00 | 3,001.31 | 1,000.00 | 410.28 | 58.97% |
| 01-620-0-53913 | Repairs - 2013 - 25 HP Evinrude motor | 0.00 | 183.16 | 200.00 | 0.00 | 100.00% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For MNR Parks (620)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|---------------------------------------|------------------------|------------------------|----------------------|----------------------|-----------------------|
| 01-620-0-53914 | Repairs - 2019 - Boat | 200.00 | 555.37 | 700.00 | 351.07 | 49.85% |
| 01-620-0-53915 | Repairs - 2019 - Boat Trailer | 200.00 | 118.01 | 200.00 | 86.33 | 56.84% |
| 01-620-0-53916 | Repairs - 2018 - 15 HP Evinrude Motor | 600.00 | 0.00 | 400.00 | 2,892.43 | (623.11%) |
| 01-620-0-53918 | Repairs 25 HP Evinrude - 2019 | 600.00 | 0.00 | 400.00 | 3,608.73 | (802.18%) |
| 01-620-0-54000 | Equipment Replacement/Repairs | 1,100.00 | 662.50 | 3,800.00 | 2,676.16 | 29.57% |
| 01-620-0-54001 | New Equipment for Health & Safety | 600.00 | 177.34 | 600.00 | 98.27 | 83.62% |
| 01-620-0-54100 | Equipment Rentals | 200.00 | 253.52 | 400.00 | 0.00 | 100.00% |
| 01-620-0-54200 | Fuel and Lube (Oil) | 6,525.00 | 4,038.47 | 8,525.00 | 9,109.83 | (6.86%) |
| 01-620-0-54300 | Vehicle/Equipment Licenses | 500.00 | 0.00 | 700.00 | 435.25 | 37.82% |
| 01-620-0-55501 | Bridges and Culverts | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-620-0-55502 | Roadside Maintenance (Includes | 600.00 | 508.80 | 10,600.00 | 3,819.08 | 63.97% |
| 01-620-0-55504 | Loosetop Maintenance | 65,000.00 | 16,717.94 | 55,000.00 | 19,468.62 | 64.60% |
| 01-620-0-55550 | Safety Devices (Signs) | 6,000.00 | 4,547.23 | 8,800.00 | 3,797.31 | 56.85% |
| 01-620-0-58050 | Capital Fund Expenditures | 0.00 | 0.00 | 35,000.00 | 40,003.20 | (14.29%) |
| 01-620-0-58500 | Contributions to Reserves/Reserve | 0.00 | 92,192.37 | 0.00 | 69,300.58 | 0.00% |
| 01-620-0-58600 | Contributions to TCA Reserve Funds | 9,500.00 | 9,500.00 | 14,565.00 | 14,607.00 | (0.29%) |
| Total MNR Parks Expenditures | | 265,315.00 \$ | 297,305.40 \$ | 384,325.00 \$ | 373,471.57 \$ | 2.82% |
| MNR Parks Excess of Revenues Over Expenditures | \$ | 0.00 \$ | 0.00 | 0.00 \$ | 0.00 \$ | 0.00% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Libraries (660)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|-----------------------------------|-------------------------|------------------------|----------------------|----------------------|-----------------------|
| Expenditures | | | | | | |
| 01-660-0-50205 | Other Materials (Includes Shop | 200.00 \$ | 104.81 \$ | 200.00 \$ | 34.45 \$ | 82.78% |
| 01-660-0-50210 | Heat | 1,025.00 | 898.50 | 1,025.00 | 872.19 | 14.91% |
| 01-660-0-50230 | Building Maintenance | 550.00 | 336.25 | 550.00 | 217.71 | 60.42% |
| 01-660-0-50330 | Insurance | 965.00 | 963.32 | 1,250.00 | 1,235.48 | 1.16% |
| 01-660-0-54001 | New Equipment for Health & Safety | 150.00 | 128.70 | 150.00 | 89.11 | 40.59% |
| Total Libraries Expenditures | | 2,890.00 \$ | 2,431.58 \$ | 3,175.00 \$ | 2,448.94 \$ | 22.87% |
| Libraries Excess of Revenues Over Expenditures | | \$ (2,890.00) \$ | (2,431.58) | (3,175.00) \$ | (2,448.94) \$ | 22.87% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Planning (700)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|-------------------------------------|---------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-700-0-41050 | Compliance Letters | 0.00 \$ | 0.00 \$ | 1,000.00 \$ | 1,275.00 \$ | (27.50%) |
| 01-700-0-41200 | Planning Application Fees | 20,000.00 | 32,244.00 | 30,000.00 | 44,975.00 | (49.92%) |
| 01-700-0-41202 | Road Allowance - Admin. Fees | 15,000.00 | 14,000.00 | 15,000.00 | 14,500.00 | 3.33% |
| 01-700-0-45000 | Contributions from Reserves/Reserve | 30,000.00 | 9,625.22 | 20,350.00 | 31,541.87 | (55.00%) |
| Total Planning Revenues | | 65,000.00 \$ | 55,869.22 \$ | 66,350.00 \$ | 92,291.87 \$ | (39.10%) |
| Expenditures | | | | | | |
| 01-700-0-50100 | Salaries | 85,500.00 \$ | 83,608.11 \$ | 102,500.00 \$ | 100,220.73 \$ | 2.22% |
| 01-700-0-50104 | Committee Expense | 5,500.00 | 5,397.33 | 5,500.00 | 6,992.63 | (27.14%) |
| 01-700-0-50108 | Labour Charged Back to Other Depts. | 200.00 | 0.00 | 200.00 | 200.00 | 0.00% |
| 01-700-0-50120 | Mileage | 2,000.00 | 1,863.17 | 2,000.00 | 2,786.21 | (39.31%) |
| 01-700-0-50175 | Contracted Services | 10,000.00 | 3,475.10 | 6,500.00 | 3,307.20 | 49.12% |
| 01-700-0-50180 | Conventions/Conferences | 6,000.00 | 0.00 | 3,000.00 | 250.00 | 91.67% |
| 01-700-0-50200 | Office Supplies and Stationery | 700.00 | 712.79 | 1,000.00 | 1,000.00 | 0.00% |
| 01-700-0-50250 | Postage | 850.00 | 850.00 | 1,000.00 | 1,000.00 | 0.00% |
| 01-700-0-50260 | Advertising | 500.00 | 0.00 | 200.00 | 171.87 | 14.07% |
| 01-700-0-50290 | Legal Services | 24,000.00 | 9,486.00 | 21,850.00 | 40,990.35 | (87.60%) |
| 01-700-0-50292 | Sale of Road Allowance Expense | 10,000.00 | 10,314.28 | 10,000.00 | 9,494.23 | 5.06% |
| 01-700-0-50295 | Consulting Services | 41,400.00 | 40,894.38 | 78,600.00 | 63,976.51 | 18.60% |
| 01-700-0-50300 | Memberships | 900.00 | 900.00 | 900.00 | 900.00 | 0.00% |
| 01-700-0-50350 | Training/Seminars | 2,000.00 | 0.00 | 2,000.00 | 832.39 | 58.38% |
| 01-700-0-50390 | Dispatch/Communications | 300.00 | 152.63 | 300.00 | 213.15 | 28.95% |
| 01-700-0-58500 | Contributions to Reserves/Reserve | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 0.00% |
| Total Planning Expenditures | | 194,850.00 \$ | 162,653.79 \$ | 240,550.00 \$ | 237,335.27 \$ | 1.34% |
| Planning Excess of Revenues Over Expenditures | | \$ (129,850.00) \$ | (106,784.57) | (174,200.00) \$ | (145,043.40) \$ | 16.74% |

UNAUDITED

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Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm

Revised Budget
For Property/Bldg Mtce (Grass/Cleaning/Snow Removal) (750)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | |
| 01-750-0-30832 County - Grant | \$ | \$ | 337,500.00 | 0.00 | 100.00% |
| 01-750-0-40050 Microfit Proceeds | 5,000.00 | 5,451.77 | 5,000.00 | 4,891.81 | 2.16% |
| 01-750-0-44401 Mileage-1/2 Ton-Charged Back to | 7,000.00 | 3,774.23 | 5,000.00 | 2,764.15 | 44.72% |
| 01-750-0-45000 Contributions from Reserves/Reserve | 0.00 | 0.00 | 230,000.00 | 0.00 | 100.00% |
| Total Property/Bldg Mtce (Grass/Cleaning/Snow) | 12,000.00 | 9,226.00 | 577,500.00 | 7,655.96 | 98.67% |
| Expenditures | | | | | |
| 01-750-0-50100 Salaries | 62,250.00 | 65,030.74 | 62,700.00 | 63,025.50 | (0.52%) |
| 01-750-0-50105 Income Protection Year End Payout | 2,346.00 | 2,418.87 | 2,350.00 | 2,237.40 | 4.79% |
| 01-750-0-50109 Casual Labour | 1,600.00 | 1,160.23 | 1,600.00 | 665.87 | 58.38% |
| 01-750-0-50110 Benefits - Health/Dental/Life | 9,500.00 | 9,415.34 | 10,650.00 | 10,169.64 | 4.51% |
| 01-750-0-50120 Mileage | 500.00 | 153.40 | 500.00 | 560.50 | (12.10%) |
| 01-750-0-50130 Benefits - E.H.T. (Ministry of Finance) | 3,200.00 | 3,184.10 | 3,200.00 | 3,163.46 | 1.14% |
| 01-750-0-50140 Benefits - W.S.I.B. | 5,750.00 | 4,622.65 | 5,850.00 | 4,608.28 | 21.23% |
| 01-750-0-50150 Benefits-Rec Gen(CPP & EI)Employer's | 9,500.00 | 8,590.67 | 10,000.00 | 8,906.78 | 10.93% |
| 01-750-0-50160 Benefits - OMERS | 17,000.00 | 15,704.38 | 17,000.00 | 15,639.85 | 8.00% |
| 01-750-0-50175 Contracted Services | 89,230.00 | 80,129.79 | 89,230.00 | 85,661.88 | 4.00% |
| 01-750-0-50200 Office Supplies and Stationery | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% |
| 01-750-0-50205 Other Materials (Includes Shop | 1,350.00 | 1,065.92 | 1,350.00 | 962.24 | 28.72% |
| 01-750-0-50207 Protective Clothing | 300.00 | 284.86 | 400.00 | 0.00 | 100.00% |
| 01-750-0-50210 Heat | 4,750.00 | 3,531.02 | 4,750.00 | 3,094.04 | 34.86% |
| 01-750-0-50220 Utilities (Hydro) | 1,800.00 | 1,623.02 | 1,800.00 | 1,829.47 | (1.64%) |
| 01-750-0-50230 Building Maintenance | 9,525.00 | 11,539.00 | 14,200.00 | 4,938.89 | 65.22% |
| 01-750-0-50231 Water Regulations (Analysis, etc.) | 13,000.00 | 10,717.14 | 13,000.00 | 13,027.10 | (0.21%) |
| 01-750-0-50260 Advertising | 200.00 | 0.00 | 200.00 | 238.27 | (19.14%) |
| 01-750-0-50270 Telephone (Includes Fax) | 1,500.00 | 1,081.79 | 1,600.00 | 1,421.30 | 11.17% |
| 01-750-0-50290 Legal Services | 500.00 | 0.00 | 500.00 | 0.00 | 100.00% |
| 01-750-0-50295 Consulting Services | 0.00 | 0.00 | 80,000.00 | 16,281.60 | 79.65% |
| 01-750-0-50310 Publications/Subscriptions | 255.00 | 254.40 | 255.00 | 254.40 | 0.24% |
| 01-750-0-50330 Insurance | 2,250.00 | 2,239.16 | 3,725.00 | 3,718.44 | 0.18% |
| 01-750-0-50350 Training/Seminars | 2,000.00 | 0.00 | 2,000.00 | 142.46 | 92.88% |
| 01-750-0-50376 Senior housing | 0.00 | 3,273.51 | 487,500.00 | 3,498.91 | 99.28% |
| 01-750-0-50385 Radio Repairs | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-750-0-50390 Dispatch/Communications | 200.00 | 153.86 | 200.00 | 153.86 | 23.07% |
| 01-750-0-53907 Repairs - C12-1 - 2012 Chev Cruz | 1,000.00 | 891.91 | 1,000.00 | 390.12 | 60.99% |
| 01-750-0-54000 Equipment Replacement/Repairs | 100.00 | 0.00 | 100.00 | 0.00 | 100.00% |
| 01-750-0-54001 New Equipment for Health & Safety | 250.00 | 181.41 | 450.00 | 137.86 | 69.36% |
| 01-750-0-54200 Fuel and Lube (Oil) | 1,025.00 | 608.06 | 1,025.00 | 658.73 | 35.73% |
| 01-750-0-54300 Vehicle/Equipment Licenses | 120.00 | 0.00 | 120.00 | 120.00 | 0.00% |
| 01-750-0-56999 Infrastructure Loan Payment | 48,991.00 | 48,990.58 | 48,020.00 | 48,020.37 | 0.00% |
| 01-750-0-58600 Contributions to TCA Reserve Funds | 2,700.00 | 2,700.00 | 3,830.00 | 3,830.00 | 0.00% |
| Total Property/Bldg Mtce (Grass/Cleaning/Snow) | 292,992.00 | 279,745.81 | 869,405.00 | 297,557.22 | 65.77% |
| Property/Bldg Mtce (Grass/Cleaning/Snow Removal) | \$ (280,992.00) | \$ (270,519.81) | \$ (291,905.00) | \$ (289,901.26) | 0.69% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Municipal - Taxes (810)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|-------------------------------------|---------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-810-0-32000 | Taxation - Residential/Farm/Managed | 6,153,918.00 \$ | 6,153,913.40 \$ | 6,260,158.00 \$ | 6,259,332.21 \$ | 0.01% |
| 01-810-0-32050 | Taxation - Commercial/Industrial | 43,640.00 | 44,194.51 | 43,640.00 | 44,464.42 | (1.89%) |
| 01-810-0-32100 | Taxation Supplemental - Residential | 45,000.00 | 32,977.35 | 45,000.00 | 49,216.60 | (9.37%) |
| 01-810-0-32150 | Taxation Supplemental - Commercial | 100.00 | 1,195.60 | 100.00 | 0.00 | 100.00% |
| 01-810-0-33000 | Payments-in-lieu (PIL) | 70,000.00 | 42,111.95 | 70,000.00 | 54,704.31 | 21.85% |
| Total Municipal - Taxes Revenues | | 6,312,658.00 \$ | 6,274,392.81 \$ | 6,418,898.00 \$ | 6,407,717.54 \$ | 0.17% |
| Expenditures | | | | | | |
| 01-810-0-50480 | Property Taxes Written Off - | 25,000.00 \$ | 18,065.19 \$ | 25,000.00 \$ | 16,306.42 \$ | 34.77% |
| 01-810-0-50485 | Property Taxes Written Off - | 3,000.00 | 1,355.34 | 3,000.00 | 0.00 | 100.00% |
| 01-810-0-50499 | Property Taxes - Allowance for Bad | 34,000.00 | 29,215.80 | 34,000.00 | 34,990.10 | (2.91%) |
| Total Municipal - Taxes Expenditures | | 62,000.00 \$ | 48,636.33 \$ | 62,000.00 \$ | 51,296.52 \$ | 17.26% |
| Municipal - Taxes Excess of Revenues Over | | \$ 6,250,658.00 \$ | 6,225,756.48 | 6,356,898.00 \$ | 6,356,421.02 \$ | 0.01% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For County (830)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|-------------------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-830-0-32000 | Taxation - Residential/Farm/Managed | 1,702,685.00 \$ | 1,702,682.30 \$ | 1,730,710.00 \$ | 1,730,709.43 \$ | 0.00% |
| 01-830-0-32050 | Taxation - Commercial/Industrial | 12,079.00 | 12,227.55 | 12,294.00 | 12,294.43 | 0.00% |
| 01-830-0-32100 | Taxation Supplemental - Residential | 0.00 | 9,081.51 | 0.00 | 13,602.00 | 0.00% |
| 01-830-0-32150 | Taxation Supplemental - Commercial | 0.00 | 325.18 | 0.00 | 0.00 | 0.00% |
| 01-830-0-33000 | Payments-in-lieu (PIL) | 0.00 | 9,277.92 | 0.00 | 8,987.69 | 0.00% |
| Total County Revenues | | 1,714,764.00 \$ | 1,733,594.46 \$ | 1,743,004.00 \$ | 1,765,593.55 \$ | (1.30%) |
| Expenditures | | | | | | |
| 01-830-0-50480 | Property Taxes Written Off - | 0.00 \$ | 4,980.35 \$ | 0.00 \$ | 4,432.05 \$ | 0.00% |
| 01-830-0-50485 | Property Taxes Written Off - | 0.00 | 367.42 | 0.00 | 0.00 | 0.00% |
| 01-830-0-56000 | Requisitions | 1,714,764.00 | 1,728,246.69 | 1,743,004.00 | 1,761,161.50 | (1.04%) |
| Total County Expenditures | | 1,714,764.00 \$ | 1,733,594.46 \$ | 1,743,004.00 \$ | 1,765,593.55 \$ | (1.30%) |
| County Excess of Revenues Over Expenditures | | \$ 0.00 \$ | 0.00 | 0.00 \$ | 0.00 \$ | 0.00% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Education (850)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|-------------------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Revenues | | | | | | |
| 01-850-0-32000 | Taxation - Residential/Farm/Managed | 1,397,207.00 \$ | 1,397,207.09 \$ | 1,409,852.00 \$ | 1,409,854.38 \$ | 0.00% |
| 01-850-0-32050 | Taxation - Commercial/Industrial | 78,018.00 | 78,017.95 | 57,992.00 | 57,991.30 | 0.00% |
| 01-850-0-32100 | Taxation Supplemental - Residential | 0.00 | 7,605.87 | 0.00 | 11,128.98 | 0.00% |
| 01-850-0-32150 | Taxation Supplemental - Commercial | 0.00 | 2,478.07 | 0.00 | 0.00 | 0.00% |
| 01-850-0-33000 | Payments-in-lieu (PIL) | 0.00 | 4,935.26 | 0.00 | 5,433.70 | 0.00% |
| Total Education Revenues | | 1,475,225.00 \$ | 1,490,244.24 \$ | 1,467,844.00 \$ | 1,484,408.36 \$ | (1.13%) |
| Expenditures | | | | | | |
| 01-850-0-50480 | Property Taxes Written Off - | 0.00 \$ | 4,149.26 \$ | 0.00 \$ | 3,645.56 \$ | 0.00% |
| 01-850-0-50485 | Property Taxes Written Off - | 0.00 | 2,626.00 | 0.00 | 0.00 | 0.00% |
| 01-850-0-56000 | Requisitions | 1,475,225.00 | 1,483,468.98 | 1,467,844.00 | 1,480,762.80 | (0.88%) |
| Total Education Expenditures | | 1,475,225.00 \$ | 1,490,244.24 \$ | 1,467,844.00 \$ | 1,484,408.36 \$ | (1.13%) |
| Education Excess of Revenues Over Expenditures | | \$ 0.00 \$ | 0.00 | 0.00 \$ | 0.00 \$ | 0.00% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
Revised Budget
For Property Taxation (890)
For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|-------------------------------------|-------------------------|------------------------|----------------------|----------------------|-----------------------|
| Revenues | | | | | | |
| 01-890-0-41300 | Penalty on Taxes - All Years | 140,000.00 \$ | 114,198.86 \$ | 140,000.00 \$ | 136,725.24 \$ | 2.34% |
| 01-890-0-41360 | Property Tax Sale - Costs Recovered | 15,000.00 | 2,163.38 | 10,000.00 | 0.00 | 100.00% |
| 01-890-0-41370 | Tax Sale Excess Proceeds | 0.00 | 0.00 | 0.00 | 17,726.69 | 0.00% |
| 01-890-0-45000 | Contributions from Reserves/Reserve | 0.00 | 25,801.14 | 0.00 | 0.00 | 0.00% |
| Total Property Taxation Revenues | | 155,000.00 \$ | 142,163.38 \$ | 150,000.00 \$ | 154,451.93 \$ | (2.97%) |
| Expenditures | | | | | | |
| 01-890-0-50400 | Property Taxes Cancellation Expense | 3,000.00 \$ | 3,905.36 \$ | 3,900.00 \$ | 3,106.93 \$ | 20.34% |
| 01-890-0-50450 | Property Tax Sale Costs | 15,000.00 | 2,679.91 | 10,000.00 | 5,201.83 | 47.98% |
| 01-890-0-58500 | Contributions to Reserves/Reserve | 0.00 | 0.00 | 0.00 | 17,726.69 | 0.00% |
| Total Property Taxation Expenditures | | 18,000.00 \$ | 6,585.27 \$ | 13,900.00 \$ | 26,035.45 \$ | (87.31%) |
| Property Taxation Excess of Revenues Over | | \$ 137,000.00 \$ | 135,578.11 | 136,100.00 \$ | 128,416.48 \$ | 5.65% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

Township of North Frontenac
Statement of Revenue and Expenditures 2/14/2022 1:42pm
 Revised Budget

For the Fiscal Period 2021-13 Auditor Adjustments

| Account Number | Previous YTD Budget | Previous YTD Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|------------------------|------------------------|------------------|------------------|-----------------------|
| Total Revenues | \$ 17,733,115.00 | \$ 17,019,045.27 | 19,022,054.00 | \$ 17,429,653.57 | 8.37% |
| Total Expenditures | \$ 17,733,115.00 | \$ 16,869,045.27 | 19,022,054.00 | \$ 17,279,653.57 | 9.16% |
| Total Excess of Revenues Over Expenditures | \$ 0.00 | \$ 150,000.00 | 0.00 | \$ 150,000.00 | 0.00% |

UNAUDITED

NOTE: THIS INFORMATION IS NOT AUDITED AND IS SUBJECT TO ADJUSTMENT PRIOR TO PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR

| Township of North Frontenac | | | | |
|--|----|-----------------------------------|-----------------------------------|-----------------------------|
| <u>2022 Total Taxable Assessment Comparison</u> | | | | |
| | | 2022 | 2021 | Increase/Decrease |
| <u>Assessment Class</u> | | <u>Taxation Assessment</u> | <u>Taxation Assessment</u> | <u>In Assessment</u> |
| Commercial | CT | 4,427,921 | 4,427,921 | \$0 |
| Commercial (Excess land) | CU | 0 | 0 | \$0 |
| Commercial (Vacant land) | CX | 103,100 | 103,100 | \$0 |
| Commercial New Construction | XT | 1,280,100 | 1,280,100 | \$0 |
| Commercial New Construction (Excess land) | XU | 7,000 | 7,000 | \$0 |
| Farmlands | FT | 3,359,000 | 3,359,000 | \$0 |
| Industrial | IT | 719,300 | 719,300 | \$0 |
| Industrial (Vacant land) | IX | 31,500 | 31,500 | \$0 |
| Industrial New Construction | JT | 8,500 | 8,500 | \$0 |
| Industrial (New Construction) Small Scale on Farm Business | J7 | 50,000 | 50,000 | \$0 |
| Residential | RT | 925,186,552 | 919,123,952 | \$6,062,600 |
| Managed Forest | TT | 6,142,100 | 6,034,700 | \$107,400 |
| Total Taxable Assessment | | \$941,315,073 | \$935,145,073 | \$6,170,000 |
| | | | | Total Taxable |
| <i>Increase due to Phase-In = 0.00%</i> | | 0.66% | | Assessment Increase |
| <i>Increase due to Growth = 0.66%</i> | | | | |
| | | | | |
| <i>Respectfully submitted to Council on February 18, 2022 at the Special Council Meeting</i> | | | | |

| Township of North Frontenac | | | | | |
|--|----|---------------------------------------|----------------------------|----------------------------|------------------------------|
| 2022 Taxable Assessment - Ward Breakdown | | | | | |
| | | | 010 - 050 | 060 - 080 | 090 - 110 |
| Assessment Class | | 2022 Total Taxation Assessment | Ward One Assessment | Ward Two Assessment | Ward Three Assessment |
| Commercial | CT | \$4,427,921 | \$1,783,321 | \$1,837,200 | \$807,400 |
| Commercial (Excess land) | CU | \$0 | \$0 | \$0 | \$0 |
| Commercial (Vacant land) | CX | \$103,100 | \$0 | \$15,900 | \$87,200 |
| Commercial New Construction | XT | \$1,280,100 | \$1,135,800 | \$0 | \$144,300 |
| Commercial New Construction (Excess land) | XU | \$7,000 | \$0 | \$0 | \$7,000 |
| Farmlands | FT | \$3,359,000 | \$0 | \$1,978,400 | \$1,380,600 |
| Industrial | IT | \$719,300 | \$0 | \$0 | \$719,300 |
| Industrial (Vacant land) | IX | \$31,500 | \$0 | \$0 | \$31,500 |
| Industrial (New Construction) | JT | \$8,500 | \$0 | \$0 | \$8,500 |
| Industrial (New Construction) Small Scale on Farm Business | J7 | \$50,000 | \$0 | \$0 | \$50,000 |
| Residential | RT | \$925,186,552 | \$428,979,025 | \$324,735,627 | \$171,471,900 |
| Managed Forest | TT | \$6,142,100 | \$1,094,500 | \$2,422,700 | \$2,624,900 |
| Total Taxable Assessment | | \$941,315,073 | \$432,992,646 | \$330,989,827 | \$177,332,600 |
| Percentages of Total | | | 46.00% | 35.16% | 18.84% |
| 2020 Percentages | | | 46.05% | 35.19% | 18.76% |
| Respectfully submitted to Council at the Special Council Meeting February 18, 2022 | | | | | |

| Township of North Frontenac | | | | | |
|--|----|----------------------|-------|------------|------------------------------|
| 2022 Taxation Year | | | | | |
| MUNICIPAL LEVY COMPARISON | | | | | |
| USING 2022 ASSESSMENTS TIMES 2021 TAX RATES | | | | | |
| | | 2022 | | 2021 | 2022 ASSESSMENT |
| | | Current Value | Tax | Municipal | 2021 TAX RATES |
| Assessment | | Assessment | Ratio | Tax Rate | Municipal \$ to be raised |
| Commercial | CT | \$4,427,921 | 1.00 | 0.00679275 | \$30,078 |
| Commercial (Excess land) | CU | \$0 | 0.70 | 0.00475493 | \$0 |
| Commercial (Vacant land) | CX | \$103,100 | 0.70 | 0.00475493 | \$490 |
| Commercial New Construction | XT | \$1,280,100 | 1.00 | 0.00679275 | \$8,695 |
| Commercial New Construction (Excess land) | XU | \$7,000 | 1.00 | 0.00475493 | \$33 |
| Farmlands | FT | \$3,359,000 | 0.25 | 0.00169819 | \$5,704 |
| Industrial | IT | \$719,300 | 1.00 | 0.00679275 | \$4,886 |
| Industrial (Vacant land) | IX | \$31,500 | 0.65 | 0.00441529 | \$139 |
| Industrial New Construction | JT | \$8,500 | 1.00 | 0.00679275 | \$58 |
| Industrial (New Construction) Small Scale on Farm Business | J7 | \$50,000 | 1.00 | 0.00169819 | \$85 |
| Residential | RT | \$925,186,552 | 1.00 | 0.00679275 | \$6,284,561 |
| Managed Forest | TT | \$6,142,100 | 0.25 | 0.00169819 | \$10,430 |
| Total \$ to be raised by taxation | | \$941,315,073 | | | \$6,345,160 |
| 2021 Total \$ raised by taxation - municipal only = | | | | | \$6,303,798 |
| USING 2022 ASSESSMENTS TIMES 2021 TAX RATES = EXTRA DOLLARS RAISED | | | | | \$41,362 |
| | | | | | |
| | | | | | |

Financial Impact of COVID-19 prepared for Council Draft Budget Meeting - February 18, 2022

| SUMMARY of COVID-19 Reserve Fund | |
|---|----------------------|
| Revenue | |
| Covid Funding Received | \$215,900.00 |
| 2nd Funding received Dec 31/20 | \$43,000.00 |
| 3rd Funding received 2021 | \$64,966.00 |
| Interest received in 2021 | \$1,057.27 |
| Total Funding Received | \$324,923.27 |
| Expenses | |
| 2020 Expenses | -\$110,959.77 |
| 2021 Expenses | -\$61,379.44 |
| 2022 Estimated Expenses | -\$125,400.00 |
| Total Expenses (actual & estimated) | -\$297,739.21 |
| Estimated Funds remaining in COVID-19 Reserve Fund | \$27,184.06 |

2020 Expenses

| | Total 2020 Expenses |
|--|----------------------------|
| Advertising | \$1,074.20 |
| Gloves, Sanitizer, wipes, masks, etc. | \$28,103.29 |
| labour (Fire Fighters for sanitizing) | \$12,686.58 |
| Legal | \$585.12 |
| Mileage (vehicle use for sanitizing) | \$516.73 |
| Sanitizing machine and cleaning solution | \$13,896.50 |
| Tempered glass barriers | \$1,984.32 |
| Technologies | \$6,999.13 |
| | <u>\$65,845.87</u> |
| Community Hall Shortfall (yearend) | \$6,942.30 |
| Penaly & Interest Shortfall (yearend) | \$25,801.14 |
| Bank Interest Earned Shortfall (yearend) | \$12,370.46 |
| | <u>\$45,113.90</u> |
| Total 2020 Expenses funded from COVID-19 Reserve Fund | \$110,959.77 |

2021 Expenses

| | Total Expenses Actual + Estimated expenses |
|--|---|
| Council additional internet expense | \$4,200.00 |
| Gloves, Sanitizer, wipes, masks, etc. | \$16,922.08 |
| labour (Fire Fighters for sanitizing) | \$16,672.90 |
| Additional Casual Labour | \$8,697.24 |
| Sanitizing machine and cleaning solution | \$1,114.27 |
| Technologies | \$3,772.95 |
| | <u>\$51,379.44</u> |
| Bank Interest Earned Shortfall (yearend) | \$10,000.00 |
| Total 2021 Expenses funded from COVID-19 Reserve Fund | \$61,379.44 |

2022 Expenses

| | Operating expenses to date | Estimated costs until December 31, 2022 | Total Expenses Actual + Estimated expenses |
|---|----------------------------|--|---|
| Committee of Adjustment additional intern | \$0.00 | \$500.00 | \$500.00 |
| Gloves, Sanitizer, wipes, masks, etc. | \$0.00 | \$20,500.00 | \$20,500.00 |
| labour (Fire Fighters for sanitizing) | \$0.00 | \$16,500.00 | \$16,500.00 |
| Casual staff to assist with workloads | \$0.00 | \$25,000.00 | \$25,000.00 |
| Mental Well Being and Harrassement | | | |
| Training for staff | \$0.00 | \$6,300.00 | \$6,300.00 |
| Technologies | \$0.00 | \$5,600.00 | \$5,600.00 |
| New chambers chairs and refinishing | | | |
| tops of Council tables | \$0.00 | \$10,000.00 | \$10,000.00 |
| Waste/Re-Use improvements | \$0.00 | \$41,000.00 | \$41,000.00 |
| | <u>\$0.00</u> | <u>\$125,400.00</u> | <u>\$125,400.00</u> |

Submitted to Emergency Control Group at the March 8, 2021 meeting by Kelly Watkins, Treasurer

Federal Gas Tax (FGT) Summary

| <u>Federal Gas Tax (FGT) Summary:</u> | Twp FGT | County FGT | Total |
|--|--------------|----------------|------------------|
| FGT Received 2005 - 2021 | \$954,339.53 | \$1,423,848.83 | \$2,378,188.36 |
| FGT Spent 2005 - 2021 (pending 2021 year end) | | | (\$1,326,595.42) |
| Interest Earned 2005- 2021 | | | \$61,516.12 |
| FGT Funding available as of December 31, 2021 | | | \$1,113,109.06 |
| Less: Coxvale Bridge | | | (\$515,000.00) |
| FGT to be Received 2022 | | | \$240,610.00 |
| FGT Estimated Proposed Balance at Dec. 31, 2022 (bank interest not included) | | | \$838,719.06 |

Note: as per the FGT Agreement - funds must be spent within 5 years of receiving them. North Frontenac is required to spend approximately \$190,000 prior to the end of 2021 to remain compliant. 2 projects proposed for 2022 equal \$90,000, which will keep NF compliant.

Updated February 10, 2022

Ontario Municipal Partnership Fund 2022 Workbook

Ministry of Finance
Provincial-Local Finance Division



Township of North Frontenac

November 2021

OMPF 2022 Workbook

Section I - 2022 OMPF Calculations

Overview

Overview - 2022 OMPF Allocation

2022 OMPF Grant Components and Transitional Assistance

- Table 1 - Assessment Equalization Grant Component
- Table 2 - Northern Communities Grant Component
- Table 3 - Rural Communities Grant Component
- Table 4 - Northern and Rural Fiscal Circumstances Grant Component
- Table 5a - Transitional Assistance Funding Level
- Table 5b - Transitional Assistance Enhancement

Section II - Summary of OMPF Data

Northern and Rural Municipal Fiscal Circumstances Index

Table 1 - Northern and Rural Municipal Fiscal Circumstances Index Data

Weighted Assessment

- Table 2a - Taxable Weighted Assessment
- Table 2b - PIL Equivalent Weighted Assessment
- Table 2c - Total Weighted Assessment

Farm Area Measure

- Table 3a - Farm Area Measure Calculation
- Map 3b - Farm Area Map

Rural and Small Community Measure

- Table 4a - Rural and Small Community Measure Calculation
- Table 4b - Urban and Small Community Area Profile

Please Note: Due to rounding, some calculations may vary from the result shown. If there are any questions regarding these calculations, please contact info.ompf@ontario.ca.

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

Overview

2022 OMPF Allocation

| | | |
|----------|--|--------------------|
| A | Total 2022 OMPF | \$1,828,400 |
| | 1. Assessment Equalization Grant Component | \$440,500 |
| | 2. Northern Communities Grant Component | - |
| | 3. Rural Communities Grant Component | \$469,800 |
| | 4. Northern and Rural Fiscal Circumstances Grant Component | \$918,100 |
| | 5. Transitional Assistance | - |

Notes and Data Sources

Notes

- Grant components and Transitional Assistance are rounded up to multiples of \$100.
- Line A1 to A5: For further information on the determination of 2022 grant component allocations and transitional assistance funding, see Section I, Tables 1 to 5b.

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

2022 OMPF Grant Components

Table 1 - Assessment Equalization Grant Component

| | | |
|--|---------------|----------------------|
| A Total Weighted Assessment per Household (A1 ÷ A2) | | \$260,646 |
| 1. Total Weighted Assessment | \$934,679,308 | |
| 2. Number of Households | 3,586 | |
| B Assessment per Household Below Threshold (B1 - A, if positive) | | \$42,354 |
| 1. Grant Threshold (Provincial Median Weighted Assessment per Household) | \$303,000 | |
| C Total Assessment Differential (B × A2) | | \$151,881,444 |
| 1. Funding per \$10,000 in Assessment Differential | \$29.00 | |
| D Grant Amount (C × C1 ÷ \$10,000) | | \$440,500 |

Notes and Data Sources

Notes

- Line A1: For detailed calculation, see Section II, Tables 2a-2c.

Data Sources

- Household figures based on the 2021 returned roll from the Municipal Property Assessment Corporation (MPAC).

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

2022 OMPF Grant Components

Table 2 - Northern Communities Grant Component

This grant component is only provided to northern municipalities.

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

2022 OMPF Grant Components

Table 3 - Rural Communities Grant Component

| | | |
|----------|---|------------------|
| A | Rural and Small Community Measure (RSCM) | 100.0% |
| B | Per-Household Funding Amount | \$131 |
| C | Number of Households | 3,586 |
| D | Grant Amount (B x C) | \$469,800 |

Notes and Data Sources

Notes

- Line A: For detailed calculation of the Rural and Small Community Measure (RSCM), see Section II, Table 4a.
- Line B: Municipalities with an RSCM of 75% or greater are eligible for \$131 per household.
- Municipalities with a Farm Area Measure (FAM) above 70% are eligible for an enhancement to the per-household funding amount. Your municipality has a FAM of 2.0%. For detailed calculation of the FAM, see Section II, Table 3a.
- See the 2022 OMPF Technical Guide for additional information on the Rural Communities Grant and the FAM.

Data Sources

- Household figures based on the 2021 returned roll from the Municipal Property Assessment Corporation (MPAC).

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

2022 OMPF Grant Components

Table 4 - Northern and Rural Fiscal Circumstances Grant Component

| | | |
|----------|--|------------------|
| A | Northern and Rural Municipal Fiscal Circumstances Index (MFCI) | 9.4 |
| <hr/> | | |
| B | Number of Households | 3,586 |
| <hr/> | | |
| C | Per-Household Funding Amount $(C1 + (C2 - C1) \times (A - 9.0))$ | \$256.00 |
| | 1. Funding Amount based on MFCI of 9.0 | \$230 |
| | 2. Funding Amount based on MFCI of 10.0 | \$295 |
| <hr/> | | |
| D | Grant Amount $(B \times C)$ | \$918,100 |

Notes and Data Sources

Notes

- Line A: For further information on the calculation of the Northern and Rural Municipal Fiscal Circumstances Index (MFCI), see the OMPF 2022 Northern and Rural MFCI Workbook.
- Line C: The MFCI of your municipality falls between 9 and 10. As a result, the per-household funding amount has been scaled between the values on line C1 and line C2.

Data Sources

- Household figures based on the 2021 returned roll from the Municipal Property Assessment Corporation (MPAC).

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

2022 OMPF Transitional Assistance

Table 5a - Transitional Assistance Funding Level

| | | |
|----------|--|--------------------|
| A | 2022 Guaranteed Level of Support (A1 + A2) | 100.0% |
| | 1. Minimum Funding Level | 85.0% |
| | 2. Enhancement based on Northern and Rural MFCI | 15.0% |
| B | 2022 Guaranteed Support (A × B1) | \$1,817,100 |
| | 1. 2021 OMPF Allocation | \$1,817,100 |
| C | Sum of 2022 OMPF Grant Components (excluding Transitional Assistance) | \$1,828,400 |
| D | 2022 OMPF Transitional Assistance (B - C, if positive) | - |

Notes and Data Sources

Notes

- Line A: For further information on the determination of the 2022 guaranteed level of support, see Table 5b on the next page.
- Line B1: Equal to Line A from the OMPF 2021 Allocation Notice.

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

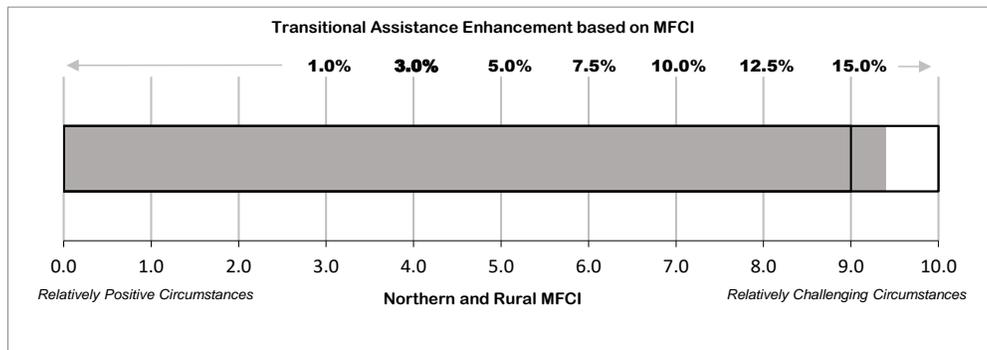
2022 OMPF Transitional Assistance

Table 5b - Transitional Assistance Enhancement

A Northern and Rural Municipal Fiscal Circumstances Index (MFCI) 9.4

The maximum enhancement is provided to municipalities with a Northern and Rural MFCI of 9.0 or greater.

B Enhancement to Minimum Funding Level Based on Northern and Rural MFCI, max 15.0% 15.0%



Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Northern and Rural Municipal Fiscal Circumstances Index

Table 1 - Northern and Rural Municipal Fiscal Circumstances Index Data

| | Township of North Frontenac | Median |
|---|--------------------------------|-----------|
| A Primary Indicator Values | | |
| 1. Weighted Assessment per Household | \$260,646 | \$289,000 |
| 2. Median Household Income | \$51,942 | \$69,000 |
| B Secondary Indicator Values | | |
| 3. Average Annual Change in Assessment (New Construction) | 0.8% | 1.1% |
| 4. Employment Rate | 36.8% | 56.0% |
| 5. Ratio of Working Age to Dependent Population | 114.7% | 170.0% |
| 6. Per cent of Population Above Low-Income Threshold | 77.9% | 86.0% |
| C Northern and Rural Municipal Fiscal Circumstances Index (MFCI) | 9.4 | |

Notes and Data Sources

Notes

- The Northern and Rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province on a scale from 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances.
- The MFCI is determined based on six indicators that are classified as either primary or secondary, to reflect their relative importance in determining a municipality's fiscal circumstances.
- The table above allows municipalities to see how their indicator values compare to the median.

Data Sources

- Line A1: Weighted Assessment is based on the final 2020 Market Change Profile (MCP), 2020 phased-in assessment values and 2022 starting tax ratios. If a municipality has submitted their 2020 Financial Information Return (FIR) by October 1, 2021, the Payments-in-Lieu (PIL) portion of Weighted Assessment is the minimum of 2019 and 2020 reported PILs.
- Household figures based on the 2021 returned roll from the Municipal Property Assessment Corporation (MPAC).
- Line A2: Statistics Canada's measure of median total income for all private households in 2015.
- Line B3: Five-year (2016-2021) average annual change in weighted assessment - excluding the impact of reassessment - provided by the Online Property Tax Analysis System (OPTA).
- Line B4: Statistics Canada's measure of number of employed persons, divided by persons aged 15 and over in 2016.
- Line B5: Statistics Canada's measure of working age population (aged 15 to 64), divided by youth (aged 14 and under) and senior population (aged 65 and over) in 2016.
- Line B6: Statistics Canada's measure of the percentage of the population in private households above the low-income threshold, after tax, for Ontario in 2015.

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Weighted Assessment

Table 2a - Taxable Weighted Assessment

| | Col.1 | Col.2 | Col.3 | Col.4 |
|--------------------------------|----------------------|-------------|--|---------------------------------------|
| Property Tax Class | Taxable Assessment | Tax Ratio | Taxable Weighted Assessment (Col. 1 × Col. 2) | Per Cent of Total Weighted Assessment |
| A Residential | \$919,123,952 | 1.00 | \$919,123,952 | 99.0% |
| B Multi-Residential | - | | - | - |
| Multi-Residential | - | - | - | - |
| New Multi-Residential | - | - | - | - |
| C Broad Commercial | \$5,829,091 | | \$5,829,091 | 0.6% |
| Commercial Residual | \$5,829,091 | 1.00 | \$5,829,091 | 0.6% |
| Office Buildings | - | - | - | - |
| Parking Lots | - | - | - | - |
| Shopping Centres | - | - | - | - |
| Professional Sports Facilities | - | - | - | - |
| Large Theatre | - | - | - | - |
| Condominium Resorts | - | - | - | - |
| D Broad Industrial | \$798,775 | | \$798,775 | 0.1% |
| Industrial Residual | \$798,775 | 1.00 | \$798,775 | 0.1% |
| Large Industrial | - | - | - | - |
| E Other | \$9,393,700 | | \$2,348,425 | 0.3% |
| Pipelines | - | - | - | - |
| Landfills | - | - | - | - |
| Farmlands | \$3,359,000 | 0.25 | \$839,750 | 0.1% |
| Managed Forests | \$6,034,700 | 0.25 | \$1,508,675 | 0.2% |
| F Total (Sum of A to E) | \$935,145,518 | | \$928,100,243 | 100.0% |

Notes and Data Sources

Notes

- Taxable assessment has been adjusted for discounted tax rates where applicable.
- Exempt properties are not included in the calculation of Taxable Weighted Assessment.

Data Sources

- Final 2020 Market Change Profile (MCP) and 2020 phased-in assessment values provided by the Municipal Property Assessment Corporation (MPAC).
- 2022 starting tax ratios based on 2021 municipal tax rate bylaws.

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Weighted Assessment

Table 2b - PIL Equivalent Weighted Assessment

| | 2019 | 2020 |
|---|--------------------|--------------------|
| A Net PIL Entitlement (A1 - A2) | \$58,609 | \$44,335 |
| 1. PIL Entitlement | \$58,609 | \$44,335 |
| 2. Special Area PILs and Municipal Enterprises | - | - |
| B PIL Equivalent Weighted Assessment (A ÷ B1) | \$8,730,048 | \$6,579,065 |
| 1. Residential Tax Rate | 0.67% | 0.67% |
| C PIL Equivalent Weighted Assessment used in the 2022 OMPF | | \$6,579,065 |

Notes and Data Sources

Notes

- Total Weighted Assessment per Household includes the Payments-in-Lieu (PIL) Equivalent Weighted Assessment on Line C. For municipalities that submitted their 2020 Financial Information Return (FIR) by October 1, 2021, total weighted assessment is calculated using the minimum of 2019 and 2020 PILs. This results in the lowest possible weighted assessment.

Data Sources

- PIL entitlement from FIR, Schedule 10, Line 0499, Column 1. For lower- and single-tier municipalities, PIL entitlement also includes figures from FIR, Schedule 22, Line 7010, Column 12.
- For lower- and single-tier municipalities, special area PILs from FIR, Schedule 24, Line 9499, Column 12; municipal enterprise figures from FIR, Schedule 26, Line 5610, Column 8.
- Residential tax rate is from municipal bylaws for the tax year.

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

Weighted Assessment

Table 2c - Total Weighted Assessment

| | | |
|----------|--|----------------------|
| A | Total Weighted Assessment (A1 + A2) | \$934,679,308 |
| | 1. Total Taxable Weighted Assessment | \$928,100,243 |
| | 2. Total PIL Equivalent Weighted Assessment | \$6,579,065 |
| B | Number of Households | 3,586 |
| C | Total Weighted Assessment per Household (A ÷ B) | \$260,646 |

Notes and Data Sources

Notes

- Line A1: For detailed calculation, see Section II, Table 2a.
- Line A2: For detailed calculation, see Section II, Table 2b.

Data Sources

- Household figures based on the 2021 returned roll from the Municipal Property Assessment Corporation (MPAC).

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Farm Area Measure

Table 3a - Farm Area Measure Calculation

| | | |
|----------|------------------------------------|-------------|
| A | Farm Area Measure (A1 ÷ A2) | 2.0% |
| | 1. Farm Land Area (acres) | 5,628 |
| | 2. Municipal Land Area (acres) | 287,820 |

Notes and Data Sources

Notes

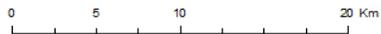
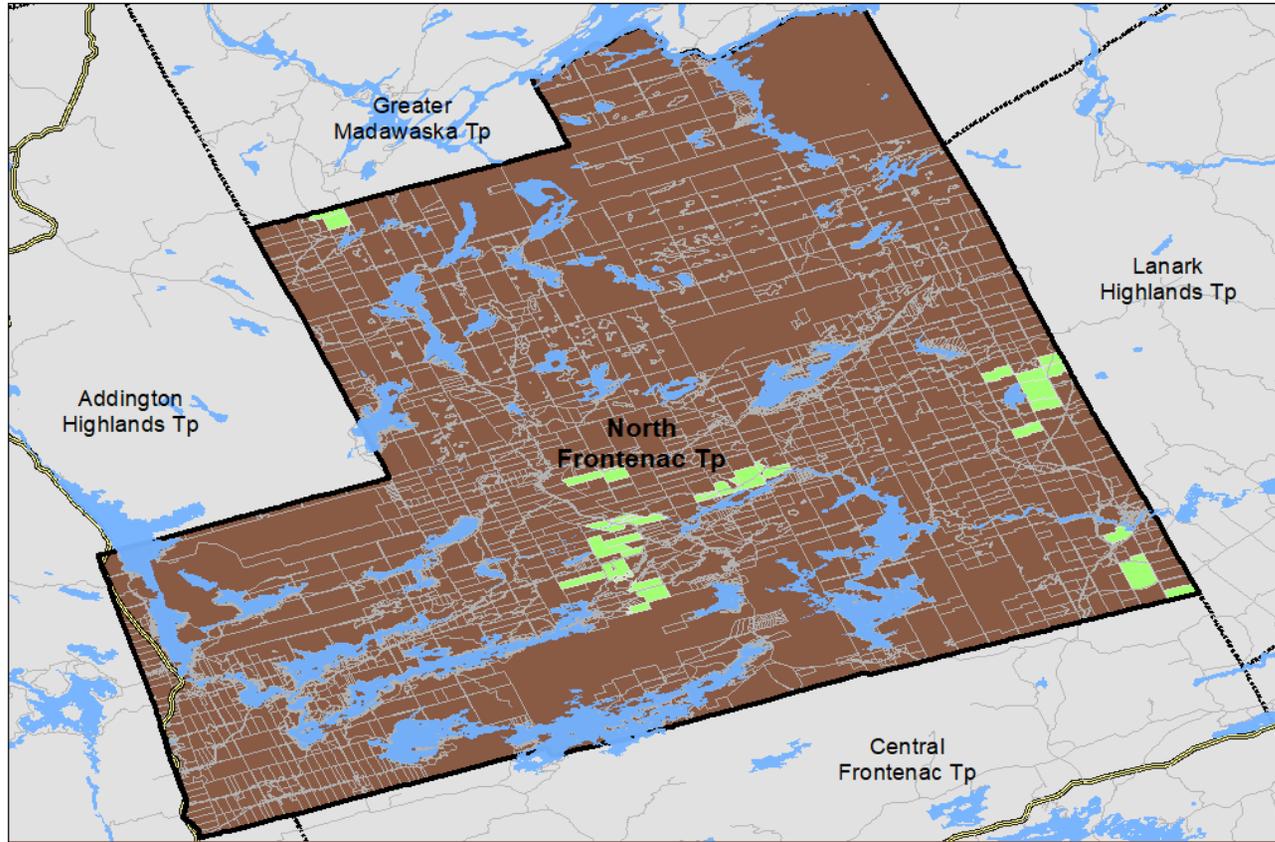
- Line A: Represents the percentage of a municipality's land area comprised of farm land. Additional details regarding the calculation of the Farm Area Measure (FAM) are provided in the 2022 OMPF Technical Guide.
- Line A1: The Farm Land Area for the Township of North Frontenac is comprised of 26 properties in the farm property tax class.
- Line A2: The total number of acres of land in the municipality.

Data Sources

- Farm Land Area is determined using the Ontario Parcel database.
- Municipal Land Area is based on Statistics Canada data.

Farm Area Measure
Map 3b - Farm Area Map

Township of North Frontenac
County of Frontenac



North Frontenac Tp - 1042

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Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Rural and Small Community Measure

Table 4a - Rural and Small Community Measure Calculation

| | |
|---|---------------|
| A Population | 1,898 |
| 1. Rural | 1,898 |
| 2. Small Community | - |
| 3. Urban | - |
| B Rural and Small Community Population (A1 + A2) | 1,898 |
| C Rural and Small Community Measure (B ÷ A) | 100.0% |

Notes and Data Sources

Notes

- Line A2, A3: For the urban and small community area profile, see Section II, Table 4b.
- Areas are classified by Statistics Canada as rural or small community if they meet one of the following conditions:
 1. The area has a population density less than 400 people per square kilometre;
 2. The area has a population density greater than 400 per square kilometre but it cannot be grouped with adjacent areas (each with a population density greater than 400 per square kilometre), to produce a total population concentration greater than 1,000; or
 3. The area is not economically integrated with a population centre of greater than 10,000 people, as measured by labour force commuter flow.

Data Sources

- Rural and Small Community Measure (RSCM) based on information from the 2016 Census.

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

Rural and Small Community Measure

Table 4b - Urban and Small Community Area Profile

| | Population | Area | Density |
|--|------------|------|---------|
| Municipal Share of Urban Areas | | | |
| There are no Urban Areas in this Municipality | | | |
| Municipal Share of Small Community Areas | | | |
| There are no Small Communities in this Municipality | | | |
| Large Population Centres | | | |
| There are no Large Population Centres in this Municipality | | | |

Notes and Data Sources

Notes

- Area in square kilometres, density in number of people per square kilometre.
- Municipalities may not enclose a large urban area completely. For example, Mississauga contains part of the large urban area of Toronto, but does not contain the entire urban area of Toronto.

Ontario Municipal Partnership Fund 2022 Northern and Rural Municipal Fiscal Circumstances Index (MFCI) Workbook

**Ministry of Finance
Provincial-Local Finance Division**



Township of North Frontenac

November 2021

OMPF 2022 Northern and Rural MFCI Workbook

Northern and Rural Municipal Fiscal Circumstances Index (MFCI)

Overview

Table 1 - Summary of Northern and Rural MFCI Indicator Scores

Calculation of Indicator Scores

Table 2a - Weighted Assessment per Household

Table 2b - Median Household Income

Table 2c - Average Annual Change in Assessment (New Construction)

Table 2d - Employment Rate

Table 2e - Ratio of Working Age to Dependent Population

Table 2f - Per Cent of Population Above Low-Income Threshold

Calculation of Average Indicator Score and MFCI

Table 3a - Average Indicator Score

Table 3b - Determination of Northern and Rural MFCI

Appendix

Table 4 - Data Sources

Please Note: Due to rounding, some calculations may vary from the result shown. If there are any questions regarding calculations, please contact info.ompf@ontario.ca.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Overview

Table 1 - Summary of Northern and Rural MFCI Indicator Scores

| A Northern and Rural Municipal Fiscal Circumstances Index (MFCI) | | | |
|---|-----------------------------|-----------|-----------------|
| | Township of North Frontenac | Median | Indicator Score |
| B Primary Indicator Scores | | | |
| 1. Weighted Assessment per Household | \$260,646 | \$289,000 | -11.7% |
| 2. Median Household Income | \$51,942 | \$69,000 | -58.8% |
| C Secondary Indicator Scores | | | |
| 3. Average Annual Change in Assessment (New Construction) | 0.8% | 1.1% | -9.7% |
| 4. Employment Rate | 36.8% | 56.0% | -73.8% |
| 5. Ratio of Working Age to Dependent Population | 114.7% | 170.0% | -87.8% |
| 6. Per Cent of Population Above Low-Income Threshold | 77.9% | 86.0% | -40.5% |

Notes and Data Sources

Notes

- The Northern and Rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province and is measured on a scale from 0 to 10.
- A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances.
- The MFCI is determined based on six indicators that are classified as either primary or secondary, to reflect their relative importance in determining a municipality's fiscal circumstances.
- The indicator score has a range from -100% to 100% and reflects how a municipality's indicator value compares to the median for northern and rural municipalities. An indicator value that is above the median will have a positive indicator score, which corresponds to relatively positive fiscal circumstances. An indicator value that is below the median will have a negative indicator score, which corresponds to relatively challenging fiscal circumstances.
- For further information on the calculation of each of the indicator scores, see Tables 2a to 2f.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

Calculation of Indicator Scores

Table 2a - Weighted Assessment per Household

Indicator Value for Township of North Frontenac

| | | |
|----------|--|------------------|
| A | Weighted Assessment per Household (A1 ÷ A2) | \$260,646 |
| | 1. Total Weighted Assessment | \$934,679,308 |
| | 2. Households | 3,586 |

Northern and Rural Municipalities: Median, Lowest, Highest Value

| | | |
|----------|---------------|-----------|
| B | Lowest Value | \$46,000 |
| C | Median Value | \$289,000 |
| D | Highest Value | \$811,000 |

Calculation of Indicator Score

| | | |
|----------|---|-----------|
| E | Difference between Indicator Value and Median (A - C) | -\$28,354 |
| F | Difference between Median and Lowest Value (C - B) (see note) | \$243,000 |

| | | |
|----------|--|---------------|
| G | Weighted Assessment per Household Indicator Score (E ÷ F) | -11.7% |
|----------|--|---------------|

Notes and Data Sources

Notes

- Line F: When the indicator value is below the median for northern and rural municipalities, the difference between the median and the lowest value for northern and rural municipalities is calculated.

Data Sources

- Weighted Assessment is based on the final 2020 Market Change Profile (MCP), 2020 phased-in assessment values and 2022 starting tax ratios.
- For further details on the determination of Weighted Assessment per Household, see the OMPF 2022 Workbook, Section II, Table 2a-2c.
- Household figures based on the 2021 returned roll from the Municipal Property Assessment Corporation (MPAC).

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Calculation of Indicator Scores

Table 2b - Median Household Income

Indicator Value for Township of North Frontenac

| | |
|----------------------------------|-----------------|
| A Median Household Income | \$51,942 |
|----------------------------------|-----------------|

Northern and Rural Municipalities: Median, Lowest, Highest Value

| | |
|------------------------|-----------|
| B Lowest Value | \$40,000 |
| C Median Value | \$69,000 |
| D Highest Value | \$119,000 |

Calculation of Indicator Score

| | |
|--|-----------|
| E Difference between Indicator Value and Median (A - C) | -\$17,058 |
| F Difference between Median and Lowest Value (C - B) (see note) | \$29,000 |

| | |
|--|---------------|
| G Median Household Income Indicator Score (E ÷ F) | -58.8% |
|--|---------------|

Notes and Data Sources

Notes

- Line F: When the indicator value is below the median for northern and rural municipalities, the difference between the median and the lowest value for northern and rural municipalities is calculated.

Data Sources

- Median Household Income refers to Statistics Canada's measure of median total income for all private households in 2015.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

Calculation of Indicator Scores

Table 2c - Average Annual Change in Assessment (New Construction)

Indicator Value for Township of North Frontenac

| | |
|---|-------------|
| A Average Annual Change in Assessment (New Construction) | 0.8% |
|---|-------------|

Northern and Rural Municipalities: Median, Lowest, Highest Value

| | |
|------------------------|-------|
| B Lowest Value | -2.0% |
| C Median Value | 1.1% |
| D Highest Value | 4.3% |

Calculation of Indicator Score

| | |
|--|-------|
| E Difference between Indicator Value and Median (A - C) | -0.3% |
| F Difference between Median and Lowest Value (C - B) (see note) | 3.1% |

| | |
|---|--------------|
| G Average Annual Change in Assessment (New Construction) Indicator Score (E ÷ F) | -9.7% |
|---|--------------|

Notes and Data Sources

Notes

- Line F: When the indicator value is below the median for northern and rural municipalities, the difference between the median and the lowest value for northern and rural municipalities is calculated.

Data Sources

- Average Annual Change in Assessment (New Construction), provided by the Online Property Tax Analysis system (OPTA), measures the five-year (2016 - 2021) average annual change in a municipality's weighted assessment, for example, as a result of new construction or business property closures, excluding the impact of reassessment.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Calculation of Indicator Scores

Table 2d - Employment Rate

Indicator Value for Township of North Frontenac

| | |
|--------------------------|--------------|
| A Employment Rate | 36.8% |
|--------------------------|--------------|

Northern and Rural Municipalities: Median, Lowest, Highest Value

| | |
|------------------------|-------|
| B Lowest Value | 30.0% |
| C Median Value | 56.0% |
| D Highest Value | 75.0% |

Calculation of Indicator Score

| | |
|--|--------|
| E Difference between Indicator Value and Median (A - C) | -19.2% |
| F Difference between Median and Lowest Value (C - B) (see note) | 26.0% |

| | |
|--|---------------|
| G Employment Rate Indicator Score (E ÷ F) | -73.8% |
|--|---------------|

Notes and Data Sources

Notes

- Line F: When the indicator value is below the median for northern and rural municipalities, the difference between the median and the lowest value for northern and rural municipalities is calculated.

Data Sources

- Employment Rate refers to Statistics Canada's measure of number of employed persons, divided by persons aged 15 and over in 2016.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Calculation of Indicator Scores

Table 2e - Ratio of Working Age to Dependent Population

Indicator Value for Township of North Frontenac

| | | |
|----------|---|---------------|
| A | Ratio of Working Age to Dependent Population (A1 ÷ A2) | 114.7% |
| | 1. Working Age Population | 1,010 |
| | 2. Dependent Population | 880 |

Northern and Rural Municipalities: Median, Lowest, Highest Value

| | | |
|----------|---------------|--------|
| B | Lowest Value | 107.0% |
| C | Median Value | 170.0% |
| D | Highest Value | 300.0% |

Calculation of Indicator Score

| | | |
|----------|---|--------|
| E | Difference between Indicator Value and Median (A - C) | -55.3% |
| F | Difference between Median and Lowest Value (C - B) (see note) | 63.0% |

| | | |
|----------|---|---------------|
| G | Ratio of Working Age to Dependent Population Indicator Score (E ÷ F) | -87.8% |
|----------|---|---------------|

Notes and Data Sources

Notes

- Line F: When the indicator value is below the median for northern and rural municipalities, the difference between the median and the lowest value for northern and rural municipalities is calculated.

Data Sources

- Ratio of Working Age to Dependent Population refers to Statistics Canada's measure of working age population (aged 15 to 64), divided by youth (aged 14 and under) and senior population (aged 65 and over) in 2016.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Calculation of Indicator Scores

Table 2f - Per Cent of Population Above Low-Income Threshold

Indicator Value for Township of North Frontenac

| | |
|--|--------------|
| A Per Cent of Population Above Low-Income Threshold | 77.9% |
|--|--------------|

Northern and Rural Municipalities: Median, Lowest, Highest Value

| | |
|------------------------|-------|
| B Lowest Value | 66.0% |
| C Median Value | 86.0% |
| D Highest Value | 96.0% |

Calculation of Indicator Score

| | |
|--|-------|
| E Difference between Indicator Value and Median (A - C) | -8.1% |
| F Difference between Median and Lowest Value (C - B) (see note) | 20.0% |

| | |
|--|---------------|
| G Per Cent of Population Above Low-Income Threshold Indicator Score (E ÷ F) | -40.5% |
|--|---------------|

Notes and Data Sources

Notes

- Line F: When the indicator value is below the median for northern and rural municipalities, the difference between the median and the lowest value for northern and rural municipalities is calculated.

Data Sources

- Per Cent of Population Above Low-Income Threshold refers to Statistics Canada's measure of the percentage of the population in private households above the low-income threshold, after tax, for Ontario in 2015.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
 Lower Tier (County of Frontenac)

1042

Calculation of Average Indicator Score and MFCI

Table 3a - Average Indicator Score

| | | |
|----------|---|---------------|
| A | Primary Indicator Average ((A1 + A2) ÷ 2) | -35.2% |
| | 1. Weighted Assessment per Household Indicator Score | -11.7% |
| | 2. Median Household Income Indicator Score | -58.8% |
| B | Secondary Indicator Average ((B3 + B4 + B5 + B6) ÷ 4) | -53.0% |
| | 3. Average Annual Change in Assessment (New Construction) Indicator Score | -9.7% |
| | 4. Employment Rate Indicator Score | -73.8% |
| | 5. Ratio of Working Age to Dependent Population Indicator Score | -87.8% |
| | 6. Per Cent of Population Above Low-Income Threshold Indicator Score | -40.5% |
| C | Average Indicator Score ((A + B) ÷ 2) | -44.1% |

Notes and Data Sources

Notes

- A municipality's average indicator score is based on both the primary and secondary indicator averages.

OMPF 2022 Northern and Rural MFCI Workbook

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Calculation of Average Indicator Score and MFCI

Table 3b - Determination of Northern and Rural MFCI

| | | | | | | | | |
|---|---|------------|----------------------------|--------|-------------------|-----|---|-----|
| A | Northern and Rural Municipal Fiscal Circumstances Index (A2 ÷ A3 × 10) | 9.4 | | | | | | |
| <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 80%;">1. Average Indicator Score</td> <td style="width: 20%; text-align: right;">-44.1%</td> </tr> <tr> <td>2. Municipal Rank</td> <td style="text-align: right;">327</td> </tr> <tr> <td>3. Count of Northern and Rural Municipalities</td> <td style="text-align: right;">348</td> </tr> </table> | | | 1. Average Indicator Score | -44.1% | 2. Municipal Rank | 327 | 3. Count of Northern and Rural Municipalities | 348 |
| 1. Average Indicator Score | -44.1% | | | | | | | |
| 2. Municipal Rank | 327 | | | | | | | |
| 3. Count of Northern and Rural Municipalities | 348 | | | | | | | |
| <p style="text-align: center;">Average Indicator Score</p> <p style="text-align: center;">Average Score above the Median Average Score below the Median</p> <p style="text-align: center;">50% 20% 10% 0% -10% -20% -50%</p> <p style="text-align: center;">Northern and Rural MFCI</p> <p style="text-align: center;">0.0 1.0 2.0 3.0 4.0 5.0 6.0 7.0 8.0 9.0 10.0</p> <p style="text-align: center;">Relatively Positive Circumstances Relatively Challenging Circumstances</p> | | | | | | | | |

Notes and Data Sources

Notes

- The Northern and Rural MFCI is measured on a scale from 0 to 10 and reflects the relative results of each municipality's average indicator score. Municipalities with fiscal circumstances similar to the median for northern and rural municipalities have an MFCI close to 5 and a municipal rank (Line A2) of approximately 174. A lower MFCI (and a lower rank) corresponds to relatively positive fiscal circumstances, while a higher MFCI (and a higher rank) indicates more challenging fiscal circumstances.
- Your municipality has an average indicator score of -44.1%, which results in a municipal rank of 327 out of 348 municipalities. This score is in the 94th percentile, which yields an MFCI of 9.4.
- Line A3: Represents the count of northern and rural lower- and single-tier municipalities used to calculate the MFCI.

Township of North Frontenac
Lower Tier (County of Frontenac)

1042

Appendix

Table 4 - Data Sources

| | Township of North Frontenac | Source |
|---|--------------------------------|---|
| Primary Indicators | | |
| 1. Weighted Assessment per Household | \$260,646 | <i>Municipal Property Assessment Corporation (MPAC) and municipal tax rate bylaws</i> |
| 2. Median Household Income | \$51,942 | <i>Statistics Canada</i> |
| Secondary Indicators | | |
| 3. Average Annual Change in Assessment (New Construction) | 0.8% | <i>Online Property Tax Analysis (OPTA) system</i> |
| 4. Employment Rate | 36.8% | <i>Statistics Canada</i> |
| 5. Ratio of Working Age to Dependent Population | 114.7% | <i>Statistics Canada</i> |
| 6. Per Cent of Population Above Low-Income Threshold | 77.9% | <i>Statistics Canada</i> |

Notes and Data Sources

Notes

- For further information on MFCI data elements, see the 2022 OMPF Technical Guide.

Quinte Conservation Preliminary 2022 Budget

Summary Sheet

| | 2021 Approved Budget | 2022 Preliminary Budget | 2022 Preliminary Budget Increase /Decrease |
|--|----------------------------|-------------------------------|--|
| Watershed Science, Monitoring & Reporting (WSMR) Expenditures | | | |
| 1a Program Management & Operations | \$ 414,512.00 | \$ 527,474.00 | \$ 112,962.00 |
| 1b Watershed Planning & Operations | \$ 414,512.00 | \$ 527,474.00 | \$ 112,962.00 |
| 1c Climate Change | \$ 106,011.05 | \$ 110,357.00 | \$ 4,345.95 |
| 1d Flood Forecasting | \$ 144,362.00 | \$ 140,400.00 | \$ (3,962.00) |
| 1e GIS Services | \$ 67,889.84 | \$ 70,672.45 | \$ 2,782.61 |
| 1f Watershed Data Management & Reporting | \$ 108,345.00 | \$ 111,924.00 | \$ 3,579.00 |
| 1g Water Control Operations | \$ 161,580.25 | \$ 166,170.25 | \$ 4,590.00 |
| Total WSMR Expenditures | \$ 1,417,212.14 | \$ 1,654,471.70 | \$ 237,259.56 |
| Watershed Science, Monitoring & Reporting (WSMR) Revenue | | | |
| 1h Provincial | \$ 123,312.61 | \$ 123,312.61 | \$ - |
| 1i Municipal Levy | \$ 970,908.59 | \$ 1,053,190.92 | \$ 82,282.33 |
| 1j Special Levy | \$ 68,804.69 | \$ 75,857.17 | \$ 7,052.48 |
| 1k Other Revenue | \$ 254,186.25 | \$ 402,111.00 | \$ 147,924.75 |
| Total WSMR Revenue | \$ 1,417,212.14 | \$ 1,654,471.70 | \$ 237,259.56 |
| Planning Advisory & Regulatory Services (PARS) Expenditures | | | |
| 2a Program Management & Operations | \$ 370,817.71 | \$ 525,158.00 | \$ 154,340.29 |
| 2b Program Costs | \$ 27,000.00 | \$ 32,550.00 | \$ 5,550.00 |
| 2c Legal Costs | \$ 16,000.00 | \$ 16,000.00 | \$ - |
| Total PARS Expenditures | \$ 413,817.71 | \$ 573,708.00 | \$ 159,890.29 |
| Planning Advisory & Regulatory Services (PARS) Revenue | | | |
| 2d Provincial | \$ 34,243.50 | \$ 34,243.50 | \$ - |
| 2e Municipal Levy | \$ 209,574.21 | \$ 369,464.50 | \$ 159,890.29 |
| 2f Special Levy | \$ - | \$ - | \$ - |
| 2g Other Revenue | \$ 170,000.00 | \$ 170,000.00 | \$ - |
| Total PARS Revenue | \$ 413,817.71 | \$ 573,708.00 | \$ 159,890.29 |
| Corporate Services (CS) Expenditures | | | |
| 3a Management & Members | \$ 184,261.78 | \$ 201,825.97 | \$ 17,564.19 |
| 3b Operation of Office | \$ 210,990.88 | \$ 219,678.88 | \$ 8,688.00 |
| 3c Operation of Vehicles and Equipment | \$ 74,338.00 | \$ 56,234.00 | \$ (18,104.00) |
| 3d Equipment Acquisition | \$ 60,000.00 | \$ 60,000.00 | \$ - |
| 3e Communications | \$ 41,320.00 | \$ 41,320.00 | \$ - |
| Total CS Expenditures | \$ 570,910.66 | \$ 579,058.85 | \$ 8,148.19 |
| Corporate Services (CS) Revenue | | | |
| 3f Provincial | \$ 8,561.00 | \$ 8,561.00 | \$ - |
| 3g Municipal Levy | \$ 385,190.33 | \$ 359,462.85 | \$ (25,727.48) |
| 3h Special Levy | \$ - | \$ - | \$ - |
| 3i Other Revenue | \$ 177,159.33 | \$ 211,035.00 | \$ 33,875.67 |
| Total CS Revenue | \$ 570,910.66 | \$ 579,058.85 | \$ 8,148.19 |

Summary Sheet

| | 2021 Preliminary Budget | 2022 Preliminary Budget | 2022 Preliminary Budget Increase /Decrease |
|---|-------------------------------|-------------------------------|--|
| Conservation Land Mangement (CLM) Expenditures | | | |
| 4a Program Management & Operations | \$ 74,569.00 | \$ 83,699.00 | \$ 9,130.00 |
| 4b Property Taxes | \$ 80,000.00 | \$ 85,000.00 | \$ 5,000.00 |
| 4c-m Conservation Area Maintenance | \$ 137,100.00 | \$ 117,500.00 | \$ (19,600.00) |
| 4n Conservation Area Major Upgrades | \$ 20,980.08 | \$ 21,840.00 | \$ 859.92 |
| 4o Community Development | \$ 2,500.00 | \$ 2,500.00 | \$ - |
| Total CLM Expenditures | \$ 315,149.08 | \$ 310,539.00 | \$ (4,610.08) |
| Conservation Land Mangement (CLM) Revenue | | | |
| 4o Provincial | \$ - | \$ - | \$ - |
| 4p Municipal Levy | \$ 162,149.08 | \$ 156,391.00 | \$ (5,758.08) |
| 4q Special Levy | \$ - | \$ - | \$ - |
| 4r Other Revenue | \$ 153,000.00 | \$ 154,148.00 | \$ 1,148.00 |
| Total CLM Revenue | \$ 315,149.08 | \$ 310,539.00 | \$ (4,610.08) |
| Stewardship Services (SS) Expenditures | | | |
| 5a Program Management & Operations | \$ 42,242.49 | \$ 46,715.00 | \$ 4,472.51 |
| 5b Reforestation | \$ 64,218.17 | \$ 73,663.00 | \$ 9,444.83 |
| 5c Conservation Education & Outdoor Program | \$ 15,500.00 | \$ 15,500.00 | \$ - |
| Total SS Expenditures | \$ 121,960.66 | \$ 135,878.00 | \$ 13,917.34 |
| Stewardship Services (SS) Revenue | | | |
| 5d Provincial | \$ - | \$ - | \$ - |
| 5e Municipal Levy | \$ 68,460.66 | \$ (47,765.00) | \$ (116,225.66) |
| 5f Special Levy | \$ - | \$ - | \$ - |
| 5g Other Revenue | \$ 53,500.00 | \$ 183,643.00 | \$ 130,143.00 |
| Total SS Revenue | \$ 121,960.66 | \$ 135,878.00 | \$ 13,917.34 |
| Quinte Conservation Program Summary for Expenditures | | | |
| WSMR | \$ 1,417,212.14 | \$ 1,654,471.70 | \$ 237,259.56 |
| PARS | \$ 413,817.71 | \$ 573,708.00 | \$ 159,890.29 |
| CS | \$ 570,910.66 | \$ 579,058.85 | \$ 8,148.19 |
| CLM | \$ 315,149.08 | \$ 310,539.00 | \$ (4,610.08) |
| SS | \$ 121,960.66 | \$ 135,878.00 | \$ 13,917.34 |
| Total Expenditures | \$ 2,839,050.25 | \$ 3,253,655.55 | \$ 414,605.30 |
| Quinte Conservation Program Summary for Revenue | | | |
| WSMR | \$ 1,417,212.14 | \$ 1,654,471.70 | \$ 237,259.56 |
| PARS | \$ 413,817.71 | \$ 573,708.00 | \$ 159,890.29 |
| CS | \$ 570,910.66 | \$ 579,058.85 | \$ 8,148.19 |
| CLM | \$ 315,149.08 | \$ 310,539.00 | \$ (4,610.08) |
| SS | \$ 121,960.66 | \$ 135,878.00 | \$ 13,917.34 |
| Total Revenue | \$ 2,839,050.25 | \$ 3,253,655.55 | \$ 414,605.30 |
| Total Surplus / Deficit | \$ - | \$ - | \$ - |
| Total Surplus to be carried to 2021 | \$ - | \$ - | \$ - |
| Actual 2021 Municipal Levy | \$ 1,796,283.00 | | |
| 2021 Reserve Build | \$ 25,000.00 | | |
| Total 2021 Actual Levy | \$ 1,821,283.00 | | |
| Total Preliminary 2022 Levy | \$ 1,890,744.27 | | |
| Increase / Decrease in Levy | \$ 69,461.27 | Option 1 | |
| 2022 Reserve Build | \$ 25,000.00 | | |
| Increase / Decrease in Levy | \$ 94,461.27 | Option 2 | |

Quinte Conservation
General Levy to Support Operations

| | % in CA | 2020 CVA (Modified) in Watershed | 2021 Current Value Assessment (CVA) | 2021 CVA (Modified) in Watershed | Difference in CVA in Watershed 2020 over 2021 | % Difference in CVA in Watershed 2020 over 2021 | CVA Based Apportionment Percentage | 2021 Actual Levy | A Option 1 2022 Preliminary Levy | A Option 1 \$ increase | B Option 2 2022 Preliminary Levy | B Option 2 \$ increase |
|---------------------------|---------|----------------------------------|-------------------------------------|----------------------------------|---|---|------------------------------------|---------------------|----------------------------------|------------------------|----------------------------------|------------------------|
| City of Belleville | 100 | 7,623,463,902 | 7,746,294,840 | 7,746,294,840 | 122,830,938 | 1.61% | 38.83 | \$ 707,204 | \$ 734,176 | \$ 26,972 | \$ 743,884 | \$ 36,680 |
| Centre Hastings | 56 | 301,021,705 | 546,129,689 | 305,832,626 | 4,810,921 | 1.60% | 1.53 | \$ 27,866 | \$ 28,928 | \$ 1,062 | \$ 29,311 | \$ 1,445 |
| Twp. Of Madoc | 100 | 231,759,040 | 237,635,200 | 237,635,200 | 5,876,160 | 2.54% | 1.19 | \$ 21,491 | \$ 22,500 | \$ 1,009 | \$ 22,797 | \$ 1,306 |
| Marmora & Lake | 22 | 143,379,718 | 663,084,867 | 145,878,671 | 2,498,953 | 1.74% | 0.73 | \$ 13,295 | \$ 13,802 | \$ 507 | \$ 13,985 | \$ 690 |
| City of Quinte West | 23 | 1,334,908,532 | 5,916,769,701 | 1,360,857,031 | 25,948,499 | 1.94% | 6.82 | \$ 123,847 | \$ 128,949 | \$ 5,102 | \$ 130,654 | \$ 6,807 |
| Stirling/Rawdon | 17 | 86,521,583 | 512,822,785 | 87,179,873 | 658,291 | 0.76% | 0.44 | \$ 8,014 | \$ 8,319 | \$ 305 | \$ 8,429 | \$ 415 |
| Tudor & Cashel | 48 | 81,524,743 | 171,928,055 | 82,525,466 | 1,000,723 | 1.23% | 0.41 | \$ 7,649 | \$ 7,752 | \$ 103 | \$ 7,855 | \$ 206 |
| Municipality of Tweed | 100 | 670,674,214 | 673,223,389 | 673,223,389 | 2,549,175 | 0.38% | 3.37 | \$ 62,288 | \$ 63,718 | \$ 1,430 | \$ 64,561 | \$ 2,273 |
| Twp. of Tyendinaga | 100 | 465,009,745 | 469,641,835 | 469,641,835 | 4,632,090 | 1.00% | 2.35 | \$ 43,164 | \$ 44,432 | \$ 1,268 | \$ 45,020 | \$ 1,856 |
| Addington Highlands | 44 | 237,808,760 | 543,558,955 | 239,165,940 | 1,357,180 | 0.57% | 1.20 | \$ 22,038 | \$ 22,689 | \$ 651 | \$ 22,989 | \$ 951 |
| Town of Greater Napanee | 53 | 1,230,048,189 | 2,356,879,419 | 1,249,146,092 | 19,097,903 | 1.55% | 6.26 | \$ 114,012 | \$ 118,361 | \$ 4,349 | \$ 119,926 | \$ 5,914 |
| Twp. of Stone Mills | 100 | 935,052,804 | 954,012,634 | 954,012,634 | 18,959,830 | 2.03% | 4.78 | \$ 86,693 | \$ 90,378 | \$ 3,685 | \$ 91,573 | \$ 4,880 |
| Twp. of North Frontenac | 1 | 9,370,849 | 945,481,321 | 9,454,813 | 83,964 | 0.90% | 0.05 | \$ 911 | \$ 945 | \$ 34 | \$ 958 | \$ 47 |
| Twp. of South Frontenac | 21 | 720,093,766 | 3,482,588,388 | 731,343,561 | 11,249,795 | 1.56% | 3.67 | \$ 66,841 | \$ 69,390 | \$ 2,549 | \$ 70,308 | \$ 3,467 |
| Twp. of Central Frontenac | 46 | 447,313,229 | 983,608,168 | 452,459,757 | 5,146,528 | 1.15% | 2.27 | \$ 41,525 | \$ 42,920 | \$ 1,395 | \$ 43,487 | \$ 1,962 |
| Town of Deseronto | 100 | 126,570,650 | 128,389,640 | 128,389,640 | 1,818,990 | 1.44% | 0.64 | \$ 11,656 | \$ 12,101 | \$ 445 | \$ 12,261 | \$ 605 |
| Corp. of Loyalist Twp. | 3 | 69,214,181 | 2,351,580,060 | 70,547,402 | 1,333,221 | 1.93% | 0.36 | \$ 6,374 | \$ 6,807 | \$ 433 | \$ 6,897 | \$ 523 |
| Prince Edward County | 100 | 4,920,768,174 | 5,007,296,719 | 5,007,296,719 | 86,528,545 | 1.76% | 25.10 | \$ 456,415 | \$ 474,577 | \$ 18,162 | \$ 480,852 | \$ 24,437 |
| TOTAL QC LEVIES | | 19,634,503,784 | | 19,950,885,491 | 316,381,706 | 1.61% | 100.00 | \$ 1,821,283 | \$ 1,890,744 | \$ 69,461 | \$ 1,915,744 | \$ 94,461 |

**Quinte Conservation
Capital Levy to Support Conservation Area Upgrades**

| | % in CA | 2020 CVA (Modified) in Watershed | 2021 Current Value Assessment (CVA) | 2021 CVA (Modified) in Watershed | CVA Based Apportionment Percentage | 2021 Capital Levy | 2022 Preliminary Capital Levy | \$ increase |
|----------------------------------|--------------------|---|--|---|---|------------------------------|--|------------------------|
| City of Belleville | 100 | 7,623,463,902 | 7,746,294,840 | 7,746,294,840 | 38.83 | 38827 \$ | 38,830 \$ | 3 |
| Centre Hastings | 56 | 301,021,705 | 546,129,689 | 305,832,626 | 1.53 | 1530 \$ | 1,530 \$ | - |
| Twp. Of Madoc | 100 | 231,759,040 | 237,635,200 | 237,635,200 | 1.19 | 1180 \$ | 1,190 \$ | 10 |
| Marmora & Lake | 22 | 143,379,718 | 663,084,867 | 145,878,671 | 0.73 | 730 \$ | 730 \$ | - |
| City of Quinte West | 23 | 1,334,908,532 | 5,916,769,701 | 1,360,857,031 | 6.82 | 6800 \$ | 6,820 \$ | 20 |
| Stirling/Rawdon | 17 | 86,521,583 | 512,822,785 | 87,179,873 | 0.44 | 440 \$ | 440 \$ | - |
| Tudor & Cashel | 48 | 81,524,743 | 171,928,055 | 82,525,466 | 0.41 | 420 \$ | 410 \$ | (10) |
| Municipality of Tweed | 100 | 670,674,214 | 673,223,389 | 673,223,389 | 3.37 | 3420 \$ | 3,370 \$ | (50) |
| Twp. of Tyendinaga | 100 | 465,009,745 | 469,641,835 | 469,641,835 | 2.35 | 2370 \$ | 2,350 \$ | (20) |
| Addington Highlands | 44 | 237,808,760 | 543,558,955 | 239,165,940 | 1.20 | 1210 \$ | 1,200 \$ | (10) |
| Town of Greater Napanee | 53 | 1,230,048,189 | 2,356,879,419 | 1,249,146,092 | 6.26 | 6260 \$ | 6,260 \$ | - |
| Twp. of Stone Mills | 100 | 935,052,804 | 954,012,634 | 954,012,634 | 4.78 | 4760 \$ | 4,780 \$ | 20 |
| Twp. of North Frontenac | 1 | 9,370,849 | 945,481,321 | 9,454,813 | 0.05 | 50 \$ | 50 \$ | - |
| Twp. of South Frontenac | 21 | 720,093,766 | 3,482,588,388 | 731,343,561 | 3.67 | 3670 \$ | 3,670 \$ | - |
| Twp. of Central Frontenac | 46 | 447,313,229 | 983,608,168 | 452,459,757 | 2.27 | 2280 \$ | 2,270 \$ | (10) |
| Town of Deseronto | 100 | 126,570,650 | 128,389,640 | 128,389,640 | 0.64 | 640 \$ | 640 \$ | - |
| Corp. of Loyalist Twp. | 3 | 69,214,181 | 2,351,580,060 | 70,547,402 | 0.36 | 350 \$ | 360 \$ | 10 |
| Prince Edward County | 100 | <u>4,920,768,174</u> | 5,007,296,719 | <u>5,007,296,719</u> | <u>25.10</u> | <u>25060 \$</u> | <u>25,100 \$</u> | <u>40</u> |
| TOTAL QC LEVIES | | 19,634,503,784 | | 19,950,885,491 | 100.00 | 100000 \$ | 100,000 \$ | 3 |

**Quinte Conservation
Capital Levy to Support Watershed Management**

| | % in CA | 2020 CVA (Modified) in Watershed | 2021 Current Value Assessment (CVA) | 2021 CVA (Modified) in Watershed | CVA Based Apportionment Percentage | 2021 Capital Levy | 2022 Preliminary Capital Levy | \$ increase |
|----------------------------------|----------------|---|--|---|---|--------------------------|--------------------------------------|--------------------|
| City of Belleville | 100 | 7,623,463,902 | 7,746,294,840 | 7,746,294,840 | 38.83 | \$ 38,826.87 | \$ 38,830 | \$ 3 |
| Centre Hastings | 56 | 301,021,705 | 546,129,689 | 305,832,626 | 1.53 | \$ 1,530.00 | \$ 1,530 | \$ - |
| Twp. Of Madoc | 100 | 231,759,040 | 237,635,200 | 237,635,200 | 1.19 | \$ 1,180.00 | \$ 1,190 | \$ 10 |
| Marmora & Lake | 22 | 143,379,718 | 663,084,867 | 145,878,671 | 0.73 | \$ 730.00 | \$ 730 | \$ - |
| City of Quinte West | 23 | 1,334,908,532 | 5,916,769,701 | 1,360,857,031 | 6.82 | \$ 6,800.00 | \$ 6,820 | \$ 20 |
| Stirling/Rawdon | 17 | 86,521,583 | 512,822,785 | 87,179,873 | 0.44 | \$ 440.00 | \$ 440 | \$ - |
| Tudor & Cashel | 48 | 81,524,743 | 171,928,055 | 82,525,466 | 0.41 | \$ 420.00 | \$ 410 | \$ (10) |
| Municipality of Tweed | 100 | 670,674,214 | 673,223,389 | 673,223,389 | 3.37 | \$ 3,420.00 | \$ 3,370 | \$ (50) |
| Twp. of Tyendinaga | 100 | 465,009,745 | 469,641,835 | 469,641,835 | 2.35 | \$ 2,370.00 | \$ 2,350 | \$ (20) |
| Addington Highlands | 44 | 237,808,760 | 543,558,955 | 239,165,940 | 1.20 | \$ 1,210.00 | \$ 1,200 | \$ (10) |
| Town of Greater Napanee | 53 | 1,230,048,189 | 2,356,879,419 | 1,249,146,092 | 6.26 | \$ 6,260.00 | \$ 6,260 | \$ - |
| Twp. of Stone Mills | 100 | 935,052,804 | 954,012,634 | 954,012,634 | 4.78 | \$ 4,760.00 | \$ 4,780 | \$ 20 |
| Twp. of North Frontenac | 1 | 9,370,849 | 945,481,321 | 9,454,813 | 0.05 | \$ 50.00 | \$ 50 | \$ - |
| Twp. of South Frontenac | 21 | 720,093,766 | 3,482,588,388 | 731,343,561 | 3.67 | \$ 3,670.00 | \$ 3,670 | \$ - |
| Twp. of Central Frontenac | 46 | 447,313,229 | 983,608,168 | 452,459,757 | 2.27 | \$ 2,280.00 | \$ 2,270 | \$ (10) |
| Town of Deseronto | 100 | 126,570,650 | 128,389,640 | 128,389,640 | 0.64 | \$ 640.00 | \$ 640 | \$ - |
| Corp. of Loyalist Twp. | 3 | 69,214,181 | 2,351,580,060 | 70,547,402 | 0.36 | \$ 350.00 | \$ 360 | \$ 10 |
| Prince Edward County | 100 | <u>4,920,768,174</u> | 5,007,296,719 | <u>5,007,296,719</u> | <u>25.10</u> | <u>\$ 25,060.00</u> | <u>\$ 25,100</u> | <u>\$ 40</u> |
| TOTAL QC LEVIES | | 19,634,503,784 | | 19,950,885,491 | 100.00 | \$ 100,000.00 | \$ 100,000 | \$ 3 |



613-968-3434 Belleville

613-354-3312 Napanee

RR2, 2061 Old Hwy 2,
Belleville, ON. K8N 4Z2

22 October 2021

Ms. Cheryl Robson, CAO
Township of North Frontenac
Box 97, 6648 Road 506
Plevna, Ontario
K0H 2M0

RE: 2022 QUINTE CONSERVATION BUDGET

Dear Ms. Robson,

At the October 21st Board Meeting, the Executive of Quinte Conservation approved a preliminary 2022 budget (Motion QC-21-108). The purpose of this letter is to communicate early with our municipal partners regarding the 2022 budget forecast. We will be taking into consideration all municipal comments prior to our November meeting where the 2022 Budget will be officially presented for the weighted vote. The details for your municipality are enclosed.

Recent changes to the Conservation Authorities Act (CAA) including the posting of three new regulations will have impacts to our operations. Over the next 2 years there will be considerable change made to our program and service delivery, interactions with our municipal partners and budgeting process. My colleagues from the Eastern Ontario conservation authorities have been meeting regularly to discuss implementation strategies for the proposed changes. Due to that late release of the new regulations, we will be keeping changes to a minimum for 2022. Our priority will be maintaining a consistent and seamless transition throughout the region so that our watershed residents are not negatively impacted.

The 2022 proposed budget has an increase to the municipal levy of \$69,461.37 and an option for a \$25,000 reserve build (budget summary attached). We have incorporated and increased many other revenue streams for the 2022 proposed budget. Predicted increases in visitor revenue, increased planning and regulations fees and inclusion of revenue from carbon sales have assisted in maintaining our annual budget below the Cost-of-Living-Allowance (COLA) (posted in August at 4.1%). The operating budget will be shared among our 18 municipalities in accordance with the levy distribution (see attached General Levy distribution). We are proposing to continue with the special levy to support conservation area upgrades and watershed management (attached) to allow for 2022 Water and Erosion Control Infrastructure (WECl) applications to proceed.

Quinte Conservation (QC) will be preparing a management plan to account for all our assets (water management structures, landholdings, buildings, staff, equipment, etc.). This initiative started in 2021 and will be presented to the board for approval in 2022, and implementation in 2023. Requirements set in the new regulations will require a complete inventory and management plan for each parcel of land owned by QC, development of Core Watershed-based Resource Management Strategies, Transition plans, inventory of programs and services, multiple agreements with our municipal partners and several other deliverables on a relatively short timeframe.

Our strategic plan developed in 2021 has laid out an important path for our organization for the next 10 years. Implementation of the plan will be an important step in 2022. Our key drivers are accelerating advocacy, boosting well-being, advancing environmental science, and strengthening brand recognition.

QC continues to invest in our aging water management infrastructure. Our 10-Year Capital Maintenance Plan prepared by D.M. Wills Associates outlined several projects that require attention. Staff will continue to work with Ministry of Natural Resources and Forestry (MNRF) and Conservation Ontario to ensure we access WECl funding. We have reached out to all our municipal partners and identified the need for building reserve accounts for future investments into our water control structures. As part of this outreach, we have made recommendations regarding the annual amounts to build these reserve accounts. Building our reserve accounts for our water control infrastructure will allow QC to prepare for the larger priority projects within the capital asset management plan.

QC staff will continue to provide a level of excellence in our programs and services that our watershed residents deserve. The recent compensation review outlined some requirements to ensure we maintain a high standard of retention and investment into our staff. Our five program areas identified as the foundation of our organization and link directly to the core mandate of Quinte Conservation include:

- Water management for the protection of life and property from the damages of flooding;
- Water management for the protection of water quality and quantity;
- Watershed planning;
- Land management;
- Conservation stewardship

We must continue to deliver watershed-based programs and services to the benefit of our residents, municipalities and partnering agencies. We have heard from many residents and groups that see conservation authority programming as a vital piece in protecting the environment. We need to invest in additional enforcement staff to deal with those that do not value the importance of our natural environment. Having additional staff resources for the enforcement of Section 29 of the CAA and ability to lay charges for misuse of Conservation Authority owned/managed land is a priority. There continues to be destruction of wetlands, alterations to shorelines and development in areas that have negative impacts on the environment. Improving and enhancing our capabilities for enforcement under section 28 of the CAA is a priority. We have gone through several years of “soft selling” the importance of environmental features and proper use of conservation areas. Unfortunately, this message is not being adhered to by all and there is a significant need to better patrol our region.

Covid-19 will continue to persist into 2022 causing disruption and challenges to our workforce and workplace. A recent poll of the executive committee regarding future board meetings will require some creative planning and ability to offer hybrid meeting for the next several months. Changes to our office will be required to ensure the health and safety of our employees. Having the ability to allow access to the building for the public will be an important step in 2022 but limitations will be required as to where and how the public access. QC will do what is necessary to ensure that we continue to meet service standards, accountability and transparency initiatives set forth in 2021 by Conservation Ontario.

The proposed increase is required to cover costs related to cost of living, watershed resident's demands for faster reviews, improved services, investment into our conservation area destinations and a small reserve build. We also want to ensure we continue to deliver our programs and services to the public at a level that meets/exceeds their expectations. The Executive Board received the 2022 proposed budget with a levy of \$1,915,744. That number would be disbursed amongst the watershed's 18 member municipalities in accordance with the Conservation Authorities Act.

The Township of North Frontenac proposed general levy for 2022 operations is:

- \$958 (an increase of \$47)

The capital levy portion of the budget, regarding Watershed Management and Conservation Areas, has been received at \$100,000 each. For the Township of North Frontenac, the proposed portion of the cost is:

- \$50 (Watershed Management)
- \$50 (Conservation Area Major Upgrades)

It is our priority as an organization to continue to focus our efforts on our core mandated programs and services.

If you have any questions about the proposed budget, please contact me at ext. 103 or Tammy Smith at ext. 116.

I am available to attend a meeting at your office to go over the proposed budget, our programs/services, or to answer any questions you may have.

Sincerely,



Bradley A. McNevin
Chief Administrative Officer
(613) 968-3434 or (613) 354-3312 ext. 103
bmcnevin@quinteconservation.ca





RECEIVED

DEC 23 2021

Twp. of North Frontenac F-06

Per.....

December 22, 2021

Township of North Frontenac
6648 Road 506
Plevna, ON K0H 2M0
Attention: Tara Mieske, Clerk/Planning Manager

Dear Ms. Mieske:

Re: Mississippi Valley Conservation Authority – 2022 Draft Budget

Attached for your information and comment is the 2022 Draft Budget for the Mississippi Valley Conservation Authority (MVCA). The municipal levy portion of the 2022 budget contains the following increases:

- 3.0% for inflation on the operating budget;
• 4.5% increase on the capital budget; and
• 1.4% for growth on both.

The Board directed that the increase to the total levy not exceed 4% and approved use of reserves to fund the difference where other sources of revenue are unavailable. The above increments will raise the total municipal levy from \$3,244,667 in 2021 to \$3,375,802 in 2022. This is apportioned to member municipalities based upon the percentage that each has of the Current Value Assessment (CVA) of all land within the watershed, as provided by the Province and shown on page 4 of the Draft Budget.

The MVCA Board of Directors is scheduled to give final consideration of and approve the Budget at its meeting February 16, 2022. Please let me know of any concerns you have by January 31, 2022. To that end, I would be pleased to meet with yourself and Mayor Ron Higgins after the holidays to discuss this and any other related matters.

Attached for information purposes is our 10-year Capital Plan and the list of priority initiatives for 2021-2023 that were approved in 2021 and updated and tabled with the draft 2022 budget.

Thank you for your consideration of this matter.

Yours truly,

Sally McIntyre (handwritten signature)

Sally McIntyre
General Manager

Enclosures: 2022 Draft Budget
2022 Draft 10-year Capital Plan
Attachments 1 and 2 to Staff Report 3178/21

c.c. John Inglis, Municipal Representative



community • environment • balance

10970 Hwy. 7, Carleton Place, ON K7C 3P1 Tel: 613.259.2421 Fax: 613.259.3468 Email: info@mvc.on.ca mvc.on.ca



2022 Draft Budget

v.3
December 9 2021

Mississippi Valley Conservation Authority
 2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED
 Operating Program

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
|--|--------------------|---|-------------------------------------|------------------------------|--------------------|
| Corporate Services | | | | | |
| Administration | \$587,617 | \$472,709 | \$535,632 | (\$51,985) | \$617,108 |
| Communications | \$109,767 | \$75,385 | \$93,886 | (\$15,881) | \$54,500 |
| Vehicles & Equipment | (\$19,800) | (\$20,430) | (\$20,395) | (\$595) | (\$7,886) |
| Sub-total | \$677,584 | \$527,664 | \$609,123 | (\$68,461) | \$663,722 |
| Watershed Management | | | | | |
| Information & Communications Tech. | \$108,825 | \$88,066 | \$104,679 | (\$4,146) | \$133,839 |
| Technical Studies & Watershed Planning | \$952,056 | \$792,690 | \$895,747 | (\$56,309) | \$1,212,686 |
| Plan Review & Regulations | \$725,681 | \$575,674 | \$724,045 | (\$1,636) | \$918,505 |
| Sub-total | \$1,786,562 | \$1,456,430 | \$1,724,471 | (\$62,091) | \$2,265,030 |
| Flood and Erosion Control | | | | | |
| Flood Forecasting & Warning | \$244,151 | \$184,788 | \$214,078 | (\$30,073) | \$311,505 |
| O&M Flood Control Structures | \$321,494 | \$296,866 | \$322,414 | \$920 | \$359,246 |
| Prev. Maintenance of FCS | \$114,208 | \$97,643 | \$113,208 | (\$1,000) | \$141,697 |
| Sub-total | \$679,853 | \$579,297 | \$649,700 | (\$30,153) | \$812,448 |
| Conservation Services | | | | | |
| Stewardship & Education | \$90,483 | \$46,930 | \$65,433 | (\$25,050) | \$236,511 |
| Property Management | \$470,241 | \$374,008 | \$426,544 | (\$43,697) | \$499,375 |
| Visitor Services | \$86,939 | \$70,622 | \$78,289 | (\$8,650) | \$94,789 |
| Sub-total | \$647,663 | \$491,561 | \$570,266 | (\$77,397) | \$830,674 |
| Total Operating | \$3,791,662 | \$3,054,952 | \$3,553,560 | (\$238,102) | \$4,571,874 |
| Revenues | | | | | |
| Municipal Levy | | | | | |
| - General benefitting | \$2,679,317 | \$1,847,059 | \$2,371,550 | (\$536,391) | \$2,777,096 |
| - Special benefitting | \$62,000 | \$62,000 | \$62,000 | \$0 | \$63,870 |
| Sub-total | \$2,741,317 | \$1,909,059 | \$2,433,550 | (\$536,391) | \$2,840,966 |
| Provincial Transfer Payment | \$128,438 | \$128,436 | \$128,436 | (\$2) | \$128,436 |
| Special Grants | \$25,419 | \$40,839 | \$82,511 | \$57,092 | \$273,544 |
| User Fees & Contract Revenue | \$668,635 | \$582,202 | \$691,635 | \$190,000 | \$530,590 |
| Special Reserves | \$146,703 | \$115,846 | \$151,684 | \$4,983 | \$703,604 |
| Other | \$81,150 | \$53,996 | \$65,744 | (\$13,704) | \$94,734 |
| Total Revenues | \$3,791,662 | \$2,830,378 | \$3,553,560 | (\$298,022) | \$4,571,874 |
| Surplus/(Deficit) | \$0 | (\$224,574) | \$0 | (\$59,920) | (\$0) |

Mississippi Valley Conservation Authority
 2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED
 Capital Program

| Water & Erosion Control Infrastructure | | | | | |
|--|--------------------|---|--|---------------------------------|-------------------|
| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
| Water & Erosion Control Infrast | \$1,565,000 | \$136,293 | \$1,445,925 | (\$119,075) | \$351,719 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
| WECI Grant | \$775,000 | \$607,875 | \$715,465 | (\$59,535) | \$100,000 |
| General Benefiting levy | \$25,000 | (\$471,582) | (\$84,540) | (\$109,540) | \$176,719 |
| DMAF Grant | \$0 | \$0 | \$0 | \$0 | \$75,000 |
| Water Control Structure Reserve | \$0 | \$0 | \$0 | \$0 | \$0 |
| Special Reserves - Glen Cairn Provincial Share | \$15,000 | \$0 | \$15,000 | \$0 | \$0 |
| Debt Financing | \$750,000 | \$0 | \$800,000 | \$50,000 | \$0 |
| Total Revenue | \$1,565,000 | \$136,293 | \$1,445,925 | (\$119,075) | \$351,719 |

| Administration Office | | | | | |
|-----------------------------|------------------|---|--|---------------------------------|-------------------|
| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
| HQ Building | \$277,005 | \$138,502 | \$277,005 | \$0 | \$277,005 |
| WCS Annual Financing Charge | \$0 | \$0 | \$0 | \$0 | \$40,630 |
| LIDAR Repayment | \$0 | \$0 | \$0 | \$0 | \$5,000 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
| Provincial Transfer Payment | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Benefiting levy | \$277,005 | \$138,502 | \$277,005 | \$0 | \$322,635 |
| Special Benefiting levy | \$0 | \$0 | \$0 | \$0 | \$0 |
| Special Reserves | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$277,005 | \$138,502 | \$277,005 | \$0 | \$322,635 |

| Other Capital | | | | | |
|-------------------------|------------------|---|--|---------------------------------|-------------------|
| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
| Other Capital | \$485,100 | \$109,986 | \$126,362 | (\$358,738) | \$349,507 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 DRAFT Budget |
| General Benefiting levy | \$167,600 | \$22,644 | \$39,020 | (\$128,580) | \$99,352 |
| Special Reserves | \$152,500 | \$13,941 | \$13,941 | (\$138,559) | \$151,475 |
| Other | \$165,000 | \$73,401 | \$73,401 | (\$91,599) | \$98,680 |
| Total Revenues | \$485,100 | \$109,986 | \$126,362 | (\$358,738) | \$349,507 |

Mississippi Valley Conservation Authority

2022 DRAFT Budget INCLUDES 1.4% Growth, 3% Operating Levy, 4.5% Capital and 63% Workforce Plan and draw \$135k from Operating Reserve

Table 3a - 2022 Draft Operating Levy (General Benefiting)

| Municipality | 2021 Apportionment % | 2021 Levy | Variance | 2022 Apportionment % | 2022 Levy | Variance | |
|------------------------|----------------------|--------------------|-----------------|----------------------|--------------------|-----------------|-------------|
| North Frontenac Tp | 0.9396 | \$25,175 | \$476 | 0.9363 | \$26,001.95 | \$827 | 3.3% |
| Central Frontenac Tp | 0.4394 | \$11,773 | \$328 | 0.4390 | \$12,191 | \$419 | 3.6% |
| Tay Valley Tp | 0.6446 | \$17,271 | \$302 | 0.6395 | \$17,760 | \$489 | 2.8% |
| Beckwith Tp | 0.6545 | \$17,536 | \$735 | 0.6653 | \$18,476 | \$940 | 5.4% |
| Carleton Place | 2.4254 | \$64,984 | \$2,345 | 2.4563 | \$68,214 | \$3,230 | 5.0% |
| Drummond/North Elm T | 0.4919 | \$13,180 | \$337 | 0.4906 | \$13,624 | \$445 | 3.4% |
| Lanark Highlands Tp | 1.137 | \$30,464 | \$971 | 1.1338 | \$31,487 | \$1,023 | 3.4% |
| Mississippi Mills | 2.6859 | \$71,964 | \$3,702 | 2.7152 | \$75,404 | \$3,440 | 4.8% |
| Addington Highlands Tp | 0.1603 | \$4,295 | \$125 | 0.1592 | \$4,421 | \$126 | 2.9% |
| Ottawa | 90.3864 | \$2,421,738 | \$81,266 | 90.3298 | \$2,508,545 | \$86,807 | 3.6% |
| Greater Madawaska Tp | 0.03510 | \$940 | \$19 | 0.03510 | \$975 | \$34 | 3.6% |
| Total | 100 | \$2,679,317 | \$90,606 | 100 | \$2,777,096 | \$97,779 | 3.6% |

Table 3b - 2022 Draft Capital Project Levy (General Benefiting)

| Municipality | 2021 Apportionment % | 2021 Levy | Variance | 2022 Apportionment % | 2022 Levy | Variance | |
|------------------------|----------------------|------------------|-----------------|----------------------|------------------|-----------------|-------------|
| North Frontenac Tp | 0.9396 | \$5,312 | \$125 | 0.9363 | \$5,606 | \$294 | 5.5% |
| Central Frontenac Tp | 0.4394 | \$2,484 | \$81 | 0.4390 | \$2,628 | \$144 | 5.8% |
| Tay Valley Tp | 0.6446 | \$3,644 | \$81 | 0.6395 | \$3,829 | \$184 | 5.1% |
| Beckwith Tp | 0.6545 | \$3,700 | \$172 | 0.6653 | \$3,983 | \$283 | 7.6% |
| Carleton Place | 2.4254 | \$13,712 | \$558 | 2.4563 | \$14,706 | \$994 | 7.2% |
| Drummond/North Elm T | 0.4919 | \$2,781 | \$84 | 0.4906 | \$2,937 | \$156 | 5.6% |
| Lanark Highlands Tp | 1.137 | \$6,428 | \$235 | 1.1338 | \$6,788 | \$360 | 5.6% |
| Mississippi Mills | 2.6859 | \$15,185 | \$850 | 2.7152 | \$16,256 | \$1,071 | 7.1% |
| Addington Highlands Tp | 0.1603 | \$906 | \$31 | 0.1592 | \$953 | \$47 | 5.2% |
| Ottawa | 90.3864 | \$511,000 | \$19,522 | 90.3298 | \$540,810 | \$29,810 | 5.8% |
| Greater Madawaska Tp | 0.03510 | \$198 | \$5 | 0.03510 | \$210 | \$12 | 5.9% |
| Total | 100 | \$565,350 | \$21,745 | 100 | \$598,706 | \$33,356 | 5.9% |

Table 3c - 2022 Draft Total Municipal Levy (General Benefiting)

| Municipality | 2021 Apportionment % | 2021 Levy | Variance | 2022 Apportionment % | 2022 Levy | Variance | |
|------------------------|----------------------|--------------------|------------------|----------------------|--------------------|------------------|-------------|
| North Frontenac Tp | 0.9396 | \$30,487 | \$601 | 0.9363 | \$31,608 | \$1,121 | 3.7% |
| Central Frontenac Tp | 0.4394 | \$14,257 | \$409 | 0.4390 | \$14,820 | \$563 | 3.9% |
| Tay Valley Tp | 0.6446 | \$20,915 | \$383 | 0.6395 | \$21,588 | \$673 | 3.2% |
| Beckwith Tp | 0.6545 | \$21,236 | \$908 | 0.6653 | \$22,459 | \$1,223 | 5.8% |
| Carleton Place | 2.4254 | \$78,696 | \$2,903 | 2.4563 | \$82,920 | \$4,224 | 5.4% |
| Drummond/North Elm T | 0.4919 | \$15,961 | \$421 | 0.4906 | \$16,562 | \$601 | 3.8% |
| Lanark Highlands Tp | 1.137 | \$36,892 | \$1,205 | 1.1338 | \$38,275 | \$1,383 | 3.7% |
| Mississippi Mills | 2.6859 | \$87,149 | \$4,552 | 2.7152 | \$91,660 | \$4,511 | 5.2% |
| Addington Highlands Tp | 0.1603 | \$5,201 | \$155 | 0.1592 | \$5,374 | \$173 | 3.3% |
| Ottawa | 90.3864 | \$2,932,738 | \$100,788 | 90.3298 | \$3,049,355 | \$116,618 | 4.0% |
| Greater Madawaska Tp | 0.03510 | \$1,139 | \$24 | 0.03510 | \$1,185 | \$46 | 4.0% |
| Total | 100 | \$3,244,667 | \$112,350 | 100 | \$3,375,802 | \$131,135 | 4.0% |

Mississippi Valley Conservation Authority
2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

Administration

Programs and Services per CA Act

- Secretariate services to Board and Committees
- Financial management and accounting
- Human Resources (HR) management
- Workforce Plan Adjustments / Implementation
- Records management
- Inter-government and agency relations
- Corporate compliance management (e.g.MFIPPA)
- Corporate planning, policies, procedures
- Corporate Health and Safety
- Clerical support
- Professional development
- Professional/Membership dues
- Liability insurance

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|----------------|---|--|---------------------------------|----------------------|
| Wages/Benefits | 408,117 | 367,229 | 401,239 | (6,878) | 436,808 |
| Staff Mileage/Expenses/Prof Development | 8,500 | 773 | 1,000 | (7,500) | 8,500 |
| Member Expenses & Allowances | 42,000 | 9,536 | 15,000 | (27,000) | 20,000 |
| Mat/Sup/Equip/GenExp/BankChg/Postage/Courier | 35,000 | 32,773 | 35,000 | 0 | 36,000 |
| Insurance/Telephone | 31,700 | 26,234 | 31,000 | (700) | 35,000 |
| Professional Services (Legal/ Audit/ etc.) | 47,000 | 23,985 | 40,000 | (7,000) | 30,000 |
| Conservation Ontario Levy | 26,500 | 26,393 | 26,393 | (107) | 27,000 |
| OH&S-Other Costs | 7,000 | 3,985 | 4,200 | (2,800) | 2,000 |
| OH&S Contracted / Shared Services | 0 | 0 | 0 | 0 | 15,000 |
| Consulting Fees/Human Resources/WFP Implementation | 0 | 0 | 0 | 0 | 25,000 |
| Administrative Charges OMFCS | (18,200) | (18,200) | (18,200) | 0 | (18,200) |
| Total | 587,617 | 472,709 | 535,632 | (51,985) | 617,108 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 506,068 | 377,298 | 438,476 | (67,592) | 339,300 |
| Other - Interest | 34,500 | 23,567 | 25,267 | (9,233) | 25,000 |
| Other - Rental Income | 0 | 3,000 | 3,000 | 3,000 | 0 |
| Other - Miscellaneous | 2,450 | 1,155 | 1,200 | (1,250) | 2,000 |
| Other - Donations (General) | 0 | 664 | 664 | 664 | 0 |
| Other - Operating Reserve (WFP Implementation) | 0 | 0 | 0 | 0 | 250,808 |
| Other - Operating Reserve | 44,599 | 67,025 | 67,025 | 22,426 | |
| Total | 587,617 | 472,709 | 535,632 | (51,985) | 617,108 |

Communications

Programs and Services per Sec. 21.1 1. i), ii) of the CA Act

- Planning and use of multi-media
 - FFW and mandatory notifications
 - Posting of Corporate records
 - Promotion of programs and services
- Public hearings/events coordination
- Media and community relations
- Indigenous engagement / land claims / TRC
- Wayfinding signage
- Design and translation services
- Corporate branded clothing and supplies
- Professional development

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|---|----------------|---|--|---------------------------------|----------------------|
| Wages/Benefits | 87,267 | 52,890 | 52,890 | (34,377) | 0 |
| Mileage/Expenses/Professional Development | 3,000 | 0 | 0 | (3,000) | 1,000 |
| Printing | 2,500 | 557 | 1,000 | (1,500) | 1,000 |
| Materials/Supplies/Equipment/Gen Expenses | 5,000 | 278 | 2,000 | (3,000) | 1,000 |
| Advertising/Promotion (core program & services) | 2,000 | 4,286 | 5,000 | 3,000 | 5,500 |
| Eko-Trekr App Annual Fee/Support | 3,500 | 34 | 3,500 | 0 | 3,500 |
| Carp River CA Development (see Prop. Man. 2022) | 0 | 236 | 500 | 500 | 0 |
| Contracted Services | 0 | 12,516 | 19,296 | 19,296 | 41,000 |
| Website Expenses | 3,000 | 774 | 1,200 | (1,800) | 1,500 |
| Signs - Roy Brown Park | 3,500 | 3,816 | 8,500 | 5,000 | 0 |
| Total | 109,767 | 75,385 | 93,886 | (15,881) | 54,500 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 104,767 | 75,385 | 93,886 | (10,881) | 51,000 |
| Special Grant - Enbridge (Roy Brown Park) | 5,000 | 0 | 0 | (5,000) | 0 |
| MVCF - Contribution (Eco-Trekr) | 0 | 0 | 0 | 0 | 3,500 |
| Total | 109,767 | 75,385 | 93,886 | (15,881) | 51,000 |

Vehicles & Equipment

Programs and Services per Sec. 21.1 1. i) and ii) of the CA Act

- Vehicles and large equipment asset management (AM)
 - Planning, procurement, disposal
 - Prev. maintenance and repair
 - Licencing and insurance
 - Fuel
- Small equipment and consummables
- Inventory management
- Workshop and Works Yard O&M
- Professional development

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|-------------------------------------|-----------------|---|--|---------------------------------|----------------------|
| Wages/Benefits | 11,100 | 10,175 | 11,100 | 0 | 11,514 |
| Mileage/Expenses/Prof Development | 3,600 | 496 | 500 | (3,100) | 3,600 |
| Vehicle/Equipment Purchase | 3,000 | 0 | 0 | (3,000) | 3,000 |
| Vehicles/Equipment Lease | 0 | 0 | 0 | 0 | 0 |
| Materials/Supplies/Fuel/Maintenance | 50,000 | 33,339 | 35,800 | (14,200) | 58,000 |
| Insurance/Licensing | 10,000 | 9,022 | 12,025 | 2,025 | 13,000 |
| General Expenses | 2,500 | 2,680 | 3,180 | 680 | 3,000 |
| Vehicle/Equipment Charges | (100,000) | (76,141) | (83,000) | 17,000 | (100,000) |
| COVID-19 Response | 0 | 0 | 0 | 0 | 0 |
| Total | (19,800) | (20,430) | (20,395) | (595) | (7,886) |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | (19,800) | (20,430) | (20,395) | (595) | (7,886) |
| Total | (19,800) | (20,430) | (20,395) | (595) | (7,886) |

Information and Communications Technology

Programs and Services in support of CA Act

- ICT asset management (AM)
 - Planning, procurement, disposal
 - Network maintenance and repairs
 - Device maintenance and repairs
 - Peripheral maintenance and repairs
 - Consummables (e.g. inks/paper)
 - Storage management
 - Cyber security and risk management
- Develop standards, policies, procedures
- User training and support
- Software licencing and updates
- Contracted services (e.g. internet)
- Data acquisition and management
- Manage data requests/publication
- Professional development
- GIS Services

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|----------------|---|--|------------------------------------|----------------------|
| Wages/Benefits | 20,375 | 18,677 | 20,375 | 0 | 21,539 |
| Mileage/Expenses/Professional Development | 2,000 | 869 | 1,050 | (950) | 2,000 |
| Materials/Supplies/Gen Expenses | 3,150 | 963 | 3,000 | (150) | 3,150 |
| Equipment Purchase, Repair & Mtce | 4,000 | 3,098 | 4,000 | 0 | 4,000 |
| Software/Maintenance/IT Support | 36,500 | 38,726 | 42,726 | 6,226 | 48,150 |
| High Speed Internet Access | 7,800 | 7,873 | 8,528 | 728 | 15,000 |
| Data Acquisition - General /Transfer to Reserve | 15,000 | 7,860 | 15,000 | 0 | 15,000 |
| Electronic Document Management (CADIMS) | 10,000 | 10,000 | 10,000 | 0 | 12,000 |
| Data Management Automation | 10,000 | 0 | 0 | (10,000) | 13,000 |
| Total | 108,825 | 88,066 | 104,679 | (4,146) | 133,839 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 108,825 | 87,836 | 104,449 | (4,376) | 133,839 |
| Other - CA Maps Program/Tech Fee for Info Products | 0 | 230 | 230 | 230 | 0 |
| Total | 108,825 | 88,066 | 104,679 | (4,146) | 133,839 |

Technical Studies & Watershed Planning

Programs and Services per 4.7.1 and 4.7.2 of Sec. 39 Policies Manual; and Clean Water Act; and MOUs

- Watershed planning
 - Data collection and review
 - Trends/issues identification
 - Priority and policy setting/reviews
- Programs development and review
- System monitoring and analysis
 - Headwaters and coldwater streams
 - Surface water quality (incl. algae)
 - Aquatic and riparian habitats
 - Aquatic and riparian species
- Watershed reporting
 - Lake Reports
 - Watershed Report Card
 - Implementation Progress Reports
- Municipal policy and by-law reviews
- Community engagement (incl. PAC)
- Professional development
- City of Ottawa - Baseline Monitoring
- MECP - PWQMP
- MECP - PGWMP (cancelled by Board effective 2021)

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|----------------|---|--|---------------------------------|-------------------|
| Wages/Benefits | 601,556 | 504,275 | 577,904 | (23,652) | 825,978 |
| Mileage/Expenses/Professional Development | 25,000 | 13,081 | 15,000 | (10,000) | 25,000 |
| Materials/Supplies/Gen Expenses | 7,000 | 1,010 | 2,200 | (4,800) | 7,000 |
| Lab Analysis (throughout watershed) | 6,000 | 9,354 | 5,700 | (300) | 6,000 |
| City of Ottawa Baseline Monitoring (mileage & lab fees only) | 62,000 | 8,910 | 20,000 | (42,000) | 35,208 |
| Poole Creek Subwatershed Study | 12,000 | 0 | 0 | (12,000) | 12,000 |
| Mississippi River Watershed Plan & Implementation | 25,000 | 3,053 | 0 | (25,000) | 30,000 |
| Ice Monitoring Program | 0 | 0 | 0 | 0 | 3,500 |
| Topo-bathymetric Data Collection Program | 0 | 0 | 0 | 0 | 5,000 |
| Carp River Study (Ottawa University) | 8,500 | 0 | 0 | (8,500) | 0 |
| NDMP - Flood Risk Assessment | 0 | 7,073 | 14,200 | 14,200 | 8,500 |
| Lower Mississippi River Floodplain Mapping (2022 staff only) | 0 | 14,743 | 14,743 | 14,743 | 0 |
| Ottawa Floodplain Mapping Update | 5,000 | 938 | 1,000 | (4,000) | 10,000 |
| Carp Erosion Control | 200,000 | 210,199 | 220,000 | 20,000 | 25,000 |
| MVCA Watershed Model | 0 | 20,055 | 25,000 | 25,000 | 30,000 |
| MVCA FPM Projects (Clyde) | 0 | 0 | 0 | 0 | 100,000 |
| Complete 3 Studies per NEW Regulation (21-686) | 0 | 0 | 0 | 0 | 0 |
| Wetland Restoration Project | 0 | 0 | 0 | 0 | 8,000 |
| Conservation Area Strategy (aka Land Cons/Acquisition) | 0 | 0 | 0 | 0 | 66,500 |
| Fundraising Campaign | 0 | 0 | 0 | 0 | 15,000 |
| Payback Reserve Fund(s) | 0 | 0 | 0 | 0 | 0 |
| Total | 952,056 | 792,690 | 895,747 | (56,309) | 1,212,686 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 584,271 | 500,201 | 467,650 | (116,621) | 568,070 |
| Special Levy (Baseline Monitoring City of Ottawa) | 62,000 | 62,000 | 62,000 | 0 | 63,870 |
| Special Reserves - Glen Cairn Provincial Share | 25,000 | 0 | 3,053 | (21,947) | 204,500 |
| Wage Subsidy (CSJ) | 0 | 6,087 | 6,087 | 6,087 | 20,400 |
| NDMP - Grant | 0 | 0 | 41,672 | 41,672 | 16,399 |
| Other Grants | 0 | 0 | 0 | 0 | 100,000 |
| MVCF - for fundraising campaign | 0 | 0 | 0 | 0 | 15,000 |
| MVCF - funds raised | 0 | 0 | 0 | 0 | 0 |
| Other - City of Ottawa Contribution FP Mapping | 48,785 | 0 | 48,785 | 0 | 0 |
| Other - City of Ottawa - Carp Erosion Control | 200,000 | 214,763 | 230,000 | 30,000 | 25,000 |
| Other - Professional Services / Staff Time | 0 | 9,639 | 11,500 | 11,500 | 10,000 |
| Other - Deferred Revenue (Poole Creek/ Ottawa FP Mapping) | 12,000 | 0 | 0 | (12,000) | 12,000 |
| Operating Reserve | 20,000 | 0 | 25,000 | 5,000 | 177,447 |
| Total | 952,056 | 792,690 | 895,747 | (56,309) | 1,212,686 |

Plan Review & Regulations

Programs and Services per CA Act, and MOUs with MNRF and County

- Comment on *Planning Act* applications and documents per legislated responsibilities and MNRF MOU
- Natural hazards, shorelines, and wetlands per *Conservation Authorities Act*
- Section 3.1 of PPS per MNRF delegated authority
- Comprehensive planning documents per MNRF delegated authority
- Advisory Services on *Planning Act* applications per municipal MOUs (fee for service)
 - stormwater
 - hydrology
 - environmental impacts
- Professional development
- Expert testimony
- Public meetings

Programs and Services per Section 28 of CA Act, and per Sec. 4.7.1 of Sec. 39 Policies Manual

- Document areas of flood inundation
- Flood Plain mapping
 - Field work
 - Model development
 - Determine regulated limits
 - Public/municipal engagement
 - Approvals
- Permit administration
 - Develop/review Sec. 28 policies and procedures
 - Respond to municipal, public, stakeholders queries
 - Preconsultation meetings
 - Review and process permit applications
 - Issue permits
- Compliance management
 - Compliance monitoring/inspections
 - Respond to complaints
 - Investigate non-compliance
 - Enforcement / legal action
- Professional development

Contracted Services per MOUs for Septic Inspection/Reinspection

- Tay Valley - Septic Inspection/Reinspection program
- North Frontenac - Re-inspection program
- Central Frontenac - Re-inspection program

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|---|----------------|---|--|---------------------------------|----------------------|
| Wages/Benefits | 584,181 | 535,499 | 600,617 | 16,436 | 779,005 |
| Mileage/Expenses/Professional Development | 19,000 | 8,539 | 10,000 | (9,000) | 19,000 |
| Materials/Supplies/Gen Expenses | 4,500 | 1,539 | 2,000 | (2,500) | 2,500 |
| Legal Fees | 17,000 | 4,621 | 7,500 | (9,500) | 17,000 |
| Mississippi/Rideau Septic Program | 75,000 | 25,126 | 81,928 | 6,928 | 75,000 |
| Advisory Services | 26,000 | 349 | 22,000 | (4,000) | 26,000 |
| Consulting (Joint Fee Study RVCA, SNC) | 0 | 0 | 0 | 0 | 0 |
| Total | 725,681 | 575,674 | 724,045 | (1,636) | 918,505 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 400,681 | 103,505 | 237,117 | (163,564) | 533,505 |
| User Fees - Plan Review | 148,000 | 227,595 | 240,000 | 92,000 | 190,000 |
| User Fees - Permit Processing Fees - Permits/PropClea | 92,000 | 142,646 | 145,000 | 53,000 | 115,000 |
| User Fees - Mississippi/Rideau Septic Program | 75,000 | 81,928 | 81,928 | 6,928 | 75,000 |
| MVCF - Wetland Protection Fund | 10,000 | 0 | 0 | (10,000) | 0 |
| Career Launcher Funding (remaining claim from 2021) | 0 | 20,000 | 20,000 | 20,000 | 5,000 |
| Total | 725,681 | 575,674 | 724,045 | (1,636) | 918,505 |

Flood Forecasting and Warning

Programs and Services per 4.4.1 of Sec. 39 Policies Manual; and MOUs

- Monitoring system design and implementation
 - water gauge network
 - meterological sites
 - snow course sites (incl. OPG sites)
- Water Control System Design/Operations
 - Model development
 - Scenario analysis
 - Evaluation and priority setting
- WISKI system design and implementation
- WISKI contracted support services
- Third-party data collection
- Field equipment O&M and repair
- 365d/y systems monitoring and analyses
- Predictive modeling and flood risk assessment
- Water budget analysis
- Liaison with other dam owners/operators
- State of watershed advisories/alerts/warnings
- Operate Emergency Communications Centre during Class 3 floods
- Direct and support Low Water Response Team
- Assist municipalities with emergency preparedness planning
- Support Ottawa River Regulatory Committee/Secretariate
- Professional development

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|----------------|---|--|---------------------------------|----------------------|
| Wages/Benefits | 174,876 | 160,303 | 171,628 | (3,248) | 237,605 |
| Standby/On Call Pay | 2,500 | 2,893 | 3,675 | 1,175 | 2,500 |
| Mileage/Expenses/Professional Development | 23,500 | 2,967 | 4,000 | (19,500) | 23,500 |
| Equip Rent Pur Repair & Mtce | 5,000 | 562 | 1,000 | (4,000) | 5,000 |
| Utilities - Telephone & Hydro | 10,000 | 8,248 | 9,000 | (1,000) | 10,500 |
| Communications - Radios & Pagers | 4,700 | 4,689 | 5,200 | 500 | 4,700 |
| Materials/Supplies/General Expenses | 3,500 | 166 | 500 | (3,000) | 3,500 |
| Low Water Response | 500 | 0 | 0 | (500) | 500 |
| WISKI-Soda License and Maintenance Fees | 18,075 | 4,954 | 18,075 | 0 | 22,200 |
| Stream Gauges | 1,500 | 6 | 1,000 | (500) | 1,500 |
| Total | 244,151 | 184,788 | 214,078 | (30,073) | 311,505 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant (Prov. TP Grant - Section 39) | 60,368 | 60,366 | 60,366 | (2) | 60,366 |
| Municipal Levy | 173,783 | 118,335 | 137,625 | (36,158) | 241,139 |
| CSJ - Wage Subsidy | 0 | 6,087 | 6,087 | 6,087 | 0 |
| Other - Shared Contribution (WISKI) | 10,000 | 0 | 10,000 | 0 | 10,000 |
| Total | 244,151 | 184,788 | 214,078 | (30,073) | 311,505 |

Operation/Maintenance of Flood Control Structures

Programs and Services per 4.2.1 and 4.2.2 of Sec. 39 Policies Manual; and MOUs

- Set seasonal, weekly, and daily operating objectives for flow regulation and reservoirs
- Operate and maintain FCS and abutting channels, embankments, roadways
- Routine and seasonal inspection and minor repairs of FCS and safety equipment
- Contracted services for OPG (current contract expires December 31, 2021)
- Contracted services for MNRF (current contract expires March 31, 2021)
- On-call / After-hour services
- Professional development
- Insurance and taxes
- Utilities

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|---|--------------------|--|--|---|------------------------------|
| Wages/Benefits | 234,594 | 215,045 | 234,594 | 0 | 270,546 |
| Mileage/Expenses/Professional Development | 15,000 | 18,855 | 21,000 | 6,000 | 15,000 |
| Administrative Charges | 18,200 | 18,200 | 18,200 | 0 | 18,200 |
| Taxes/Insurance | 42,200 | 43,120 | 43,120 | 920 | 44,000 |
| Materials/Supplies/Equipment/General Exp | 4,500 | 1,494 | 2,000 | (2,500) | 4,500 |
| Health & Safety Expenses | 4,000 | 153 | 500 | (3,500) | 4,000 |
| Safety Inspections | 3,000 | 0 | 3,000 | 0 | 3,000 |
| COVID-19 Response | 0 | 0 | 0 | 0 | 0 |
| Total | 321,494 | 296,866 | 322,414 | 920 | 359,246 |

| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|--------------------|--|--|---|------------------------------|
| Provincial Grant (Prov. TP Grant - Section 39) | 68,070 | 68,070 | 68,070 | 0 | 68,070 |
| Municipal Levy | 203,574 | 200,838 | 205,994 | 2,420 | 239,586 |
| User Fees - OPG Contract | 42,500 | 24,288 | 41,000 | (1,500) | 44,000 |
| Other - MNR Bancroft & Kemptville | 7,350 | 3,670 | 7,350 | 0 | 7,590 |
| Total | 321,494 | 296,866 | 322,414 | 920 | 359,246 |

Preventative Maintenance of Flood Control Structures
 Programs and Services per 4.2.3 of Sec. 39 Policies Manual

- Support preparation/update of Water Management Plan
- Prepare/update O&M manuals
- Annual update of Emergency Preparedness and Response Plans
- Develop/update Dam Safety Program
- Conduct and maintain FCS asset inventory
- Conduct annual safety and condition inspections
- Prepare Dam Safety Reviews
- Identify capital needs and priorities
- Conduct structural assessments
- Lifecycle repairs to extend life of assets
- Lifecycle replacement of signs, logs, and other asset components
- Professional development
- On-call / After-hour services

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|---|----------------|---|--|------------------------------------|----------------------|
| Wages/Benefits | 94,208 | 86,357 | 94,208 | 0 | 121,697 |
| Mileage/Expenses/Professional Development | 5,000 | 5,763 | 6,000 | 1,000 | 5,000 |
| Materials/Supplies/Equipment | 9,000 | 5,274 | 6,500 | (2,500) | 9,000 |
| Stoplog Replacement | 6,000 | 0 | 6,000 | 0 | 6,000 |
| COVID Response | 0 | 249 | 500 | 500 | 0 |
| Total | 114,208 | 97,643 | 113,208 | (1,000) | 141,697 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 57,104 | 48,821 | 56,604 | (500) | 70,849 |
| WCS Reserve - Glen Cairn Prov Share | 57,104 | 48,821 | 56,604 | (500) | 70,849 |
| Total | 114,208 | 97,643 | 113,208 | (1,000) | 141,697 |

Stewardship Services & Education

Programs and Services (largely delivered through MOUs and grants)

Program Communications (planning and use of multi-media)

Stewardship Programs

Ottawa City Stream Watch (basic water and shoreline conditions by area residents)

Ottawa Rural Clean Water Program (subsidies to implement site enhancements and restorations)

ALUS program (subsidies focused on agricultural community for enhancements and restorations)

Water Rangers: basic water parameter testing by lake associations/stewards (e.g. temp, clarity, pH)

Lake Monitoring (formerly Watershed Watch): nutrient monitoring by lake associations/stewards

Ottawa Green Acres Program (tree planting program on marginal land within City of Ottawa)

Trees Ontario Reforestation Program (Forest Ontario planting program; delivered outside City of Ottawa)

Lanark County Forest Management

5-year Plans

Annual assessment and marking

Community Projects

Shoreline naturalization

Erosion control

Reforestation

Support to Lake Associations e.g. Lake Planning

Education & Outreach

Interpretive signage

EcoTreker maintenance and enhancements

Educational materials and liaison with schools

Event and program coordination

OPG - Spring Water Awareness Program

School Programming (suspended)

Summer camp (suspended)

Enviro-thon (suspended)

Children's Water Festival (to resume in 2022)

Fundraising / grant writing

Volunteer management

Professional development

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|---------------|---|--|------------------------------------|-------------------|
| Wages/Benefits | 58,483 | 31,359 | 36,233 | (22,250) | 87,611 |
| Mileage/Expenses/Prof Development | 4,000 | 3,764 | 4,000 | 0 | 4,000 |
| Mat&Sup/Equip/GExp/Promotion | 3,000 | 1,246 | 1,700 | (1,300) | 3,000 |
| Ottawa Clean Water Prog - Mil/Exp/Grants/Comm Exp | 3,500 | 51 | 3,500 | 0 | 3,500 |
| County of Lanark Program | 6,000 | 3,279 | 6,000 | 0 | 6,000 |
| Shoreline Naturalization & Other Watershed Stewardship | 9,000 | 7,231 | 7,500 | (1,500) | 9,000 |
| ALUS Project Delivery | 0 | 0 | 0 | 0 | 101,900 |
| Trees Canada Program (RVCA Partnership) | 5,500 | 0 | 5,500 | 0 | 5,500 |
| Publicity | 1,000 | 0 | 1,000 | 0 | 1,000 |
| Summer Camp Program RVCA - administration only | 0 | 0 | 0 | 0 | 0 |
| Review of Education Program | 0 | 0 | 0 | 0 | 15,000 |
| Total | 90,483 | 46,930 | 65,433 | (25,050) | 236,511 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 75,983 | 42,111 | 56,433 | (19,550) | 105,111 |
| ALUS Canada Grant | 0 | 0 | 0 | 0 | 60,000 |
| ECCC-CO Grant | 0 | 0 | 0 | 0 | 41,900 |
| User Fees - City of Ottawa RCWP | 3,000 | 1,350 | 3,000 | 0 | 3,000 |
| User Fees - Lanark County | 6,000 | 3,469 | 6,000 | 0 | 6,000 |
| Other - Trees/TD Planting Program Grant | 5,500 | 0 | 0 | (5,500) | 5,500 |
| Other - Grant for Review of Education Program | 0 | 0 | 0 | 0 | 5,000 |
| MVCF - Grant /In-Kind for Review of Education Program | 0 | 0 | 0 | 0 | 10,000 |
| Total | 90,483 | 46,930 | 65,433 | (25,050) | 236,511 |

Mississippi Valley Conservation Authority
2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

Property Management

Programs and Services per Sec. 21.1 1. ii) of CA Act

- Property inventories, surveys, legal records
- Acquisitions and disposals
- Property taxes
- Property easements/agreements
- Asset planning
 - Site Master Plans
 - Asset condition assessments
 - Evaluation and priority setting
 - Capital planning
- Major Asset renewal/replacement
 - Project planning and approvals
 - Design and construction
 - Commissioning and warranties
- Operations and maintenance (passive recreational)
 - Roads, parking lots/machines
 - Regulatory signage (wayfinding, by-law related, notices)
 - Trails, boardwalks, bridges, railings
 - Toilets/outhouses/septic systems
 - Drinking water systems / UV
 - Playgrounds / equipment /seating
 - Fire suppression systems
 - HVAC, electrical, and plumbing
 - Structure, roofing, sheathing, glazing
 - Interior finishes and furniture
- Regulatory tests/inspections
 - AODA
 - Hazard trees
 - Play structures
 - Drinking water systems
 - Fire suppression systems
- Professional development
- Insurance and taxes
- Utilities

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|----------------|---|-------------------------------------|------------------------------|-------------------|
| Wages/Benefits | 199,241 | 173,425 | 192,897 | (6,344) | 211,375 |
| Mileage/Expenses/Professional Development | 3,500 | 0 | 0 | (3,500) | 3,500 |
| Insurance/General Expenses | 30,500 | 24,176 | 25,000 | (5,500) | 30,500 |
| HQ Building | 100,000 | 93,382 | 100,000 | 0 | 110,000 |
| Mill of Kintail Conservation Area | 63,000 | 38,769 | 47,400 | (15,600) | 63,000 |
| Palmerston/Canonto Conservation Area | 3,000 | 905 | 905 | (2,095) | 3,000 |
| Morris Island Conservation Area | 16,000 | 13,087 | 14,000 | (2,000) | 16,000 |
| Purdon Conservation Area | 4,000 | 2,957 | 3,200 | (800) | 4,000 |
| K & P Trail Conservation Area | 8,000 | 10,934 | 12,000 | 4,000 | 10,000 |
| Cedardale Properties | 1,000 | 970 | 970 | (30) | 1,000 |
| Carp River Conservation Area - Site Enhancements | 0 | 0 | 0 | 0 | 5,000 |
| COVID Response | 42,000 | 15,405 | 30,172 | (11,828) | 42,000 |
| Inventory Project - under NEW Regulation 21-686 | 0 | 0 | 0 | 0 | 0 |
| Total | 470,241 | 374,008 | 426,544 | (43,697) | 499,375 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy | 468,541 | 372,364 | 424,900 | (45,341) | 492,641 |
| MVCF - CRCA Fund | 0 | 0 | 0 | 0 | 5,000 |
| Other - K&P - Bucci Order \$30,000 | 0 | 0 | 0 | 0 | 0 |
| Other - Bell Canada - Annual Easement - K&P | 1,700 | 1,644 | 1,644 | 1,644 | 1,734 |
| Total | 470,241 | 374,008 | 426,544 | (43,697) | 499,375 |

Mississippi Valley Conservation Authority
2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

Visitor Services

Programs and Services in support of Sec. 21.1 1. ii) of CA Act

- Program Communications (planning and use of multi-media)
- Rentals management
 - Cloister
 - Picnic Shelter
 - Gate House
 - Grounds
 - Education Centre
 - Other
- Museum Operations
 - Maintain and catalogue collections
 - Organize and display collection
 - Plan and execute special exhibits
 - Acquire temporary exhibits
 - Plan, stock, and manage gift shop
- Fundraising / grant writing
- Volunteer management
- Professional development

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|---|---------------|---|--|------------------------------------|-------------------|
| Wages/Benefits | 74,439 | 68,236 | 74,439 | 0 | 86,289 |
| Mileage/Expenses/Professional Development | 500 | 100 | 150 | (350) | 500 |
| Utilities - Telephone | 5,000 | 886 | 2,000 | (3,000) | 5,000 |
| Publicity | 1,000 | 0 | 0 | (1,000) | 0 |
| Communications / Signage | 1,000 | 0 | 0 | (1,000) | 0 |
| Admin/BankChrgs/Equip/GShop/M&S/SpEvExp/Sculpture | 4,000 | 1,303 | 1,500 | (2,500) | 2,000 |
| Interior Maintenance | 1,000 | 97 | 200 | (800) | 1,000 |
| Total | 86,939 | 70,622 | 78,289 | (8,650) | 94,789 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Special Grant - Provincial Grant | 13,445 | 13,445 | 13,445 | 0 | 13,445 |
| Municipal Levy | 15,520 | (59,207) | (58,113) | (73,633) | 9,944 |
| User Fees - Conservation Areas | 37,000 | 57,460 | 61,000 | 24,000 | 40,000 |
| Donations Received | 0 | 6,737 | 6,737 | 6,737 | 0 |
| Wage Subsidy (CSJ) | 0 | 0 | 0 | 0 | 4,000 |
| Special Grant - Miss Mills Grant - MOK & Naismith | 11,974 | 12,220 | 12,220 | 246 | 12,400 |
| Special Grant - Canadian Heritage Emergency Fund | 0 | 3,000 | 3,000 | 3,000 | 0 |
| Other - Parking Meter - Morris Island CA | 9,000 | 36,968 | 40,000 | 31,000 | 15,000 |
| Total | 86,939 | 70,622 | 78,289 | (8,650) | 94,789 |

Mississippi Valley Conservation Authority
 2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

Water & Erosion Control Infrastructure

Programs and Services related to WECl eligible capital projects

- Major Asset renewal/replacement
- Capital planning
- Project planning and approvals
- Design and construction
- Commissioning and training
- Professional development

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|--|------------------|---|--|---------------------------------|----------------------|
| Farm Lake Dam - Safety Assessment | 0 | | | | |
| Capital Assets: | 0 | | | | |
| Lanark Dam | 0 | | | | |
| Carleton Place Dam | 0 | | | | |
| Shab Lake Dam Final Design | 0 | 69,731 | 0 | 0 | 0 |
| Shab Lake Dam Construction | 1,500,000 | 63,439 | 1,365,925 | (134,075) | 0 |
| Shab Lake Dam Public Safety Access (WEC)/T | 0 | 0 | 0 | 0 | 50,000 |
| Widow Lake Dam (WEC) | 0 | 0 | 0 | 0 | 0 |
| Kash Lake Dam (DMAF/WEC) | 50,000 | 2,198 | 65,000 | 15,000 | 150,000 |
| Dam Preventative Maintenance | 15,000 | 926 | 15,000 | 0 | 15,000 |
| Contributions to WCS Reserve | 0 | 0 | 0 | 0 | 136,719 |
| Total | 1,565,000 | 136,293 | 1,445,925 | (119,075) | 351,719 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| WECl Grant | 775,000 | 607,875 | 715,465 | (59,535) | 100,000 |
| Municipal Levy - General | 25,000 | (471,582) | (84,540) | (109,540) | 176,719 |
| DMAF Grant | 0 | 0 | 0 | 0 | 75,000 |
| WCS Reserve | 0 | 0 | 0 | 0 | 0 |
| Special Reserves - Glen Cairn Provincial Share | 15,000 | | 15,000 | 0 | |
| Debt Financing | 750,000 | 0 | 800,000 | 50,000 | |
| Total | 1,565,000 | 136,293 | 1,445,925 | (119,075) | 351,719 |

Mississippi Valley Conservation Authority
 2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

Debt Repayment

Objectives:
 - facilitate construction of new Administration Office

Budget Highlights:
 - continue with annual financing plan

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Budget |
|----------------------------------|----------------|---|-------------------------------------|------------------------------|----------------|
| Capital Assets: | | | | | |
| HQ Annual Financing Charge | 277,005 | 138,502 | 277,005 | 0 | 277,005 |
| WCS Annual Financing Charge | 0 | 0 | 0 | 0 | 40,630 |
| LIDAR Repayment | 0 | 0 | 0 | 0 | 5,000 |
| Grand Total | 277,005 | 138,502 | 277,005 | 0 | 322,635 |
| | | | | | |
| | | | | | |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Budget |
| Provincial Grant | 0 | | | | 0 |
| Municipal Levy - General benefit | 277,005 | 138,502 | 277,005 | 0 | 322,635 |
| Grand Total | 277,005 | 138,502 | 277,005 | 0 | 322,635 |

Mississippi Valley Conservation Authority
 2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

Other Capital

Facilities Management

- Conservation Areas
- Vehicles
- Equipment
- LIDAR - major data aquisition

| Expenditures | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
|---|--------------------|--|--|---|--------------------------|
| Conservation Area Signs (directional) | | | | | 5,000 |
| Morris Island Bridge Decking | | | | | |
| CP Trail - Phase 1 | | | | | |
| CP Trail - Phase 3 | 0 | | | | |
| K&P (railing replacement) | 0 | | | | |
| Purdon Boardwalk | 12,500 | 13,801 | 14,000 | 1,500 | 18,000 |
| Vehicles | 68,600 | 0 | 0 | (68,600) | 68,600 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Computer Hardware | 15,000 | 8,843 | 15,000 | 0 | 24,450 |
| MOK - Workshop Building | 0 | | 0 | 0 | 0 |
| MOK Washrooms | 0 | | 0 | 0 | 0 |
| MOK | 9,000 | 0 | 6,000 | (3,000) | 10,000 |
| K&P Trail | 50,000 | 0 | 0 | (50,000) | 0 |
| Morris Island | 0 | | 4,020 | 4,020 | 5,000 |
| CP Trail | 20,000 | 0 | 0 | (20,000) | 0 |
| Gauge & Communication Network | 60,000 | 0 | 0 | (60,000) | 22,500 |
| HQ - Sewer & Water Connection | 0 | | | 0 | 0 |
| LIDAR | 250,000 | 87,342 | 87,342 | (162,658) | 80,957 |
| ADCP (Topo-bathymetric Data Collection) | | | | 0 | 60,000 |
| Contributions to HQ Building Reserve | | | | | 55,000 |
| Total | 485,100 | 109,986 | 126,362 | (358,738) | 349,507 |
| Revenues | 2021 Budget | Year-To-Date as at: November 22, 2021 UNAUDITED | Projected Balance December 31, 2021 | Projected Variance to Budget | 2022 Draft Budget |
| Provincial Grant | | | | | |
| Municipal Levy - General | 167,600 | 22,644 | 39,020 | (128,580) | 99,352 |
| Other - Town of CP - Roy Brown Contr. | 10,000 | 0 | 0 | (10,000) | 0 |
| Reserves - Vehicles & Equipment | | 0 | 0 | 0 | 68,600 |
| Reserves - Conservation Area | 10,000 | 0 | 0 | (10,000) | 5,500 |
| Reserves - Information Technology | | | | 0 | 7,600 |
| Reserves - HQ Building | | | | 0 | 0 |
| Reserves - WCS | 17,500 | 0 | 0 | (17,500) | 22,500 |
| Reserves - Operating | 125,000 | 13,941 | 13,941 | (111,059) | 47,275 |
| Other - Def. Revenue - MOK Washroom | | 0 | | 0 | 0 |
| Other - Partner Contributions LIDAR | | 73,401 | 73,401 | 73,401 | 33,680 |
| Other - Grants | 155,000 | 0 | | (155,000) | 60,000 |
| MVCF - Purdon Donation | 0 | 0 | | 0 | 5,000 |
| Total | 485,100 | 109,986 | 126,362 | (358,738) | 349,507 |

Mississippi Valley Conservation Authority
 2022 Draft Budget and 2021 YTD up to Nov 22 2021 - UNAUDITED

| Reserve Investments | | | | | | | | |
|---|--------------------------------|---|--|--|--|--|--|--|
| | Dec 31 2020 Balance | 2021 Allocations FROM Reserves | 2021 Budget Allocations TO Reserves | PROPOSED YE Transfers to Reserves | Projected Dec 31 2021 Balance | 2022 DRAFT Budget Allocations FROM Reserves | 2022 DRAFT Budget Allocations TO Reserves | DRAFT Projected Dec 31 2022 Balance |
| Capital Reserves | | | | | | | | |
| HQ Building Reserve | 338,701 | | 30,000 | | 368,701 | | 55,000 | 423,701 |
| Information Technology Reserve | 47,000 | | | 5,000 | 52,000 | 12,600 | | 39,400 |
| Vehicles & Equipment Reserve | 152,970 | | | 68,600 | 221,570 | 68,600 | | 152,970 |
| Water Control Structure Reserve - MVCA | 298,646 | 17,500 | 65,745 | 15,000 | 361,891 | 42,500 | 136,719 | 456,110 |
| Conservation Areas Reserve | 42,000 | 10,000 | | 60,000 | 92,000 | 5,500 | | 86,500 |
| Other Reserves | | | | | | | | |
| Museum Building & Art Reserve | 6,751 | | | | 6,751 | | | 6,751 |
| Sick Leave Reserve | 73,843 | | | | 73,843 | | | 73,843 |
| Water Control Structure Reserve - Glen Cairn - Prov | 438,836 | 97,104 | | | 341,732 | 255,349 | | 86,383 |
| Operating Reserve | 1,095,249 | 105,966 | | 200,000 | 1,189,283 | 475,530 | 5,000 | 718,753 |
| Total | 2,493,996 | 230,570 | 95,745 | 348,600 | 2,707,771 | 860,079 | 196,719 | 2,044,411 |

2022 Draft 10-year Capital Plan

| CAPITAL PLAN SUMMARY | | | | | | | | | | | |
|---------------------------------------|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 10 Yr Total |
| Water Control Structures | | | | | | | | | | | |
| Shabomeka Lake Dam | 50,000 | - | - | - | - | - | - | - | - | - | 1,550,000 |
| Mazinaw Lake Dam | - | - | - | - | - | - | - | 50,000 | 50,000 | - | 100,000 |
| Kashwakamak Lake Dam | 150,000 | 50,000 | 150,000 | 1,500,000 | - | - | - | - | - | - | 1,900,000 |
| Big Gull Lake Dam | - | - | - | 50,000 | 50,000 | - | - | - | - | - | 100,000 |
| Mississagagon Lake Dam | - | - | - | - | - | - | 75,000 | 50,000 | 250,000 | - | 375,000 |
| Farm Lake Dam | - | - | 100,000 | - | 50,000 | 350,000 | - | - | - | - | 500,000 |
| Pine Lake Dam | - | - | - | - | 75,000 | 25,000 | 50,000 | - | - | - | 150,000 |
| Carleton Place Dam | - | 150,000 | 150,000 | - | - | - | - | - | - | - | 300,000 |
| Lanark Dam | - | 75,000 | 150,000 | - | - | - | - | - | - | - | 225,000 |
| Widow Lake Dam | - | - | 350,000 | - | - | - | - | - | 75,000 | - | 425,000 |
| Bennett Lake Dam | - | - | - | - | - | - | 75,000 | 75,000 | - | - | 150,000 |
| Glen Cairn Detention Basin | - | - | - | - | - | - | - | - | - | - | - |
| MacLarens Landing | - | - | - | - | - | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - | - | - | - | - | - |
| Preventative Maintenance | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 150,000 |
| Proposed Debt Repayment | 40,630 | 40,630 | 40,630 | 40,630 | 40,630 | 40,630 | 77,340 | 77,340 | 77,340 | 77,340 | 475,800 |
| Subtotal | 255,630 | 330,630 | 955,630 | 1,605,630 | 230,630 | 430,630 | 292,340 | 267,340 | 467,340 | 92,340 | 6,400,800 |
| Watershed Monitoring | | | | | | | | | | | |
| Gauge Network | 22,500 | 22,500 | 16,500 | 22,500 | 22,500 | 21,000 | 22,500 | 22,500 | 31,500 | - | 216,500 |
| Survey & Flow Equipment | 60,000 | - | - | - | - | - | - | - | - | - | 60,000 |
| Subtotal | 82,500 | 22,500 | 16,500 | 22,500 | 22,500 | 21,000 | 22,500 | 22,500 | 31,500 | - | 276,500 |
| Conservation Areas | | | | | | | | | | | |
| Mill of Kintail | 10,000 | - | 38,000 | 35,000 | 115,000 | 60,000 | 87,000 | 99,000 | 60,000 | - | 513,000 |
| Purdon | 18,000 | 18,000 | 18,000 | 5,000 | 5,000 | 7,000 | - | - | - | - | 83,500 |
| K&P Trail | - | - | 2,000 | 2,000 | 2,000 | 7,000 | 32,000 | 2,000 | 2,000 | - | 99,000 |
| Morris Island | 5,000 | - | 10,000 | 6,000 | 5,000 | 5,000 | - | - | - | - | 31,000 |
| Office Trail | - | - | - | 5,000 | - | - | - | - | - | - | 5,000 |
| Conservation Area Signs (directional) | 5,000 | 5,000 | 5,000 | - | - | - | - | - | - | - | - |
| Subtotal | 38,000 | 23,000 | 73,000 | 53,000 | 127,000 | 79,000 | 119,000 | 101,000 | 62,000 | - | 731,500 |
| Vehicles & Equipment | | | | | | | | | | | |
| Vehicles | 68,600 | 56,600 | 60,600 | 58,600 | 43,600 | 68,600 | 68,600 | 47,600 | 48,600 | - | 590,000 |
| Equipment | - | 12,000 | 8,000 | 10,000 | 25,000 | - | - | 21,000 | 20,000 | - | 96,000 |
| Subtotal | 68,600 | 68,600 | 68,600 | 68,600 | 68,600 | 68,600 | 68,600 | 68,600 | 68,600 | - | 686,000 |
| HQ Building | | | | | | | | | | | |
| Debtenture payment | 277,005 | 277,005 | 277,005 | 277,005 | 277,005 | 277,005 | 277,005 | 277,005 | 277,005 | 277,005 | 2,770,050 |
| Sewer and water connection | - | 348,000 | - | - | - | - | - | - | - | - | 348,000 |
| Other | - | - | - | 15,000 | - | 70,000 | 10,000 | 10,000 | - | - | 105,000 |
| Subtotal | 277,005 | 625,005 | 277,005 | 292,005 | 277,005 | 347,005 | 287,005 | 287,005 | 277,005 | 277,005 | 3,223,050 |
| Information Technology | | | | | | | | | | | |
| Hardware | 24,450 | 25,000 | 24,000 | 23,000 | 18,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 189,450 |
| Data Acquisition | 15,000 | 15,000 | 32,500 | 15,000 | 15,000 | 15,000 | 15,000 | 32,500 | 15,000 | - | 185,000 |
| LIDAR | 80,957 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 370,957 |
| Subtotal | 120,407 | 45,000 | 61,500 | 43,000 | 38,000 | 35,000 | 35,000 | 52,500 | 35,000 | 5,000 | 745,407 |
| Total | 842,142 | 1,114,735 | 1,452,235 | 2,084,735 | 763,735 | 981,235 | 824,445 | 798,945 | 941,445 | 374,345 | 12,063,257 |

ATTACHMENT 1: Priority Assessment of Programs and Services

Note: Items added for 2022 Budget Report are shaded.

| Project | Driver | Risk | 2021-2023 |
|--|---|------|-----------|
| Governance and Administration | | | |
| Update Corporate Strategic Plan | Board Dir./BMP | | Completed |
| Prepare and submit Transition Plan | CA Reg 686/21 | | WIP |
| List & Cost Ex. & Fut. Programs & Services | CA Reg 686/21 | | WIP |
| Negot. Munic. Cost Apprortion't Agree'ts | CA Reg 686/21 | | √ |
| Prepare Conservation Land Inventory | CA Reg 686/21 | | √ |
| Resolve Land Ownership Conflicts/Uncert. | CA Reg 686/21 and BMP | | WIP |
| Prepare Conservation Area Strategy | CA Reg 686/21 | | √ |
| Prepare Watershed-based Resource Management Strategy | CA Reg 686/21 | | √ |
| Interim Reporting to the Province | CA Reg 686/21 | | √ |
| Address Mental health / stress in workplace | Workplace health/resiliency; Strat. Plan Goal 3 | | WIP |
| Carryout Strategic Land Disposals | Financial/Board Dir. | | WIP |
| Job Evaluation and Market Assessments | Employee attract./ret'n.; Strat. Plan; Strat. Plan Goal 3 | | WIP |
| Business Automation - timesheets | Facil. CA Reg 686/21 & BMP | | √ |
| Integrate payroll and timesheet systems | Admin. BMP | | √ |
| Business process mapping | Admin. BMP | | √ |
| Water Control Structures (WCS) and Flood Forecasting and Warning (FFW) | | | |
| Operator safety inspections | Corporate H&S | | WIP |
| MVCA Watershed Model | Strat. Plan Goal 1 – climate ch. | | WIP |
| Model data collection and calibration | Strat. Plan Goal 1 – climate ch. | | WIP |
| Ice Management Plan | CA Reg. 686/21; Climate Change Adapt. | | √ |
| Prepare Natural Hazard Infrastructure Asset Management Plan | CA Reg 686/21 and BMP | | √ |
| Update Natural Hazard Infrastructure Operational Management Plans | CA Reg 686/21 and BMP | | √ |
| Dam inspection updates | MNRF/CDA | | WIP |
| Ice Monitoring Program | Strat. Plan Goal 1 – climate ch. | | √ |
| Public Safety Plans | MNRF/CDA | | WIP |
| OMS manual updates | MNRF/CDA | | WIP |
| Development of digital forms for data collection and dam operation, inspection and maintenance | Operational efficiency and data accessibility | | √ |
| Development of automated data QA/QC procedure | Climate Change Adaptation | | √ |

| Project | Driver | Risk | 2021-2023 |
|--|--|------|-----------|
| Development of raster tools for flood forecasting and low flow response | Strat. Plan Goal 1 – climate change | | WIP |
| Conservation Areas / HQ Facility | | | |
| Transition Museum to new Fin. Model | Bill 108/229; CA reg 687/21 | | WIP |
| Asset Management Plan – Phase 2 | CA Reg 686/21; Strat. Plan Goal 1 – Asset Mgt. | | WIP |
| Update MOK Master Plan | Bill 108/229; CA reg 687/21 | | √ |
| Prepare CRCA Master Plan | New asset needs a Plan | | WIP |
| Update MICA Master Plan | Prepared in 1987 | | √ |
| Update Purdon Master Plan | Last updated 2013 | | √ |
| Update Palmerston-Canonto M. Plan | Last updated 2006 | | √ |
| Planning Review and Regulations | | | |
| Update planning policies | Regulation changes | | √ |
| Update regulation policies and procedures | Regulation changes | | √ |
| Update permitting documents | Regulation changes | | √ |
| Review guidelines and submission checklists for planning/permit applications | Regulation changes | | WIP |
| Prepare Compliance Program | Regulation changes | | √ |
| Track and report CO service standards | Strat. Plan – Goal 2 Public Cred. | | Completed |
| Implement CO service standards | Strat. Plan – Goal 2 Public Cred. | | Completed |
| Review of hazard mapping criteria | Regulation changes | | |
| Technical Studies and Watershed Planning | | | |
| Project management of capital projects | Regulatory | | Ongoing |
| NDMP Flood Risk Assessment | Strat. Plan Goal 1 – climate ch. | | WIP |
| Carp Flood Plain Mapping (FPM) | Strat. Plan Goal 1 – climate ch. | | WIP |
| Casey Creek Flood Plain Mapping | Strat. Plan Goal 1 – climate ch. | | Completed |
| Lower Mississippi FPM Update | Strat. Plan Goal 1 – climate ch. | | WIP |
| Watts Creek FPM | Strat. Plan Goal 1 – climate ch. | | √ |
| Shirley's Brook FPM | Strat. Plan Goal 1 – climate ch. | | √ |
| Carp Creek Erosion Control project | City of Ottawa - MOU | | WIP |
| Clyde River FPM | Strat. Plan Goal 1 – climate ch. | | √ |
| Implement Watershed Plans | Strat. Plan Goal 1 - MRWP | | √ |
| Land Conservation & Acquisition Strategy | Strat. Plan Goal 1 - MRWP | | Initiated |
| Carp River Wetland Restoration Project | Carp River Action Plan | | Initiated |
| Cont. community/First Nations liaison | Strat. Plan – Goal 2 Rel. Bldg. | | WIP |
| Research / knowledge development re: watershed dynamics/response to change | Strat. Plan Goal 1 – climate ch. | | Ongoing |
| Review of wetlands in growth areas | Regulatory / Foundation | | WIP |
| Review and update of field monitoring program | Strat. Plan – Goal 1 core mandate and Goal 2 Public Eng. | | WIP |

| Project | Driver | Risk | 2021-2023 |
|---|---|------|-----------|
| Enhance watershed reporting | Strat. Plan – Goal 2 Public Cred. | | √ |
| Review groundwater monitoring prgm. | Partnership opportunity | | √ |
| Technical support to Bonnechere River | Partnership opportunity | | √ |
| Information and Communications Technology | | | |
| SOP - Computer/Internet Use | Strat. Plan – Goal 1 Asset Mgt. | | WIP |
| Document Naming and Filing Standards | Strat. Plan – Goal 1 Asset Mgt. | | WIP |
| File and Process - DRAPE 2019 data | Growth | | Completed |
| ICT Plan and policies | Strat. Plan – Goal 1 Asset Mgt. | | WIP |
| Cyber Security Review/SaaS investment | Strat. Plan – Goal 1 Asset Mgt. | | WIP |
| MS Office 365 (cloud computing) | Staff collaboration / enhanced email security | | √ |
| Data Storage Strategy | Strat. Plan – Goal 1 Asset Mgt. | | √ |
| Develop Network Plan | Strat. Plan – Goal 1 Asset Mgt. | | WIP |
| Open data strategy | Strat. Plan – Goal 2 Public Eng't | | √ |
| Phone service strategy/VOIP | Admin. BMP | | √ |
| Education and Stewardship | | | |
| Develop and implement pilot stewardship program | Strategic Plan – Goal 2; MRWP | | WIP |
| Conduct alternative service delivery review for education program | Bill 108/229; CA reg 687/21 | | WIP |
| Pilot use of Eco Trekr | Strat. Plan – Goal 2 Public Eng't | | WIP |
| Expand use of Eco Trekr to other sites | Strat. Plan – Goal 2 Public Eng't | | √ |
| Communications | | | |
| Prepare and implement Corporate Communications plan – focused on relationship building and awareness of regulatory changes etc. | Strat. Plan – Goal 2 Public Eng't | | WIP |
| Prepare and implement Communications Plans for priority projects | Strat. Plan – Goal 2 Public Eng't | | Ongoing |
| Prepare and implement social media plan | Strat. Plan – Goal 2 Public Eng't | | WIP |
| Coordinate public events associated with priority projects | Strat. Plan – Goal 2 Public Eng't | | Ongoing |
| Manage corporate identity and use | Strat. Plan – Goal 2 Public Eng't | | √ |
| Manage corporate website | Strat. Plan – Goal 2 Public Eng't | | Ongoing |

ATTACHMENT 2: Priority Assessment of Capital Projects

Note: Items added in 2022 are shaded.

| Project | Driver | Risk | 2021-2023 |
|--|-----------------------|------|-----------|
| Water Control Structures (WCS) | | | |
| Shabomeka Dam replacement | MNRF, CDA | | WIP |
| Kashwakamak Dam Safety Review (DSR) | MNRF, CDA | | WIP |
| Widow major dam repair | MNRF, CDA | | √ |
| Shabomeka Public Safety Measures | MNRF, CDA | | WIP |
| Kashwakamak Dam Class EA | MNRF, CDA | | √ |
| Carleton Place DSR | MNRF, CDA | | √ |
| Carleton Place safety boom (design and installation) | MNRF, CDA | | √ |
| Lanark DSR | MNRF, CDA | | √ |
| Kashwakamak Dam Design | MNRF, CDA | | √ |
| Farm Dam Class EA | MNRF, CDA | | √ |
| Carleton Place minor dam repair | MNRF, CDA | | |
| Lanark minor dam repair | MNRF, CDA | | |
| Big Gull DSR | MNRF, CDA | | |
| Kashwakamak Dam replacement | MNRF, CDA | | |
| Farm Dam design | MNRF, CDA | | |
| Pine Dam Class EA | MNRF, CDA | | |
| Big Gull minor dam repair | MNRF, CDA | | |
| Pine Dam design | MNRF, CDA | | |
| Farm Dam replacement/decommissioning | MNRF, CDA | | |
| Mississagagon Dam Class EA | MNRF, CDA | | |
| Bennett DSR | MNRF, CDA | | |
| Pine Dam replacement/decommissioning | MNRF, CDA | | |
| Mazinaw DSR | MNRF, CDA | | |
| Mississagagon Dam design | MNRF, CDA | | |
| Bennett minor dam repair | MNRF, CDA | | |
| Widow DSR | MNRF, CDA | | |
| Mississagagon Dam replacement/decommissioning | MNRF, CDA | | |
| Mazinaw minor dam repair | MNRF, CDA | | |
| Flood Forecasting and Warning (FFW) | | | |
| Watershed LiDAR acquisition | Climate change adapt. | | WIP |
| Topo-bathymetric data collection | Climate change adapt. | | WIP |
| Expansion of monitoring network | Climate change adapt. | | WIP |
| Depth & Flow meter acquisition (ADCP) | Climate change adapt. | | √ |

| Project | Driver | Risk | 2021-2023 |
|---|---|------|---------------|
| Conservation Areas / HQ Facility | | | |
| K&P Bridge handrail upgrades | Lifecycle replacement | | Completed |
| K&P Bridge deck upgrades | Lifecycle replacement | | Def. by Board |
| Replace riverside look-out | Building Code Structural concerns | | WIP |
| CA entrance signage- review and update for regulatory consistency | Recommendation from 3 rd party risk assessment | | √ |
| Gate house - accessibility doors and ramps | AODA compliance | | √ |
| Review CA Trails for AODA compliance and sign appropriately | Recommendation from 3 rd party risk assessment | | √ |
| Purdon - Replace sections on Boardwalk | Safety - Lifecycle repl't | | WIP |
| MICA Trail Bridge repairs | Safety - structural | | √ |
| HQ Sewer and water connection | Agreement with C.P. | | WIP |
| Ed. Centre - security and access. upgrades | AODA compliance | | |
| MOK Replace play structure wood chips | CSA Compliance | | √ |
| MOK Resurface roadway and parking lot | Preventative Maint. BMP | | √ |
| Gatehouse - Replace veranda joists and flooring | Heritage Act. Prev. Maint. | | Completed |
| Purdon - Replace site signage | Lifecycle replacement | | √ |
| HQ - Condition Assessment | Asset management BMP | | |
| MOK Building Condition Assessment | Asset management BMP | | |
| MOK Signage | Lifecycle replacement | | |
| Gatehouse – Paint ext window/door trim | | | Completed |
| MOK Road maintenance | Preventative maint. | | √ |
| Develop MOK site work shop | Secure Storage of Equip't | | WIP |
| Education Centre - Replace siding | Prev. Maint. | | √ |
| Gatehouse - Repoint stone work | Heritage Act, prev. maint. | | |
| Museum - Balcony repairs | Heritage Act | | |
| Museum - Repaint windows & trim | Heritage Act | | |
| MOK Construct dog park | Public Request | | Board removed |
| MOK Construct flush washrooms | MOK Master Plan | | |
| Purdon - Replace main look-out | Lifecycle replacement | | |
| K&P Trail Condition Assessment | Asset Mgt BMP | | |
| MICA Trail brushing/improvements | Preventative maint. | | |
| MICA Signage renewal | Lifecycle replacement | | |
| Roy Brown Park - construct lookout | Park Plan / Agrt w C.P. | | |

| Project | Driver | Risk | 2021-2023 |
|--|----------------------------|------|-----------|
| Vehicles and Equipment | | | |
| Vehicle purchase | Lifecycle Replct – Pick-up | | √ |
| ATV | Dam Ops | | |
| Tracks for ATV | Dam Ops | | |
| Tandem utility trailer | Dam Ops | | |
| Riding Lawn mower | Site maintenance | | |
| Information and Communications Technology | | | |
| Servers | Lifecycle replacement | | WIP |
| Computers – for new staff | Growth | | WIP |
| Computers lifecycle replacement | lifecycle repl. | | Ongoing |
| Data acquisition | Technical studies | | Ongoing |
| Integrated GIS/Reports for FP mapping | Transparency | | |
| Printers | Lifecycle replacement | | |
| Monitors | Lifecycle replacement | | |
| Storage | Allow data growth | | |
| Audio Visual Improvements | For remote meetings | | |
| Purchase SAAS MS Exchange 365 backup | Improve data mgt. | | |

| Township of North Frontenac | | | | |
|--|-------------|--------------------------------------|---------------------------|-----------------------------------|
| EDUCATION LEVY - 2022 | | | | |
| <u>Assessment</u> | | <u>2022 Current Value Assessment</u> | <u>Education Tax Rate</u> | <u>Total dollars to be raised</u> |
| Commercial | CT | \$4,427,921 | 0.00880000 | \$38,966 |
| Commercial (Excess land) | CU | \$0 | 0.00880000 | \$0 |
| Commercial (Vacant land) | CX | \$103,100 | 0.00880000 | \$907 |
| Commercial New Construction | XT | \$1,280,100 | 0.00880000 | \$11,265 |
| Commercial New Construction (Excess land) | XU | \$7,000 | 0.00880000 | \$62 |
| Farmlands | FT | \$3,359,000 | 0.00038250 | \$1,285 |
| Industrial | IT | \$719,300 | 0.00880000 | \$6,330 |
| Industrial (Vacant land) | IX | \$31,500 | 0.00880000 | \$277 |
| Industrial New Construction | JT | \$8,500 | 0.00880000 | \$75 |
| Industrial - Small Scale on Farm Business | J7 | \$50,000 | 0.00220000 | \$110 |
| Residential | RT | \$925,186,552 | 0.00153000 | \$1,415,535 |
| Managed Forest | TT | \$6,142,100 | 0.00038250 | \$2,349 |
| Total Taxable Assessment | | \$941,315,073 | | \$1,477,161 |
| EDUCATION ACTUAL LEVY = | | \$1,477,161 | | |
| Dollars to be raised: | 2022 | \$1,477,161 | | |
| | 2021 | \$1,467,844 | | |
| | | \$9,317 | 0.63% | Decrease |
| Education - Residential Tax Rate Changes: | | | | |
| Tax rate decrease from 2021 to 2022 | 2021 | 0.00153000 | | |
| Based on \$100,000 of Residential Assessment | 2022 | <u>0.00153000</u> | | |
| | | 0.00000000 | Education Residential | |
| Education Tax Rate Decrease | | 0.00% | Tax Rate Decrease | |

By-Law No. 2021-0036

of

The Corporation of the County of Frontenac

being a by-law to establish Tax Rates for the year 2022 for the purposes of the County of Frontenac and to establish rates to be levied for same against the Townships of Frontenac Islands, South Frontenac, Central Frontenac and North Frontenac

Whereas all property assessment rolls on which the 2022 taxes are to be levied have been returned and revised pursuant to the provisions of the *Assessment Act, R.S.O. 1990, Chapter A.31 and amendments thereto*, subject to appeals at present before the Assessment Review Board, the Ontario Municipal Board and the District Court;

And Whereas the “Residential/Farm Assessment”, “Multi-Residential Assessment”, “Commercial Assessment”, “Industrial Assessment”, “Pipe Line Assessment”, “Farmlands Assessment” and “Managed Forests Assessment” and the applicable subclasses pursuant to Section 7 of the *Assessment Act* have been determined on the basis of the aforementioned property assessment rolls;

And Whereas pursuant to Section 311(2) of the *Municipal Act*, for purposes of raising the general upper-tier levy, the sums required by taxation in the year 2022 are to be levied by separate rates by the Townships for the estimated current annual expenditures for County of Frontenac purposes after deduction of other revenue as directed by County of Frontenac by-law;

And Whereas the tax ratios and tax rate reductions for prescribed property subclasses on the aforementioned property for the 2022 taxation year have been set out in County of Frontenac By-law Number 2021-0035 passed by Council on the 15th day of December, 2021;

And Whereas the tax rates on the aforementioned “Residential/Farm Assessment”, “Multi-Residential Assessment”, “Commercial Assessment”, “Industrial Assessment”, “Pipe Line Assessment” (where applicable), “Farmlands Assessment” and “Managed Forests Assessment” and the applicable subclasses have been calculated pursuant to the provisions of the *Municipal Act*, in the manner set out herein;

Now Therefore Be It Resolved That the Council of the Corporation of the County of Frontenac enacts as follows:

1. **That** having duly adopted the gross estimates set out in By-law 2021-0037 the County of Frontenac hereby adopts the sum of \$11,434,650 as its estimate of the Property Tax Levy required during the year 2022 for the purposes of the County of Frontenac.
2. **That** for the year 2022 in the area coming under the jurisdiction of the County of Frontenac, the Townships of Frontenac Islands, South Frontenac, Central Frontenac and North Frontenac shall levy upon the Residential/Farm Assessment, Multi-Residential Assessment, Commercial Assessment, Industrial Assessment, Landfill Assessment, Pipe Line Assessment (if applicable), Farmlands Assessment

and Managed Forests Assessment and applicable subclasses, the tax rates for County of Frontenac purposes as determined in accordance with Schedule A to this by-law.

3. **That** the County of Frontenac hereby directs the County's portion of Payments in Lieu of Taxation be paid to the Treasurer of the County of Frontenac as set out in Schedule B to this by-law.
4. **That** this by-law shall come into force and take effect as of the date of final passing.

Read a First and Second Time this 15th day of December, 2021.

Read a Third Time and Finally Passed, Signed and Sealed this 15th day of December, 2021.

The Corporation of the County Of Frontenac

Denis Doyle, Warden

Jannette Amini, Clerk

By-Law No. 2021-0035

of

The Corporation of the County of Frontenac

Being a by-law to set tax ratios and tax rate reductions for prescribed property subclasses for County of Frontenac purposes and Local Municipal purposes for the taxation year 2022.

Whereas the County of Frontenac deems it expedient for the County, pursuant to Section 308 of the *Municipal Act, 2001, S.O. 2001, c.25, as amended, ("Municipal Act")* to establish the tax ratios for 2022 for the County of Frontenac and the Townships of Frontenac Islands, South Frontenac, Central Frontenac and North Frontenac; and,

Whereas the tax ratios establish the relative amount of taxation to be borne by each property class; and,

Whereas the property classes have been prescribed by the Minister of Finance pursuant to Section 7 of the *Assessment Act, R.S.O. 1990, Chapter A.31* and amendments thereto ("*Assessment Act*"); and,

Whereas the County of Frontenac after consultation with the elected representatives of the four Townships, in order to achieve real property tax reform, deems it expedient to establish tax ratios that are within the "*range of fairness*" prescribed by the Minister of Finance under Ontario Regulation 386/98 as amended by Ontario Regulation 212/05 for purposes of subsection (8) of Section 308 of the *Municipal Act*; and,

Whereas it is necessary for the County of Frontenac, pursuant to Section 362 of the *Municipal Act*, to establish tax reductions for prescribed subclasses for 2022 for County of Frontenac and Local Municipal purposes; and

Whereas the property subclasses for which tax reductions are to be established are in accordance with Section 8 of the *Assessment Act*; and,

Whereas the tax rate reductions reduce the tax rates that would otherwise be levied for municipal purposes;

Now Therefore Be It Resolved That the Council for the Corporation of the County of Frontenac hereby enacts as follows:

1. **That** for the taxation year 2022, tax ratios for indicated property classes shall be as follows:

| Assessment Class | Tax Ratio |
|---|------------------|
| Residential & Farm Residential | 1.0000 |
| Multi-Residential | 1.0000 |
| New Multi-Residential | 1.0000 |
| Commercial Occupied | 1.0000 |
| Industrial Occupied | 1.0000 |
| Landfills | 1.0000 |
| Pipeline | 0.7000 |
| Farmland | 0.2500 |
| Managed Forests | 0.2500 |
| Small-Scale On-Farm Business (Commercial and Industrial) | 0.2500 |

2. **That** for the taxation year 2022, the tax reduction for indicated property classes shall be as follows:

| Subclasses | Tax Rate Reduction |
|--|---------------------------|
| Vacant Land, Vacant Units and Excess Land In the Commercial Property Class | 30% |
| Vacant Land, Vacant Units and Excess Land Subclasses in the Industrial Property Class | 35% |
| First Subclass of Farmland Awaiting Development for all Property | 65% |

| | |
|--|-----|
| Classes | |
| Second Subclass of Farmland Awaiting Development for all Property Classes | 30% |

3. **That** this by-law shall come into force and take effect on the 1st day of January, 2022.

Read a first and second time this 15th day of December, 2021.

Read a third time and finally passed, signed and sealed this 15th day of December, 2021.

The Corporation of the County of Frontenac

Denis Doyle, Warden

Jannette Amini, Clerk

OPP 2022 Annual Billing Statement

North Frontenac Tp

Estimated costs for the period January 1 to December 31, 2022

Please refer to www.opp.ca for 2022 Municipal Policing Billing General Information summary for further details.

| | | | Cost per Property \$ | Total Cost \$ |
|--|---------------------------|--------------|----------------------------|-----------------------|
| Base Service | Property Counts | | | |
| | Household | 3,586 | | |
| | Commercial and Industrial | 57 | | |
| | Total Properties | <u>3,643</u> | 172.07 | 626,857 |
| Calls for Service | (see summaries) | | | |
| | Total all municipalities | 176,906,037 | | |
| | Municipal portion | 0.0769% | 37.33 | 136,003 |
| Overtime | (see notes) | | 6.16 | 22,443 |
| Prisoner Transportation | (per property cost) | | 1.71 | 6,230 |
| Accommodation/Cleaning Services | (per property cost) | | <u>4.83</u> | <u>17,596</u> |
| Total 2022 Estimated Cost | | | <u>222.10</u> | 809,128 |
| 2020 Year-End Adjustment | (see summary) | | | 4,935 |
| Grand Total Billing for 2022 | | | | <u>814,062</u> |
| 2022 Monthly Billing Amount | | | | 67,839 |

FINANCIAL INDICATOR REVIEW

(Based on 2020 Financial Information Return)

North Frontenac Tp

| | | | | | |
|----------------|-----------------|------------------|-------|-------------------------------------|-----------|
| Date Prepared: | 29-Oct-21 | 2020 Households: | 3,575 | Median Household Income: | 51,942 |
| MSO Office: | Eastern | 2020 Population | 1,898 | Taxable Residential Assessment as a | |
| Prepared By: | Kealey Ducharme | 2021 MFCL Index | 9.4 | % of Total Taxable Assessment: | 99.0% |
| Tier | LT | | | Own Purpose Taxation: | 6,211,662 |

SUSTAINABILITY INDICATORS

| Indicator | Ranges | Actuals | South - LT - Counties - Rural | | Level of Risk | |
|---|--|---------|-------------------------------|---------|---------------|----------|
| | | | Median | Average | | |
| Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied | Low: < 10% Mod: 10% to 15% High: > 15% | 2016 | 11.1% | 9.2% | 10.3% | MODERATE |
| | | 2017 | 10.3% | 8.6% | 9.8% | MODERATE |
| | | 2018 | 8.6% | 7.6% | 8.9% | LOW |
| | | 2019 | 8.7% | 7.4% | 8.4% | LOW |
| | | 2020 | 9.1% | 7.0% | 8.3% | LOW |
| Net Financial Assets or Net Debt as % of Own Source Revenues | Low: > -50% Mod: -50% to -100% High: < -100% | 2016 | 76.6% | 38.6% | 36.3% | LOW |
| | | 2017 | 72.7% | 47.2% | 40.1% | LOW |
| | | 2018 | 74.5% | 42.7% | 41.6% | LOW |
| | | 2019 | 87.9% | 45.1% | 49.8% | LOW |
| | | 2020 | 105.0% | 56.5% | 55.6% | LOW |
| Total Reserves and Discretionary Reserve Funds as a % of Municipal Expenses | Low: > 20% Mod: 10% to 20% High: < 10% | 2016 | 86.5% | 58.9% | 65.2% | LOW |
| | | 2017 | 92.0% | 61.9% | 68.6% | LOW |
| | | 2018 | 92.4% | 64.0% | 71.5% | LOW |
| | | 2019 | 102.2% | 73.0% | 78.6% | LOW |
| | | 2020 | 117.5% | 82.4% | 87.1% | LOW |
| Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities) | Low: > 0.5:1 Mod: 0.5:1 to 0.25:1 High: < 0.25:1 | 2016 | 9.07:1 | 3.25:1 | 4.25:1 | LOW |
| | | 2017 | 6.22:1 | 3.24:1 | 4.59:1 | LOW |
| | | 2018 | 6.87:1 | 3.44:1 | 4.76:1 | LOW |
| | | 2019 | 7.71:1 | 4.2:1 | 5.43:1 | LOW |
| | | 2020 | 7.77:1 | 4.7:1 | 5.58:1 | LOW |

FLEXIBILITY INDICATORS

| | | | | | | |
|---|--|------|-------|-------|-------|------|
| Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs) | Low: < 5% Mod: 5% to 10% High: >10% | 2016 | 0.0% | 2.6% | 3.3% | LOW |
| | | 2017 | 0.0% | 2.7% | 3.3% | LOW |
| | | 2018 | 0.3% | 2.5% | 3.1% | LOW |
| | | 2019 | 0.3% | 2.6% | 3.1% | LOW |
| | | 2020 | 0.3% | 2.2% | 3.2% | LOW |
| Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio) | Low: < 50% Mod: 50% to 75% High: > 75% | 2016 | 80.9% | 42.3% | 44.7% | HIGH |
| | | 2017 | 80.7% | 43.8% | 45.5% | HIGH |
| | | 2018 | 79.9% | 43.7% | 46.0% | HIGH |
| | | 2019 | 79.8% | 43.8% | 46.2% | HIGH |
| | | 2020 | 79.2% | 45.2% | 46.7% | HIGH |
| Annual Surplus / (Deficit) as a % of Own Source Revenues | Low: > -1% Mod: -1% to -30% High: < -30% | 2016 | 11.9% | 8.4% | 9.4% | LOW |
| | | 2017 | 17.5% | 11.4% | 12.8% | LOW |
| | | 2018 | 10.9% | 12.5% | 13.9% | LOW |
| | | 2019 | 20.6% | 18.5% | 23.1% | LOW |
| | | 2020 | 41.8% | 17.9% | 17.9% | LOW |

 The data and information contained in this document is for informational purposes only. It is not an opinion about a municipality and is not intended to be used on its own - it should be used in conjunction with other financial information and resources available. It may be used, for example, to support a variety of strategic and policy discussions.

FINANCIAL INDICATOR REVIEW

(Based on 2020 Financial Information Return)

North Frontenac Tp

NOTES

Financial Information Returns ("FIRs") are a standard set of year-end reports submitted by municipalities to the Province which capture certain financial information. On an annual basis, Ministry staff prepare certain financial indicators for each municipality, based on the information contained in the FIRs. It is important to remember that these financial indicators provide a snapshot at a particular moment in time and should not be considered in isolation, but supported with other relevant information sources. In keeping with our Financial Information Return review process and follow-up, Ministry staff may routinely contact and discuss this information with municipal officials.

Supplementary Indicators of Sustainability and Flexibility

The following is a summary, adapted from the Chartered Professional Accountants of Canada Statement of Recommended Practice (SORP) 4.

- A government (including a municipality) may choose to report supplementary information on financial condition, to expand on and help explain the government's financial statements.
- Supplementary assessment of a government's financial condition needs to consider the elements of sustainability and flexibility.
- Sustainability in this context may be seen as the degree to which a municipality can maintain its existing financial obligations both in respect of its service commitments to the public and financial commitments to creditors, employees and others without inappropriately increasing the debt or tax burden relative to the economy within which it operates.
- Sustainability is an important element to include in an assessment of financial condition because it may help to describe a government's ability to manage its financial and service commitments and debt burden. It may also help to describe the impact that the level of debt could have on service provision.
- Flexibility is the degree to which a government can change its debt or tax level on the economy within which it operates to meet its existing financial obligations both in respect of its service commitments to the public and financial commitments to creditors, employees and others.
- Flexibility provides insights into how a government manages its finances. Increasing taxation or user fees may reduce a municipality's flexibility to respond when adverse circumstances develop if the municipality approaches the limit that citizens and businesses are willing to bear.
A municipality may temporarily use current borrowing, subject to the requirements set out in the Municipal Act to meet expenses and certain other amounts required in the year, until taxes are collected and other revenues are received. Municipal current borrowing cannot be carried over the long term or converted to long term borrowing except in very limited circumstances.
- For each element of financial condition, the report on indicators of financial condition should include municipality-specific indicators and municipality-related indicators. It may be useful to also include economy-wide information when discussing financial condition.

Additional Notes on what Financial Indicators may indicate:

Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied - Shows how much of the taxes billed are not collected.

Net Financial Assets or Net Debt as % of Own Source Revenues - Indicates how much property tax and user fee revenue is servicing debt.

Reserves and Reserve Funds as a % of Municipal Expenses - Indicates how much money is set aside for future needs and contingencies.

Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities) - Indicates how much cash and liquid investments could be available to cover current obligations.

Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs) - Indicates how much of each dollar raised in revenue is spent on paying down existing debt.

Closing Amortization Balance as a % or Total Cost of Capital Assets (Asset Consumption Ratio) - Indicates how much of the assets' life expectancy has been consumed.

Annual Surplus / (Deficit) (Less Donated TCAs) as a % of Own Source Revenues - Indicates the municipality's ability to cover its operational costs and have funds available for other purposes (e.g. reserves, debt repayment, etc.)

The Northern and Rural Municipal Fiscal Circumstances Index (MFICI) is used by the Ministry of Finance to calculate the "Northern and Rural Fiscal Circumstances Grant" aimed at northern as well as single and lower-tier rural municipalities. The index measures a municipality's fiscal circumstances. The MFICI is determined by six indicators: Weighted Assessment per Household, Median Household Income, Average Annual Change in Assessment (New Construction), Employment Rate, Ratio of Working Age to Dependent Population, and Per Cent of Population Above Low-Income Threshold. A lower MFICI corresponds to relatively positive fiscal circumstances, whereas a higher MFICI corresponds to more challenging fiscal circumstances. (Note: the MFICI index is only available for northern and rural municipalities)

FINANCIAL INDICATOR REVIEW

(Based on 2020 Financial Information Return)

North Frontenac Tp

CALCULATIONS

| | |
|---|---|
| Total Taxes Rec. less Allowance for Uncollectibles as % of Total Taxes Levied | SLC 70 0699 01 / (SLC 26 9199 03 - SLC 72 2899 09) |
| Net Financial Assets or Net Debt as % of Own Source Revenues | SLC 70 9945 01 / (SLC 10 9910 01 - SLC 10 0699 01 - SLC 10 0899 01 - SLC 10 1098 01 - SLC 10 1099 01 - SLC 10 1811 01 - SLC 10 1812 01 - SLC 10 1813 01 - SLC 10 1814 01 - SLC 10 1830 01 - SLC 10 1831 01 - SLC 12 1850 04) |
| Total Reserves and Reserve Funds as a % of Municipal Expenses | (SLC 60 2099 02+SLC 60 2099 03)/(SLC 40 9910 11-SLC 12 9910 03-SLC 12 9910 07) |
| Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities) | SLC 70 0299 01 / (SLC 70 2099 01 + SLC 70 2299 01) |
| Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs) | (SLC 74 3099 01 + SLC 74 3099 02) / (SLC 10 9910 01 - SLC 10 1831 01) |
| Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio) | SLC 51 9910 10 / SLC 51 9910 06 |
| Annual Surplus / (Deficit) (Less Donated TCAs) as a % of Own Source Revenues | (SLC 10 2099 01 - SLC 10 1831 01) / (SLC 10 9910 01 - SLC 10 0699 01 - SLC 10 0899 01 - SLC 10 1098 01 - SLC 10 1099 01 - SLC 10 1811 01 - SLC 10 1812 01 - SLC 10 1813 01 - SLC 10 1814 01 - SLC 10 1830 01 - SLC 10 1831 01 - SLC 12 1850 04) |

Kaladar / Barrie Fire Dept. Proposed budget for 2022

| | 2021 | 2021 | 2022 | K/B FD | |
|--|------------|--------------|------------|--|-------|
| | PROPOSED | year to date | PROPOSED | | |
| volunteer Honorariums 16-2110-2 | 100,000.00 | 85,444.00 | 110,000.00 | Depends on # of , type of & duration of calls & mandatory training. includes employer expenses WSIB \$9,940 + | 10.00 |
| | | estimated | | honorariums captains 6x \$455 + admin assistant \$12,000 + acting fire chief 5 weeks x \$425 to fill in during holidays | |
| | | unaudited | | recruit training \$700 if completed, fire fighters doing pub ed for fire prevention (est \$1,000) paid as call out | |
| | | not complete | | hall duties callout per ff per time (est 2,000) + meetings i.e. H&S etc. (910) outside training 150 per day | |
| | | | | regular & outside training est. \$13,800 + calls \$17,000 + vacation pay * don't know yet requirements for mandatory certification | |
| fire wages 16-2115-2 | 78,000.00 | 74,509.00 | 80,000.00 | Training officer 15hr. week chief 20 hr. week inc. non-union adjustments as per policy, pay scale | 2.56 |
| | | | | includes all EI, CPP , EH, etc. | |
| benefits 16-2116-2 | 4,800.00 | 4,499.00 | 4,800.00 | standard as per AH policy | 0.00 |
| Employee Health 16-2118-2 | 1,000.00 | 806.00 | 1,000.00 | new in 2018 MOL requirement PTSD plan and EAP (VFIS \$24 per ff per year = 840) + other program costs / tax | 0.00 |
| ff benefit package | | | | | |
| Utilities & Communications | 37,000.00 | 32,098.00 | 38,000.00 | | 2.70 |
| 16-2120-2 | | | | | |
| | | | | Hydro - hydro 5,500 | |
| | | | | Propane - heat for both fire halls 8,500 | |
| | | | | internet service for Northbrook station est. (900) | |
| | | | | phones - Emerge. Forwarded line, 2 fire halls, cell + chiefs fax / fire info line (1,700) | |
| | | | | dispatch 7,200 as per agreement | |
| | | | | Edispatch - dispatch back up system 1,400 | |
| | | | | annual CRTC license for base radios only 1,050 | |
| | | | | pager & radio repairs, & batteries 950 | |
| | | | | portable mobile radios 6,000 radios take a lot of abuse on calls | |
| | | | | * Mobile Repeater est 4,300 - | |
| Maintenance, vehicles & Equipment | 20,000.00 | 10,111.00 | 21,000.00 | | 5.00 |
| 16-2130-2 | | | | | |
| | | | | Trucks - safeties, maintenance & repairs 7,350 | |
| | | | | Break down emergency repairs 3,400 | |
| | | | | Rust proofing 2,400 | |
| | | | | vehicle registrations, parts, etc. 600 | |
| | | | | Pumper inspections / certification 1,350 | |
| | | | | emergency lights & equipment on boat 2,900 | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Kaladar / Barrie Fire Dept. Proposed budget for 2022

| | 2021 proposed | | 2022 proposed | | |
|---------------------------------|---------------|------------------|---------------|---|-------------|
| Materials & Supplies | 58,000.00 | 44,310.00 | 62,000.00 | | 6.90 |
| 16-2140-2 | | | | Fuel for trucks, pumps, generator, jaws etc. (8,500) fuel costs are going up again | |
| | | | | washer fluid, grease, fuel treatment, antifreeze, oil, etc. 500 | |
| | | | | snow removal at fire halls & water sources 2,000 | |
| | | | | station wear for new fire fighters completing recruit training, uniform, 1000 | |
| | | | | renewal of certification for air filling (75) | |
| | | | | Equipment Testing / Servicing (jaws of life service 1,500, ladders 2000, air filling system, 3,000 etc.) | |
| | | | | BA cleaner, bags, etc. 400 | |
| | | | | cal gas for testing unit (sniffer 4 gas detector, HCN)500 | |
| | | | | Fire Extinguishers -refills, inspection, service and replacement as needed (halls & trucks) 1,000 | |
| | | | | Air Bottle Hydrostat tests were done in 2021 so none to do till 2026. est \$2,700 every 5 years 45 bottles x \$60 | |
| | | | | Bunker suits cleaned & Annual testing - NFPA requirement 1000 | |
| | | | | batteries for tools | |
| | | | | accountability (OHSA requirement) 200 - replacements and new member tags | |
| | | | | Refreshments & Food on long calls we must provide potable water and refreshments 1,000 | |
| | | | | hose - replacement of older hose that is worn out and fails testing 5,000 | |
| | | | | recruitment & retention & awards Hosting expenses 6,000 | |
| | | | | rescue & safety tools & equipment 1,000 | |
| | | | | Office & Building supplies 1,000 | |
| | | | | Travel Expenses - equipment, meetings, competitions, etc. 500 | |
| | | | | Medical Supplies /replacement of equipment that cannot be reused 2,000 | |
| | | | | SCBA & masks annual flow testing 2,100 | |
| | | | | wild fire fittings, nozzles, pack cans etc. depends on fire season , got away with very little in last couple years 1,000 | |
| | | | | Miscellaneous -hosting of mutual aid & other meetings 500 | |
| | | | | Photo Identification as Fire Fighter for fire prevention, inspections, security, etc. Done in 2018 good till 2022 | |
| | | | | flash lights, batteries & bulbs replace as needed | |
| | | | | memberships - OAF 300 | |
| | | | | dry hydrants at water source -if opportunity presents est. 2,000 | |
| | | | | spill containment -absorbent used in halls and on highway incidents - as needed 500 | |
| | | | | health & Safety including OHSA books for all halls | |
| | | | | adaptors, wyes etc. had one freeze & break already this year | |
| | | | | garbage disposal for fire halls | |
| | | | | gear bags to carry and protect PPE gear 3,000 | |
| | | | | intake hose for p611 \$2,000 | |
| | | | | Nozzles 1- 2.5 & 2 1.5 \$3000 | |
| PPE | | | | | |
| 16-2145-2 | 23,000.00 | 11,404.00 | 25,000.00 | part of due diligence OHSA says employer must provide appropriate ppe according to standards | 8.70 |

Kaladar / Barrie Fire Dept. Proposed budget for 2022

| | | | | | |
|--|-------------------|-------------------|-------------------|---|---------------|
| Fire Prevention | 11,000.00 | 2,848.00 | 11,000.00 | FP program including signs, smoke alarm program, public presentations, membership PFSC, advertising, etc. | 0.00 |
| 16-2170-2 | | | | this is a very important part of the fire service and a requirement of compliance under the FPPA | |
| | | | | Fire prevention contract for fire safety inspections, code enforcement and vulnerable occupancies compliance. Didn't get invoiced in 2020 and only a small amount in 2021 as inspections were held to a minimum | |
| | | | | | |
| | | | | | |
| legal& administration fees | 1,290.00 | 360.00 | 1,290.00 | JFC admin. Costs, auditing, legal ?, payroll admin fee | 0.00 |
| 16-2175-2 | | | | | |
| other | | | | | |
| Sub Total before capital -operating | 364,790.00 | 286,244.00 | 385,090.00 | Operating costs before capital. | 5.564845528 |
| | | close to | | | |
| Capital & Reserves | proposed 2021 | actual 2021 | proposed 2022 | | |
| 20-1200-2 | | | | | |
| Jaws of Life | 20,000.00 | | 34,000.00 | got basic set of new Edrolic tools in 2020 recommend another set of cutters & spreaders with the \$ that were not spent then. | |
| Pump 621 (mini pumper Barrie 1) | 400,000.00 | 354,259.00 | | replaced mini pump 621 finally came in in 2021 and has been serving us well since. | |
| Chief 611 pickup truck | 75,000.00 | 52,512.00 | | replaced Chiefs pickup truck in 2021 | |
| scene light portable | 5,000.00 | 4,692.00 | | portable self-contained scene light with generator / inverter for power source got in 2021 | |
| Tracks for UTV | 1,900.00 | 5,087.00 | | Lions donated \$4000 towards Tracks purchased in 2021 and have been used | |
| SCBA & face mask fit tester | | | 14,000.00 | fit tester shared cost between KB 14,000 & Denbigh 7,000 for total \$21,000 | |
| | | | | | |
| equipment replacement reserve | 130,000.00 | 130,000.00 | 130,000.00 | Joint fire agreement states that moneys will be put into a funded reserve and managed by the treasurer | 0.00 |
| 16-2185-2 | | | | revenue from calls and reports placed into reserves as well | |
| 16-2186-2 | | | | * in 2020 sold Rescue, Fair Tax refund, invoicing for wild fires + under spent gave us approx. \$80,272 extra to put into reserves | |
| | | | | As of end of 2021 we should have approx.. \$736,352 in capital replacement reserve & \$152,101 in accident call reserve | |
| | | | | totaling \$888,453 + under spent from 2021 of 78,545 & revenue of 50,570 totaling \$ 1,017,568 | |
| | | | | if we add 130,000 to reserves this year = 1,147,568 and then take out 48,000 for | |
| | | | | rest of Jaws of Life and fit tester we would have at least \$1,099,568 left in reserve to start 2023 | |
| | | | | if we add 130,000 to reserves next year we would have \$1,229,568 less 340,000 for the tanker = 889,568 to start 2024 | |
| Section total | 631,900.00 | 546,550.00 | 178,000.00 | * note this does not include revenue from equipment disposal / invoicing nor under/ over spent | -71.83 |
| | | | | | |
| | | | | | |
| | | | | | |

Date February 11, 2022



Resolution # 11-22

Kaladar/Barrie Joint Fire Committee Resolution

Moved By:
Wayne Good

Seconded By:
Henry Hogg

Be It Resolved That the Committee receives the Administrative Report entitled "Budget 2022";

And That the new regulations for training be added to the next meeting Agenda to discuss potential actions;

And That the Committee approves the 2022 Draft Budget for Councils' consideration.

Carried

Chair



Township of
North Frontenac



Administrative Report

To: Mayor and Members of Council

From: Cheryl Robson, AMCT, CAO and Managers

Date of Meeting: February 18, 2022 - Special Budget

Re: Growth and pressures

Background

Per the updated [Census Profile, 2021 Census of Population](#) North Frontenac has received an increase of permanent population of 20.1% (1,903 population to 2,285 population), since 2016.

Our Township has an estimated additional seasonal population of over 7,000 (actual total is unknown). The County growth study predicted North Frontenac would have a year-round population of 2,000 and a total population of 10,710 in 2021.

Assessment growth only:

- 2019 to 2020 increase of 7.4 Million
- 2020 to 2021 increase of 8.2M
- 2021 to 2022 increase of 6.2M
- 2022 (projected) to 2023 10.5M

Households are increasing:

- 2019 3622
- 2020 3632
- 2021 3643

Growth and development effects all Departments. Some increase in revenues are highlighted below:

- Crown Land Stewardship Program (CLSP)
 - 2019 \$183,618
 - 2020 \$266,160
 - 2021 \$297,800 (double over 2015)
- Land Use Planning
 - 2019 \$37,939
 - 2020 \$46,244
 - 2021 \$59,475
- Building Dept
 - 2019 \$106,184
 - 2020 \$113,760
 - 2021 \$172,875

Administrative Report – CAO and Managers
Growth and pressures
February 18, 2022
Page 1 of 3

Researched By

Cheryl Robson, AMCTO, Chief Administrative Officer (CAO)
Corey Klatt, Dipl.M.A., Manager of Community Development (CAO Back-up)
Tara Mieske, Dipl.M.A., M.M., Clerk/Planning Manager
Kelly Watkins, Dipl.M.A., M.M., Treasurer
Darwyn Sproule, P.Eng, Public Works Manager
Eric Korhonen, Director of Emergency Services/Fire Chief

Comments

There are positive effects of population growth on society, economic benefits, increased consumer spending at local businesses, expansion of tax base, etc. It also creates social pressures on the Township to spend more on the welfare of our residents in order to maintain a minimum standard of living and meet higher expectations. As well as financial and human resources pressures on service delivery.

New and changing legislation continues to place more demands on Municipalities. For example more detailed Asset Management Plans are required, Accessibility, etc.

North Frontenac Township has been very successful in obtaining Provincial/Federal funding for new initiatives and improvements. While this is good news for our community; they place additional demand on our staff to implement and maintain (i.e. Roads/Bridges, Tennis Courts project, Public Works Modernization, etc.). Employees are major contributors to smart growth, to manage growth and are a valuable asset for the Township. Their abilities, knowledge and experience can't be replaced. Employee's health and wellbeing are important for recruitment/retention and sustainability as a Municipality.

Based on the above growth data and the increase in our daily workloads, the CAO and Managers are recommending a new position of "Clerical Assistant / Crown Land Stewardship Program (CLSP) be added to the Organization Chart. This new position will be part of the Office Support Pool to assist all Departments, including the CLSP. The current Administrative Assistant to the Fire Chief and Clerk will assist the Clerk/Planning Manager to meet the increasing demands.

Financial Implications

The proposed Clerical Assistant / CLSP has been included in the draft 2022 Budget. Also, 25% of the current Administrative Assistant has been added to the Planning Department's budget.

Impact on the 2022 Draft Budget;

\$25,000 Administration funded from the Covid 19 Reserve Fund

\$10,500 MNR Parks funded from the Crownland Stewardship Program

\$10,500 additional expense included in the Planning budget

Recommendation

Be It Resolved That Council receives the Chief Administrative Officer's (CAO) and Manager's Administrative Report entitled "Growth and pressures" for information purposes;

And That based on growth data, the Township being successful in applying for and receiving Provincial/Federal funding for new initiatives and improvements and new legislation requirements, Council instructs the CAO to add the new position of Clerical Assistant / Crown Land Stewardship Program (CLSP) to the Organization Chart.



Administrative Report

To: Mayor and Members of Council

From: Tara Mieske, Clerk/Planning Manager

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer _____

Date of Meeting: February 18, 2022 – Budget Meeting

Re: Committee of Adjustment/Planning Advisory Committee Remuneration

Background

The Committee of Adjustment/Planning Advisory Committee is made up of 3 Members and one Alternate. The Members are community members who are paid for attending meetings, completing site inspections, and receive an annual office supply expense of \$125. They are also paid mileage to attend meetings and sites. The payment amount for meetings and site inspections are adjusted each year by the cost of living increase.

The rate in 2017 was \$102.38 to attend a Meeting and \$18.85 to complete a site inspection. The cost of living has been applied over the years and with applying the cost of living increase for 2022 the amount to be paid will be \$113.21 to attend a meeting and \$20.85 to complete a site inspection.

Researched By

Tara Mieske, Clerk/Planning Manager

Brooke Drechsler, Deputy Clerk/Assistant to the Planning Manager

Comments

A site inspection involves time to drive to and from the site, inspect the site and proposed development and prepare a report for the Committee Meeting. It is estimated the site inspection and report would take 1 to 2 hours plus the driving of 1 to 2 hours with an average of 2 to 3 hours per application. It is recommended the site inspection be increased to \$40 for 2022 to adequately compensate the Members for their time.

Also, since May of 2022, Committee Meetings have been held electronically. Committee Members have not received any compensation for increased internet usage for these meetings. It is recommended the office expense amount be increased to \$250 for 2022 due to the requirements for electronic meetings.

Clerk/Planning Manager's Administrative Report
Committee of Adjustment/Planning Advisory Committee Remuneration
February 18, 2022
Page 1 of 2

Financial Implications

| | 2022 Remuneration (cost of living increase only) | Proposed 2022 Remuneration | Difference |
|----------------------------|---|---------------------------------------|-------------------|
| Meeting | \$113.21 | \$113.21 | 0 |
| Site Inspection | \$20.85 | \$40.00 | \$19.15 |
| Office Supplies | \$125 | 250 | \$125 |

Using 54 Committee of Adjustment Applications (2021 Application number) the cost for the site inspection without any increase would be \$1,125.90 with the proposed increase would be \$2,160, being a difference of \$1,034.10. The increase in office supplies for the 4 Members would \$500 for 2022 only.

Recommendation

Be It Resolved That Council receives for information the Clerk/Planning Manager's Administrative Report entitled "Committee of Adjustment/Planning Advisory Committee Remuneration";

And That Council approves Committee Members being paid \$113.21 per Meeting; \$40 to complete a site inspection for 2022 and continuing in 2023 to apply cost of living to the rate annually at the same rate used for Employee rates;

And That Council approves an increase to office supplies expense being \$250 for 2022 and returning to \$125 in 2023.



Administrative Report

To: Mayor and Members of Council

From: Eric Korhonen, Director of Emergency Services, Fire Chief

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer

Date of Meeting: February 18, 2022

Re: Dry Hydrant Program

Background

On January 26, 2017 Council passed Resolution #40-17:

BE IT RESOLVED THAT Council receives for information the Director of Emergency Service/Fire Chief's Administrative Report entitled "Dry hydrant Program, North Frontenac Fire Department (NFFD)";

AND THAT Council approve the 2017 budget amount of \$15,350 for the new "Dry hydrant Program", for North Frontenac Fire Department (Wards 2 and 3);

AND THAT Council recommends the Kaladar/Barrie Joint Fire Committee implement a Dry Hydrant Program similar to North Frontenac Fire Department's annual four (4) hydrants per year, until all areas with a residential density of 20 homes or greater within a one mile radius are protected with a hydrant; provided a practicable, approvable, water source is readily available. Initial installation locations should be within eight (8) kilometers of a Fire Hall to make water Shuttle/Relay Accreditation practicable.

Carried

Researched By

Eric Korhonen, Director of Emergency Services, Fire Chief (DESFC)

Comments

Since the program's inception a total of thirteen (13) Dry Hydrants have been installed throughout the Municipality in Wards 2 & 3.

The benefits of continued installation of dry hydrants on bodies of water throughout North Frontenac, in and around the Hamlets and high density population areas include:

Director of Emergency Services, Fire Chief Administrative Report
Dry Hydrant Program
February 18, 2022
Page 1 of 3

- Reducing the time needed to fill tankers and subsequent turnaround time to an emergency scene from a four season water source.
- The ability to provide pumper relay to increase water availability over short distances.
- Potentially lower insurance premiums through Shuttle/Relay Accreditation.
- Increased fire protection.
- Increase level of safety for Volunteer Firefighters.

Dry hydrants have been installed throughout the Township. Currently there are three (3) in Ward 1, eight (8) in Ward 2 and three (5) in Ward 3 as follows:

Ward 1

- Mazinaw Dam Dry Hydrant Wellman Road
- Story Lake Dry Hydrant Road 506

Ward 2

- Malcolm Lake Dry Hydrant Ardoch Road/Malcolm Lake
- Buckshot Lake Dry Hydrant Buckshot Lake Road/Hills Lake
- Road 509 Dry Hydrant Cards Creek
- Ardoch/River Road Malcolm Creek
- Road 506 Swamp Creek
- Browns Creek Buckshot Lake/Browns Creek
- Hills Lake Plevna/Hills Lake
- 7227 Road 509 Plevna

Ward 3

- Gully Road Dry Hydrant Black Creek/Gully Road
- Cruise Road Dry Hydrant Cruise Road/Sunday Lake Creek
- Snow Road Dry Hydrant 14259 Road 509
- Ompah Dry Hydrant 10559 Road 509/Turcott Lake
- Arcol Road Dry Hydrant Palmerston Dam

There are still locations in the Municipality which are being reviewed to confirm if they meet the installation requirements for a Dry Hydrant. However; locations that adheres to all of the parameters are becoming more difficult to locate.

- The hydrant is located on Municipal Property, such as a Road Allowance,
- A residential density of 20 homes or greater in a one (1) kilometer radius,
- Within eight (8) kilometer to a fire station,
- A reliable water source,
- Year round access to the Fire Department

After review of the program, continued installation of one (1) hydrant per year and annual inspection and maintenance, is a realistic opportunity.

Director of Emergency Services, Fire Chief Administrative Report
 Dry Hydrant Program
 February 18, 2022
 Page 2 of 3

Financial Implications

2022 draft budget proposes a decrease from \$15,000 annually to a new Dry Hydrant Program at \$5,000 annually,

- Installation of 1 new Dry hydrants annually, \$3,000
- Annual maintenance \$2,000

Recommendation

Be It Resolved That Council receives for information the Director of Emergency Service, Fire Chief's (DESFC) Administrative Report entitled "Dry Hydrant Program";

And That Council instructs the (DESFC) to continue the installation of Dry Hydrants in Wards two and three at a rate of one hydrant per year, until all locations meeting the installation parameters as outlined are exhausted.

Director of Emergency Services, Fire Chief Administrative Report
Dry Hydrant Program
February 18, 2022
Page 3 of 3



Administrative Report

To: Mayor and Members of Council

From: Corey Klatt, Manager of Community Development

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer

Date of Meeting: February 18, 2022.

Re: North Frontenac Community Improvement Plan (CIP) – Update.

Background

A CIP allows municipalities to provide incentives in the form of financial assistance to property owners in defined areas to overcome shortfalls and barriers for improvement of these areas. CIPs have been proven as an effective option for encouraging change and improvement using a focused approach that allows a municipality to be a partner with private sector property owners.

In 2016 the County of Frontenac allotted \$70,000 to North Frontenac Township to help fund a CIP. As a result the Township (with assistance from the County Planning Department) developed a CIP which focused on providing funding to local businesses for Council approved initiatives through an Application-based process. Businesses were given the ability to request funding for assistance for Façade Improvement; Accessibility Enhancements; Commercial Space Funding; and for assistance with the cost of some Municipal Fees (ie, building permits, demolition permits, etc...).

In 2021 the Township updated the CIP allowing businesses to apply for larger amounts of money for their projects and expanded the types of projects permitted to be funded, as prior to 2021 we had a modest program uptake from our local businesses.

Currently a business in North Frontenac can apply to the Township for a maximum of \$5,000 or 2/3 of the eligible project costs, whichever is lesser per the Application for Façade Improvement; Accessibility Enhancements and Commercial Space Funding. A Business is also permitted to apply for up to \$2,000 for municipal fees or up to \$5,000 to assist with professional fees for their projects.

Manager of Community Development Administrative Report
North Frontenac Community Improvement Program - Update
February 18, 2022
Page 1 of 3

Each Business in North Frontenac Township is permitted to submit a maximum of two Applications for funding per property, shall have and provide a Business Registration or Harmonized Sales Tax Number and shall be in good standing with regards to all municipal fees and property taxes liable on the property at the time of Application.

Researched By

Corey Klatt, Manager of Community Development
Matt Walker, Economic Development Officer

Comments

The Township's CIP has become a valuable tool for our local businesses and is a significant step towards achieving the Township's economic development goals. It supports a growing community of local businesses and we have received very positive feedback from our business owners, especially those who have taken advantage of the Program.

Since the CIP was adopted in 2016, the Township received twenty-two Applications for Funding from our local businesses. Eighteen of the Applications received were approved for funding based on meeting the criteria of the CIP, with eleven of these occurring in 2021. This shows the program is becoming much more popular and needed by our local businesses (as mentioned earlier the Township also made changes to the CIP which has had a positive impact on our local businesses).

We currently have approximately \$50,000 from the County for CIP projects; however much of the \$50,000 is committed to CIP Projects already approved in 2021 for 2022, leaving \$17,214.37 for 2022 Applications for funding. As a result it is recommended that Council consider providing an additional \$13,000 from taxation in 2022 to ensure the CIP continues for our local businesses which will top up available funding for new Applications within our Program to \$30,000 in 2022.

It is also recommended that annually Council continues to top up funding for CIP projects to \$30,000. As the CIP is dealt with on a first come, first serve basis, should the requests for funding be for more than the allotted \$30,000 the business would need to re-apply the next year once funding has been approved by Council and in place.

Financial Implications

It is recommended that Council provides \$13,000 in 2022 to top up CIP Funding to \$30,000 for new Applications and that Council continues to consider topping up funds within the CIP annually to \$30,000 (to be considered annually at budget deliberations).

Manager of Community Development Administrative Report
North Frontenac Community Improvement Program - Update
February 18, 2022
Page 2 of 3

Recommendation

Be It Resolved That Council receives for information the Manager of Community Development's Administrative Report entitled "North Frontenac Community Improvement Plan (CIP) – Update";

And That Council approves \$13,000 in the Economic Development Budget in 2022 to be used for CIP Applications from our local Businesses, topping the amount available for new Applications to \$30,000 for 2022;

And That Council will consider top ups to \$30,000 annually for the CIP at our annual Budget Meetings beyond 2022 and throughout the future.



Administrative Report

To: Mayor and Members of Council

From: Corey Klatt, Manager of Community Development

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer

Date of Meeting: February 18, 2022

Re: Helen Lane Boat Launch – Big Gull Lake, Coxvale Area

Background

Throughout the summer of 2021 the Township received concerns from residents of Big Gull Lake and users of the Helen Lane Boat Launch regarding limited parking available at the Helen Lane Boat Launch area. At times the parking area is very congested, causing people to park in front of the docking area that the Island Cottagers use to unload their supplies. We also received concerns that with so much congestion it could be difficult for emergency vehicles to access the lake if necessary (ie, OPP, Fire, Paramedics, etc...).

Researched By

Corey Klatt, Manager of Community Development

Comments

Big Gull Lake is used by many recreationists on a daily basis for fishing and boating and has many cottages on it. It is also part of the North Frontenac Parklands (has 24 campsites). We have seen increased use of the campsites on Big Gull Lake throughout the past few years (especially in 2020 and 2021 due to the Covid-19 Pandemic), similar to most of our lakes and boat launches within North Frontenac Township.

Currently, the Helen Lane Boat Launch area is part of our Land Use Permit with the Ministry of Northern Development, Mines, Natural Resources and Forestry (MNDMNR) (with the exception of the Shore Road Allowance which is owned by the Township).

The Helen Lane Boat Launch and parking area is also part of the proposed White Duck Provincial Park that the Province is currently investigating. At this time we do not know for sure if/when the proposed White Duck Provincial Park will come to fruition as it is currently in the negotiations phase.

Manager of Community Development Administrative Report
Helen Lane Boat Launch – Big Gull Lake, Coxvale Area
February 18, 2022
Page 1 of 3

There are not a lot of feasible options to expand the parking area at the Helen Lane Boat Launch. There is an area directly beside the existing parking area, owned by the Crown which could potentially be transformed into a feasible parking area. This would involve the removal of trees and brush, the placement of fill and gravel and some ditching.

It is proposed that an area of approximately 6,900 square feet be considered for parking with an estimated cost of \$35,000 to \$40,000. In order to do this the Township will need to submit a request to the MNMNR in writing providing details on how many trees would need to be cut (species and diameter at breast height), extent of clearing/grading required, explain purpose of project, any other relevant project details, along with a detailed sketch that shows the existing parking area and the proposed expansion. The sketch will also show dimensions, larger trees, wet areas, distance to lake, etc. A map showing the location of the parking area will also be included. Considering this is within the proposed Provincial Park, it may take some time for the Province to circulate to appropriate staff for review, and will also require consultation with the Algonquins of Ontario.

Note: As mentioned, the proposed expansion of this parking area is within the proposed White Duck Provincial Park area. The funds being proposed for this project are a result of revenue received for camping and road permits sold within the North Frontenac Parklands, not taxation.

In the spring of 2021 we also requested permission from the MNMNR to expand the parking area at the south end of Crotch Lake (as approved by Council with funding also coming from the North Frontenac Parklands revenues). We have not received authorization to complete the expansion as of this date and are hoping for approval in 2022. As a result it could be possible we will be attempting to complete both of these projects in 2022, depending on the length of the approval process.

Financial Implications

It is estimated the cost to complete this project will be approximately \$35-\$40,000 with the funds proposed to come from the MNR Parks Reserve Fund which has an estimated balance of \$374,310 as of December 31, 2021, pending final audit.

Recommendation

Be It Resolved That Council receives for information the Manager of Community Development's (MCD) Administrative Report entitled "Helen Lane Boat Launch – Big Gull Lake, Coxvale Area";

And That Council directs the MCD to submit a request in writing to the Ministry of Northern Development, Mines, Natural Resources and Forestry (MNMNR) for permission to expand the parking area at the Helen Lane Boat Launch on Big Gull Lake;

Manager of Community Development Administrative Report
Helen Lane Boat Launch – Big Gull Lake, Coxvale Area
February 18, 2022
Page 2 of 3

And That Council approves the estimated expense of approximately \$40,000 from the MNR Parks Reserve Fund for this potential project.

Manager of Community Development Administrative Report
Helen Lane Boat Launch – Big Gull Lake, Coxvale Area
February 18, 2022
Page 3 of 3



Administrative Report

To: Mayor and Members of Council

From: Corey Klatt, Dipl.M.A., Manager of Community Development

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer

Date of Meeting: February 18, 2022

Re: 2023 Ontario Ice Fishing Challenge

Background

The Ontario Ice Fishing Challenge is a province-wide, multi-species ice fishing tournament hosted by popular online fishing platform Angler's Atlas throughout the month of February annually.

Open to all ages, participants register online for the tournament at a cost of \$20 and must utilize the free MyCatch app (iOS or Android) on a smartphone to enter fish caught. Overall prizes across a variety of categories are awarded to anglers by the tournament host (Angler's Atlas).

As a Community Sponsor, a municipality has their own leaderboard showing the catches of local anglers (indicated by postal code used during registration) and has the option of offering prizes to local anglers under various categories. The "collective catch" of a municipality competes with other Community Sponsors to be crowned the 2023 Ontario Ice Fishing Capital.

The inaugural tournament held in February 2021 had nearly 700 participants and 24 participating municipalities with Wawa, ON named the 2021 Ontario Ice Fishing Capital.

Researched By

Matt Walker, Economic Development Officer

Comments

This initiative supports 'Tourism Expansion and Community Development' as prioritized in the Township's 2019-2022 Strategic Plan. As a form of 'Local Tourism, it encourages members of the community to enjoy a safe and fun recreational outdoor activity while adhering to all pandemic-related guidelines.

Manager of Community Development's Administrative Report
2022 Ontario Ice Fishing Challenge
February 18, 2022
Page 1 of 2

Community Development through friendly competition and interaction is encouraged as anglers check the various species leaderboards and communicate with each other throughout the community.

As anglers get out onto the ice across the many lakes throughout the Township, they may also choose to support local businesses when they need supplies such as gas, bait and take-out meals.

Catch-and-Release is strongly encouraged in this tournament, anglers briefly snap a photo of a fish before it can be safely released.

The MyCatch fishing app does not require internet to take and store the fish photos. It will upload the information when you regain cell/internet reception.

In addition to the prizes sponsored by Angler's Atlas and available to anglers throughout the province, the Township can elect to sponsor (or obtain local sponsors for) one or more of the following 'Longest' categories; Yellow Perch, Northern Pike, Walleye, Lake Trout, Brook Trout and Most Species Caught. Prizes sponsored by the Township/Local Sponsors are only eligible for local anglers of the Township as determined by postal code during registration.

Financial Implications

The cost to become a Community Sponsor is \$1,000 + HST payable to Angler's Atlas.

As this tournament is hosted and administered online by Angler's Atlas, staff involvement would be limited to soliciting local prize sponsorships from North Frontenac businesses, sharing awareness of the tournament on the Township website/Social Media and distribution of any Township-sponsored prizes to the winners.

Recommendation

Be It Resolved That Council receives for information the Manager of Community Development's (MCD) Administrative Report entitled "2022 Ontario Ice Fishing Challenge";

And That Council directs the Economic Development Officer (EDO) to enter the Township into a 'Community Sponsor' agreement with Angler's Atlas for the 2023 Ontario Ice Fishing Challenge at a cost of \$1,000 + HST.

And That Council directs the EDO to solicit suitable prize sponsorships from North Frontenac businesses for the following tournament categories; Longest Yellow Perch, Longest Northern Pike, Longest Walleye, Longest Lake Trout, Longest Brook (Speckled) Trout and Most Species Caught (legal in season species);

Manager of Community Development's Administrative Report
2022 Ontario Ice Fishing Challenge
February 18, 2022
Page 2 of 2



Administrative Report

To: Mayor and Members of Council

From: Darwyn Sproule, P.Eng., Public Works Manager
Kelly Watkins, Dipl.M.A., M.M., Treasurer

Recommended by: Cheryl Robson, AMCT, Chief Administrative Officer

Date of Meeting: February 18, 2022

Re: Update – LiDAR and Risk Assessment Project

Background

On November 20, 2020 Council passed Resolution #442-20, in response to a partnership proposal from the Mississippi Valley Conservation Association (MVCA):

Be It Resolve That Council receives for information the Public Works Manager's (PWM) Administrative Report entitled "National Disaster Mitigation Program - Intake 6";

And That Council supports the LIDAR Evaluation Data Project as presented to Frontenac County Council on November 18, 2020, by MVCA and others;

And That Council approves providing \$7500 to MVCA to support the project, to be taken from the Infrastructure Sustainability TCA;

And That the financial support is provided contingent on the project being approved and the study area including North Frontenac;

And That Council instructs the Treasurer, PWM and Chief Administrative Officer (CAO) to work with the Mississippi Value Conservation Authority (MVCA) in an application for submission prior to the deadline;

And That Council instructs the CAO to provide MVCA a letter of support to accompany the application.

On October 20, 2021 County of Frontenac Council approved the following Resolution;

"Be It Resolved that the Council of the County of Frontenac receive the LiDAR acquisition report for information;

And Further That the Council of the County of Frontenac support the acquisition of highly detailed and accurate LiDAR mapping for the Frontenac region;

Public Works Manager's Administrative Report
Update – LiDAR and Risk Assessment Project
February 18, 2022
Page 1 of 4

And Further That the Council of the County of Frontenac authorize staff to enter into an Agreement with the four conservation authorities being: Rideau Valley Conservation Authority, Mississippi Valley Conservation Authority, Cataraqui Region Conservation Authority, and Quinte Conservation for LiDAR Acquisition;

And Further That the Council of the County of Frontenac support the County being the lead applicant of a joint application being submitted to the municipal modernization program (Intake 3), on behalf of the four Townships, to cover a portion (up to 65%) of the costs associated with acquisition and storage;

And Further That if the application for municipal modernization funding is successful that Council authorize the Warden and Clerk to enter into a transfer payment agreement with the Province of Ontario;

And Further That the remaining \$23,000 of the project be funded from the levy;

And Further That if the application for municipal modernization funding is unsuccessful that the additional funds be expensed from the stabilization reserve.”

The MVCA, together with two other Conservation Associations (CA), received funding from the Government of Canada’s National Disaster Mitigation Program (NDMP) and the project proceeded in 2021. The funding received was to assist with the CA’s portion of the project (50%) with an Agreement with the County of Frontenac to pay the other 50%.

Upper and lower tier municipalities across the three watersheds cost-shared the project in partnership with the CA. The project included the acquisition of new imagery captured using Light Detection and Ranging (LiDAR). The data will be used to examine topography of the area which will assist with the delineation of flood lines.

Researched By

Darwyn Sproule, P.Eng., Public Works Manager
Kelly Watkins, Dipl.M.A., M.M., Treasurer

Comments

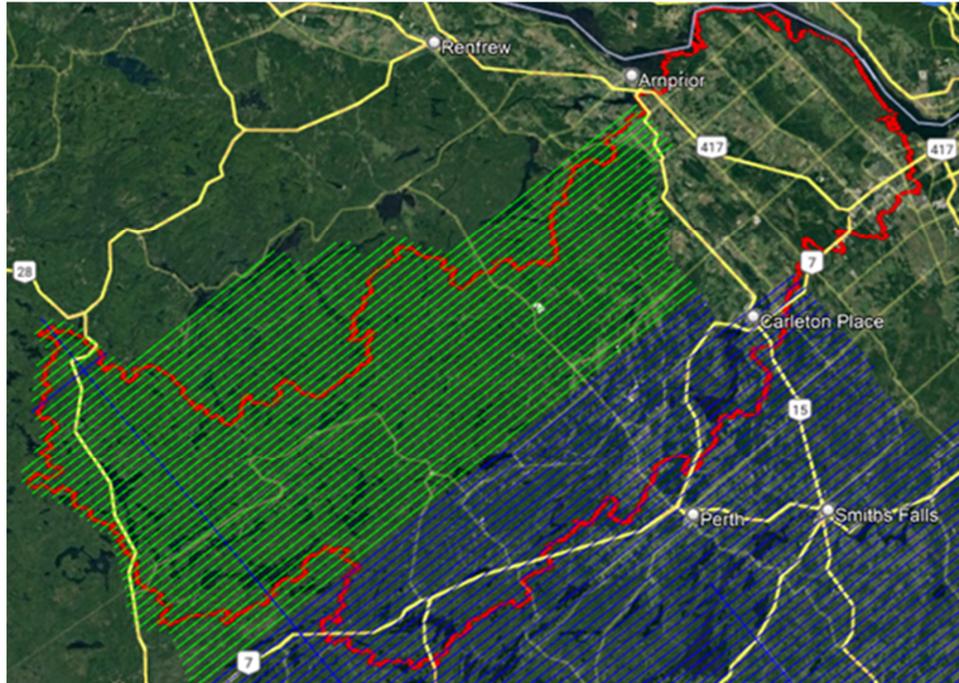
A project update went to all Councils last month from MVCA as part of their Board Summary Report.

A significant portion of the watershed has now been flown, with most of North Frontenac completed per the following map. The contractor will resume flights in the spring after snowmelt. The next step, involving data manipulation, won’t happen until mid-2022.

Public Works Manager's Administrative Report
Update – LiDAR and Risk Assessment Project
February 18, 2022
Page 2 of 4

This project has been a very successful partnership involving several organizations and we look forward to the future benefits resulting from the enhanced data collected.

LiDAR flight lines



Planned (blue) Completed (green) Watershed boundary (red)

Financial Implications

The Total estimated project cost for the County wide Lidar project is \$207,987 plus HST (235,052.31) to be completed by the Conservation Authorities (CA).

County of Frontenac agreed to pay \$119,700 plus HST (135,261.00) of the cost to the 4 CAs consisting of; Mississippi Valley Conservation Authority (MVCA), Quinte Conservation (QC), Rideau Valley Conservation Authority (RVCA) and Cataraqui Region Conservation Authority (CRCA). The amount allocated to each CA is based on a square kilometer calculation of areas being flown. The remaining amount being paid by the CAs.

The County of Frontenac applied for the Municipal Modernization program (Intake 3) for their portion, the County was successful in receiving \$ 93,925, with the difference being paid 50% by County of Frontenac Levy and the other 50% by the Lower Tiers divided based on square kilometers.

Public Works Manager's Administrative Report
Update – LiDAR and Risk Assessment Project
February 18, 2022
Page 3 of 4

Allocation of County of Frontenac expense of \$119,700 plus HST (135,261) as follows:

| | |
|-------------------------------|-------------|
| County of Frontenac | \$18,336.00 |
| Municipal Modernization Grant | \$93,925.00 |

| | |
|-------------------|-------------|
| North Frontenac | \$ 7,645.56 |
| Central Frontenac | \$ 6,361.70 |
| South Frontenac | \$ 6,609.26 |
| Frontenac Islands | \$ 2,383.48 |

The North Frontenac share of the County expense is included in the 2022 Draft Budget to be funded from the Infrastructure Sustainability TCA Reserve Fund.

The Township recently received an invoice from the MVCA per Township Resolution #442-20 agreeing to contribute up to \$7,500 in 2021. The amount was \$5,971.70 (including the non-recoverable HST) for the Township's contribution to the LiDAR Data Acquisition project to support MVCA's portion.

Therefore North Frontenac will contribute in total for the LiDAR project \$13,617.26 funded from the Infrastructure Sustainability Reserve Fund as included in the 2021 and 2022 Budgets.

Recommendation

Be It Resolved That Council receives for information the Public Works Manager's (PWM) Administrative Report entitled, "Update – LiDAR and Risk Assessment Project".

| 2022 SURPLUS/DEFICIT SUMMARY: | | | | 2022 INCREASE (DECREASE) | 2022 INCREASE (DECREASE) |
|--|---------------------------------|------------------------|------------------------|--|--|
| PROPERTY TAX DOLLARS TO BE RAISED | | | DRAFT | IN DOLLARS | IN PERCENTAGE % |
| DEPT # | DEPARTMENT | BUDGET 2021 | BUDGET 2022 | TO BE RAISED THROUGH TAXATION | TO BE RAISED THROUGH TAXATION |
| 000 | Default | \$1,493,149 | \$1,502,324 | (\$9,175) | -0.61% |
| 100 | Council | (\$176,850) | (\$183,050) | \$6,200 | 3.51% |
| 110 | Administration | (\$950,645) | (\$1,006,430) | \$55,785 | 5.87% |
| 170 | Economic Development | (\$78,775) | (\$176,148) | \$97,373 | 123.61% |
| 190 | Sundry | (\$35,370) | (\$35,875) | \$505 | 1.43% |
| 200 | Fire | (\$934,110) | (\$981,015) | \$46,905 | 5.02% |
| 220 | Policing | (\$835,675) | (\$814,462) | (\$21,213) | -2.54% |
| 230 | Livestock Loss | (\$365) | (\$365) | \$0 | 0.00% |
| 240 | Conservation Authorities | (\$31,498) | (\$32,666) | \$1,168 | 3.71% |
| 250 | Building Department | \$0 | \$0 | \$0 | 0.00% |
| 255 | By-law Enforcement | (\$21,390) | (\$23,550) | \$2,160 | 10.10% |
| 260 | Protection & Emergency Services | (\$54,850) | (\$58,794) | \$3,944 | 7.19% |
| 270 | Animal Control | (\$7,400) | (\$7,400) | \$0 | 0.00% |
| 280 | Streetlights | (\$13,550) | (\$14,100) | \$550 | 4.06% |
| 300 | Roads | (\$3,586,758) | (\$3,592,102) | \$5,344 | 0.15% |
| 400 | Waste Disposal | (\$393,135) | (\$406,847) | \$13,712 | 3.49% |
| 450 | Recycling | (\$170,577) | (\$166,560) | (\$4,017) | -2.35% |
| 500 | Cemeteries | \$0 | \$0 | \$0 | 0.00% |
| 610 | Community Halls | (\$124,150) | (\$128,305) | \$4,155 | 3.35% |
| 615 | Recreation | (\$101,769) | (\$100,832) | (\$937) | -0.92% |
| 620 | MNR Parks | \$0 | \$0 | \$0 | 0.00% |
| 660 | Library | (\$3,175) | (\$3,400) | \$225 | 7.09% |
| 700 | Planning | (\$174,200) | (\$197,100) | \$22,900 | 13.15% |
| 750 | Property / Building Maintenance | (\$291,905) | (\$296,065) | \$4,160 | 1.43% |
| 810 | Municipal - Taxes | \$6,356,898 | \$6,586,642 | (\$229,744) | -3.61% |
| 830 | County | \$0 | \$0 | \$0 | 0.00% |
| 850 | Education | \$0 | \$0 | \$0 | 0.00% |
| 890 | Property Taxation | \$136,100 | \$136,100 | \$0 | 0.00% |
| TOTAL SURPLUS/DEFICIT | | \$0 | \$0 | \$0 | |

| 2022 BUDGET SUMMARY: | | | | |
|--|---------------------------------|----------------|-------------------------|-----------------------|
| TOTAL DOLLARS (INCLUDES REQUISITIONS) | | | | |
| | | <u>2021</u> | | |
| <u>DEPARTMENT</u> | | <u>2021</u> | <u>UnAudited</u> | <u>2022</u> |
| <u>DEPT.</u> | <u>REVENUE:</u> | <u>Budget</u> | <u>Actual as of</u> | <u>Budget</u> |
| <u>CODE:</u> | <u>REVENUE:</u> | | <u>October 14, 2021</u> | |
| 000 | Default | \$2,161,407.00 | \$2,289,296.13 | \$2,168,029.00 |
| 100 | Council | \$4,200.00 | \$5,014.08 | \$36,350.00 |
| 110 | Administration | \$168,700.00 | \$109,753.93 | \$243,240.00 |
| 170 | Economic Development | \$85,029.00 | \$78,781.62 | \$129,095.00 |
| 190 | Sundry | \$7,300.00 | \$3,681.80 | \$4,700.00 |
| 200 | Fire | \$398,335.00 | \$347,196.92 | \$67,927.00 |
| 220 | Policing | \$0.00 | \$0.00 | \$0.00 |
| 230 | Livestock Loss | \$0.00 | \$0.00 | \$0.00 |
| 240 | Conservation Authorities | \$7,500.00 | \$5,971.70 | \$7,650.00 |
| 250 | Building Department | \$151,020.00 | \$174,219.09 | \$175,860.00 |
| 255 | By-law Enforcement | \$25,000.00 | \$53,464.93 | \$31,000.00 |
| 260 | Protection & Emergency Services | \$233,700.00 | \$45,104.20 | \$219,700.00 |
| 270 | Animal Control | \$2,500.00 | \$3,625.00 | \$3,500.00 |
| 280 | Streetlights | \$1,000.00 | \$2,598.35 | \$500.00 |
| 300 | Roads | \$4,547,232.00 | \$3,615,642.98 | \$5,060,920.00 |
| 400 | Waste Disposal | \$103,905.00 | \$110,877.13 | \$139,715.00 |
| 450 | Recycling | \$132,000.00 | \$130,047.57 | \$395,000.00 |
| 500 | Cemeteries | \$12,200.00 | \$17,025.02 | \$10,100.00 |
| 610 | Community Halls | \$172,805.00 | \$151,762.34 | \$74,487.00 |
| 615 | Recreation | \$300.00 | \$0.00 | \$128,275.00 |
| 620 | MNR Parks | \$384,325.00 | \$373,471.57 | \$428,695.00 |
| 660 | Library | \$0.00 | \$0.00 | \$0.00 |
| 700 | Planning | \$66,350.00 | \$92,291.87 | \$62,500.00 |

| | | | | |
|-----|--|-----------------|----------------|------------------------|
| 750 | Property / Building Maintenance | \$577,500.00 | \$7,655.96 | \$595,240.00 |
| 810 | Municipal - Taxes | \$6,418,898.00 | \$6,407,717.54 | \$6,648,642.00 |
| 830 | County (FMB) | \$1,743,004.00 | \$1,765,593.55 | \$1,807,708.00 |
| 850 | Education | \$1,467,844.00 | \$1,484,408.36 | \$1,477,161.00 |
| 890 | Property Taxation | \$150,000.00 | \$154,451.93 | \$155,000.00 |
| | TOTAL REVENUE: | \$19,022,054.00 | \$17,429,654 | \$20,070,994.00 |

| | | | | |
|--|---------------------------------|----------------|--------------------------|----------------|
| 2022 BUDGET SUMMARY: | | | | |
| TOTAL DOLLARS (INCLUDES REQUISITIONS) | | | | |
| | | | 2021 | |
| | | <u>2021</u> | <u>UnAudited</u> | <u>2022</u> |
| | DEPARTMENT | <u>Budget</u> | <u>Actual as of</u> | <u>Budget</u> |
| DEPT. | | | <u>February 10, 2022</u> | |
| CODE: | EXPENDITURES: | | | |
| 000 | Default | \$668,258.00 | \$1,096,707.59 | \$665,705.00 |
| 100 | Council | \$181,050.00 | \$172,512.73 | \$219,400.00 |
| 110 | Administration | \$1,119,345.00 | \$1,018,017.08 | \$1,249,670.00 |
| 170 | Economic Development | \$163,804.00 | \$142,346.14 | \$305,243.00 |
| 190 | Sundry | \$42,670.00 | \$28,363.48 | \$40,575.00 |
| 200 | Fire | \$1,332,445.00 | \$1,217,148.82 | \$1,048,942.00 |
| 220 | Policing | \$835,675.00 | \$829,458.82 | \$814,462.00 |
| 230 | Livestock Loss | \$365.00 | \$0.00 | \$365.00 |
| 240 | Conservation Authorities | \$38,998.00 | \$37,469.70 | \$40,316.00 |
| 250 | Building Department | \$151,020.00 | \$174,219.09 | \$175,860.00 |
| 255 | By-law Enforcement | \$46,390.00 | \$62,306.68 | \$54,550.00 |
| 260 | Protection & Emergency Services | \$288,550.00 | \$91,925.57 | \$278,494.00 |
| 270 | Animal Control | \$9,900.00 | \$11,900.02 | \$10,900.00 |
| 280 | Streetlights | \$14,550.00 | \$16,371.61 | \$14,600.00 |
| 300 | Roads | \$8,133,990.00 | \$7,048,135.15 | \$8,653,022.00 |
| 400 | Waste Disposal | \$497,040.00 | \$457,576.98 | \$546,562.00 |
| 450 | Recycling | \$302,577.00 | \$281,752.25 | \$561,560.00 |
| 500 | Cemeteries | \$12,200.00 | \$17,025.02 | \$10,100.00 |
| 610 | Community Halls | \$296,955.00 | \$254,114.33 | \$202,792.00 |
| 615 | Recreation | \$102,069.00 | \$84,155.63 | \$229,107.00 |
| 620 | MNR Parks | \$384,325.00 | \$373,471.57 | \$428,695.00 |
| 660 | Library | \$3,175.00 | \$2,448.94 | \$3,400.00 |
| 700 | Planning | \$240,550.00 | \$237,335.27 | \$259,600.00 |

| | | | | |
|-----|--|-----------------|----------------|------------------------|
| 750 | Property / Building Maintenance | \$869,405.00 | \$297,557.22 | \$891,305.00 |
| 810 | Municipal - Taxes | \$62,000.00 | \$51,296.52 | \$62,000.00 |
| 830 | County (FMB) | \$1,743,004.00 | \$1,765,593.55 | \$1,807,708.00 |
| 850 | Education | \$1,467,844.00 | \$1,484,408.36 | \$1,477,161.00 |
| 890 | Property Taxation | \$13,900.00 | \$26,035.45 | \$18,900.00 |
| | TOTAL EXPENDITURES: | \$19,022,054.00 | \$17,279,654 | \$20,070,994.00 |
| | SURPLUS | \$0.00 | \$150,000 | \$0.00 |

| Township of North Frontenac | | | | | | |
|--|--|-------------------------------|---------------------------|-------------------------|-----------------------------------|---------------------|
| 2022 | | | <u>2021 Year End</u> | <u>2022 Budget</u> | <u>2022 Budget</u> | |
| 2021 Unaudited Year End Balances - Reserves / Reserve Funds | | | <u>Unaudited Year End</u> | <u>Contributions TO</u> | <u>Contributions FROM</u> | |
| | | | <u>Balances</u> | <u>Reserve Funds</u> | <u>Reserve Funds</u> | |
| RESERVES: | <u>Reserve Account #</u> | | | | <u>Based on 2022 Draft Budget</u> | |
| Working capital | 01-000-0-24100 | | \$150,000.00 | \$150,000 | -\$150,000 | \$150,000.00 |
| RESERVE FUND TOTALS: | | | \$150,000.00 | \$150,000.00 | -\$150,000.00 | \$150,000.00 |
| TANGIBLE CAPITAL ASSET (TCA) RESERVE FUNDS: | | <u>Reserve Fund Account #</u> | | | | |
| PROTECTION TCA: | | | | | | |
| Fire Sustainability - TCA | 01-200-0-24800 | | \$88,924.83 | \$160,375 | -\$31,000 | \$218,299.83 |
| | Contribution to | | \$160,375 | | | |
| | Hoses, nozzles, machinery, misc general equipment | | -\$10,000 | | | |
| | Protective Clothing (bunker gear) | | -\$9,000 | | | |
| | SCBA | | -\$12,000 | | | |
| Protection - Equipment TCA (Communication Tower) | 01-260-0-24800 | | \$15,746.63 | \$2,030 | \$0 | \$17,776.63 |
| | Contribution to | | \$2,030 | | | |
| | PROTECTION TCA SUB TOTAL: | | \$104,671.46 | \$162,405.00 | -\$31,000.00 | \$236,076.46 |
| ROADS: | | | | | | |
| Road Sustainability TCA | 01-300-0-24800 | | \$1,851,940.13 | \$2,140,715 | -\$3,130,700 | \$861,955.13 |
| | OMP contribution | | \$250,000 | | | |
| | Contribution to | | \$1,890,715 | | | |
| | Hard Top Maintenance | | -\$768,000 | | | |
| | Replace 2012 International Tandem | | -\$320,000 | | | |
| | Replace 2015 Ford F250 | | -\$70,000 | | | |
| | Gravel Road Maintenance - OCIF Grant | | -\$303,000 | | | |
| | Kashawakamak Lake Road Project | | -\$428,000 | | | |
| | Replace 2010 Freightliner Tandem | | -\$316,700 | | | |
| | Shiner Road Bridge (B19) | | -\$600,000 | | | |
| | Guide Rail | | -\$75,000 | | | |
| | Brushing Head for Excavator | | -\$60,000 | | | |
| | Tractor and Attachments | | -\$150,000 | | | |
| | Removal of Underground Tanks | | -\$25,000 | | | |
| | Small Equipment & machinery | | -\$15,000 | | | |
| | ROADS TCA SUB TOTAL: | | \$1,851,940.13 | \$2,140,715.00 | -\$3,130,700.00 | \$861,955.13 |
| WASTE / RECYCLING: | | | | | | |
| Waste Sustainability TCA | 01-400-0-24800 | | \$14,176.03 | \$10,500 | -\$17,000 | \$7,676.03 |
| | Contribution to | | \$10,500 | | | |
| | Retrofit Seacans | | -\$12,000 | | | |
| | Misc Equipment | | -\$5,000 | | | |
| Recycling Sustainability TCA | 01-450-0-24800 | | \$80,842.25 | \$220,200 | -\$297,000 | \$4,042.25 |
| | Contribution to | | \$20,200 | | | |
| | Contribution from Infrastructure TCA Sustainability Reserve Fund | | \$200,000 | | | |
| | Replace three Bear Wise Bins | | -\$42,000 | | | |
| | Replacement of 1999 Sterling Multi-Life Truck | | -\$250,000 | | | |
| | Misc Equipment | | -\$5,000 | | | |
| | WASTE / RECYCLING TCA SUB TOTAL: | | \$95,018.28 | \$230,700.00 | -\$314,000.00 | \$11,718.28 |

| 2022 | | 2021 Year End | 2022 Budget | 2022 Budget | 2022 Year End |
|---|----------------|---------------------------|-------------------------|---------------------------|-----------------------------------|
| 2021 Unaudited Year End Balances - Reserves / Reserve Funds | | Unaudited Year End | Contributions TO | Contributions FROM | Reserve Funds |
| | | Balances | Reserve Funds | Reserve Funds | Based on 2018 Draft Budget |
| OTHER TCA | | | | | |
| Infrastructure Sustainability TCA - All Departments as required | 01-000-0-24800 | \$1,866,621.35 | \$226,076 | -\$609,710 | \$1,482,987.35 |
| Contribution to | | \$100,000 | | | |
| 2% per Asset Management Plan Contribution | | \$126,076 | | | |
| Roads - Building Condition Assessment Capital & Operating items | | -\$35,000 | | | |
| Property Building Maintenance - Building Condition Assessment Capital & Operating items | | -\$23,315 | | | |
| Community Halls - Radon Remedial Work | | -\$35,000 | | | |
| Ompah sand Shed | | -\$47,000 | | | |
| LiDar project | | -\$7,650 | | | |
| Remediation Ward 2 Public Works Garage | | -\$198,845 | | | |
| Transfer to Recycling Sustainability TCA Reserve Fund | | -\$200,000 | | | |
| Transfer to Property Building Maintenance TCA Reserve Fund | | -\$6,500 | | | |
| Radon Testing and Mitigation Design per Res #502-21 | | -\$6,400 | | | |
| Modernization - Public Works (Roads) and Risk Management per Res #120-21 | | -\$50,000 | | | |
| Capital Acquisition - Ward 1 - TCA | 01-000-1-24801 | \$31,944.28 | \$0 | \$0 | \$31,944.28 |
| Electronics/Software Sustainability TCA - All Depts. | 01-110-0-24860 | \$317,472.39 | \$34,000 | -\$36,000 | \$315,472.39 |
| Contribution to | | \$34,000 | | | |
| Annual Replacement of Computers (including server and copier) | | -\$30,000 | | | |
| By-law Enforcemnet Software including implementation and training | | -\$6,000 | | | |
| Streetlights Sustainability TCA | 01-280-0-24800 | \$56,305.01 | \$4,500 | \$0 | \$60,805.01 |
| Contribution to | | \$4,500 | | | |
| Building Dept. Sustainability TCA | 01-250-0-24800 | \$33,986.69 | \$5,500 | \$0 | \$39,486.69 |
| Contribution to | | \$5,500 | | | |
| OCIF - Formula based Funding | 01-000-0-24035 | \$54,415.66 | \$0 | \$0 | \$54,415.66 |
| Contribution to | | | | | |
| Community Hall - Sustainability TCA | 01-610-0-24800 | \$166,610.89 | \$45,730 | -\$16,000 | \$196,340.89 |
| Contribution to | | \$45,730 | | | |
| Harlowe Hall Upgrades to Accessibility | | -\$16,000 | | | |
| Recreation - Sustainability TCA | 01-615-0-24800 | \$93,381.42 | \$18,324 | -\$5,400 | \$106,305.42 |
| Contribution to | | \$18,324 | | | |
| Replace Vinyl siding on Rink | | -\$5,400 | | | |
| CLSP (MNR Parks) - Sustainability TCA | 01-620-0-24800 | \$15,480.00 | \$16,480 | -\$13,500 | \$18,460.00 |
| Contribution to | | \$16,480 | | | |
| New boat, motor and trailer | | -\$13,500 | | | |
| Prop/Bldg Maintenance - Sustainability TCA | 01-750-0-24800 | \$26,573.30 | \$13,460 | -\$40,000 | \$33.30 |
| Contribution to | | \$6,960 | | | |
| Contribution from Infrastructure Sustainability Reserve Fund | | \$6,500 | | | |
| Replacement of 2012 Chevy Cruise | | -\$40,000 | | | |
| OTHER TCA SUB TOTAL: | | \$2,608,375.33 | \$364,070.00 | -\$720,610.00 | \$2,251,835.33 |
| TOTAL TCA RESERVE FUNDS | | \$4,660,005.20 | \$2,897,890.00 | -\$4,196,310.00 | \$3,361,585.20 |
| OBLIGATORY RESERVE FUNDS: | | | | | |
| SPECIAL PARKS: (Obligatory Reserve Funds) | | | | | |
| Special Parks - Ward 1 (Former Barrie Township) | 01-900-1-24002 | \$167,020.26 | \$0 | \$0 | \$167,020.26 |
| Special Parks - Ward 2 (Former Clarendon Township) | 01-900-2-24002 | \$85,049.67 | \$0 | \$0 | \$85,049.67 |
| Special Parks - Ward 3 (Former Palmerston/Canonto Township) | 01-900-3-24002 | \$45,343.28 | \$0 | \$0 | \$45,343.28 |
| SPECIAL PARKS SUB TOTAL: | | \$297,413.21 | \$0.00 | \$0.00 | \$297,413.21 |
| BUILDING: (Obligatory Reserve Fund) | | | | | |
| Building Dept Surplus | 01-250-0-24025 | \$30,460.00 | \$0 | -\$21,000 | \$9,460.00 |
| Building Deficit (if Building Reserve = zero) | | -\$21,000 | | | |
| BUILDING SUB TOTAL: | | \$30,460.00 | \$0 | -\$21,000 | \$9,460.00 |
| CANADA COMMUNITY BUILDING FUND (CCBF) formerly Federal Gas Tax (Obligatory Reserve Fund) | | | | | |
| Canada Community Building Fund (CCBF) formerly Federal Gas Tax (Obligatory Reserve Fund) | 01-000-0-24030 | \$1,113,109.05 | \$240,580 | -\$515,000 | \$838,689.05 |
| County FGT | | \$133,810 | | | |

| | | | | | |
|--|----------------|------------|---------------------------|-------------------------|-----------------------------------|
| County FGT contribution in lieu of CIP | | \$50,951 | | | |
| Township FGT | | \$55,819 | | | |
| Coxvale Bridge (B13) | | -\$515,000 | | | |
| FEDERAL GAS TAX SUB TOTAL: | | | \$1,113,109.05 | \$240,580.00 | -\$515,000.00 |
| WASTE CLOSURE COSTS: (Obligatory Reserve Funds) | | | | | |
| Waste (Obligatory) for Closure Costs | 01-400-0-24000 | | \$675,411.07 | \$43,260 | -\$10,715 |
| Contribution to | | \$43,260 | | | |
| Gull and Fernleigh Waste Sites | | -\$10,715 | | | |
| WASTE (OBLIGATORY) SUB TOTAL: | | | \$675,411.07 | \$43,260 | -\$10,715 |
| TOTAL OBLIGATORY RESERVE FUNDS | | | \$2,116,393.33 | \$283,840.00 | -\$546,715.00 |
| 2021 | | | 2021 Year End | 2022 Budget | 2022 Budget |
| 2021 Unaudited Year End Balances - Reserves / Reserve Funds | | | Unaudited Year End | Contributions TO | Contributions FROM |
| | | | Balances | Reserve Funds | Reserve Funds |
| | | | | | Based on 2020 Draft Budget |

| OTHER DISCRETIONARY: | | | | | |
|--|----------------|-----------------------|---------------------|------------------------|-----------------------|
| Contingency | 01-000-0-24010 | \$1,377,322.08 | \$0 | -\$368,446 | \$1,008,876.08 |
| Confidential Complaint (Roads) per Res #C42-20 | | -\$7,000 | | | |
| CAO Mentoring & Training per Res #483-21 | | -\$58,250 | | | |
| Ward 1 (Roads) per Res #C25-20 | | -\$48,000 | | | |
| Transfer portion of Arcol Road per Res #478-19 | | -\$1,000 | | | |
| Seniors Housing | | -\$150,000 | | | |
| Senior Housing - Legal etc. | | -\$10,000 | | | |
| Economic Development initiative per Res #82-20 | | -\$27,193 | | | |
| County CIP dollars | | -\$50,951 | | | |
| Budget Software per Res #447-21 | | -\$16,052 | | | |
| Cannabis Reserve Fund | 01-000-0-24014 | \$13,252.30 | \$0 | \$0 | \$13,252.30 |
| Contribution to | | | | | |
| Municipal Modernization Fund | 01-000-0-24015 | \$435,033.80 | \$97,500 | -\$535,373 | -\$2,839.20 |
| Contribution to Municipal Modernization Intake 2 | | \$97,500 | | | |
| Asset Management Plan amendments per Res #501-20 | | -\$32,000 | | | |
| Asset Management Software (program and implementation) per Res #501-20 | | -\$2,500 | | | |
| Hardtop and Gravel Roads Need Study per Res #115-21 | | -\$60,000 | | | |
| Automatic Standby Generators per Res #116-21 | | -\$33,710 | | | |
| Communications Tower Upgrades per Res #117-21 | | -\$180,000 | | | |
| Building Condition Assessment per Res #118-21 | | -\$24,425 | | | |
| Budget Software per Res #447-21 | | -\$52,738 | | | |
| Municipal Modernization Intake 2 project | | -\$150,000 | | | |
| Safe Restart - COVID 19 | 01-000-0-24017 | \$152,584.06 | \$0 | -\$84,400 | \$68,184.06 |
| Webex/zoom virtual meeting Software | | -\$2,500 | | | |
| Bell Conference | | -\$1,600 | | | |
| Turbo Hubs (2) portable internet | | -\$1,500 | | | |
| Clerical Assistant/CLSP | | -\$25,000 | | | |
| ReUse ramp | | -\$1,000 | | | |
| Renovate and improve ventilation at Waste Site Shelters | | -\$40,000 | | | |
| Mental Well Being | | -\$2,500 | | | |
| Harrasment training | | -\$3,800 | | | |
| Clorox spraying salaries | | -\$16,500 | | | |
| PPE for COVID 19 | | \$20,500 | | | |
| New Chambers chairs and refinishing tops of Council tables | | -\$10,000 | | | |
| Allowance for additional internet expenses for Committee Members | | -\$500 | | | |
| Council - Election | 01-100-0-24000 | \$28,842.02 | \$5,000 | -\$26,350 | \$7,492.02 |
| Contribution to | | \$5,000 | | | |
| Election expenses (see Account #50320) | | -\$26,350 | | | |
| Integrity Commissioner | 01-100-0-24016 | \$19,740.26 | \$0 | \$0 | \$19,740.26 |
| Economic Development | 01-170-0-24000 | \$22,692.23 | \$0 | \$0 | \$22,692.23 |
| Medical Services (Doctor Recruitment) | 01-190-0-24090 | \$33,859.45 | \$0 | \$0 | \$33,859.45 |
| Promotion/Marketing Reserve Fund | 01-190-0-24091 | \$7,588.87 | \$200 | \$0 | \$7,788.87 |
| Contribution to Promotional Items | | \$200 | | | |
| Fire Salaries | 01-200-0-24000 | \$30,455.11 | \$0 | \$0 | \$30,455.11 |
| Contribution to | | \$0 | | | |
| Wildfires | 01-200-0-24020 | \$121,738.08 | \$0 | \$0 | \$121,738.08 |
| Wildfires - Ward 1 | 01-200-1-24020 | \$7,461.95 | \$1,000 | \$0 | \$8,461.95 |
| Contribution to | | \$1,000 | | | |
| Emergency Services (i.e. Extreme Weather, Wildfires, etc.) | 01-260-0-24060 | \$132,050.95 | \$0 | \$0 | \$132,050.95 |
| Accessibility | 01-260-0-24065 | \$21,409.57 | \$0 | \$0 | \$21,409.57 |
| Roads - Winter Maintenance | 01-300-0-24000 | \$733,448.65 | \$0 | \$0 | \$733,448.65 |
| Contribution to | | \$0 | | | |
| Cemetery - North Frontenac | 01-500-0-24000 | \$54,861.02 | \$1,000 | -\$3,600 | \$52,261.02 |
| Contribution to | | \$1,000 | | | |
| Operating expenses | | -\$3,600 | | | |
| Community Halls | 01-610-0-24000 | \$112,550.39 | \$0 | \$0 | \$112,550.39 |
| MNR Parks (Crown Land Stewardship Program) | 01-620-0-24000 | \$355,446.64 | \$0 | -\$100,000 | \$255,446.64 |
| Expand parking at Crotch Lake | | -\$40,000 | | | |
| Helen Lane Parking Lot | | -\$40,000 | | | |
| Arcol Road Improvements | | -\$20,000 | | | |
| Planning - Update/Reviews/LPAT appeals, etc. | 01-700-0-24000 | \$24,852.10 | \$5,000 | \$0 | \$29,852.10 |
| Contribution to | | \$5,000 | | | |
| TOTAL OTHER DISCRETIONARY RESERVE FUNDS | | \$3,685,189.53 | \$109,700.00 | -\$1,118,169.00 | \$2,676,720.53 |

| | | | | | |
|---|--|------------------------|-----------------------|------------------------|---|
| | | | | | |
| RESERVE FUND TOTALS: | | \$10,461,588.06 | \$3,291,430.00 | -\$5,861,194.00 | \$7,891,824.06 |
| RESERVES AND RESERVE FUNDS GRAND TOTAL: | | \$10,611,588.06 | \$3,441,430.00 | -\$6,011,194.00 | \$8,041,824.06 |
| 2022 TOTAL NET IMPACT ON RESERVE / RESERVE FUNDS | | | -\$2,569,764 | | |
| RESERVE FUNDS - POLICY TO ASSET MANAGEMENT PLAN (AMP) - 2022 COMPARISON | | | | | |
| Per AMP Policy - The discretionary Reserve Funds shall be maintained to within plus/minus 10% of the total Municipal Expenditures or at a target value, as directed by Council during the annual Budget. Also, when discretionary Reserve Funds are used Council should consider replenishing those funds back to their original state. | | | | | <u>Based on 2022 Budget Reserve/Reserve Funds</u> |
| Reserve / Reserve Fund Total (Unaudited - 2021 actuals pending) | | | | | \$8,041,824 |
| Less Reserves (only working purposes (cash flow) and annual amounts (approved by Council Resolution) carried over to the next year for specific purposes not completed that year) | | | | | -\$150,000 |
| Less Building Dept Surplus (Obligatory Reserve Fund - per legislation) | | | | | -\$9,460 |
| Less Waste Management (Closure / Post-closure Costs - per legislation) | | | | | -\$707,956 |
| Less Special Parks - (Recreation Purposes only - per legislation) | | | | | -\$297,413 |
| Less Federal Gas Tax (Obligatory Reserve Fund) | | | | | -\$838,689 |
| Less Tangible Capital Asset (TCA) - Reserve Funds (in accordance with 10 year Capital Replacement Schedules) | | | | | -\$3,361,585 |
| Less Municipal Modernization | | | | | \$2,839 |
| Less Cannabis Reserve Fund | | | | | -\$13,252 |
| Obligatory/Legislative and/or TCA Reserve Funds Total | | | | | \$5,365,104 |
| Total of Discretionary (Other) Reserve Funds (Not TCAs) - Difference between the total Reserve/Reserve Funds balance less the above Obligatory/Legislative and/or TCA Reserve Funds | | | | | \$2,676,721 |
| Total Municipal Expenditures in 2022 | | | | | \$16,789,675 |
| % between the Total Municipal Expenditures and the balance of the remaining Reserve Funds (Not TCAs) | | | | | 15.94% |
| Note: discretionary Reserve Funds includes COVID Funding, Municipal Modernization, Winter Maintenance Reserve Fund and Integrity Commissioner - these Reserve Funds did not exist when Policy Asset Management Policy was established | | | | | |
| Note: Percentage based on Contingency Reserve Fund only as the other Discretionary Reserve Funds have been established for specific purposes | | | | | 6.01% |

| Department 000 - DEFAULT | | | | | |
|---------------------------------|--|--------------------|--------------------------|--------------------|--------------------|
| Object | Description | 2021 | 2021 | DRAFT | DRAFT |
| | | Budget | Unaudited | 2022 | 2023 |
| | | | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 30110 | Federal Grant - Canada Community Building Fund (CCBF) (formerly FGT) | \$60,195 | \$118,062.87 | \$55,819 | \$58,246 |
| | See Contribution to Reserve Funds | | | | |
| 30830 | Federal Gas Tax - County Canada Community Building Fund (CCBF) (formerly FGT) | \$134,112 | \$134,167.26 | \$133,810 | \$135,500 |
| | 2022 = County FGT @ \$133,810 | | | | |
| | 2021 = County FGT @ \$134,112 | | | | |
| | 2020 = County FGT @ \$129,323 | | | | |
| 31000 | Provincial Grants - Ontario Municipal Partnership Fund (OMPF) | \$1,817,100 | \$1,817,100.00 | \$1,828,400 | \$1,828,400 |
| | 2022 = Increase of \$11,300 = \$1,817,100 received in 2021 | | | | |
| | 2021 = Increase of \$39,400 = \$1,777,700 received in 2020 | | | | |
| | 2020 = Increase of \$72,500 = \$1,705,200 received in 2019 | | | | |
| 31037 | Provincial Grant - Ontario Cannabis Legalization Implementation Fund (OCLIF) | \$0 | \$5,000.00 | \$0 | \$0 |
| | 2019 = Funding to address the costs that directly relate to the legalization of recreational cannabis | | | | |
| 31039 | Provincial Grant - COVID | \$0 | \$64,966.00 | \$0 | \$0 |
| 45000 | Contributions from Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| | Annual See Capital Fund Expenditures - Object # 58050 | | | | |
| 49000 | Prior Year's Surplus | \$150,000 | \$150,000.00 | \$150,000 | \$150,000 |
| | | | | | |
| | TOTAL DEFAULT INCOME: | \$2,161,407 | \$2,289,296.13 | \$2,168,029 | \$2,172,146 |
| EXPENDITURES: | | | | | |
| 50370 | Ontario Cannabis | \$0 | \$0.00 | \$0 | \$0 |
| | 2019 = Donation to Health Unit for Public Education campaigns @\$2,500 Per Res #293-19 (funded from Cannabis Reserve Fund) | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58500 | Contributions to Reserve/Reserve Funds | \$194,307 | \$622,756.59 | \$189,629 | \$193,746 |

| Department 000 - DEFAULT | | | | | |
|---------------------------------|---|--------------------|--------------------------|--------------------|--------------------|
| Object | Description | 2021 | 2021 | DRAFT | DRAFT |
| | | Budget | Unaudited | 2022 | 2023 |
| | | | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | As per the Financial Policy (within the Asset Management Plan): "The Treasurer is hereby authorized to transfer the annual surplus over \$150,000 (if applicable) to the North Frontenac Contingency Reserve Fund, to be used for future capital projects and/or for specific purposes at the discretion of Council". | | | | |
| 2022 = | County FGT @ \$133,810 | | | | |
| | 2022 Federal Gas Tax @ \$55,819 | | | | |
| 2021 = | County FGT @ \$134,112 | | | | |
| | 2021 Federal Gas Tax @ \$60,195 plus \$57,923.13 additional funding received | | | | |
| | Year End Surplus @ \$305,560.46 | | | | |
| 2020 = | County FGT @ \$129,323 | | | | |
| | 2020 Federal Gas Tax @ \$57,578 | | | | |
| | Year End Surplus @ \$316,121 | | | | |
| | | | | | |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$473,951 | \$473,951.00 | \$476,076 | \$476,076 |
| 2022 = | To Infrastructure Sustainability Reserve Fund @ \$100,000 | | | | |
| | Effective 2014, \$250,000 from OMPF to the Roads Sustainability TCA Reserve Fund | | | | |
| | Per 2013 Asset Management Plan - Summary of Capital Asset Shortfall - Council agreed to increase the annual municipal levy to accommodate annual inflation (Projected at 1.96% based on 2012 Levy). Therefore, the Capital Financing Policy states the Municipality shall increase the Municipal Levy by a minimum of 2% per year, with the 2% increase being added to the Capital Levy. 2021 Increase in Municipal Taxation Dollars to be collected = \$126,076 or 2% (of 2021 levy). These monies will be added to the Infrastructure Sustainability TCA Reserve Fund and used when required, per the 10 year Replacement Schedule approved by Council. | | | | |
| 2021 = | To Infrastructure Sustainability Reserve Fund @ \$100,000 | | | | |
| | Effective 2014, \$250,000 from OMPF to the Roads Sustainability TCA Reserve Fund | | | | |
| | Per 2013 Asset Management Plan - Summary of Capital Asset Shortfall - Council agreed to increase the annual municipal levy to accommodate annual inflation (Projected at 1.96% based on 2012 Levy). Therefore, the Capital Financing Policy states the Municipality shall increase the Municipal Levy by a minimum of 2% per year, with the 2% increase being added to the Capital Levy. 2020 Increase in Municipal Taxation Dollars to be collected = \$123,951 or 2% (of 2020 levy). These monies will be added to the Infrastructure Sustainability TCA Reserve Fund and used when required, per the 10 year Replacement Schedule approved by Council. | | | | |
| | | | | | |
| | TOTAL DEFAULT EXPENDITURES: | \$668,258 | \$1,096,707.59 | \$665,705 | \$669,822 |
| | | | | | |
| | DEFAULT TOTAL - SURPLUS (DEFICIT) | \$1,493,149 | \$1,192,588.54 | \$1,502,324 | \$1,502,324 |
| | | | | | |
| | 2021 Dollars Raised through taxation | \$1,493,149.00 | | | |
| | 2022 Dollars Raised through taxation | \$1,502,324.00 | | | |

| Department 000 - DEFAULT | | | | | |
|---------------------------------|--|------------------------------|--|--|--|
| Object | Description | <u>2021</u> Budget | <u>2021</u> <u>Unaudited</u> <u>Actual as of</u> <u>February 10, 2022</u> | DRAFT 2022 Budget | DRAFT 2023 Budget |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | (\$9,175.00) | -0.61% | | |

| Department 100 - COUNCIL | | | 2021 | DRAFT | DRAFT |
|---------------------------------|---|----------------|-------------------|------------------|------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 41000 | Election - Candidate Fees Collected | \$0 | \$0.00 | \$0 | \$0 |
| | Candidate fees - In and Out only as returned | | | | |
| | Surplus funds will be transferred to the Election Reserve Fund | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$4,200 | \$5,014.08 | \$36,350 | \$0 |
| 2022 = | Election expenses (see Account #50320) to be funded from Council - Election Reserve Fund | | | | |
| | New Chambers chairs and refinishing tops of Council tables @ \$10,000 to be funded from Covid - 19 Reserve Fund | | | | |
| 2021 = | Allowance for additional internet expense \$600 per Councillor = \$4,200 (to be funded from the COVID-19 Restart Reserve Fund) | | | | |
| | | | | | |
| | TOTAL COUNCIL INCOME: | \$4,200 | \$5,014.08 | \$36,350 | \$0 |
| EXPENDITURES: | | | | | |
| 50103 | Council Remuneration | \$139,000 | \$138,662.46 | \$144,000 | \$146,880 |
| | Annual CPI Increase (2022=4%; 2021= 0.1%; 2020= 1.9% ;2019= 2.8%; 2018= 1.4%) | | | | |
| 50120 | Mileage | \$3,500 | \$1,894.11 | \$4,000 | \$4,000 |
| | Council members will be paid mileage for portfolio activities, Committee and Task Force meetings but not paid for Council meetings (regular and/or special) as per Res #688-15 | | | | |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$2,725 | \$2,703.86 | \$2,850 | \$2,907 |
| 50150 | Benefits - Rec. Gen. (Employer's CPP) | \$775 | \$777.05 | \$850 | \$867 |
| 50180 | Conventions/Conferences | \$6,000 | \$0.00 | \$6,000 | \$12,000 |
| Annual | Two for the Mayor; One per Deputy Mayor and/or Councillor - \$2,000 x 6 Conferences = \$12,000 per Res #155-19 | | | | |
| | Reduced as not all Council members attend Conferences each year; however maybe more if out of Province and/or if Council approves additional Conferences. | | | | |
| 50200 | Office Supplies and Stationery | \$8,400 | \$8,400.00 | \$14,200 | \$4,200 |
| Annual | Computer / Office Supplies (paper/ink cartridges / computer expenses) - \$300.00 per Councillor = \$2,100.00 | | | | |
| | Personal Internet allowance - \$300.00 per Councillor = \$2,100.00 | | | | |
| | All members of Council receive a \$600 allowance annually, in addition to salaries, for personal computer expenses, office supplies (paper, toner), and for personal internet. | | | | |
| | All minutes and agendas, for Council, Committees and Task Forces, are distributed electronically as PDFs. For this reason it was decided that Council would receive the above allowances to subsidize these relative costs of conducting township business. | | | | |
| 2022 = | New Chambers chairs and refinishing tops of Council tables @ \$10,000 to be funded from Covid - 19 Reserve Fund | | | | |
| 2021 = | Allowance for additional internet expense \$600 per Councillor = \$4,200 (to be funded from the COVID-19 Restart Reserve Fund) | | | | |
| 50201 | County Meeting Expenses | \$0 | \$150.00 | \$150 | \$150 |
| | County Council Alternate | | | | |

| Department 100 - COUNCIL | | | 2021 | DRAFT | DRAFT |
|------------------------------------|---|--------------------|-----------------------|--------------------|--------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 50205 | Other Materials | \$1,000 | \$359.10 | \$1,000 | \$2,000 |
| Annual | Lunches for meetings, Local Government Week Activities, etc. | | | | |
| 50260 | Advertising | \$1,000 | \$587.82 | \$1,000 | \$1,000 |
| 50290 | Legal Services | \$500 | \$0.00 | \$500 | \$500 |
| 50295 | Consulting Services | \$7,500 | \$2,065.73 | \$7,500 | \$12,500 |
| Annual | Integrity Commissioner (IC) | | | | |
| | Effective 2019 any unspent dollars to be transferred to a New Integrity Commissioner (IC) Reserve Fund | | | | |
| 2023 = | Strategic Planning Consultant @ \$5,000 | | | | |
| 50300 | Memberships | \$3,200 | \$3,232.88 | \$3,250 | \$3,250 |
| Annual | AMO | | | | |
| 50310 | Publications and Subscriptions | \$0 | \$0.00 | \$300 | \$300 |
| Annual | Municipal World, etc. | | | | |
| 50320 | Election Expense | \$0 | \$814.08 | \$26,350 | \$0 |
| | Includes: staff/candidate training; Council orientation; voter administration - to be funded from the Election Reserve Fund | | | | |
| 50330 | Insurance | \$1,950 | \$1,942.92 | \$1,950 | \$1,950 |
| | Councillor Policy (previously recorded under Admin) | | | | |
| 50350 | Training/Seminars | \$500 | \$488.45 | \$500 | \$500 |
| | Includes per diem per day (rate set by Council); plus reimbursed for actual expenses (i.e. mileage, meals - if not covered under program, etc.) | | | | |
| | Council Training/Seminars shall be approved by Council in advance. | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$5,000 | \$10,434.27 | \$5,000 | \$5,000 |
| Annual | 2022 Election Year - Annual expense so when Election year comes there are funds available in a Reserve Fund (\$5,000 x 4 years) | | | | |
| | Effective 2019 any unspent dollars in Consulting Services (acct #50295) to be transferred to New IC Reserve Fund | | | | |
| TOTAL COUNCIL EXPENDITURES: | | \$181,050 | \$172,512.73 | \$219,400 | \$198,004 |
| COUNCIL - SURPLUS (DEFICIT) | | (\$176,850) | (\$167,498.65) | (\$183,050) | (\$198,004) |
| | 2021 Dollars Raised through taxation | (\$176,850.00) | | | |
| | 2022 Dollars Raised through taxation | (\$183,050.00) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$6,200.00 | 3.51% | | |

| Department 110 - ADMINISTRATION | | | 2021 | DRAFT | DRAFT |
|--|---|--------------------|--|--------------------|--------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| INCOME: | | | | | |
| 31038 | Provincial Grant - Municipal Modernization Payment | \$0 | \$0.00 | \$52,738 | \$0 |
| 2022 = | Budget Software @ \$68,790 (\$52,738 Municipal Modernization Fund Intake 3 and \$16,052 Contingency Reserve Fund per Res #447-21) | | | | |
| 40200 | Sale of Land/Equipment | \$0 | \$199 | \$0 | \$0 |
| 41050 | Tax Certificates | \$2,500 | \$4,675.00 | \$3,500 | \$3,500 |
| 41055 | MFIPPA Fees | \$0 | \$5.00 | \$0 | \$0 |
| 41100 | U.S. Exchange | \$1,000 | \$1,808.62 | \$1,500 | \$1,500 |
| 41210 | Lottery Licences | \$100 | \$0.00 | \$100 | \$100 |
| 41400 | Bank Interest Earned | \$20,000 | \$12,679.33 | \$15,000 | \$15,000 |
| 41450 | Miscellaneous (Photocopies, Fax, NSF Fees, Maps sold at front counter, etc.) | \$500 | \$1,648.28 | \$1,000 | \$1,000 |
| 45000 | Contributions from Reserves/Reserve Funds | \$144,600 | \$88,738.70 | \$169,402 | \$14,500 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | Asset Management Plan amendments @ \$32,000 to be funded from the Municipal Modernization Fund per Res #501-20 | | | | |
| | Webex/zoom virtual meeting @ \$2,500 to be funded from COVID 19 Reserve Fund | | | | |
| | Effective 2020 Bell Conference added @ \$1,600 per year - to be funded from COVID-19 Reserve Fund | | | | |
| | Turbo Hubs (2) @ \$1,500 to be funded from the Safe Restart - COVID-19 Reserve Fund | | | | |
| | Budget Software @ \$68,790 (\$52,738 Municipal Modernization Fund Intake 3 and \$16,052 Contingency Reserve Fund per Res #447-21) | | | | |
| | Asset Management Software (program and implementation) @ \$18,000 to be funded from the Municipal Modernization Fund per Res #501-20 - started in 2021, complete in 2022 remaining fees due \$2,500 | | | | |
| | CAO mentoring & training (Mar - July) - Res # 483-21 - from Contingency Reserve Fund | | | | |
| | Clerical Assistant/CLSP (50% Crownlands and 50% Admin) 50% Admin to be funded from the Covid 19 Reserve Fund @ \$25,000 | | | | |
| 2021 = | Pay Equity Review (Acct #50295) @ \$40,000 to be funded from Contingency Reserve Fund | | | | |
| | Asset Management Plan amendments @ \$32,000 to be funded from the Municipal Modernization Fund per Res #501-20 - not completed in 2021 | | | | |
| | Asset Management Software (program and implementation) @ 18,000 to be funded from the Municipal Modernization Fund per Res #501-20 | | | | |
| | TOMRMS purchase @ \$4,000 per Res # 480-20 to be purchased from the Municipal Modernization Reserve Fund | | | | |

| Department 110 - ADMINISTRATION | | 2021 | 2021 | DRAFT | DRAFT |
|--|--|------------------|--|------------------------|--------------------|
| Object | Description | Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| | Webex/zoom virtual meeting @ \$2,500 to be funded from COVID 19 Reserve Fund | | | | |
| | effective 2020 Bell Conference added @ \$1,600 per year - to be funded from COVID-19 Reserve Fund | | | | |
| | Turbo Hubs (2) @ \$1,500 to be funded from the Safe Restart - COVID-19 Reserve Fund | | | | |
| | Bank Interest Short fall @ \$10,000 to be funded from COVID 19 Reserve Fund | | | | |
| | TOTAL ADMINISTRATION INCOME: | \$168,700 | \$109,753.93 | \$243,240.00 | \$35,600.00 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$508,200 | \$507,477.36 | \$597,000 | \$608,940 |
| Less: | Clerk/Planning Manager 50% (50% Planning) | | | | |
| | Deputy Clerk 25% (75% Planning) (2020 split 50/50) | | | | |
| | CAO Executive Assistant 75% (25% By-law Enforcement) | | | | |
| | Clerk-Admin Assistant @ 25% (25% Fire / 50% Planning) | | | | |
| 2022 = | CAO mentoring & training (Mar - July) - Res # 483-21 - from Contingency Reserve Fund | | | | |
| | Clerical Assistant/CLSP (50% Crownlands and 50% Admin) 50% Admin to be funded from the Covid 19 Reserve Fund | | | | |
| 50105 | Income Protection Year End Payout | \$7,500 | \$2,917.70 | \$7,500 | \$7,500 |
| 50109 | Casual Labour | \$15,000 | \$23,697.24 | \$5,000 | \$5,000 |
| 50110 | Benefits- Health/Dental/Life | \$46,250 | \$43,199.02 | \$51,500 | \$53,045 |
| | <i>Budget estimate - actual pending renewal May 1st.</i> | | | | |
| 50120 | Mileage | \$750 | \$357.54 | \$750 | \$750 |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$13,100 | \$13,039.03 | \$15,100 | \$15,553 |
| | Rate = 1.95% | | | | |
| 50140 | Benefits - W.S.I.B. | \$19,150 | \$18,891.50 | \$22,100 | \$22,763 |
| 2022 = | Rate increased to 2.86 rate per \$100 | | | | |
| 2021 = | Rate decreased to 2.85 rate per \$100 (same rate as 2020) | | | | |
| 2020 = | Rate decreased to 2.85 rate per \$100 | | | | |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$38,300 | \$38,677.47 | \$47,200 | \$48,616 |
| 2022 = | Increase in CPP contributions from 5.45% to 5.70% | | | | |
| 2021 = | Increase in CPP contributions from 5.25% to 5.45% | | | | |
| 50160 | Benefits - OMERS | \$62,500 | \$63,602.98 | \$54,500 | \$70,000 |
| Annual | Administration Employees plus AMO OMERS Support Fund \$160 annual estimate | | | | |

| Department 110 - ADMINISTRATION | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|---------------|-------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 2016 to 2022 = | Rate unchanged at 9.0% on earnings up to CPP earnings limit, then increases to 14.6% on earnings over the CPP earnings limit | | | | |
| 2023= | All Employees will be eligible to enroll in OMERS (including PT, Casual, etc.) - Currently only Full time or employees that work more than 700 in two consecutive years prior to enrollment | | | | |
| 50175 | Contracted Services | \$2,715 | \$1,185.21 | \$2,715 | \$2,715 |
| Annual | Pest Control - Enviro Guard monthly inspections @ \$350 | | | | |
| | On Site Shredding - monthly service @ \$72.00 x 2 bins / month = \$865/year plus \$1,500 (shredding of old records in compliance with Records Retention By-law) | | | | |
| 50180 | Conventions/Conferences | \$6,000 | \$407.04 | \$10,000 | \$12,000 |
| Annual | CAO Conferences (3) - Increased in 2020 per P&A Committee | | | | |
| | Clerk Conference (Planning Manager see Planning Dept.) | | | | |
| | Treasurer Conference | | | | |
| | \$2,000 estimate x 5 (see above) = \$10,000 | | | | |
| 2021 = | Anticipating virtual conferences for 2021, therefore, reduced budget for all departments | | | | |
| 50200 | Office Supplies and Stationery | \$16,000 | \$15,844.44 | \$16,000 | \$16,000 |
| Annual | Year end adjustments for basic office supplies= \$500 to Planning; \$1,000 to MNR Parks; \$500 to Building; \$750 Fire; \$500 Roads; \$500 Waste; \$200 Recycling; \$200 Property Bldg. Mtce. | | | | |
| 50201 | County Meeting Expenses | \$750 | \$0.00 | \$750 | \$1,500 |
| | Frontenac CAOs' meet monthly and other Managers looking at joint opportunities as well | | | | |
| 50205 | Other Materials | \$4,000 | \$2,155.67 | \$4,000 | \$4,000 |
| | (cleaning and general supplies, etc.) | | | | |
| 50210 | Heat | \$7,550 | \$5,105.88 | \$5,500 | \$5,665 |
| Annual = | 3% change | | | | |
| 50220 | Utilities (Hydro) | \$4,600 | \$5,095.35 | \$5,250 | \$5,408 |
| Annual | 3% change | | | | |
| | Municipal Complex charged at 50% Admin/Council Chambers & 50% Public Works | | | | |
| 50230 | Building Maintenance | \$3,500 | \$1,866.15 | \$3,700 | \$11,500 |
| Annual | General Maintenance | | | | |
| | Septic System to be pumped every 3 years @ \$400 (= \$200 each and is shared with Roads Department) - 2022 | | | | |
| 2023 = | Stain addition of Municipal Complex @ \$8,000 | | | | |
| 50250 | Postage | \$15,000 | \$13,994.10 | \$15,000 | \$15,000 |

| Department 110 - ADMINISTRATION | | 2021 | 2021 | DRAFT | DRAFT |
|--|--|------------------|-------------------|------------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| Annual | Year end adjustment for postage = \$1000 Planning; \$200 Building; \$100 Waste | | | | |
| 50260 | Advertising | \$500 | \$488.50 | \$500 | \$500 |
| Annual | Contractor Rates, Casual and Student Employment, etc. | | | | |
| 50270 | Telephone (Includes Fax) | \$4,800 | \$5,061.17 | \$5,000 | \$5,000 |
| | <i>Effective 2020 contract will renew for additional 3 years at the current rate. (Effective 2017, new 3 year Contract signed with Bell Canada to achieve savings for all Township land line phone services)</i> | | | | |
| | CAO cell phone monthly fee | | | | |
| 2021 = | effective 2020 Bell Conference added @ \$1,600 per year - to be funded from Safe Restart - COVID-19 Reserve Fund | | | | |
| 50280 | Auditing Services | \$24,000 | \$20,250.24 | \$24,000 | \$24,000 |
| 50290 | Legal Services | \$2,000 | \$1,603.74 | \$2,000 | \$2,000 |
| 50295 | Consulting Services | \$73,000 | \$37,350.20 | \$33,000 | \$1,000 |
| Annual | Outside assistance with interviews/grants/etc. if required | | | | |
| 2022 = | Asset Management Plan amendments @ \$32,000 to be funded from the Municipal Modernization Fund per Res #501-20 - not completed in 2021 | | | | |
| 2021 = | Pay Equity Review @ \$40,000 to be funded from Contingency Reserve Fund per P&A Res #32-19 | | | | |
| | Asset Management Plan amendments @ \$32,000 to be funded from the Municipal Modernization Fund per Res #501-20 - not completed in 2021 | | | | |
| 50300 | Memberships | \$3,300 | \$3,376.40 | \$3,400 | \$3,400 |
| Annual | MFOA / AMCTO / OMTRA (previously known as AMTCO) / OMAA | | | | |
| | Increases as additional Employees are certified and become members of applicable Associations | | | | |
| 50330 | Insurance | \$20,150 | \$16,683.61 | \$26,195 | \$26,981 |
| | Annual Premiums - estimated @ 35% increase for entire policy (increases are significant in departments with vehicles and property) | | | | |
| | Insurance RFP to be issued for 2022 renewal - Joint Request for proposal with Frontenac Treasurers approved Res #475-19. Consultant to be shared expense estimated at \$8,000 each | | | | |
| 50340 | Computers | \$115,510 | \$102,276.35 | \$187,290 | \$192,909 |
| | (Contracts, Software & Supplies) | | | | |
| Annual | Plus extras (i.e.. Unforeseen repairs/ new software requirements, etc.) @ \$4,995 | | | | |
| | Bell Canada internet service at \$ 100 per month = \$1,200 | | | | |
| | Ompah Fire Hall to share cost of High Speed with Library volunteers @ \$260 | | | | |
| | IT/GIS Contract with County @ \$72,695 | | | | |

| Department 110 - ADMINISTRATION | | 2021 | 2021 | DRAFT | DRAFT |
|--|--|---------------|-------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| | USTI Financial Software Service Contract @ \$14,250 | | | | |
| | Spam Filter Requirements estimated @ \$1,000 | | | | |
| | Toner, Printer Cartridges, CDs, Data Keys etc. @ \$2,000 | | | | |
| | Hosting services for website @ \$3,700 | | | | |
| | Webex/zoom virtual meeting @ \$2,500 to be funded from COVID 19 Reserve Fund | | | | |
| | TOMRMS annual fee @ \$350 | | | | |
| | Citywide Asset Management Software @ \$2,000 | | | | |
| | Multi Factor Authentication @ \$550 | | | | |
| | Budget Software annual fee @ \$6,500 | | | | |
| 2022 = | Community Engagement Software (Bang the Table) @ \$5,000 | | | | |
| | Turbo Hubs (2) @ \$1,500 to be funded from the Safe Restart - COVID-19 Reserve Fund | | | | |
| | Budget Software @ \$68,790 (\$52,738 Municipal Modernization Fund Intake 3 and \$16,052 Contingency Reserve Fund per Res #447-21) | | | | |
| | Asset Management Software (program and implementation) @ \$18,000 to be funded from the Municipal Modernization Fund per Res #501-20 - started in 2021, complete in 2022 remaining fees due \$2,500 | | | | |
| 2021 = | TOMRMS purchase @ \$4,000 per Res # 480-20 to be purchased from the Municipal Modernization Reserve Fund | | | | |
| | Asset Management Software (program and implementation) @ \$18,000 to be funded from the Municipal Modernization Fund per Res #501-20 | | | | |
| | Turbo Hubs (2) @ \$1,500 to be funded from the Safe Restart - COVID-19 Reserve Fund | | | | |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules charged to Administration annually for the replacement of Computers / Office Equipment for All Departments (see #58050 Capital Fund Expense from TCA Reserve Funds)</i> | | | | |
| 50350 | Training/Seminars | \$12,000 | \$7,962.43 | \$15,000 | \$15,000 |
| Annual | Continuing education for all Administration Employees | | | | |
| 50360 | Leases (Photocopier and Postage Meter) | \$8,220 | \$8,353.95 | \$8,220 | \$8,220 |
| Annual | Postage Meter Lease @ \$2,220 | | | | |
| | Toshiba Copier (main office) @ \$6,000 | | | | |
| 50380 | Courier | \$200 | \$0.00 | \$200 | \$200 |
| 50500 | Bank Service Charges | \$5,000 | \$5,484.18 | \$6,000 | \$6,000 |
| 2020 = | Add cheque scanning service | | | | |
| 50501 | ADP Payroll Service Charges | \$10,500 | \$10,630.66 | \$11,000 | \$11,000 |
| 52360 | Medicals/Drivers Abstracts/CPIC | \$100 | \$53.00 | \$100 | \$100 |
| 54001 | New Equipment for Health and Safety Purposes | \$200 | \$147.98 | \$200 | \$200 |

| Department 110 - ADMINISTRATION | | 2021 | 2021 | DRAFT | DRAFT |
|--|--|--------------------|-----------------------|----------------------|----------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | Fire Extinguishers, First Aid Kits, etc. | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$35,000 | \$6,581.99 | \$30,000 | \$10,000 |
| Annual | <i>As Per 10 Year Capital Plan and Replacement Schedules charged to Administration annually for the replacement of Computers / Office Equipment for All Departments</i> | | | | |
| 2022 = | <i>Replacement of Computers/electronic @ \$10,000 plus Server replacemet at \$20,000</i> | | | | |
| 2021 = | <i>Replacement of computers/electronics as per our Replacement Schedules @ \$35,000 (includes server replacement and photocopier - not completed in 2021)</i> | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$34,000 | \$34,199.00 | \$34,000 | \$34,000 |
| Annual | <i>As Per 10 Year Capital Plan and Replacement Schedules @ \$34,000 annually for the replacement of Computers / Office Equipment for All Departments = Contribution to Electronic/Software TCA Reserve Fund required</i> | | | | |
| | TOTAL ADMINISTRATION EXPENDITURES: | \$1,119,345 | \$1,018,017.08 | \$1,249,670 | \$1,246,464 |
| | ADMINISTRATION - SURPLUS (DEFICIT) | (\$950,645) | (\$908,263.15) | (\$1,006,430) | (\$1,210,864) |
| | 2021 Dollars Raised through taxation | (\$950,645.00) | | | |
| | 2022 Dollars Raised through taxation | (\$1,006,430.00) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$55,785.00 | 5.87% | | |

| Department 170 - Economic Development | | 2021 | 2021 | DRAFT | DRAFT |
|--|--|-----------------|--------------------------|------------------|------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | <u>February 10, 2022</u> | | |
| INCOME: | | | | | |
| 30830 | Federal - Canada Community Building Fund (CCBF) (formerly FGT) County | \$0 | \$5,000 | \$50,951 | \$0 |
| | CIP - Money received from County to be used for eligible projects | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$85,029 | \$73,781.62 | \$78,144 | \$0 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | Business initiatives - Improve communications, attract development, market our businesses, attend trade shows, signage for events, etc. per Res #82-20 @ \$30,000 less \$2,807 used in 2021 = \$27,193 for 2022- funded from Contingency Reserve Fund | | | | |
| | Community Improvement Plan(CIP) balance @ \$50,951 - actual to be transferred from Contingency Reserve Fund as unable to use FGT. County to provide matching dollars for a qualified FGT project. Once this amount is exhausted no further contribution from the County at this time. | | | | |
| 2021 = | Business initiatives - Improve communications, attract development, market our businesses, attend trade shows, signage for events, etc. per Res #82-20 @ \$30,000 plus Economic Development Officer @ \$51,380 (Salary, benefits and expenses). Funded from the Contingency Reserve Fund (or Municipal Modernization Fund) | | | | |
| | Star Gazing Building @ \$3,649 | | | | |
| | Community Improvement Plan(CIP) balance @ \$55,951 - actual unknown monies to be transferred from Contingency Reserve Fund as unable to use FGT. County to provide matching dollars for a qualified FGT project. | | | | |
| | TOTAL ECONOMIC DEVELOPMENT INCOME: | \$85,029 | \$78,781.62 | \$129,095 | \$0 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$84,300 | \$93,627.02 | \$101,650 | \$103,683 |
| | % of Manager of Community Development (MCD) | | | | |
| 2022 = | Effective July 15th, EDO position approved for a 3 year term per Res #222-21 | | | | |
| 2021 = | Economic Development Officer (Part-time for one year trial - Res #82-20) - funded from Contingency Reserve Fund | | | | |
| 50105 | Income Protection Year End Payout | \$0 | \$59.24 | \$1,250 | \$0 |
| 50108 | Charged Back to Other Departments | \$1,500 | \$772.50 | \$1,500 | \$1,500 |
| | Star Gazing Pad - Parking Lot Snow Removal in-house by Public Works @ \$500 | | | | |
| | Scenic Route Rest Stop in Ompah - Parking lot Snow Removal in-house by Public Works @ \$1,000 | | | | |
| 50109 | Casual Labour | \$12,000 | \$10,569.53 | \$12,000 | \$12,000 |
| Annual | 2 Students at the Libraries - Ten hours per week x 2 (Plevna & Cloyne) | | | | |

| Department 170 - Economic Development | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|---------|--------------------------|----------------|--------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | <u>February 10, 2022</u> | | |
| 50110 | Benefits- Health/Dental/Life | \$0 | \$1,853.35 | \$4,725 | \$4,867 |
| 50120 | Mileage | \$7,000 | \$969.22 | \$4,000 | \$6,000 |
| Annual | Task Force Member Mileage | | | | |
| | Additional activities/events for MCD | | | | |
| 2020/2021 = | Mileage for Economic Development Officer @ \$5,000 | | | | |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$1,050 | \$1,216.37 | \$1,350 | \$1,200 |
| | Students at the Libraries & Economic Development Officer | | | | |
| 50140 | Benefits - W.S.I.B. | \$1,525 | \$1,772.74 | \$1,960 | \$1,800 |
| | Students at the Libraries & Economic Development Officer | | | | |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$3,350 | \$4,175.57 | \$4,700 | \$3,800 |
| | Students at the Libraries & Economic Development Officer | | | | |
| 50160 | Benefits - OMERS | \$0 | \$0.00 | \$0 | \$4,500 |
| 50175 | Contracted Service | \$0 | \$0.00 | \$500 | \$0 |
| 2022 = | Star Gazing Pad - Privy Pump Out (Bi-annually) @ \$500 | | | | |
| 50180 | Conventions/Conferences | \$1,000 | \$0.00 | \$4,000 | \$4,000 |
| Annual | MCD | | | | |
| | EDO to attend OEMC Conference - new effective 2022 | | | | |
| 50205 | Other Materials | \$500 | \$362.59 | \$500 | \$500 |
| Annual | General Items @ \$200 | | | | |
| | Star Gazing Pad - Privy material @ \$100 and ice melt for SGP @ \$200 | | | | |
| 50211 | 4 Seasons Scenic Route Enhancements | \$500 | \$152.56 | \$500 | \$500 |
| 50220 | Utilities (Hydro) | \$750 | \$669.25 | \$700 | \$721 |
| | Star Gazing Pad / Scenic Route Rest Stop in Ompah | | | | |
| 50230 | Building Maintenance | \$3,649 | \$5,992.80 | \$5,500 | \$500 |
| 2022 = | Stargazing pad (electrical for building, concrete pad fence expansion, small storage shed) @ \$5,000 | | | | |
| 2021 = | Star Gazing Building @ \$3,649 (to be funded from Dark Sky Preserve Telescope Building (Go Fund Me) Reserve | | | | |
| 50260 | Advertising | \$3,700 | \$1,679.04 | \$4,000 | \$4,000 |

| Department 170 - Economic Development | | 2021 | 2021 | DRAFT | DRAFT |
|--|--|----------------|--|------------------------------|----------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| Annual = | Includes advertising Economic Development Task Force activities; Star Gazing Pad; and promoting Township in general @ \$2,500 Sky news advertising @ \$1,500 | | | | |
| 50265 | Promotions | \$7,400 | \$8,121.36 | \$72,051 | \$5,400 |
| Annual | Promotional Materials @ \$1,500 to use for promoting the municipality. LOL Gardener's Club to supply and install planters at Barrie & Harlowe Community Halls @ \$100 (includes planter, flowers spring and fall) Art Mural Project per EDTF @ \$1,800 Econ. Dev. Task Force Initiatives - lunches; events; guest speakers; etc. @ \$2,000 (Note: Per Res #65-16 a Task Force is allowed to spend up to a total of \$500 annually on initiatives not specifically identified/listed in the annual budget; other initiatives shall be approved by Council through the budget or require a Resolution). | | | | |
| 2022 = | North Frontenac Business Owners meetings per Res #644-19 / #21-20 @ \$600 Ice Fishing Challenge Community Sponsorship @ \$1,100 Community Improvement Plan(CIP) balance @ \$50,951 - actual to be transferred from Contingency Reserve Fund as unable to use FGT. County to provide matching dollars for a qualified FGT project. Once this amount is exhausted no further contribution from the County at this time. Additional Funds for CIP @ \$13,000 Short Term Accomodation Education @ \$1,000 | | | | |
| 2021 = | North Frontenac Business Owners Brainstorming sessions per Res #644-19 / #21-20 @ \$800 Mural pictures for Council Chambers @ \$200 Community Improvement Plan(CIP) balance @ \$55,951 - actual unknown monies to be transferred from Contingency Reserve Fund as unable to use FGT. County to provide matching dollars for a qualified FGT project. Short Term Accomodation Education @ \$1,000 | | | | |
| 50266 | Business Promotions | \$30,000 | \$2,807.27 | \$27,193 | \$0 |
| 2022 = | Business initiatives - Improve communications, attract development, market our businesses, attend trade shows, signage for events, etc. per Res #82-20 @ \$30,000 less \$2,807 used in 2021 = \$27,193 for 2022- funded from Contingency Reserve Fund | | | | |
| 2021 = | Business initiatives - Improve communications, attract development, market our businesses, attend trade shows, signage for events, etc. per Res #82-20 @ \$30,000 - funded from Contingency Reserve Fund | | | | |
| 50270 | Telephone (Includes Fax) | \$500 | \$524.55 | \$550 | \$550 |
| | Cell phone for Economic Development Officer | | | | |
| 50290 | Legal Services | \$400 | \$142.46 | \$400 | \$400 |

| Department 170 - Economic Development | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|-------------------|--|--------------------|--------------------|
| Object | Description | Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| | Economic Development Initiatives | | | | |
| 50300 | Memberships | \$0 | \$0.00 | \$275 | \$275 |
| | Ontario East Economic Development Commission (OEEDC) | | | | |
| 50330 | Insurance | \$250 | \$250.56 | \$258 | \$266 |
| | Star Gazing Pad | | | | |
| | Scenic Route Rest Stop in Ompah | | | | |
| 50340 | Computer (Supplies, Reimbursed Expenses, etc.) | \$0 | \$0.00 | \$0 | \$0 |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipment for All Departments - See Administration</i> | | | | |
| 50350 | Training/Seminars | \$500 | \$0.00 | \$800 | \$800 |
| Annual | MCD to attend training applicable to small rural municipalities - estimate only - i.e. grant training sessions, etc. | | | | |
| | EDTF Members | | | | |
| 55550 | Safety Devices (Signs) | \$3,930 | \$1,628.16 | \$3,930 | \$3,930 |
| Annual | Maintenance only (Hamlet and Entrance signs only) @ \$2,000 | | | | |
| | Economic Development - general signs @ \$300 | | | | |
| | TODS signage fees @ \$1,630 | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$5,000.00 | \$50,951 | \$0 |
| 2022 = | County CIP dollars transferred to FGT Reserve Fund for applicable projects | | | | |
| | TOTAL ECONOMIC DEVELOPMENT EXPENDITURES: | \$163,804 | \$142,346.14 | \$305,243 | \$161,191 |
| | ECONOMIC DEVELOPMENT- SURPLUS (DEFICIT) | (\$78,775) | (\$63,564.52) | (\$176,148) | (\$161,191) |
| | 2021 Dollars Raised through taxation | (\$78,775) | | | |
| | 2022 Dollars Raised through taxation | (\$176,148) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$97,373 | 123.61% | | |

| <u>Department 190 - SUNDRY</u> | | | 2021 | DRAFT | DRAFT |
|--------------------------------|--|----------------|--|------------------------------|------------------------------|
| <u>Object</u> | <u>Description</u> | <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| INCOME: | | | | | |
| 41250 | Sale of Promotional items To be put back into Promotion/Marketing Reserve Fund at year end | \$200 | \$70.80 | \$200 | \$200 |
| 41900 | Sundry - Donations Received OCVA Donation for Canada Fireworks Anonymous donation towards Canadian made promotional items @ \$2,000 - per Res #29-21 to be transferred to the Promotion/Marketing Reserve Fund | \$6,500 | \$2,000.00 | \$4,500 | \$4,500 |
| 45000 | Contributions from Reserves/Reserve Funds See Capital Fund Expenditures - # 58050 Purchase of North Frontenac branded items (e.g baseball hats) to be funded from Promotion/Marketing Reserve Fund | \$600 | \$1,611.00 | \$0 | \$0 |
| TOTAL SUNDRY INCOME: | | \$7,300 | \$3,681.80 | \$4,700 | \$4,700 |
| EXPENDITURES: | | | | | |
| 50205 | Other Materials Purchase of North Frontenac branded items (e.g baseball hats) to be funded from Promotion/Marketing Reserve Fund | \$600 | \$1,611.00 | \$0 | \$0 |
| 50295 | Consulting Services Employee Assistance Program (EAP) average @ \$190 per month Plus Employee Meeting Expense | \$2,200 | \$2,320.43 | \$2,400 | \$2,400 |
| 50330 | Insurance Annual Volunteer accident coverage (see Community Halls for User Special Insurance) | \$165 | \$162.00 | \$170 | \$175 |
| 50370 | Grants/Donations/Ceremonies Annual \$500 - Cloyne District Historical Society \$5,100 - Canada Day Fireworks. Per Res #192-18 Council approved an Annual Township Fireworks Event in celebration of Canada Day. At the end of the Event the Treasurer shall invoice the OCVA for the OCVA's donation portion (total expense less other donations/fundraising dollars received and Township contribution) (see donation from OCVA above) \$5,100 - \$600 Township expense = \$4,500 OCVA donation) \$800 - Remembrance Day Ceremony including wreaths \$275 - Royal Canadian Legion - advertising in the Military Service Recognition Book \$500 - Conference(s), Local Associations gifts to speakers, etc. | \$37,305 | \$22,199.25 | \$37,605 | \$38,000 |

| <u>Department 190 - SUNDRY</u> | | 2021 | 2021 | DRAFT | DRAFT |
|--------------------------------|---|---------------|---------------------------|------------------------------|-----------------------|
| <u>Object</u> | <u>Description</u> | <u>Budget</u> | Unaudited Actual as of | <u>2022</u> <u>Budget</u> | 2023 <u>Budget</u> |
| | | | February 10, 2022 | | |
| | \$100 - North Addington Education Centre (NAEC) sponsor (Year book) | | | | |
| | \$500 - Land O Lakes Community Services Christmas Hamper Program | | | | |
| | \$2,250 - LOL Community Services (Meals on Wheels, Adult Drop-In, Transportation and Homemaking/Maintenance Request for \$1.50/household at approx. 1500 Households (2019 increase from \$1.25 to \$1.50 per Res #109-19) | | | | |
| | \$2,000 - LOL Lions Club for Food Bank | | | | |
| | \$2,000 - NAEC Outdoor Education Program (annual per Res #269-18) | | | | |
| | \$400 - Ompah ATV run - Donation for the cost of producing the coloured posters and the laminating of same (by an outside party), to an upset/maximum limit of \$400 (\$200 per event), per Res #166-11 | | | | |
| | \$3,000 - NF Employee Recognition Program per Council Resolution @ \$2,000 (Effective 2008) - Plus, effective 2011 includes Kaladar/Barrie Fire Volunteers (see separate Policy i.e. Addington Highlands invites and pays for KB Fire Volunteers to attend their Municipal Christmas Party and North Frontenac covers the cost of the Long Service Awards.) - KB estimate @ \$1,000 per information from KB Fire Chief. | | | | |
| | \$4,000 - Christmas party as a token of appreciation for Employee's efforts during the year; \$1,500 - Firefighters Recruitment/Retention Project - for annual fire Christmas dinner | | | | |
| | \$180 - LOL Toll Road Hand Out | | | | |
| | \$2,000 - Plus extra donations approved by Council throughout the year | | | | |
| | \$2,000 - Flowers, Retirement, Gifts, etc. per Policy | | | | |
| | \$10,000 - <i>Community Grants - To ensure the Program remains sustainable for the future and to allow more Community Groups an opportunity to benefit from the Program, Council will only consider an annual Application from a Community Group (can submit for more than one project) for a total maximum of \$1,000. Council will only consider future requests for funding from Community Groups in accordance with the Community Grants Policy (not throughout the year).</i> | | | | |
| | <i>The MCD, in consultation with the CAO, is authorized to provide Township Logo materials/gifts and CLSP free camping/road permits for applicable events/activities (with the exception of fishing tournaments if they are not live-release). However, all cash donations not specifically listed in the approved annual budget shall be considered by Council.</i> | | | | |
| 2023 = | Volunteer dinner (annual to be considered per Res #648-19) @ \$3,500 | | | | |
| 2022 = | Central & North Frontenac Seniors and Law Enforcement Together (CNF SALT) @ \$500 | | | | |
| 2020 = | Volunteer dinner (annual to be considered per Res #648-19) @ \$3,500 | | | | |
| | Community Grants (to be considered per Res #480-19) proposed maximum annual @ \$10,000 | | | | |

| Department 190 - SUNDRY | | 2021 | 2021 | DRAFT | DRAFT |
|--------------------------------|---|-------------------|--|------------------------------|-----------------------|
| Object | Description | Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| | Central & North Frontenac Seniors and Law Enforcement Together (CNF SALT) @ \$500 per Res #02-20 - not completed in 2020 | | | | |
| 50375 | Doctor Recruitment | \$0 | \$0.00 | \$0 | \$0 |
| | #2. Medical Service Agreement - Second Medical Student effective 2014 @ \$15,000/yr. for a 5 Year Agreement, per Resolution #132-14 completed in 2019 | | | | |
| | #1 Agreement completed in 2015 | | | | |
| | (Medical Services Reserve Fund Balance \$33,859.45 as of December 31, 2021) | | | | |
| 55550 | Safety Devices (Signs) | \$200 | \$0.00 | \$200 | \$200 |
| | Repairs to Bulletin board(s) located at waste sites | | | | |
| 58000 | Capital Expenditure | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditure | \$0 | \$0.00 | \$0 | \$0 |
| 58500 | Contributions to Reserves/Reserve Funds | \$2,200 | \$2,070.80 | \$200 | \$200 |
| | Sale of promotional items - transfer from actual Revenue #41250 | | | | |
| 2021 = | Anonymous donation towards Canadian made promotional items @ \$2,000 - per Res #29-21 to be transferred to the Promotion/Marketing Reserve Fund | | | | |
| | TOTAL SUNDRY EXPENDITURES: | \$42,670 | \$28,363.48 | \$40,575 | \$40,975 |
| | SUNDRY - SURPLUS (DEFICIT) | (\$35,370) | (\$24,681.68) | (\$35,875) | (\$36,275) |
| | 2021 Dollars Raised through taxation | (\$35,370) | | | |
| | 2022 Dollars Raised through taxation | (\$35,875) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$505 | 1.43% | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|---|---------------|-------------------|----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 31025 | Provincial Grants - Fire Services | \$0 | \$0.00 | \$0 | \$0 |
| | In 2005 total \$50,000 - 1/4 per each Station \$12,500 | | | | |
| | Politicians to lobby Federal and Provincial Governments for additional funding | | | | |
| 31026 | Fire Safety Grant | \$0 | \$5,000.00 | \$0 | \$0 |
| 40002 | Reimbursed Expenses | \$1,000 | \$100.01 | \$1,000 | \$1,000 |
| Annual | Charge Back By-law - Company and/or property owners invoiced (see contracted services Acct #50175 for expense); | | | | |
| | Fire Code / Compliance Letters issued, etc. | | | | |
| 40100 | Joint Services (Revenue From Other Municipalities) | \$550 | \$0.00 | \$0 | \$0 |
| | N/A effective 2022 | | | | |
| 40200 | Sale of Land/Equipment | \$9,000 | \$17,453.00 | \$1,500 | \$1,500 |
| Annual | Annual advertisement (re: Surplus vehicles/equipment/supplies) - misc. small items @ \$1,500 | | | | |
| | Effective 2020 all Revenue from Sale of Land/Equipment will be transferred to the applicable departments Tangible Capital Reserve Fund | | | | |
| 2021 = | As Per 10 Year Capital Plan and Replacement Schedules - replacement of 2004 Ford Explorer #53762 @ \$1,000 | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules - replacement of 1990 GMC 4x4 #53760 @ \$1,000 | | | | |
| | Snow Road Fire Hall Oil Tank @ \$1,000 | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules - replacement of 1995 #53769 @ \$3,000 | | | | |
| 41150 | Fire - MNR Agreement / C.P.A. Suppression | \$1,035 | (\$1,835.58) | \$1,085 | \$1,085 |
| | New Agreement effective 2016 (renews annually) (\$925 annual plus response to Crown Protection Area) | | | | |
| | Additional revenue for wildfires on Crownland attended by NF Fire Department | | | | |
| 2021 = | Correction from a prior year, therefore credit balance | | | | |
| 41900 | Fire - Donations Received | \$0 | \$1,265.00 | \$0 | \$0 |
| Annual | Fire Associations do fundraising, and the Township receives donations from some Community Groups and Individuals, during the year for Township Assets, if approved by Council in advance of Fundraising | | | | |
| | As per Council Resolution #210-15 all Fire Department donations provided to the Township are deposited into the North Frontenac Fire Department Sustainability Reserve Fund (unless Council accepts the donation and the monies are spent in the current year). | | | | |
| 44400 | Charged Back To Other Depts. | \$0 | \$0.00 | \$0 | \$0 |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|--|------------------------|---|------------------------|------------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of <u>February 10, 2022</u> | 2022 Budget | 2023 Budget |
| 45000 | Contributions from Reserves/Reserve Funds | \$386,750 | \$325,214.49 | \$64,342 | \$35,900 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022= | Clorox spraying salaries @ \$16,500 to be funded from the COVID-19 Reserve Fund | | | | |
| | Radon testing and mitigation design (if required) @ \$6,400 to be funded from the Infrastructure Sustainability Reserve Fund per Res #502-21 | | | | |
| 2021= | Clorox spraying salaries @ \$15,600 to be funded from the COVID-19 Reserve Fund | | | | |
| | | | | | |
| TOTAL FIRE - NORTH FRONTENAC - INCOME | | \$398,335 | \$347,196.92 | \$67,927 | \$39,485 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$129,500 | \$122,883.92 | \$138,000 | \$140,760 |
| Annual | Fire Chief = 35 hours per week | | | | |
| | Clerk-Admin Assistant @ 25% (25% Fire / 50% Planning) | | | | |
| | Assistant Fire Chief (includes Training Officer) - Part-time = 20 hours per week | | | | |
| 50101 | Salaries - Fire Suppression (Payroll) | \$136,350 | \$138,136.99 | \$142,000 | \$144,840 |
| | All Salaries / Positions receive the Annual CPI Payroll Increase (2022= 4% / 2021 = 0.1% / 2020 = 1.9% / 2019 = 2.8% / 2018 = 1.4% / 2017 = 1.1% / 2016=1% / 2015 = 2.4% / 2014 = 0.7%) - hourly rates adjusted the same as all Employees | | | | |
| Annual = | Effective September 1, 2016 - new pay system per Resolution #293-16 | | | | |
| | Effective 2018 - Certified training (paid at tiered rate per P&A Res #34-17) | | | | |
| 2022 = | Tiered hourly rate - Junior \$19.35/hour; Firefighter \$21.43/hour; Senior Firefighter \$23.51/hour; Officer \$25.59/hour | | | | |
| | Training - \$25/Event to attend regularly scheduled in-house training/meetings | | | | |
| | On Call April 1 to Nov 1 - \$50 per person/per weekend @ \$1,000 | | | | |
| | Captain (1) & EFR Captain (1) @ \$1,117.96 = \$2,235.92 x 3 stations = \$6,707.75 | | | | |
| | Fire Instructors (3) @ \$1,341.55 = \$4,024.64 | | | | |
| | EFR Officer (1) @ \$2,235.91 | | | | |
| | Fire and Life Safety Educator (1) @ \$3,353.85 | | | | |
| | Incident Safety Officer (1) (new effective 2018 - per Res #262-18) @ \$1,087.50 | | | | |
| | Communication Support Personnel (2) (new effective 2018 - per Res #262-18) @ \$271.88 = \$543.75 | | | | |
| | Fire Prevention Activities @ \$1,550 | | | | |
| | Clorox spraying @ \$16,500 to be funded from the COVID-19 Reserve Fund | | | | |
| 2021 = | Tiered hourly rate - Junior \$18.61/hour; Firefighter \$20.61/hour; Senior Firefighter \$22.61/hour; Officer \$24.61/hour @ \$15,500 (estimate) plus \$5,000 (estimate) for wildfires | | | | |
| | Training - \$25/Event to attend regularly scheduled in-house training/meetings @ \$31,000 | | | | |
| | On Call April 1 to Nov 1 - \$50 per person/per weekend @ \$1,000 | | | | |
| | Captain (1) & EFR Captain (1) @ \$1,074.96 = \$2,149.92 x 3 stations = \$6,449.76 | | | | |
| | Fire Instructors (3) @ \$1,289.95 = \$3,869.85 | | | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|--|---------------|--------------------------|-----------------|---------------|
| Object | Description | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | <u>February 10, 2022</u> | | |
| | EFR Officer (1) @ \$2,149.91 | | | | |
| | Fire and Life Safety Educator (1) @ \$3,224.86 | | | | |
| | Incident Safety Officer (1) (new effective 2018 - per Res #262-18) @ \$1,045.67 | | | | |
| | Communication Support Personnel (2) (new effective 2018 - per Res #262-18) @ \$261.42 = \$522.84 | | | | |
| | Fire Prevention Activities @ \$1,550 | | | | |
| | Effective 2018 - Fire Volunteers must be paid vacation pay at the rate based on years of service - estimate \$5,100 | | | | |
| | Clorox spraying @ \$15,600 to be funded from the COVID-19 Reserve Fund | | | | |
| 50102 | Salaries - Fire Suppression (Wild Fires / Calls) | \$0 | \$6,900.00 | \$0 | \$0 |
| Annual = | Per Section 4.4 of the Joint Fire Committee Agreement - wild fire costs are separate from the Fire Department Budget and shall be charged exclusively to the municipality in which the incident occurred. Wildfire Expenses will be transferred from the Wildfires Reserve Fund or Wildfires - Ward 1 Reserve Fund | | | | |
| 50105 | Income Protection Year End Payout | \$1,800 | \$1,562.20 | \$1,836 | \$1,873 |
| 50108 | Charged Back to Other Departments | \$500 | \$0.00 | \$800 | \$800 |
| Annual | Municipal employees, appointed to the Township of North Frontenac's Volunteer Fire Department, are authorized to leave work to attend emergency situations when needed (i.e. Emergency Services Personnel Funerals, etc.) @ \$500 | | | | |
| 2022 = | Recreation - Dry Hydrant and Fire Hazard Rating signs brushing @ \$300 | | | | |
| 50110 | Benefits- Health/Dental/Life | \$5,650 | \$5,471.28 | \$5,820 | \$5,995 |
| 50115 | Boot Allowance | \$3,000 | \$1,881.41 | \$3,000 | \$3,000 |
| | Fire Volunteers @ \$150 every two years, with a receipt per Res #103-10 | | | | |
| 50120 | Mileage | \$1,500 | \$171.52 | \$500 | \$500 |
| | Special meetings; Volunteers using their own vehicle as approved by the Fire Chief (not including calls). Mileage for training is included in the training budget expense. | | | | |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$3,600 | \$4,324.05 | \$3,672 | \$3,745 |
| 50140 | Benefits - W.S.I.B. | \$18,000 | \$20,350.38 | \$18,360 | \$18,727 |
| 2022 = | 2.86 rate per \$100 | | | | |
| | Estimate 50 volunteers x \$100,422 maximum for 2022 x 10% = 502,110 x 2.86 % = \$14,360 plus Fire Chief & Assistant Fire Chief @ \$4,000 plus annual year end reconciliation for fire earnings | | | | |
| 2021 = | 2.85 rate per \$100 | | | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|---|---------------|--------------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | <u>February 10, 2022</u> | | |
| | Estimate 50 volunteers x \$102,800 maximum for 2021 x 10% = 514,000 x 2.85 % = \$14,649 plus Fire Chief & Assistant Fire Chief @ \$3,405.50 plus annual year end reconciliation for fire earnings | | | | |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$7,000 | \$7,927.33 | \$8,000 | \$8,160 |
| 50160 | Benefits - OMERS | \$11,900 | \$12,269.46 | \$13,000 | \$13,000 |
| 50175 | Contracted Services | \$14,000 | \$6,178.50 | \$14,000 | \$14,000 |
| Annual | Snow Removal of Dry Hydrants @ \$5,000 | | | | |
| | Greater Madawaska Automatic Aid Agreement @ \$3,800 yearly stand-by fee plus calls = Estimate of \$5,000 per year. Treasurer at the end of each year to transfer the difference between the budget and actual (unused funds) to/from the Emergency Services Reserve Fund, Per Res #311-17 | | | | |
| | Charge Back By-law - Company and/or property owners invoiced, etc. | | | | |
| | Surplus Equipment - Third Party Vendor | | | | |
| 50180 | Conventions/Conferences | \$1,000 | \$0.00 | \$2,000 | \$2,000 |
| | 2022 = O AFC - Fire Chief only | | | | |
| | 2021 = O AFC - Fire Chief only | | | | |
| 50200 | Office Supplies and Stationery | \$1,100 | \$1,197.74 | \$750 | \$750 |
| Annual | One time charge annually @ \$750 (credited to Admin Office Supplies expense) | | | | |
| | 2021 = Chief's office chair @ \$350 | | | | |
| 50205 | Other Materials (Includes Shop Supplies, etc.) | \$1,000 | \$1,405.82 | \$1,000 | \$1,000 |
| 50207 | Protective Clothing | \$8,000 | \$7,708.50 | \$8,000 | \$8,000 |
| Annual | Extra required if new Fire Volunteers hired. | | | | |
| | Dress Uniforms, Station Uniforms, Gloves, Coveralls, Wildfire Clothing, Hardhats, etc. | | | | |
| 50210 | Heat | \$14,500 | \$14,143.18 | \$14,500 | \$14,935 |
| | Ompah Hall - 50% (50% = Fire) | | | | |
| 50220 | Utilities/Hydro | \$9,650 | \$9,172.37 | \$9,500 | \$9,785 |
| | Includes Snow Rd Water Heater Rental | | | | |
| 50230 | Building Maintenance | \$24,175 | \$9,071.00 | \$32,008 | \$32,008 |
| Annual | General Maintenance @ \$800 per Hall = \$2,400 | | | | |
| | Septic System to be pumped every 3 years (2020) @ \$600 - all halls | | | | |
| | Furnace annual maintenance @ \$900 - all halls | | | | |
| | Annual maintenance of CO2 Monitors @ \$700 - all halls | | | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|---|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> Budget | Unaudited Actual as of <u>February 10, 2022</u> | 2022 Budget | <u>2023</u> Budget |
| CM | Overhead Heating system maintenance service @ \$400 2022 | | | | |
| | Total @ \$7,808 = Breakdown of Total = \$400 Annual generator maintenance; \$200 General maintenance; \$500 Garage door repairs; \$1,200 Annual cleaning and inspection of over head propane radiant tube heating; \$700 water maintenance; \$1,210 clean up rocks. topsoil and seed grass area on south side; \$200 Outside lights; \$3,400 Pressure Washer | | | | |
| CM | Exterior Sealants and Interior ceiling finishes @ \$5,500 Exterior parking area @ \$2,600 | | | | |
| Ompah | Rear bay door repairs @ \$500 | | | | |
| SR | Siding and roof fastener replacement @ \$6,500 Repainting of interior floors @ \$4,100 | | | | |
| | 2021 | | | | |
| | Total @ \$8,180 = Breakdown of Total = \$350 Annual generator maintenance; \$200 General maintenance; \$1,120 Garage door repairs; \$900 Annual cleaning and inspection of over head propane radiant tube heating; \$700 water maintenance; \$1,210 clean up rocks. topsoil and seed grass area on south side; \$2,000 Outside lights; \$2,100 Pressure Washer | | | | |
| KB | Interior Flooring @ \$4,450 (BCA) - not completed in 2021 | | | | |
| SR | Landscaping @ \$1,050 (BCA) | | | | |
| Ompah | Rear bay door repairs @ \$500 - not completed in 2021 (parts not available) | | | | |
| CM | Repainting of concrete floors in office areas @ \$1,545 (BCA) Hot Water Heater @ \$1,450 | | | | |
| | | | | | |
| 50260 | Advertising (i.e. New Hires, etc.) | \$500 | \$118.44 | \$500 | \$500 |
| 50270 | Telephone | \$3,000 | \$2,726.35 | \$3,090 | \$3,183 |
| | Phones at firehalls and Asst Chief Cell phone | | | | |
| 50290 | Legal Services | \$1,000 | \$0.00 | \$1,000 | \$1,000 |
| | POA fines / fees = enforcement and legal | | | | |
| 50295 | Consulting | \$0 | \$0.00 | \$6,400 | \$0 |
| | Radon testing and mitigation design (if required) @ \$6,400 to be funded from the Infrastructure Sustainability Reserve Fund per Res #502-21 | | | | |
| 50300 | Memberships | \$1,600 | \$959.68 | \$1,600 | \$1,600 |
| | OAFC / CAFC / NFPA / KFL&A Mutual Aid / Fire Marshals Public Safety Council / OAFTO / Zone 6 / OMFPOA / FFAO / EVTO / OFCAAA (Admin Assistant) | | | | |
| 50330 | Insurance | \$34,600 | \$34,533.79 | \$44,894 | \$46,241 |
| 50335 | Insurance - Fire Volunteers - 24 Hour Coverage | \$4,500 | \$4,001.01 | \$4,000 | \$4,000 |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|--|---------------|--------------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | <u>February 10, 2022</u> | | |
| | On Duty Coverage Premium paid by Employer is based on population, location, calls per year, etc. | | | | |
| | Note - 24 Hour Accident Coverage Premium paid by Volunteers | | | | |
| 50340 | Computer (Supplies, Reimbursed Expenses, etc.) | \$0 | \$0.00 | \$0 | \$0 |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipment for All Departments = See Administration</i> | | | | |
| 50350 | Training/Seminars | \$6,000 | \$9,659.91 | \$11,000 | \$10,000 |
| Annual | Continuing education for all Fire Department Employees | | | | |
| | Effective 2021 costs increased due to closure of Ontario Fire College | | | | |
| 50380 | Courier | \$100 | \$0.00 | \$100 | \$100 |
| 50385 | Radio Repairs | \$3,500 | \$370.80 | \$3,500 | \$3,500 |
| 50390 | Dispatch/Communications | \$13,000 | \$9,669.64 | \$13,000 | \$13,000 |
| Annual | Radio Licenses @ \$4,000 | | | | |
| | Kingston Dispatch @ \$9,000 | | | | |
| 52350 | Fire Prevention and Education | \$3,000 | \$2,354.93 | \$3,000 | \$3,000 |
| Annual | Fire Prevention Activities / Public Education and Training (includes annual Fire Prevention Kit) / Smoke Alarm Program / Fire Prevention meetings / Fire Prevention and Public Education materials & activities / FPO Training; etc. | | | | |
| 52355 | Fire Reimbursed for Meals / Meetings / etc. per Policies | \$1,000 | \$128.43 | \$1,000 | \$1,000 |
| | Wildfires - water/meals, etc. ; Honorary Funerals; child care expenses; Fire Hall duties; etc. | | | | |
| 52360 | Medicals/Drivers Abstracts/CPIC | \$1,000 | \$703.00 | \$1,000 | \$1,000 |
| | AZ and/or DZ Licensing/Vaccinations | | | | |
| 52361 | Reimbursing MNR - Municipal Fire Agreement | \$0 | \$0.00 | \$0 | \$0 |
| | Unknown if required - depends on Wildfires | | | | |
| | See Wildfire Reserve Fund if required | | | | |
| 52502 | EFR- Training (First Aid, CPR, Defib, EFR, etc.) | \$6,000 | \$7,211.20 | \$8,000 | \$8,000 |
| | Firefighters Recertification EFR \$2,250 | | | | |
| | CPR/AED Recert (30) Firefighters \$2,100 | | | | |
| 2022 = | Firefighters Red Cross First Aid Instructors \$3,000 | | | | |
| 52503 | EFR- Equipment | \$5,000 | \$5,039.29 | \$5,000 | \$5,000 |
| 52504 | EFR - Oxygen | \$3,000 | \$3,153.60 | \$3,000 | \$3,000 |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|--|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> Budget | Unaudited Actual as of <u>February 10, 2022</u> | <u>2022</u> Budget | <u>2023</u> Budget |
| 52505 | EFR - Defib Maintenance Annual Includes replacement pads and batteries | \$2,000 | \$518.98 | \$2,000 | \$1,000 |
| 53252 | Fire - Joint Services @ 50% Effective 2004 (40% Prior to 2004) 2022 = 50% = 2022 estimated @ \$514,090 - NF Share = \$257,045 (including \$65,000 Contribution to Reserve Fund for capital) | \$250,845 | \$252,095.00 | \$257,545 | \$257,545 |
| | Per Res #154-17 "AND THAT Council instructs the Joint Fire Committee (JFC) to review the annual Vehicle/Equipment Reserve allocation of \$110,000 (\$55,000 per Township) for the next 9 years (2018 to 2026), with the amount required to be reviewed on an annual basis when the KBFD Asset Management Plan Tangible Capital Asset Replacement Schedules are reviewed as part of the annual budget process and make recommendations for amendments to the JFC Agreement as required". | | | | |
| | Per the Agreement by the 1st of March each year the Joint Fire Committee shall submit the draft budget to both Councils to be approved by April 1st. Therefore, if both Councils approve an increase after North Frontenac's budget is approved NF's 50% share of the increase to come from the Contingency Reserve Fund. | | | | |
| 2021 = | 50% = 2021 estimated @ \$501,690 - NF Share = \$250,845 (including \$65,000 Contribution to Reserve Fund for capital) | | | | |
| | Per Res #154-17 "AND THAT Council instructs the Joint Fire Committee (JFC) to review the annual Vehicle/Equipment Reserve allocation of \$110,000 (\$55,000 per Township) for the next 9 years (2018 to 2026), with the amount required to be reviewed on an annual basis when the KBFD Asset Management Plan Tangible Capital Asset Replacement Schedules are reviewed as part of the annual budget process and make recommendations for amendments to the JFC Agreement as required". As the KB budget is still pending NF budget only includes the \$55,000 per Res #154-17 not the proposed capital budget of \$142,500. | | | | |
| | Per the Agreement by the 1st of March each year the Joint Fire Committee shall submit the draft budget to both Councils to be approved by April 1st. Therefore, if both Councils approve an increase after North Frontenac's budget is approved NF's 50% share of the increase to come from the Contingency Reserve Fund. | | | | |
| 53725 | Unit #T531 Repairs - 1996 Ford Tanker Truck (Unit #72) | \$1,000 | \$3,486.76 | \$500 | \$0 |
| 53745 | Unit #ATV521 Repairs - 2006 4 Wheeler (Unit #96) | \$200 | \$70.00 | \$100 | \$200 |
| 53746 | Unit #UTL511 Repairs- 2006 4 Wheeler Trailer (Unit #T86) | \$100 | \$88.53 | \$100 | \$100 |
| 53747 | Unit #ATV511 Repairs - 2009 4 Wheeler (Unit #86) Annual General Repairs and tracks (removal and install) | \$500 | \$22.88 | \$700 | \$400 |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|---|---------------|--------------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | <u>February 10, 2022</u> | | |
| 2022 = | New drive belt @ \$300 | | | | |
| 2021 = | New drive belt @ \$300 - not completed in 2021 | | | | |
| 53756 | Unit #UTLM531 KARA Repairs - 2006 Gull Lake Boat Trailer (Unit #T77) | \$100 | \$0.00 | \$100 | \$100 |
| 53757 | Unit # M511 Repairs - 2007 Float Trailer Boat (Unit #87) | \$500 | \$0.00 | \$100 | \$100 |
| 2021 = | Replace LED lights @ \$400 | | | | |
| 53758 | Unit #P521 Repairs - 2007 E-one Tradition Pumper (Unit #91) | \$2,400 | \$3,349.42 | \$1,400 | \$1,400 |
| Annual | General Maintenance plus Rust Protection @ \$1,000 | | | | |
| | Requires mandatory pump test @ \$400 | | | | |
| 2021 = | Power inverter for extrication equipment @ \$1,000 - not required in 2021 | | | | |
| 53760 | Unit #WL531 Repairs - 1990 Used GMC 4x4 1/2 ton truck (Unit #75) | \$0 | \$175.00 | \$0 | \$0 |
| Annual | General Maintenance plus Rust Protection | | | | |
| 2021 = | sold in surplus | | | | |
| 53761 | Unit #P531 Repairs - 2009 International Pumper (Unit #71) | \$14,800 | \$2,560.85 | \$14,400 | \$1,400 |
| Annual | General Maintenance plus Rust Protection @ \$1,000 | | | | |
| | Requires mandatory pump test @ \$400 | | | | |
| 2022 = | Pump rebuild to meet ULC Standard @ \$13,000 | | | | |
| 2021 = | Pump rebuild to meet ULC Standard @ \$13,000 - parts ordered but not received | | | | |
| | Battery @ \$400 | | | | |
| 53762 | Unit #S511 Repairs - 2004 Ford Explorer SUV (Unit #83) | \$0 | \$478.83 | \$0 | \$0 |
| Annual | General Maintenance only @ \$500 | | | | |
| 2021 = | sold in surplus | | | | |
| 53763 | Unit #WL511 Repairs - 2009 Ford F350 4x4 Supercab (Unit #85) | \$1,000 | \$653.89 | \$1,000 | \$1,000 |
| Annual | General Maintenance plus Rust Protection @ \$1,000 | | | | |
| 53764 | Unit #ATV531 Repairs - 2011 Outlander Max 800 - ATV (Unit #76) | \$500 | \$0.00 | \$400 | \$200 |
| 2022 = | New drive belt @ \$300 | | | | |
| 2021 = | New drive belt @ \$300 - not completed in 2021 | | | | |
| 53765 | Unit #UTL521 - 2009 Stirling 5x10 Trailer - Repairs (Unit #T96) | \$100 | \$0.00 | \$100 | \$100 |
| 53766 | Unit #P511 - 2011 Mini Pumper - Repairs (Unit #81) | \$1,900 | \$2,045.48 | \$1,400 | \$1,400 |
| Annual | General Maintenance plus Rust Protection @ \$1,000 | | | | |
| | Requires mandatory pump test @ \$400 | | | | |
| 2021 = | Vaccum gauge repair @ \$500 | | | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|---|---------------|-------------------|----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 53767 | Unit #T521 - 2013 Vacuum Tanker (Unit #92) | \$1,000 | \$642.86 | \$2,900 | \$1,000 |
| Annual | General Maintenance only | | | | |
| | Requires mandatory pump test @ \$400 | | | | |
| 2022 = | Primer valve and gate valve repairs \$ 1,500 | | | | |
| 53768 | Unit #UTL531 - 2011 Curtis Trailer (Unit #T76) | \$100 | \$0.00 | \$100 | \$100 |
| 53769 | Unit #S531 - Repairs 1995 GMC Equipment Van - purchased in 2014 (Unit #73) | \$0 | \$210.00 | \$0 | \$0 |
| 2021 = | sold in surplus | | | | |
| 2020 = | To be replaced in 2021 with 5 Ton Vehicle/Squad | | | | |
| 53770 | Unit #CAR531- 2015 Ford F150 4x4 | \$1,900 | \$1,368.83 | \$1,650 | \$500 |
| 2022 = | Replace Brakes @ \$1,250 | | | | |
| 2021 = | Replace tires @ \$1,400 | | | | |
| 53771 | Unit #SWL521 - 2019 - 5 Ton Vehicle/Squad | \$500 | \$246.25 | \$500 | \$500 |
| 53772 | Unit #SWL511 -2020 - 5 Ton Vehicle/Squad | \$500 | \$236.17 | \$500 | \$500 |
| 53773 | Unit #SWL531 - 2021 - 5 Ton Vehicle/Squad | \$500 | \$35.62 | \$500 | \$500 |
| 53774 | Unit #CAR521 - 2020 - 1/2 Ton Utility Truck | \$500 | \$260.49 | \$500 | \$500 |
| 53775 | Unit #CAR511 - 2020 - SUV Utility Vehicle | \$500 | \$0.00 | \$500 | \$500 |
| 53776 | Unit #UTLM531- 2019 - Marine Boat | \$100 | \$0.00 | \$100 | \$100 |
| 54000 | Equipment Replacement/Repairs | \$8,500 | \$8,659.88 | \$9,100 | \$9,100 |
| Annual | General Repairs / Small Tools (not Assets) @ \$3,900 | | | | |
| | SCBA Bottle/Tank Testing @ \$1,200 | | | | |
| | Ladder testing @ \$1,500 | | | | |
| | Air Compressor Testing semi-annual maintenance / Air Sample @ \$2,500 | | | | |
| 2021 = | Air Compressor - Cascade Cylinder testing @ \$500 (testing every 5 years) | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$2,000 | \$2,828.08 | \$3,000 | \$3,000 |
| Annual | Fire Extinguishers, First Aid Kits, etc. @ \$500 | | | | |
| | SCBA (mask and pack) flow tests - all stations @ \$2,500 | | | | |
| 54005 | Dry Hydrant Program | \$15,000 | \$0.00 | \$5,000 | \$5,000 |
| Annual | Effective 2017 \$3,000 x 1 new installs per year (equipment; installation; parts; no parking signs) | | | | |
| | Annual maintenance @ \$2,000 | | | | |
| 2021 = | No new installations due to COVID | | | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|---|---------------|-------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 54100 | Equipment Rentals | \$100 | \$0.00 | \$100 | \$100 |
| 54200 | Fuel and Lube (Oil) | \$13,250 | \$14,008.72 | \$14,500 | \$14,935 |
| 54300 | Vehicle Licenses | \$0 | \$32.00 | \$0 | \$0 |
| Annual | All Vehicles are perpetual plates | | | | |
| 55550 | Safety Devices (Signs / Cones - purchase and maintenance) | \$500 | \$736.82 | \$500 | \$500 |
| Annual | Forest Fire Hazard Warning Signs required and Public Advertisement Signs for Fire Prevention etc.; plus Traffic Safety Cones and Markers | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$371,150 | \$299,858.76 | \$41,442 | \$35,900 |
| 2022 = | <i>Note: As Per 10 Year Capital Plan and Replacement Schedules Estimated @ \$10,000 annually for hoses, nozzles, machinery and misc. general equipment.; plus \$9,000 annually for Protective Clothing Replacements (i.e. Bunker Gear) and SCBA @ \$12,000</i> | | | | |
| | Supply and Installation of Automatic Generator at the Snow Road Fire Station @ \$16,100 - \$12,240 paid in 2021 = \$6,930 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| | Supply and Installation of Automatic Generator at the Ompah Fire Station @ \$10,550 (total \$21,100 split with Community Halls) \$10,550 - \$7,038 (2021 expense) = \$3,512 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| 2021 = | <i>Note: As Per 10 Year Capital Plan and Replacement Schedules Estimated @ \$10,000 annually for hoses, nozzles, machinery and misc. general equipment.; plus \$12,500 annually for Protective Clothing Replacements (i.e. Bunker Gear) and SCBA @ \$12,000</i> | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$310,000 to replace 1996 Ford Tanker (acct #53725) | | | | |
| | Supply and Installation of Automatic Generator at the Snow Road Fire Station @ \$16,100 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| | Supply and Installation of Automatic Generator at the Ompah Fire Station @ \$10,550 (total \$21,100 split with Community Halls) (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$1,000 | \$1,000.00 | \$1,000 | \$1,000 |
| Annual | New Fire Salaries Reserve Fund for underspent budget per Operational Review - pending annual year end reconciliation. Per Res #293-16 | | | | |
| | Greater Madawaska Automatic Aid Agreement - to transfer (unused funds) to/from the Emergency Services Reserve Fund. Per Res #311-17 | | | | |
| | \$1,000 - Ward One Kaladar Barrie - Wildfires | | | | |

| Department 200 - FIRE - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|--|--|--------------------|-----------------------|--------------------|--------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$160,375 | \$170,093.00 | \$160,375 | \$160,375 |
| Annual | As Per 10 Year Capital Plan and Replacement Schedules Estimated @ \$8,000 annually for Bunker Gear and Protective Clothing | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules Estimated @ \$22,000 annually for SCBAs, hoses, nozzles, machinery and misc. general equipment. | | | | |
| | Vehicle / Equip Needs over 10 years = \$109,675 annually | | | | |
| | Building Repair Needs required over 10 years = \$10,700 annual | | | | |
| | Plus donations (see Revenue Acct #41900) | | | | |
| 2022 = | Increase contributions to TCA Reserve Fund for BCA @ \$10,000 | | | | |
| 2021 = | Increase contributions to TCA Reserve Fund for BCA @ \$10,000 | | | | |
| | Surplus Equipment @ \$9,000 | | | | |
| TOTAL - FIRE NORTH FRONTENAC - EXPENDITURES | | \$1,332,445 | \$1,217,148.82 | \$1,048,942 | \$1,027,056 |
| FIRE NORTH FRONTENAC - SURPLUS (DEFICIT) | | (\$934,110) | (\$869,951.90) | (\$981,015) | (\$987,571) |
| | 2021 Dollars Raised through taxation | (\$934,110) | | | |
| | 2022 Dollars Raised through taxation | (\$981,015) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$46,905 | 5.02% | | |
| | KB Fire Increase / (Decrease) | | | | |
| | 2021 Dollars Raised through taxation | (\$258,075) | | | |
| | 2022 Dollars Raised through taxation | (\$265,353) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$7,278 | 2.82% | | |
| | <i>Note: KB figures includes draft budget from KBJFC as well as hall maintenace for Cloyne Fire hall</i> | | | | |
| | NF Fire Increase / (Decrease) | | | | |
| | 2021 Dollars Raised through taxation | (\$676,035) | | | |
| | 2022 Dollars Raised through taxation | (\$715,662) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$39,627 | 4.24% | | |

| Department 220 - POLICE | | | 2021 | DRAFT | DRAFT |
|--------------------------------------|--|--------------------|--|--------------------|--------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| INCOME | | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| TOTAL - POLICE - INCOME | | \$0 | \$0 | \$0 | \$0 |
| EXPENDITURES | | | | | |
| 50104 | Committee Expense | \$1,200 | \$834.90 | \$200 | \$1,200 |
| Annual = | Community Policing Advisory Committee (CPAC) - advertising and meeting expenses @ \$200 | | | | |
| 2021 = | Essential Services fair estimated @ \$1,000 (bi-annual) | | | | |
| 50120 | Mileage | \$200 | \$0.00 | \$200 | \$200 |
| | CPAC mileage | | | | |
| 50175 | Contracted Services | \$834,275 | \$828,623.92 | \$814,062 | \$825,000 |
| 2022 = | Estimated @ \$814,062 | | | | |
| | Court Security Prisoner Transportation (CSPT) Program Grant (credit applied against bill) = amount unknown at this time - program under review | | | | |
| | Estimate includes a 2020 Year-End Adjustment of \$4,935 (increase) | | | | |
| 2021 = | Estimated @ \$834,275 | | | | |
| | Court Security Prisoner Transportation (CSPT) Program Grant (credit applied against bill) = amount unknown at this time - program under review | | | | |
| | Estimate includes a 2019 Year-End Adjustment of \$12,958 (increase) | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| TOTAL - POLICE - EXPENDITURES | | \$835,675 | \$829,458.82 | \$814,462 | \$826,400 |
| POLICE - SURPLUS (DEFICIT) | | (\$835,675) | (\$829,458.82) | (\$814,462) | (\$826,400) |
| | 2021 Dollars Raised through taxation | (\$835,675) | | | |
| | 2022 Dollars Raised through taxation | (\$814,462) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | (\$21,213) | -2.54% | | |

| Department 230 - LIVESTOCK LOSS | | | 2021 | DRAFT | DRAFT |
|---|--|----------------------|----------------------|---------------------|----------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| <u>INCOME:</u> | | | | | |
| 31095 | Provincial Grant - Livestock Loss | \$0 | \$0.00 | \$0 | \$0 |
| <u>TOTAL - LIVESTOCK LOSS - INCOME</u> | | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0</u> | <u>\$0.00</u> |
| <u>EXPENDITURES:</u> | | | | | |
| 50106 | Livestock Valuators | \$235 | \$0.00 | \$235 | \$235 |
| | Same rate as By-Law Enforcement Services Contract | | | | |
| 50107 | Livestock Loss | \$0 | \$0.00 | \$0 | \$0 |
| 50120 | Mileage | \$130 | \$0.00 | \$130 | \$130 |
| | Same rate as By-Law Enforcement Services Contract | | | | |
| 50260 | Advertising | \$0 | \$0.00 | \$0 | \$0 |
| <u>TOTAL - LIVESTOCK LOSS - EXPENDITURES</u> | | <u>\$365</u> | <u>\$0.00</u> | <u>\$365</u> | <u>\$365</u> |
| LIVESTOCK LOSS - SURPLUS (DEFICIT) | | (\$365) | \$0.00 | (\$365) | (\$365) |
| | 2021 Dollars Raised through taxation | (\$365) | | | |
| | 2022 Dollars Raised through taxation | (\$365) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$0 | 0.00% | | |

| Department 240 - CONSERVATION AUTHORITIES | | | 2021 | DRAFT | DRAFT |
|---|--|-------------------|----------------------|-------------------|-------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$7,500 | \$5,971.70 | \$7,650 | \$0 |
| 2022 = | Contribution to County portion of LiDar project @ \$7,650 to be funded from the Infrastructure Sustainability TCA Reserve Fund | | | | |
| 2021 = | Support MVCA project for LiDar @ \$7,500 to be funded from Infrastructure Sustainability TCA Reserve Fund per Res #442-20 | | | | |
| TOTAL CONSERVATION AUTHORITIES INCOME | | \$7,500 | \$5,972 | \$7,650 | \$0 |
| EXPENDITURES: | | | | | |
| 50370 | Grants/Donations | \$7,500 | \$5,971.70 | \$7,650 | \$0 |
| 2022 = | Contribution to County portion of LiDar project @ \$7,650 to be funded from the Infrastructure Sustainability TCA Reserve Fund | | | | |
| 2021 = | Support MVCA project for LiDar @ \$7,500 to be funded from Infrastructure Sustainability TCA Reserve Fund per Res #442-20 | | | | |
| 56000 | Requisitions | \$31,498 | \$31,498.00 | \$32,666 | \$33,646 |
| 2022 = | Quinte Conservation @ \$958 plus special levy @ \$100 = \$1,058 (\$47 increase - 2022 from 2021) | | | | |
| | Mississippi Valley @ \$31,608 for 2021 - draft (\$1,121 Increase - 2022 from 2021) | | | | |
| 2021 = | Quinte Conservation @ \$911 plus special levy @ \$100 = \$1,011 (\$25 increase - 2021 from 2020) | | | | |
| | Mississippi Valley @ \$30,487 for 2021 (\$602 Increase - 2021 from 2020) | | | | |
| TOTAL CONSERVATION AUTH. EXPENDITURES | | \$38,998 | \$37,469.70 | \$40,316 | \$33,646 |
| CONSERVATION AUTHORITIES - SURPLUS (DEFICIT) | | (\$31,498) | (\$31,498.00) | (\$32,666) | (\$33,646) |
| | 2021 Dollars Raised through taxation | (\$31,498) | | | |
| | 2022 Dollars Raised through taxation | (\$32,666) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$1,168 | 3.71% | | |

| Department 250 - BUILDING DEPARTMENT | | | 2021 | DRAFT | DRAFT |
|---|---|------------------|---------------------|------------------|------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 40100 | Joint Services (Revenue From Other Municipalities) | \$1,000 | \$1,264.52 | \$1,000 | \$1,000 |
| 41060 | Building Permit Fees | \$128,920 | \$172,954.57 | \$153,760 | \$154,469 |
| 44401 | Mileage - Charged Back to Other Depts. | \$100 | \$0.00 | \$100 | \$100 |
| 45000 | Contributions from Reserves/Reserve Funds | \$21,000 | \$0.00 | \$21,000 | \$76,000 |
| | From Building Dept Reserve Fund for Building Dept. Shortfall (Budget estimate only - pending year end deficit/surplus) per Res #633-15. From Contingency Reserve Fund, only if Building Dept. Reserve Fund is exhausted | | | | |
| | TOTAL - BUILDING DEPARTMENT - INCOME | \$151,020 | \$174,219.09 | \$175,860 | \$231,569 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$91,290 | \$91,179.36 | \$108,000 | \$110,160 |
| | 20% CBO to By-law Enforcement (i.e. trailers, etc.) / 5 hrs/week Occupational Health and Safety Coordinator (Jan - Feb only) and 20% Building Support Clerk to Administration | | | | |
| 50105 | Income Protection Year End Payout | \$1,890 | \$606.10 | \$1,900 | \$1,938 |
| 50108 | Charged Back to Other Departments | \$200 | \$120.20 | \$200 | \$200 |
| | CLSP Staff to take CBO to water access properties as required | | | | |
| 50110 | Benefits- Health/Dental/Life | \$8,965 | \$9,365.64 | \$11,000 | \$11,330 |
| 50115 | Boot Allowance | \$250 | \$0.00 | \$250 | \$250 |
| Annual | \$250 per year, with a receipt - effective January 1, 2021 per P&A Res #17-20 | | | | |
| 50120 | Mileage | \$1,000 | \$256.09 | \$1,000 | \$1,000 |
| | Includes Joint Shared Services Agreement (Central Frontenac), etc. | | | | |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$2,550 | \$2,472.58 | \$2,750 | \$2,805 |
| 50140 | Benefits - W.S.I.B. | \$3,725 | \$3,601.64 | \$4,000 | \$4,080 |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$7,855 | \$8,058.61 | \$8,600 | \$8,772 |
| 50160 | Benefits - OMERS | \$12,750 | \$12,117.02 | \$13,650 | \$13,923 |

| Department 250 - BUILDING DEPARTMENT | | | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 50175 | Contracted Services (Extra inspections) | \$1,000 | \$182.88 | \$1,000 | \$1,000 |
| | Joint Services Agreement with Central Frontenac Twp. effective April 27, 2015 By-Law #39-15 | | | | |
| | Back-up CBO for Inspections for vacation, training, etc. | | | | |
| 50180 | Conventions/Conferences | \$1,500 | \$304.26 | \$2,500 | \$2,500 |
| Annual | CBO - OBOA Conference 5 days 4 nights (one extra night over Policy) | | | | |
| 50200 | Office Supplies and Stationery | \$500 | \$500.00 | \$500 | \$500 |
| Annual | One time charge annually @ \$500 (credited to Admin Office Supplies expense) | | | | |
| 50205 | Other Materials (Includes General Supplies etc.) | \$400 | \$0.00 | \$400 | \$400 |
| | Limited expenses as use Admin Building | | | | |
| | Meeting expense (i.e. contractor nights, etc.) | | | | |
| 50207 | Protective Clothing | \$500 | \$0.00 | \$500 | \$500 |
| | Shirts / Coat / Vests for CBO - Township logo to enhance visibility | | | | |
| 50230 | Building Maintenance | \$0 | \$0.00 | \$0 | \$0 |
| | No expenses as use Admin Building | | | | |
| 50250 | Postage | \$200 | \$200.00 | \$200 | \$200 |
| Annual | One time charge | | | | |
| 50260 | Advertising | \$500 | \$0.00 | \$1,000 | \$500 |
| | Information seminars for Contractors, Building Permit Application Process, Legislation Updates, etc. | | | | |
| 50270 | Telephone | \$350 | \$406.47 | \$425 | \$425 |
| | Cell phone for CBO | | | | |
| | Office Phone - Monthly charges to Admin | | | | |
| 50290 | Legal Services | \$3,000 | \$3,524.97 | \$3,000 | \$3,000 |
| 50300 | Memberships | \$525 | \$476.08 | \$550 | \$550 |
| Annual | OBOA / Land O Lakes Chapter / BCIN | | | | |
| 50310 | Publications and Subscriptions (OBC Code, updates, etc.) | \$150 | \$0.00 | \$150 | \$150 |
| 2019 = | Ontario Building Code Publication @ \$500 plus updates @ \$150 - use E-laws (Internet) Government site to ensure most up to date legislation is used. | | | | |
| 50330 | Insurance | \$1,325 | \$1,315.44 | \$1,365 | \$1,406 |

| Department 250 - BUILDING DEPARTMENT | | | 2021 | DRAFT | DRAFT |
|---|--|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of <u>February 10, 2022</u> | 2022 Budget | <u>2023</u> <u>Budget</u> |
| 50340 | Computers | \$0 | \$0.00 | \$0 | \$0 |
| Annual = | As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipment for All Departments = See Administration | | | | |
| 50350 | Training/Seminars | \$2,000 | \$142.46 | \$2,000 | \$2,000 |
| Annual = | Quarterly CBO meetings and extra courses during year - new legislation during the year Plus Building Support Clerk training if available | | | | |
| 50385 | Radio Repairs | \$100 | \$0.00 | \$100 | \$100 |
| 53401 | BD16-1 Repairs - 2016 Ford F150 | \$1,000 | \$1,292.82 | \$3,000 | \$1,000 |
| Annual = | General maintenance (oil changes etc.) | | | | |
| 2022 = | Winter tires and rims @ \$2,000 | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$200 | \$89.11 | \$200 | \$200 |
| Annual = | Fire Extinguishers, First Aid Kits, etc. for vehicle Life Jacket as required | | | | |
| 54200 | Fuel and Lube (Oil) | \$1,675 | \$1,927.36 | \$2,000 | \$2,060 |
| 54300 | Vehicle/Equipment Licenses | \$120 | \$120.00 | \$120 | \$120 |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$55,000 |
| 2023 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$55,000 1/2 Ton Truck) (to replace acct #53401) | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$30,460.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$5,500 | \$5,500.00 | \$5,500 | \$5,500 |
| Annual | Vehicle Needs @ \$55,000 required over 10 years = \$5,500 annual | | | | |
| TOTAL - BUILDING DEPARTMENT - EXPENDITURES | | \$151,020 | \$174,219.09 | \$175,860 | \$231,569 |
| BUILDING DEPARTMENT - SURPLUS (DEFICIT) | | \$0 | \$0.00 | \$0 | \$0 |
| | 2021 Dollars Raised through taxation | \$0.00 | | | |
| | 2022 Dollars Raised through taxation | \$0.00 | | | |

| Department 250 - BUILDING DEPARTMENT | | | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> Budget | Unaudited Actual as of <u>February 10, 2022</u> | 2022 Budget | <u>2023</u> Budget |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | | | | |
| NOTE: | | | | | |
| | <i>The authority for charging Building Permit Fees comes from the Building Code Act as described in Section 7. Section 7.(2) states "The total amount of the fees authorized under clause (1) (c) must not exceed the anticipated reasonable costs of the principal authority to administer and enforce this Act in its area of jurisdiction. 2002, c. 9, s. 11 (2)."</i> | | | | |
| | RESERVE FUND FOR 2016 @ \$20,055.37 | | | | |
| | RESERVE FUND FOR 2017 @ (\$18,415.67) (Building Reserve Fund balance after deficit deducted = \$1,830.76) | | | | |
| | RESERVE FUND FOR 2018 @ (\$6,120.34) | | | | |
| | RESERVE FUND FOR 2019 @ (\$27,699.19) | | | | |
| | RESERVE FUND FOR 2020 @ (\$19,993.47) | | | | |
| | RESERVE FUND FOR 2021 @ \$30,460.00 | | | | |

| Department 255 - BY-LAW ENFORCEMENT | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|-----------------|--------------------|-----------------|-----------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 40002 | Miscellaneous / Expenses Recovered (See # 50298) | \$0 | \$0.00 | \$0 | \$0 |
| 41480 | Trailer Fees | \$25,000 | \$27,185.00 | \$25,000 | \$25,000 |
| 41485 | Refreshment Vehicle | \$0 | \$150.00 | \$0 | \$0 |
| 45000 | Contributions from Reserves/Reserve Funds | \$0 | \$26,129.93 | \$6,000 | \$0 |
| 2022 = | By-law Enforcemnet Software including implementation and training @ \$6,000 to be funded from Electronics/Software Sustainability TCA Reserve Fund | | | | |
| TOTAL BY-LAW ENFORCEMENT - INCOME | | \$25,000 | \$53,464.93 | \$31,000 | \$25,000 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$30,090 | \$29,113.20 | \$32,250 | \$32,895 |
| | CAO Executive Assistant 25% (75% Admin) 20% CBO to By-law Enforcement | | | | |
| 50108 | Charged Back to Other Departments | \$350 | \$350.00 | \$350 | \$350 |
| | CLSP Staff to take BLEO to water access properties as required | | | | |
| 50120 | Mileage | \$2,750 | \$3,638.34 | \$2,750 | \$2,750 |
| 50175 | Contracted Services | \$3,000 | \$2,657.69 | \$3,000 | \$3,000 |
| | Frontenac Municipal By-law Enforcement - pay for actual service required | | | | |
| 50290 | Legal Services (Includes Trailer Issues) | \$10,000 | \$26,547.45 | \$10,000 | \$10,000 |
| 50298 | By-law Enforcement Expenses | \$0 | \$0.00 | \$0 | \$0 |
| | (i.e. Safe properties Township clean up and invoice property owner via taxes in some cases - see #40002 above for Revenue) | | | | |
| 50340 | Computers | \$0 | \$0.00 | \$6,000 | \$4,000 |
| Annual | Effective 2023 - By-law Enforcement Software annual fee @ \$4,000 | | | | |
| 2022 = | By-law Enforcemnet Software including implementation and training @ \$6,000 to be funded from Electronics/Software Sustainability TCA Reserve Fund | | | | |

| | | | | | |
|--------------|--|-------------------|---------------------|-------------------|-------------------|
| 50396 | Line Fences Act | \$200 | \$0.00 | \$200 | \$200 |
| | Extra dollars for training required for 2019 | | | | |
| | TOTAL BY-LAW ENF. EXPENDITURES | \$46,390 | \$62,306.68 | \$54,550 | \$53,195 |
| | BY-LAW ENFORCEMENT - SURPLUS (DEFICIT) | (\$21,390) | (\$8,841.75) | (\$23,550) | (\$28,195) |
| | 2021 Dollars Raised through taxation | (\$21,390) | | | |
| | 2022 Dollars Raised through taxation | (\$23,550) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$2,160.00 | 10.10% | | |

| Department 260 - PROTECTION & EMERGENCY SERVICES | | 2021 | 2021 | DRAFT | DRAFT |
|---|---|------------------|--|------------------------------|-----------------------|
| Object | Description | Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| INCOME: | | | | | |
| 41230 | 9-1-1 Signs - reimbursed expenses | \$3,000 | \$4,495.00 | \$2,000 | \$2,000 |
| 44110 | Helipad Mtce Agreement By-law #44-04 with Air Ambulance Base Program | \$7,000 | \$7,000.00 | \$7,000 | \$7,000 |
| Annual | Receive \$3,500 per Helipad / year | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$223,700 | \$33,609.20 | \$210,700 | \$0 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | PPE for COVID @ \$20,500 to be funded from COVID Reserve Fund | | | | |
| | Harassment Training \$3,800 - to be funded from the Covid 19 Reserve Fund | | | | |
| | Mental Well Being Training- followup training (PW and Admin) @ \$2,500 - to be funded from Covid 19 Reserve Fund | | | | |
| 2021 = | Community and Safety Well-Being Plan - per Res#409-19 - to be funded from Contingency Reserve Fund @ \$4,500 | | | | |
| | PPE for COVID @ \$25,000 to be funded from Safe Restart COVID 19 Reserve Fund | | | | |
| | Additional hand held Clorox machine @ \$1,200 to be funded from the Safe Restarts Covid 19 Reserve Fund | | | | |
| TOTAL - PROT. & EME. SERVICES - INCOME | | \$233,700 | \$45,104.20 | \$219,700 | \$9,000 |
| EXPENDITURES: | | | | | |
| 50108 | Charged Back to Other Departments | \$300 | \$200.00 | \$300 | \$300 |
| Annual | CLSP Staff to complete general maintenance if required at Helipad @ \$200 | | | | |
| | Mobile EOC Generator/lighting unit for mechanic to complete annual servicing \$100 | | | | |
| 50120 | Mileage (911 inspections and sign installations) | \$500 | \$649.00 | \$500 | \$500 |
| 50175 | Contracted Services | \$550 | \$442.65 | \$550 | \$550 |
| Annual = | Snow Removal Contract - Communications Tower @ \$20/time - \$400 | | | | |
| | Plus grass cutting - Communications Tower @ \$150 | | | | |
| 50180 | Conventions/Conferences | \$1,000 | \$0.00 | \$2,000 | \$2,000 |
| | CEMC Conference | | | | |
| 50220 | Utilities (Hydro) | \$600 | \$533.36 | \$550 | \$567 |
| | Communication Tower includes hydro and heat | | | | |
| 50230 | Building Maintenance | \$300 | \$0.00 | \$300 | \$300 |
| Annual = | Ongoing maintenance of the Communications Tower building @ \$300 | | | | |

| Department 260 - PROTECTION & EMERGENCY SERVICES | | 2021 | 2021 | DRAFT | DRAFT |
|---|---|---------------|--|------------------------------|-----------------------|
| Object | Description | Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| 50260 | Advertising | \$300 | \$470.13 | \$300 | \$300 |
| 50270 | Telephone | \$1,300 | \$780.22 | \$1,339 | \$1,379 |
| Annual = | Communication Tower @ \$800 | | | | |
| | Cell phone for Fire Chief phone (CEMC) @ \$500 | | | | |
| 50295 | Consulting | \$4,500 | \$2,930.69 | \$0 | \$0 |
| 2021 = | Community and Safety Well-Being Plan - per Res#409-19 - to be funded from Contingency Reserve Fund @ \$4,500 | | | | |
| 50330 | Insurance | \$325 | \$304.00 | \$400 | \$412 |
| Annual = | Communication Tower and Mobile Generator Lighting Unit | | | | |
| 50340 | Computers | \$5,550 | \$9,040.50 | \$6,250 | \$6,250 |
| Annual | ESRI - ArcView Enterprise Agreement @ \$3,800 | | | | |
| | Teranet Ontario Parcel Mapping & Licensing with County & Townships @ \$1,750 | | | | |
| | Map printing @ \$200 | | | | |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipment for All Departments = See Administration</i> | | | | |
| 50350 | Training (Community Defibrillator) | \$0 | \$0.00 | \$2,500 | \$0 |
| | Community Defibrillator Training - Approximately 50 people @ \$55 each participant - estimate @ \$2,500 - bi-annually | | | | |
| 54000 | Equipment Replacement/Repairs | \$3,700 | \$1,114.27 | \$1,500 | \$1,500 |
| | Community Portable Defibs maintenance - pads and batteries (7 units) - \$1,000 | | | | |
| | Ongoing maintenance of the Communications Tower Equipment @ \$500 | | | | |
| 2021 = | Additional hand held Clorox machine @ \$1,200 to be funded from the Safe Restarts Covid 19 Reserve Fund | | | | |
| 54101 | Emergency Plan (Estimate) | \$27,750 | \$16,922.08 | \$22,750 | \$6,750 |
| Annual | Meal Expense for Mandatory Annual Training / Exercise @ \$250 | | | | |
| | Advertising & materials @ \$500 | | | | |
| | Additional legislative training @ \$1,000 | | | | |
| 2022 = | PPE for COVID @ \$20,500 to be funded from COVID Reserve Fund | | | | |
| | EIO training @ \$500 | | | | |
| 2021 = | PPE for COVID @ \$25,000 to be funded from COVID Reserve Fund | | | | |
| | Alternate CEMC and EIO training @ \$1,000 | | | | |
| 54105 | 9-1-1 Signs (Signs, posts, hardware, blades and numbers) | \$4,500 | \$5,569.41 | \$2,000 | \$2,000 |

| Department 260 - PROTECTION & EMERGENCY SERVICES | | | 2021 | DRAFT | DRAFT |
|---|---|---------------|--|------------------------------|-----------------------|
| Object | Description | Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| | MTO sign licence annual cost of \$55 for Post Haven Road off of Hwy 41 | | | | |
| 54106 | 9-1-1 Materials and Supplies (Sign Posts and Hardware) effective 2021 included in acct #54105 | \$0 | \$0.00 | \$0 | \$0 |
| 54108 | 9-1-1 Legal 911 Primary Public Safety Answering Point (P-PSAB) Agreement (formely CERB) - expires December 7, 2024, Joint with Central Frontenac | \$1,150 | \$1,064.78 | \$1,150 | \$1,150 |
| 54110 | Helipad <i>Snow Removal and grass cutting n/a - see Property Mtce Dept.</i> | \$12,895 | \$13,100.35 | \$13,675 | \$14,000 |
| Annual | Helipad special insurance Ompah & Plevna @ \$5,645 General Maintenance @ \$800 total for 2 helipads Plevna seal & paint surface @ \$3,055 Ompah - seal & paint surface @ \$4,075 Radio License for Arcal system at Plevna Helipad @ \$100 | | | | |
| 55900 | Occupational Health and Safety Program Additional training for some employees that is beneficial to all Depts. (i.e. CPR/First Aid Training , etc.) | \$22,800 | \$22,612.24 | \$32,500 | \$17,000 |
| Annual = | DESFC (OH & S Coordinator) - 5 hrs/week OH&S Website annual fee @ \$1,200 OH&S Publications Utilize current Payroll Software to track Training @ \$3,600 Workplace Prevention Workshop (2 JHSC members) @ \$2,000 | | | | |
| 2022 = | Health & Safety Center Boards @ \$2,500 Harassment Training \$3,800 - to be funded from the Covid 19 Reserve Fund Mental Well Being Training- followup training (PW and Admin) @ \$2,500 - to be funded from Covid 19 Reserve Fund CPR/AED standard First Aid recertification Training (12) @ \$140 = \$1,700 Emerg/First Aid recertification training (18) @ \$120/ person = \$2,200 JHSC 1 employee members training \$1,000 | | | | |
| 2021 = | Ergonomics training (Admin) @ \$1,000 Mental Well Being Training (PW and Admin) @ \$5,000 Health & Safety Center Boards @ \$2,000 | | | | |
| 55910 | Accessibility Act and Regulations Annual Training @ \$2,000 Plevna Meeting Room Chair-lift: TSA Inspection @ \$350 ; \$100 License Renewal; and \$800 semi-annual Servicing; plus necessary unknown repairs @ \$750 (per Res #63-18) | \$5,500 | \$1,519.73 | \$4,000 | \$2,500 |
| 2021 = | Accessible Documents - Remediation Software @ \$3,000 | | | | |

| Department 260 - PROTECTION & EMERGENCY SERVICES | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|-------------------|----------------------|-------------------|-------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$193,000 | \$12,642.16 | \$183,900 | \$0 |
| 2022 = | Supply and Installation of Automatic Generator at the Ompah Communication Tower @ \$13,000 - \$8,567 paid in 2021 = \$3,900 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| | Supply and Installation of Communication Tower @ \$180,000 (to be funded from the Municipal Modernization Reserve Fund per Res #117-21) | | | | |
| 2021 = | Supply and Installation of Automatic Generator at the Ompah Communication Tower @ \$13,000 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| | Supply and Installation of Communication Tower @ \$180,000 (to be funded from the Municipal Modernization Reserve Fund per Res #117-21) | | | | |
| 58500 | Contributions To Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$2,030 | \$2,030.00 | \$2,030 | \$2,030 |
| | TCA Fire Communication Tower @ \$1,080 | | | | |
| | TCA new for Generator Mobile Unit for Alternate EOC @ \$950 | | | | |
| TOTAL PROT. & EMER. SERVICES EXPENDITURES | | \$288,550 | \$91,925.57 | \$278,494 | \$59,488 |
| PROTECTION & EMERGENCY SERVICES - SURPLUS (DEFICIT) | | (\$54,850) | (\$46,821.37) | (\$58,794) | (\$50,488) |
| | 2021 Dollars Raised through taxation | (\$54,850) | | | |
| | 2022 Dollars Raised through taxation | (\$58,794) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$3,944 | 7.19% | | |

| <u>Department 270 - ANIMAL CONTROL</u> | | | 2021 | DRAFT | DRAFT |
|--|--|---------------------|---------------------|------------------|---------------------|
| <u>Object</u> | <u>Description</u> | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 41220 | Dog Tags and Dog Fines (Includes Dog pound fees reimbursed) | \$2,500 | \$3,625.00 | \$3,500 | \$3,500 |
| TOTAL - ANIMAL CONTROL - INCOME | | \$2,500 | \$3,625.00 | \$3,500 | \$3,500 |
| EXPENDITURES: | | | | | |
| 50120 | Mileage | \$1,000 | \$2,965.90 | \$2,000 | \$2,000 |
| 50175 | Contracted Services | \$8,500 | \$8,728.21 | \$8,500 | \$8,500 |
| Annual | Kingston Humane Society - @ \$1,508; plus Municipal Law Enforcement Contract @ \$446 Standby per month plus hourly rate for services (adjusted annually by CPI). | | | | |
| 50205 | Other Materials (Dog tags, etc.) | \$300 | \$205.91 | \$300 | \$300 |
| 50260 | Advertising | \$100 | \$0.00 | \$100 | \$100 |
| 50290 | Legal Services - see By-law Enforcement | \$0 | \$0.00 | \$0 | \$0 |
| TOTAL - ANIMAL CONTROL - EXPENDITURES | | \$9,900.00 | \$11,900.02 | \$10,900 | \$10,900.00 |
| ANIMAL CONTROL -SURPLUS (DEFICIT) | | (\$7,400.00) | (\$8,275.02) | (\$7,400) | (\$7,400.00) |
| | 2021 Dollars Raised through taxation | (\$7,400.00) | | | |
| | 2022 Dollars Raised through taxation | (\$7,400.00) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$0.00 | 0.00% | | |

| Department 280 - STREETLIGHTS | | | 2021 | DRAFT | DRAFT |
|--|--|-------------------|--------------------------|-------------------|-------------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| <u>Object</u> | <u>Description</u> | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | <u>February 10, 2022</u> | | |
| 40100 | Joint Services (Revenue From Other Municipalities) | \$1,000 | \$2,598.35 | \$500 | \$500 |
| Annual | 1/2 Cloyne St. Lights (NF maintains all Cloyne St. Lights on Highway 41 and invoices Addington Highlands 50% for the St. Lights on Highway 41 only) @ \$500 | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| TOTAL - STREETLIGHTS - INCOME | | \$1,000 | \$2,598.35 | \$500 | \$500 |
| EXPENDITURES: | | | | | |
| 50175 | Contracted Services | \$4,000 | \$6,591.20 | \$4,000 | \$4,000 |
| Annual | General Maintenance | | | | |
| 50205 | Other Materials | \$500 | \$0.00 | \$500 | \$500 |
| 50220 | Utilities (Hydro) | \$5,000 | \$4,716.47 | \$5,000 | \$5,150 |
| | Effective 2014 LAS Program | | | | |
| 52700 | Access Points - Lights (Tappins Bay & Shabomeka-Hydro) | \$550 | \$563.94 | \$600 | \$600 |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$4,500 | \$4,500.00 | \$4,500 | \$4,500 |
| Annual | Streetlight Replacement in 10 years = \$60,000 less \$15,000 already in Reserve Fund = \$45,000 over 10 years = \$4,500 per year for replacement in 2023 | | | | |
| TOTAL - STREETLIGHTS - EXPENDITURES | | \$14,550 | \$16,371.61 | \$14,600 | \$14,750 |
| STREETLIGHTS - SURPLUS (DEFICIT) | | (\$13,550) | (\$13,773.26) | (\$14,100) | (\$14,250) |
| | 2021 Dollars Raised through taxation | (\$13,550.00) | | | |
| | 2022 Dollars Raised through taxation | (\$14,100.00) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$550.00 | 4.06% | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT 2021 | 2021 Unaudited | DRAFT 2022 | DRAFT 2023 |
|---|---|---------------|-----------------------------------|------------------|---------------|
| Object | Description | Budget | Actual as of February 10, 2022 | Budget | Budget |
| INCOME: | | | | | |
| 30103 | Fed/Prov Grant - Investing in Canada Infrastructure (ICIP) | \$146,718 | \$0.00 | \$0 | \$0 |
| 2021 = | Reconstruction of Myers Cave/Harlowe Road - Total Project \$1,581,858.41 without HST (\$949,115.05 Federal + \$527,233.41 Provincial+\$105,509.95 + HST Township Share) remaining balance of funding \$146,718 plus \$13,251.45 Township share | | | | |
| 2020 = | Reconstruction of Myers Cave/Harlowe Road - Total Project \$1,581,858.41 (\$949,115.05 Federal + \$527,233.41 Provincial + \$105,509.95 Township Share Less \$23,771.46 spent in 2019 = 2020 Township Share \$81,738.49) | | | | |
| 30104 | Fed/Prov Grant - Investing in Canada Infrastructure (ICIP) - Covid-19 Resilience Infrastruc | \$100,000 | \$100,000.00 | \$0 | \$0 |
| 2021 = | Remediation and repairs required at the Ward 2 Public Works Garage per Res #476-20 - (Total project estimated at \$281,000) \$100,000 ICIP Grant submitted - approved \$181,000 from Infrastructure Sustainability Reserve Fund. If grant not received all funds come from the Infrastructure Sustainability Reserve Fund. | | | | |
| 31038 | Provincial Grant - Municipal Modernization Payment | \$150,000 | \$52,500.00 | \$97,500 | \$0 |
| 2022 = | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 (less \$52,500 received in 2021) = \$97,500 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) - \$17,145 spent in 2021. | | | | |
| 2021 = | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) | | | | |
| 30900 | Provincial Grant - OCIF Formula Based | \$304,907 | \$304,907.00 | \$650,690 | \$650,690 |
| 2022 = | As per the Agreement funding proposed at \$650,690 for 2022 (\$303,000 Gravel Road projects / \$347,690 Kashawakamak Lake Road (total Kashawakamak project \$428,000 - \$347,690 OCIF/ \$80,310 Roads Sustainability Reserve Fund) | | | | |
| 2021 = | As per the Agreement funding proposed at \$304,907 for 2021 - By-law #85-16 (Gravel Road projects) | | | | |
| 31035 | Provincial Grants - Aggregate Resources Trust | \$30,000 | \$67,451.26 | \$40,000 | \$40,000 |
| | County Licence Fees received back to Township as well | | | | |
| 31040 | Provincial Grants - Municipal Disaster Relief Assistance (MDRA) - Flooding | \$0 | \$0.00 | \$0 | \$0 |
| 2022 = | Anticipated additional funds to be received amount unknown till projects are complete. Transfer funds received to Infrastructure Sustainability Reserve Fund | | | | |
| 2021 = | Anticipated additional funds to be received amount unknown till projects are complete. Transfer funds received to Infrastructure Sustainability Reserve Fund | | | | |
| 2020 = | Pending Approval from Application submitted in 2019. If grant received funds will reimburse the Township Infrastructure Sustainability Reserve Fund - grant received | | | | |
| 40000 | User Fees | \$5,300 | \$0.00 | \$300 | \$300 |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|-----------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| Annual | Includes scrap metal | | | | |
| 2020/2021 = | Rental of Property to Hydro One | | | | |
| 40200 | Sale of Land/Equipment | \$38,000 | \$45,328.02 | \$10,000 | \$10,000 |
| Annual | Annual advertisement (re: Surplus Vehicles/Equipment/Supplies) - \$1,000 for small general items | | | | |
| | Effective 2020 all Revenue from Sale of Land/Equipment will be transferred to the applicable departments Tangible Capital Asset Reserve Fund | | | | |
| 2022 = | As Per 10 Year Capital Plan and Replacement Schedules - replacement of 2006 Sterling Tandem (T06-1) #53309 @ \$9,000 | | | | |
| 2021 = | As Per 10 Year Capital Plan and Replacement Schedules - replacement of 2010 Freightliner Tandem (T10-1) #53607 @ \$9,000 | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules - replacement of 2006 Case Backhoe (B06-1) #53314 @ \$28,000 | | | | |
| 40300 | Entrance Permits | \$1,000 | \$1,260.00 | \$1,000 | \$1,000 |
| 44400 | Charged Back To Other Depts. | \$99,850 | \$47,155.00 | \$88,350 | \$50,000 |
| Annual | Repair waste and recycling bins @ \$2,000 | | | | |
| | Cover and maintenance of applicable sites by PW Employees @ \$15,000 | | | | |
| | Compactor Operator from Roads charged back to waste @ \$10,000 - as required | | | | |
| | Municipal employees, appointed to the Township of North Frontenac's Volunteer Fire Department, are authorized to leave work to attend emergency situations when needed (i.e. Emergency Services Personnel Funerals, etc.) @ \$500 | | | | |
| | Boat Launches that are Township owned (if road leading is owned by the Township and/or Crown; and/or LUP Boat Launches without campsites) are maintained by the PW Dept. @ \$3,000 (includes MVC beach entrance and entrance to Sand Lake beach) estimate as directed by the MCD & PWM based on need and PW Dept.'s availability in each area; or maintained through the PWM hiring a Contractor (in consultation with the MCD) if the PW Dept. can not complete due to other commitments. Also, see Boat Launches/Beaches #50212. PW Dept. in charge of Twp. owned boat launch maintenance. (MCD in charge of CLSP boat launch maintenance) | | | | |
| | The Crown Land road maintenance shall be completely in-house by the PW Dept. @ \$5,000 estimate (as needed - shall be determined by MCD and in consultation with the PWM) depending on PW availability. | | | | |
| | Star Gazing Pad- Parking Lot Snow Removal in-house by Public Works Dept. @ \$500 | | | | |
| | Scenic Route Rest Stop parking lot snow removal in-house by Public Works Dept. @ \$1,000 | | | | |
| | Mobile EOC Generator/lighting unit for mechanic to complete annual servicing \$100 | | | | |
| | Ompah Parking Lot Grading @ \$900 - 50% Community hall expense = \$450 | | | | |
| | Arcol Rd Brushing @ \$10,000 | | | | |
| | Brushing at Ompah Cemetery by PW's @ \$300 | | | | |
| 2022 = | Shabomeka outhouse - PW to assist with removal of outhouse and tank @ \$3,000 | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|--------------------|--------------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | Reconfiguration of Waste Sites @ \$10,000 | | | | |
| | Gates/Fencing at Plevna Waste Site for Compactor @ \$1,000 to be completed by PW's | | | | |
| | Expand parking lot at Crotch Lake @ \$40,000 (to be funded from MNR Parks Reserve Fund (\$30,000 PW (labour and materials) and \$10,000 Contract) | | | | |
| | Winter Maintenance at boat launches @ \$4,500 | | | | |
| | Harlowe Hall gravel & graded by PW Dept @ \$5,000 | | | | |
| 2021 = | Harlowe Hall gravel & graded by PW Dept @ \$5,000 | | | | |
| | Ompah Cemetery - roads to replace fence posts with wooden ones @ \$1,200 | | | | |
| | Gates/Fencing at Plevna Waste Site for Compactor @ \$1,000 to be completed by PW's - not completed in 2021 | | | | |
| | Arcol Rd Brushing @ \$10,000 | | | | |
| | Reconfiguration of Waste Sites @ \$10,000 - not completed in 2021 | | | | |
| | Expand parking lot at Crotch Lake @ \$40,000 (to be funded from MNR Parks Reserve Fund (\$30,000 PW (labour and materials) and \$10,000 Contract) - not completed in 2021 | | | | |
| | Winter Maintenance at boat launches @ \$4,500 | | | | |
| | Shabomeka outhouse installation - PW to assist with installation @ \$600 | | | | |
| 44401 | Mileage - Roads Vehicles - Charged Back to Other Depts. | \$750 | \$649.00 | \$750 | \$750 |
| | i.e. 911 Civic Addressing, etc. | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$3,670,707 | \$2,996,392.70 | \$4,172,330 | \$1,787,000 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| | Winter Control deficit/surplus to be transferred to/from Winter Control Reserve Fund (accounts included in calculation are Winter Control - Maintenance and Salaries and Benefit accounts for Winter Control) | | | | |
| 2022 = | Garage fan exhaust system @ \$9,000 - not completed in 2021 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replacement of caulking material (Ward 3) @ \$2,000 (BCA) - not completed in 2021 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replacement of caulking material (Ward 1) @ \$12,000 (BCA) - not completed in 2021 - increase from \$1,619 due to quote received in 2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Hardtop and gravel Roads Needs Studies @ \$60,000 (to be funded from Municipal Modernization Fund) | | | | |
| | Ward 1 Res #C25-20/C06-21 to be funded from Contingency Reserve Fund @ \$48,000 | | | | |
| | Confidential Complaint - Land Surveyor per Res #C42-20 @ \$4,000 | | | | |
| | Confidential Complaint File per Res #C42-20 to be funded from Contingency Reserve Fund @ \$3,000 | | | | |
| 2021 = | Replacement of caulking material (Ward 1) @ \$12,000 (BCA) - not completed in 2021 - increase from \$1,619 due to quote received in 2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|--|--------------------|-----------------------|--------------------|--------------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | Truck exhaust system @ \$9,000 - not completed in 2019/2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Installation of fire detection devices CO2 - (installation only, hardware purchased in 2019) @ \$1,122 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replacement of caulking material (Ward 3) @ \$1,030 (BCA) - not completed in 2019/2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Confidential Complaint File per Res #C42-20 to be funded from Contingency Reserve Fund @ \$5,000 | | | | |
| | Ward 1 Res #C25-20 to be funded from Contingency Reserve Fund @ \$25,000 - not completed in 2021 | | | | |
| | Hardtop and gravel Roads Needs Studies @ \$60,000 (to be funded from Municipal Modernization Fund) - not completed in 2021 | | | | |
| | | | | | |
| | | | | | |
| | TOTAL ROADS N. FRONTENAC INCOME | \$4,547,232 | \$3,615,642.98 | \$5,060,920 | \$2,539,740 |
| | | | | | |
| | EXPENDITURES: | | | | |
| | | | | | |
| 50100 | Salaries | \$500,000 | \$441,755.61 | \$535,000 | \$551,050 |
| | PWM / Foreman / Mechanic / TSO / 9 Equipment Operators | | | | |
| | 42% charged to Winter Control Roads Salaries and Benefits | | | | |
| | 10% of PWM's Salaries to Recycling Salaries and 10% to Waste Salaries | | | | |
| | 40% PW Admin Asst Salary Waste / 40% to Recycling / 20% to Roads | | | | |
| | Seasonal/Patroller Operator | | | | |
| 50105 | Income Protection Year End Payout | \$8,500 | \$6,475.05 | \$8,500 | \$8,500 |
| 50109 | Casual Labour | \$32,500 | \$30,031.94 | \$32,000 | \$32,000 |
| Annual | Students plus casual/seasonal on an as needed basis to cover sick, vacation and to reduce extra overtime for regular Equipment Operator and during construction, brushing and other projects | | | | |
| 50110 | Benefits- Health/Dental/Life | \$35,000 | \$30,773.60 | \$37,800 | \$27,748 |
| 50115 | Boot Allowance | \$3,000 | \$1,901.32 | \$3,000 | \$3,000 |
| Annual | \$250 per year for Fulltime / \$150 per year parttime/seasonal, with a receipt - effective January 1, 2021 per P&A Res #17-20 | | | | |
| 50120 | Mileage | \$200 | \$427.19 | \$200 | \$200 |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$11,000 | \$9,895.25 | \$11,650 | \$12,000 |
| 50140 | Benefits - W.S.I.B. | \$16,000 | \$14,453.79 | \$17,100 | \$17,613 |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|-----------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$34,500 | \$33,465.26 | \$35,535 | \$36,601 |
| 50160 | Benefits - OMERS | \$43,000 | \$42,820.96 | \$46,100 | \$47,483 |
| 50175 | Contracted Services | \$3,000 | \$4,032.78 | \$23,000 | \$3,000 |
| Annual | Dispatching of Nuisance Beaver as required | | | | |
| | Pest control for Garage #1 & #3 | | | | |
| | Surplus Equipment - Third Party Vendor | | | | |
| 2022 = | Ward 1 Res #C25-20/C06-21 to be funded from Contingency Reserve Fund @ \$20,000 | | | | |
| 50180 | Conventions/Conferences | \$2,000 | \$666.53 | \$1,000 | \$4,000 |
| Annual = | \$2,000 estimate x 2 - PWM and Foreman = \$4,000 | | | | |
| 50200 | Office Supplies and Stationery | \$1,250 | \$1,843.22 | \$500 | \$500 |
| | One time charge annually @ \$500 (credited to Admin Office Supplies expense) | | | | |
| 2021 = | Office chairs for PWM/PWF/PW Admin Asst. @ \$750 | | | | |
| 50205 | Other Materials (Includes Shop Supplies) | \$5,000 | \$7,072.43 | \$5,000 | \$5,000 |
| 50207 | Protective Clothing | \$3,000 | \$1,931.11 | \$8,000 | \$3,000 |
| Annual = | Safety T-Shirts, Hard Hats, | | | | |
| Bi-Annual | Winter Coats @ \$5,000 | | | | |
| 50209 | Stock Items (Hydraulic Supplies, Nuts, Bolts, etc.) | \$20,000 | \$21,074.66 | \$20,000 | \$20,000 |
| 50210 | Heat | \$36,500 | \$26,023.38 | \$27,000 | \$22,810 |
| Annual | Effective 2018 - Municipal Complex charged at 50% Admin/(Municipal office/Council Chambers/etc.) & 50% Public Works (Propane) | | | | |
| 50220 | Utilities (Hydro) | \$14,750 | \$12,145.43 | \$12,500 | \$12,875 |
| Annual | Effective 2018 - Municipal Complex charged at 50% Admin & 50% Public Works | | | | |
| 50230 | Building Maintenance | \$49,854 | \$24,254.99 | \$74,000 | \$25,000 |
| Annual | General Maintenance @ \$5,000 | | | | |
| | Annual maintenance of CO2 Monitors @ \$350/ward = \$1,050 | | | | |
| | Service of HVAC system in PW W2 @ \$250 | | | | |
| | Furnace annual maintenance - @ \$1,200 | | | | |
| | 2022 | | | | |
| | Septic pumping @ \$1,000 (bi-annual) | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|----------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| Ward 1 | Replacement of caulking material (Ward 1) @ \$12,000 (BCA) - not completed in 2019/2020 - increase from \$1,619 due to quote received in 2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Install garage fan exhaust system @ \$5,000 - not completed in 2021 | | | | |
| | Replace exterior man door @ \$2,500 - not completed in 2021 | | | | |
| | LED lighting upgrade @ \$6,000 | | | | |
| Ward 2 | Garage fan exhaust system @ \$9,000 - not completed in 2021 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Renovation of upstairs for offices @ \$20,000 | | | | |
| Ward 3 | LED lighting upgrade @ \$6,000 | | | | |
| | Replacement of caulking material @ \$2,000 (BCA) - not completed in 2021 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Furnace Repairs @ \$3,000 | | | | |
| | 2021 | | | | |
| Ward 1 | Replace exterior man door @ \$2,500 (BCA) - not completed in 2021 | | | | |
| | Replacement of caulking material (Ward 1) @ \$12,000 (BCA) - not completed in 2021 - increase from \$1,619 due to quote received in 2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Install garage fan exhaust system @ \$5,000 - not completed in 2021 | | | | |
| Ward 2 | Truck exhaust system @ \$9,000 - not completed in 2019/2020 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Cover the wood columns with Type 'x' gypsum board to provide necessary fire resistant rating @ \$3,672 (BCA) - to be completed with the mould remediation | | | | |
| | Reconfiguration of electrical for fuel tanks @ \$4,000 | | | | |
| | Rake out deteriorated mortar joints in the exposed section of the concrete block foundation wall along the south side and re-point. Install parging material on the scaled interior face of the concrete block foundation wall. @ \$1,530 (BCA) - not completed in 2019/2020 | | | | |
| Ward 3 | Installation of fire detection devices CO2 - (installation only, hardware purchased in 2019) @ \$1,122 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replacement of caulking material @ \$1,030 (BCA) - not completed in 2021 - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Relocating Generator @ \$2,500 | | | | |
| 50260 | Advertising | \$500 | \$1,386.27 | \$1,500 | \$500 |
| 50270 | Telephone and Cell | \$2,575 | \$2,259.85 | \$2,652 | \$2,732 |
| | Cell Phones for Public Works (3) plus 1/2 year for Seasonal Road Patroller | | | | |
| 2022 = | Cell phone for Technical Services Officer (TSO) @ \$600 | | | | |
| 2021 = | New cell phone for Backup Foreman @ \$600 | | | | |
| | Phone upgrade for PWM @ \$600 | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|------------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 50290 | Legal Services | \$20,000 | \$2,966.30 | \$14,000 | \$5,000 |
| Annual | Legal advice and urgent issues that may arise during the year | | | | |
| 2020-2022 = | Legal fees for transfer - portion of Arcol Road - Per Res #478-19 - to be funded from the Contingency Reserve Fund | | | | |
| 2022 = | Confidential Complaint File per Res #C42-20 to be funded from Contingency Reserve Fund @ \$3,000 | | | | |
| | Ward 1 Res #C25-20/C06-21 to be funded from Contingency Reserve Fund @ \$6,000 | | | | |
| 2021 = | Confidential Complaint File per Res #C42-20 to be funded from Contingency Reserve Fund @ \$2,000 - not completed in 2021 | | | | |
| | Ward 1 Res #C25-20 to be funded from Contingency Reserve Fund @ \$10,000 | | | | |
| | Myers cave/Harlowe intersection @ \$2,500 | | | | |
| 50295 | Consulting Services | \$92,500 | \$13,805.44 | \$108,000 | \$15,000 |
| Annual | Technical advice and urgent issues that may arise during the year @ \$7,000 | | | | |
| 2023 = | Sign reflectivity study updates @ \$6,000 (Frontenac PWM joint RFP) - Inspection Program | | | | |
| 2022 = | OSIM Bridge Inspections & Analysis Engineer Report @ \$10,000 (Bi-annually) | | | | |
| | Ward 1 Res #C25-20/C06-21 (consulting and environmental services) to be funded from Contingency Reserve Fund @ \$22,000 | | | | |
| | Confidential Complaint - Land Surveyor per Res #C42-20 @ \$4,000 | | | | |
| | Hardtop and gravel Roads Needs Studies @ \$60,000 (to be funded from Municipal Modernization Fund) per Res #115-21 | | | | |
| | Ward 2 remediation engineering Res #139-20 to be funded from Infrastructure Sustainability Reserve Fund @ \$5,000 | | | | |
| 2021 = | Annual sign reflectivity study updates @ \$6,000 (Frontenac PWM joint RFP) - Inspection Program - not completed in 2021 | | | | |
| | Confidential Complaint - Land Surveyor per Res #C42-20 @ \$3,000 - not completed in 2021 | | | | |
| | Ward 1 Res #C25-20 to be funded from Contingency Reserve Fund @ \$15,000 | | | | |
| | Myers cave/Harlowe intersection (engineering details, limits or work, site layout, etc.) @ \$3,500 | | | | |
| | Hardtop and gravel Roads Needs Studies @ \$60,000 (to be funded from Municipal Modernization Fund) per Res #115-21 - not completed in 2021 | | | | |
| | Ward 2 remediation engineering Res #139-20 to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| 50300 | Memberships | \$1,800 | \$1,867.13 | \$1,900 | \$1,900 |
| Annual | OGRA / AORS District 8 (3 Members) / PEO / Mechanic' s licence / CRS (2) | | | | |
| 50330 | Insurance | \$50,600 | \$50,595.54 | \$65,775 | \$67,748 |
| 50340 | Computers | \$8,950 | \$2,673.32 | \$9,050 | \$3,750 |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipment for All Departments = See Administration</i> | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|-----------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | Annual subscription for Diagnostic Software for Tandem Trucks @ \$750 | | | | |
| | Annual subscription for Fuel System - new 2021 @ \$1,000 | | | | |
| | Weather Reporting Program Oct - Apr @ \$4,100 | | | | |
| 2022 = | Internet Service at Ward 1 and 3 garage hardware @ \$3,200 | | | | |
| 2021 = | Upgrade to Fuel System for wireless connectivity @ \$2,000 - not being completed at this time | | | | |
| | Internet Service at Ward 1 and 3 garage @ \$3,200 - not completed in 2021 | | | | |
| | Weather Reporting Program @ \$2,000 | | | | |
| 50350 | Training/Seminars | \$15,000 | \$12,029.02 | \$15,000 | \$15,000 |
| Annual | Continuing education for all Public Works Employees | | | | |
| 50380 | Courier | \$150 | \$0.00 | \$150 | \$150 |
| 50385 | Radio Repairs | \$1,400 | \$1,459.10 | \$2,500 | \$500 |
| | Annual repairs @ \$500 | | | | |
| 2022 = | Additional base stations for Foreman office and speaker for PWM @ \$2,000 | | | | |
| 2021 = | Additional base stations for Foreman office and speaker for PWM @ \$1,000 - not completed in 2021 | | | | |
| 50390 | Dispatch/Communications | \$8,665 | \$6,753.21 | \$8,665 | \$8,665 |
| Annual | License Only @ \$2,265 | | | | |
| | Dispatch @ \$6,400 | | | | |
| 52360 | Medicals/Drivers Abstracts/CPIC | \$500 | \$200.00 | \$500 | \$500 |
| 53003 | C02-1 Repairs - Compressors | \$200 | \$60.03 | \$200 | \$200 |
| 53004 | CH99-1 Repairs - 1999 - Chipper (Brush Bandit) | \$1,000 | \$0.00 | \$1,500 | \$200 |
| 2022 = | Upgrades and tire | | | | |
| 53005 | GE00-1 Repairs - Generators (2 - 10,000 Watt) | \$300 | \$0.00 | \$300 | \$300 |
| 53010 | P15-1 Repairs 2015 Ford F350 | \$2,000 | \$3,139.00 | \$2,000 | \$2,000 |
| 53012 | CS16-1 Repairs - Power Sweeper | \$3,000 | \$0.00 | \$3,000 | \$3,000 |
| | Annually Replacement Bristles Purchased | | | | |
| 53107 | B16-1 Repairs - 2016 Backhoe/Loader - CAT 420 F IT | \$1,500 | \$1,541.19 | \$2,500 | \$1,500 |
| 2022 = | Tires | | | | |
| 53200 | SV08-1 Repairs - 2008 - 2 Ton (service vehicle) | \$1,000 | \$2,303.69 | \$1,000 | \$1,000 |
| 53205 | G94-1 Repairs - Grader - 1994 - Cat. Articulated | \$7,500 | \$16,878.07 | \$7,500 | \$5,000 |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 2022 = | Tires | | | | |
| 2021 = | Manifold & A/C Repairs | | | | |
| 53206 | B02-1 Repairs - Backhoe - 2002 - Cat. 420D IT | \$3,000 | \$1,454.92 | \$3,000 | \$3,000 |
| 53209 | T17-1 Repairs - 2017 - Freightliner Tandem 114SD | \$3,500 | \$6,027.07 | \$5,000 | \$2,500 |
| 2022 = | Tires | | | | |
| 53210 | P17-1 Repairs - 2017 - Super Duty One Ton | \$2,000 | \$2,710.42 | \$1,000 | \$1,000 |
| 53306 | F84-1 Repairs - 1984 - 12 Ton Float Trailer | \$500 | \$54.93 | \$500 | \$500 |
| 53309 | T06-1 Repairs - 2006 - Sterling Tandem | \$5,000 | \$2,227.69 | \$2,000 | \$0 |
| | To be surplusd in 2022 | | | | |
| 53310 | E05-1 Repairs - 2005 - Excavator - Cat - 315CL | \$5,000 | \$3,753.70 | \$5,000 | \$5,000 |
| 53314 | B06-1 Repairs - 2006 - Case Backhoe 580SM | \$2,000 | \$36.48 | \$0 | \$0 |
| 2021 = | to be surplusd in 2021 | | | | |
| 53316 | G14-1 Repairs - 2014 - Grader - Cat 140M series 2 | \$5,000 | \$8,173.03 | \$5,000 | \$2,500 |
| 2022 = | Tires | | | | |
| 2021 = | Air conditioner repair | | | | |
| 53318 | SJ15-1 Repairs - 2015 - Steam Jenny | \$200 | \$0.00 | \$200 | \$200 |
| 53319 | P16-1 Repairs - 2016 - Ford Super Duty F-350 | \$2,000 | \$1,015.72 | \$2,000 | \$2,000 |
| 53320 | SJ17-1 Repairs - 2017 - Steam Jenny | \$200 | \$0.00 | \$200 | \$200 |
| 53321 | SJ14-1 Repairs - 2014 - Steam Jenny | \$200 | \$0.00 | \$200 | \$200 |
| 53322 | EH05-1 Repairs - 2005 - Excavator Hammer | \$2,000 | \$180.12 | \$3,000 | \$2,000 |
| 53604 | F986-1 Repairs - Float Trailer - Homemade 20T | \$1,000 | \$728.38 | \$1,000 | \$1,000 |
| 53605 | D996-1 Repairs - Dozer - CAT | \$5,000 | \$0.00 | \$5,000 | \$1,000 |
| 53606 | T08-1 Repairs - Sterling Tandem | \$5,000 | \$2,209.45 | \$5,000 | \$5,000 |
| 53607 | T10-1 Repairs - Freightliner Tandem Dump/Plow/Sander | \$1,000 | \$1,208.37 | \$0 | \$0 |
| 2021 = | to be surplusd in 2021 | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|---------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 53608 | F09-6-2 Repairs - Float Trailer - 30T | \$1,000 | \$1,000.71 | \$1,000 | \$1,000 |
| 53610 | T126-1 Repairs - 2012 International Tandem 2021 = New Fuel Tank @ \$2,000 | \$7,000 | \$13,199.38 | \$5,000 | \$5,000 |
| 53612 | T14-1 Repairs - 2014 International Tandem 75% Roads and 25% Recycling | \$5,000 | \$22,957.00 | \$7,500 | \$5,000 |
| 53613 | L12-1 Repairs - JD 544 Loader 2021 = Pins and bushing for front bucket | \$5,000 | \$9,435.81 | \$3,000 | \$3,000 |
| 53614 | T15-1 Repairs - 2015 Freightliner Tandem | \$3,000 | \$3,296.83 | \$3,500 | \$3,500 |
| 53615 | T16-1 Repairs - 2016 Freightliner Tandem 114SD | \$3,000 | \$9,663.88 | \$3,500 | \$3,500 |
| 53616 | T18-1 Repairs - 2018 Freightliner Tandem 2021 = Tires | \$3,000 | \$559.55 | \$3,500 | \$3,000 |
| 53617 | P18-1 Repairs - 2018 Super Duty One Ton | \$1,000 | \$515.15 | \$1,000 | \$1,000 |
| 53618 | G18-1 Repairs - Grader | \$3,500 | \$1,875.80 | \$2,000 | \$2,000 |
| 53619 | BC08-1 Repairs - Brushcutter for excavator | \$2,500 | \$1,393.66 | \$2,500 | \$2,500 |
| 53620 | P19-1 Repairs - 2019 - Ford F350 | \$1,000 | \$157.73 | \$1,000 | \$1,000 |
| 53621 | SUV19-1 Repairs - Ford Escape 2022 = Snow tires and Rims @ \$1,200 2021 = Snow tires and Rims - not completed in 2021(not needed) | \$2,000 | \$212.74 | \$1,700 | \$500 |
| 53622 | T20-1 Repairs - 2020 Freightliner Tandem | \$1,000 | \$1,428.29 | \$1,000 | \$1,000 |
| 53623 | T21-1 Repairs - 2021 Freightliner Tandem | \$1,000 | \$407.95 | \$1,000 | \$1,000 |
| 53624 | CS21-1 Repairs - Power Sweeper Annually Replacement Bristles Purchased | \$0 | \$0.00 | \$3,000 | \$3,000 |
| 53625 | B21-1 Repairs - Backhoe | \$0 | \$0.00 | \$1,000 | \$1,000 |
| 53626 | TR22-1 Repairs - Tractor & attachments | \$0 | \$0.00 | \$0 | \$0 |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|------------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 53742 | WT88-1 Repairs - 1988 Ford Water Truck | \$1,000 | \$521.27 | \$2,500 | \$1,000 |
| | Former Fire Unit #82 - Per Res #635-13 transferred tanker to PW Dept. to be located at the Public Works Garage #3 to be used as a Public Works Water Truck and by Other Departments in emergency situations | | | | |
| 53808 | P21-1 Repairs - 1/2 Ton shared with Recreation | \$0 | \$0.00 | \$900 | \$300 |
| 2022 = | Tires @ \$1,200 (50% Roads = \$600) | | | | |
| 54000 | Equipment Replacement/Repairs | \$15,000 | \$3,498.40 | \$15,000 | \$13,500 |
| Annual | General Repairs / Small Shop Tools (not Assets) | | | | |
| 2022 = | New A/C testing and charging machine | | | | |
| 2021 = | New A/C testing and charging machine - not completed in 2021 | | | | |
| | Replace hydraulics press, fittings, etc. | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$2,000 | \$668.11 | \$2,000 | \$2,000 |
| | Fire Extinguishers, First Aid Kits, Inspection Report Books etc. | | | | |
| 54200 | Fuel and Lube (Oil) | \$196,350 | \$148,858.39 | \$155,000 | \$159,650 |
| 54300 | Vehicle/Equipment Licenses | \$27,000 | \$25,703.00 | \$27,000 | \$27,000 |
| Annual | Includes HWIN Renewal for hazardous waste (Oil pick-up) @ \$495 (\$165 x 3 sites) | | | | |
| | Oversize/Overweight permit @ \$400 | | | | |
| 55501 | Bridges and Culverts Maintenance | \$30,000 | \$16,971.85 | \$30,000 | \$30,000 |
| Annual | Culvert Re-Stocking, plus extras and maintenance as required during the year (See Capital for Replacements) | | | | |
| 55502 | Roadside Maintenance | \$75,000 | \$73,233.86 | \$75,000 | \$75,000 |
| Annual | Guardrail, brush and tree removal, catch basin cleaning, | | | | |
| | Roadside Grass Mowing and Guardrail trimming Contract tendering in 2019 (4 year term) | | | | |
| | Weed Act | | | | |
| 55503 | Hardtop Maintenance | \$90,000 | \$82,725.44 | \$90,000 | \$90,000 |
| Annual | Includes general repairs to applicable parking lots / patching / shoulder maintenance / line painting (joint contract) | | | | |
| 55504 | Loosetop Maintenance | \$100,000 | \$109,031.72 | \$100,000 | \$100,000 |
| Annual | Washout /dust control / gravel & application | | | | |
| | <i>Effective 2017 a new Winter Maintenance Reserve Fund was established. Annually a reconciliation will be completed and the Treasurer will transfer the over/under spent difference between budget and actual to/from the Winter Maintenance Reserve Fund</i> | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|--|---------------|-------------------|--------------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 55505 | Winter Control - Maintenance | \$525,000 | \$389,182.27 | \$500,000 | \$500,000 |
| Annual | Township of Greater Madawaska estimate @ \$5,000 (Boundary Road Agreements Pending) | | | | |
| | East Bay, Lucky Lake Hill, Folger and Arcol Roads - contracted out | | | | |
| | Plow blades / sand & salt / culvert thawing / calcium brine | | | | |
| | Effective 2020 - Norcan Lake Lane - contracted out \$22,500 (estimate) | | | | |
| 55506 | Winter Control - Salaries-Plus Casual Labour/Income Protection Payout - @ 42% of Roads Total | \$366,221 | \$341,426.95 | \$385,000 | \$392,700 |
| 55507 | Winter Control - Benefits - 42% | \$22,630 | \$17,041.72 | \$27,350 | \$27,897 |
| 55508 | Winter Control - EHT - 42% | \$7,805 | \$7,161.40 | \$8,500 | \$8,670 |
| 55509 | Winter Control - WSIB - 42% | \$12,485 | \$10,466.54 | \$12,350 | \$12,597 |
| 55510 | Winter Control - Receiver General - 42% | \$31,850 | \$24,162.36 | \$26,000 | \$26,520 |
| 55512 | Winter Control - OMERS - 42% | \$43,180 | \$31,008.30 | \$33,500 | \$34,170 |
| 55550 | Safety Devices (Signs) | \$17,000 | \$9,096.58 | \$13,000 | \$10,000 |
| Annual | Misc. Safety devices (sign) @ \$5,000 | | | | |
| 2022 = | Sign upgrades based on retro reflectivity study @ \$5,000 | | | | |
| | Directional sign tabs per Res #247-20 @ \$3,000 | | | | |
| 2021 = | Speed limit signs per Res #27-21 @ \$5,000 | | | | |
| | Sign upgrades based on retro reflectivity study @ \$5,000 | | | | |
| | Directional sign tabs per Res #247-20 @ \$2,000 - not completed in 2021 | | | | |
| 58000 | Capital Expenditures | \$396,718 | \$100,000.00 | \$0 | \$0 |
| 2021 = | Remediation and repairs required at the Ward 2 Public Works Garage per Res #476-20 - (Total project estimated at \$281,000) \$100,000 ICIP Grant submitted - pending approval, \$181,000 from Infrastructure Sustainability Reserve Fund. | | | | |
| | Reconstruction of Myers Cave/Harlowe Road - Total Project \$1,581,858.41 without HST (\$949,115.05 Federal + \$527,233.41 Provincial+\$105,509.95 + HST Township Share) remaining balance of funding \$146,718 plus \$13,251.45 Township share | | | | |
| | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) | | | | |
| 58050 | Capital Fund Expenditures | \$3,557,555 | \$2,984,571.46 | \$4,034,330 | \$1,787,000 |
| Notes: Construction Projects include paving, equipment rental, pit run material (increased costs due to legislation), culverts, etc. | | | | | |
| Salaries and equipment time not charged back to Construction Projects / Road Maintenance - i.e. additional software and employees required to be able to track this. | | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|---|---------------|-------------------|---------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | <p>some projects may have to be reduced/increased. Per Council Res #14-18 on January 5, 2018 once the updated Hardtop and Gravel Roads Studies have been completed Council will determine possible new paving, based on needs and how it will impact the Township's Asset Management Plan. (see PWM's Administrative Report included in the March 15, 2019 Agenda Package)</p> <p>Total Construction Projects Budgeted:</p> <p>Annual According to 10 Year Asset Management Plan to be spent on Roads Needs</p> <p>2022 = \$768,000 See Hardtop Maintenance below (Wills 2019 surface treatment report)</p> <p>2021 = \$664,000 See Hardtop Maintenance below (Wills 2019 surface treatment report)</p> <p>2020 = \$592,510 See Hardtop Maintenance below (Wills 2019 surface treatment report)</p> <p>2019 = \$586,000 See Hardtop Maintenance below (Wills 2019 surface treatment report)</p> <p>2018 = \$514,000 See Hardtop Maintenance below</p> <p>2017 = \$627,000 See Hardtop Maintenance below (only Road 506 resurfacing for 2017)</p> <p>2016 = \$564,000 See Hardtop Maintenance below (only Road 506 resurfacing for 2016)</p> | | | | |
| 2022 = | <u>As per 10 Year Capital Plan = \$768,000 to be spent on Roads Needs.</u> | | | | |
| | Gravel Roads Needs @ \$303,000 - Proposing to use OCIF Formula Based Funding for 2022 | | | | |
| | Kashawakamak Lake Road @ \$428,000 (\$347,690 OCIF Formula Based Funding / \$80,310 Roads Sustainability Reserve Fund) | | | | |
| | Coxvale Bridge (B13) @ \$515,000 to be funded from CCBF (formerly FGT) Reserve Fund | | | | |
| | Shiner Road Bridge (B19) @ \$600,000 | | | | |
| | Guiderail Program 2022 @ \$75,000 | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$320,000 replacement of 2012 Freightliner Tandem T126-1 (acct #53610) | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$70,000 replacement of 2015 Ford F250 (acct #53010) | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$60,000 new purchase of Brushing Head for Excavator | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$150,000 new purchase of Tractor and Attachments | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$15,000 annually for the replacement of small equipment and machinery | | | | |
| | Supply and Installation of Automatic Generator at the Barrie Ward Garage @ \$16,100 - \$12,240 paid in 2021 = \$6,930 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 (less \$52,500 received in 2021) = \$97,500 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) - \$17,145 spent in 2021 = \$182,855 | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|---------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$316,700 replacement of 2010 Freightliner Tandem T10-1 (acct #53607) - ordered in 2021, delivery in 2022 | | | | |
| | Removal of underground tanks (Ward 1) @ \$25,000 (BCA) - not completed in 2021 no bids received - to be funded from the Roads TCA Sustainability Reserve Fund | | | | |
| | Ompah Salt/Sand Shed Repairs @ \$47,000 to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Ward 3 garage - Exterior wall (BCA) @ \$12,000 to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Remediation and repairs required at the Ward 2 Public Works Garage per Res #476-20 - \$198,845 from Infrastructure Sustainability Reserve Fund. | | | | |
| 2021 = | <u>As per 10 Year Capital Plan = \$664,000 to be spent on Roads Needs</u> | | | | |
| | Gravel Roads Needs @ \$356,000 - Proposing to use OCIF Formula Based Funding for 2021 | | | | |
| | Buckshot Creek Bridge (B10) @ \$175,000 | | | | |
| | Buckshot Creek Bridge (B8) @ \$50,000 to be funded from FGT | | | | |
| | Mississippi River Bridge (B14) @ \$110,000 | | | | |
| | Myers Cave Bridge (B22) @ \$650,000 | | | | |
| | Shiner Road Bridge (B19) @ \$600,000 | | | | |
| | Addington Road 4 Culvert (50% share with AH) @ \$20,000 | | | | |
| | Guiderail Program 2021 @ \$55,000 | | | | |
| | Guiderail Program carried over from 2020 (RFT 2020-18 issued and awarded) @ \$43,500 | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$316,700 replacement of 2010 Freightliner Tandem T10-1 (acct #53607) | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$22,000 1/2 Ton Truck (shared with MNR Parks) (acct #NEW) | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$160,000 replacement of 2006 Case Backhoe B06-1 (acct #53314) | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$10,000 annually for the replacement of small equipment and machinery | | | | |
| | Replacement of exterior man-doors (Ward 3) @ \$10,000 (BCA) | | | | |
| | Removal of underground tanks (Ward 1) @ \$25,000 (BCA) - not completed in 2021 no bids received | | | | |
| | Upgrade Electrical Service (Ward 1) @ \$4,500 (BCA) | | | | |
| | Ompah Salt/Sand Shed - slab on grade and wall foundation work @ \$21,500 & Engineering @ \$4,000 - not completed in 2020 | | | | |
| | Reconstruction of Myers Cave/Harlowe Road - Total Project \$1,581,858.41 without HST (\$949,115.05 Federal + \$527,233.41 Provincial+\$105,509.95 + HST Township Share) remaining balance of funding \$146,718 plus \$13,251.45 Township share | | | | |
| | Remediation and repairs required at the Ward 2 Public Works Garage per Res #476-20 - (Total project estimated at \$281,000) \$100,000 ICIP Grant submitted - pending approval, \$181,000 from Infrastructure Sustainability Reserve Fund. | | | | |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|--|----------------------|-------------------------|----------------------|----------------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| Barrie | Supply and Installation of Automatic Generator at the Barrie Ward Garage @ \$16,100 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$60,000 | \$301,229.09 | \$0 | \$0 |
| | <i>Note = See Administration - \$250,000 from OMPF Provincial Grant to Roads Sustainability (TCA) Reserve Fund</i> | | | | |
| Annual | <i>Winter Maintenance Reserve Fund - 2022 no longer adding additional Funds only year end transfer of surplus/deficit.</i> | | | | |
| | <i>Current Winter Control Reserve Fund balance \$733,448.65 as of December 31, 2021</i> | | | | |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund (Includes 506/509) | \$1,437,402 | \$1,444,730.02 | \$1,890,715 | \$1,772,000 |
| Annual | Roads Needs @ \$545,300 annual | | | | |
| | Bridge / Culvert Needs @ \$154,500 annual | | | | |
| | Roads Vehicle / Equip Needs @ \$362,665 annual | | | | |
| | Building Repair Needs (BCA) @ \$32,030 annual | | | | |
| | Surplus Equipment @ \$10,000 | | | | |
| 2022 = | OCIF Formula Based Grant for Gravel Road Improvements @ \$650,690 | | | | |
| | Increase contributions to TCA Reserve Fund for BCA @ \$22,030 | | | | |
| | Increase contributions to for Tractor & Attachments @ \$10,000 | | | | |
| | Increase contributions to for Brush Cutter for Excavator @ \$6,000 | | | | |
| | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 (less \$52,500 received in 2021) = \$97,500 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) - \$17,145 spent in 2021 = \$182,855 | | | | |
| 2021 = | OCIF Formula Based Grant for Gravel Road Improvements @ \$304,907 | | | | |
| | Increase contributions to TCA Reserve Fund for BCA @ \$22,030 | | | | |
| | Modernization - Public Works (Roads) and Risk Management Per Res #120-21 (Total \$200,000 = \$150,000 Grant Funding + \$50,000 Infrastructure Sustainability Reserve Fund) | | | | |
| TOTAL ROADS N. FRONTENAC - EXPENDITURES | | \$8,133,990 | \$7,048,135.15 | \$8,653,022 | \$6,100,128 |
| ROADS - NORTH FRONTENAC - SURPLUS (DEFICIT) | | (\$3,586,758) | (\$3,432,492.17) | (\$3,592,102) | (\$3,560,388) |
| TOTAL ROADS - INCOME: | | \$4,547,232 | \$3,615,642.98 | \$5,060,920 | \$2,539,740 |
| TOTAL ROADS - EXPENDITURES: | | \$8,133,990 | \$7,048,135.15 | \$8,653,022 | \$6,100,128 |
| TOTAL ROADS - SURPLUS (DEFICIT) | | (\$3,586,758) | (\$3,432,492.17) | (\$3,592,102) | (\$3,560,388) |

| Department 300 - ROADS - NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|---------------|---------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | | | | | |
| | 2021 Dollars Raised through taxation | (\$3,586,758) | | | |
| | 2022 Dollars Raised through taxation | (\$3,592,102) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$5,344 | 0.15% | | |

| Department 400 - WASTE- NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|--|------------------|---------------------|------------------|-----------------|
| | | 2021 | Unaudited | 2022 | 2023 |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 31080 | Provincial Grants - Misc. | \$0 | \$0.00 | \$0 | \$0 |
| Annual | Apply for 1 Student Grant - subject to criteria | | | | |
| 40000 | User Fees (Waste Tipping Fees) | \$40,000 | \$46,469.50 | \$45,000 | \$45,000 |
| 40040 | Bag Tags | \$1,000 | \$1,230.00 | \$1,000 | \$1,000 |
| 40100 | Joint Services (Revenue from other Municipalities) | \$25,000 | \$29,745.19 | \$25,000 | \$25,000 |
| | Shared use of Cloyne Waste Site with Addington Highlands | | | | |
| 40200 | Sale of Land/Equipment | \$5,000 | \$6,522.00 | \$0 | \$0 |
| Annual | Annual advertisement (re: Surplus vehicles/Equipment/Supplies) | | | | |
| 2021 = | John Deere Track Loader @ \$5,000 | | | | |
| 45000 | Contributions From Reserves/Reserve Funds | \$32,905 | \$26,910.44 | \$68,715 | \$17,500 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | Gull & Fernleigh closed WDS from Waste (obligatory) Reserve Fund @ \$10,715 | | | | |
| | Re-Use Centre - Accessibility ramp/handrail @ \$1,000 to be funded from the Covid 19 Reserve Fund | | | | |
| | Renovate and improve ventilation at waste shelters @ \$40,000 to be funded from the Covid 19 Reserve Fund | | | | |
| 2021 = | Gull & Fernleigh closed WDS from Waste (obligatory) Reserve Fund @ \$10,905 | | | | |
| TOTAL WASTE N. FRONTENAC INCOME | | \$103,905 | \$110,877.13 | \$139,715 | \$88,500 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$119,100 | \$130,898.21 | \$133,500 | \$136,170 |
| Annual = | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| | 10% of PWM's Salaries to Recycling Salaries and 10% to Waste Salaries | | | | |
| | 40% PW Admin Asst Salary Waste / 40% to Recycling / 20% to Roads | | | | |
| 50105 | Income Protection Year End Payout | \$475 | \$719.46 | \$485 | \$495 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 50108 | Charged Back to Other Departments | \$35,000 | \$23,075.00 | \$35,000 | \$25,000 |
| Annual = | Cover and maintenance of applicable sites by PW Employees @ \$15,000 | | | | |
| | Compactor Operator from PW charged back to waste @ \$10,000 - as required | | | | |
| 2022 = | Reconfiguration of Waste Sites @ \$10,000 | | | | |
| 2021 = | Reconfiguration of Waste Sites @ \$10,000 - not completed in 2021 | | | | |

| Department 400 - WASTE- NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|---|---------------|-------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 50109 | Casual Labour | \$40,000 | \$37,727.69 | \$40,000 | \$40,000 |
| Annual | Replacements when needed for Waste site Attendants and Students if grant available Per MOE and MOL - need extra assistance in the summer 35% of Waste Employee's Salaries & Benefits to Recycling Extra casual/seasonal as site usage increasing annually | | | | |
| 50110 | Benefits- Health/Dental/Life | \$1,450 | \$1,392.53 | \$1,650 | \$1,700 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 50115 | Boot Allowance | \$800 | \$251.57 | \$800 | \$800 |
| Annual | \$250 per year for Fulltime / \$150 per year parttime/seasonal, with a receipt - effective January 1, 2021 per P&A Res #17-20 | | | | |
| 50120 | Mileage | \$2,500 | \$1,704.31 | \$2,500 | \$2,500 |
| | Includes mileage for Waste Site Attendants travelling between two sites during the same day and Waste Employees compensated for travelling to / from Township office as required | | | | |
| 50130 | Benefits-E.H.T (Ministry of Finance) | \$2,550 | \$2,902.22 | \$2,700 | \$2,754 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 50140 | Benefits-W.S.I.B | \$3,750 | \$4,187.11 | \$4,000 | \$4,080 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 50150 | Benefits-Rec. Gen. (CPP & EI) Employer | \$8,900 | \$8,005.17 | \$9,750 | \$9,945 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 50160 | Benefits- OMERS | \$5,100 | \$4,905.95 | \$5,350 | \$5,457 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 2020 = | some casual employees eligible for OMERS | | | | |
| 50175 | Contracted Services | \$78,900 | \$56,171.22 | \$70,900 | \$70,900 |
| Annual | Monthly Pest Control @ \$2,700 Compactor Transportation (Float Charges) @ \$4,500 Removal of Large Bulk Items @ \$25,000 Bear Deterrent Services @ \$4,500 Greater Madawaska Transfer Station Agreement for Waste & Recycling Services @ \$12,000 per year (Shared with Recycling @ 40%) = \$7,200 Cloyne Site - cleanup (with equipment rental) @ \$5,000 | | | | |

| Department 400 - WASTE- NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|--|---------------|-------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| | Grinding of brush and construction waste to be used as cover @ \$22,000 | | | | |
| 50200 | Office Supplies and Stationery | \$500 | \$500.00 | \$500 | \$500 |
| | One time charge annually @ \$500 (credited to Admin Office Supplies expense) | | | | |
| 50204 | Covering Materials | \$3,500 | \$4,573.82 | \$3,500 | \$3,500 |
| | Daily cover plus extra material for remedial work. | | | | |
| 50205 | Other Materials (Includes General Supplies, Receipt Books etc.) | \$1,500 | \$780.57 | \$1,500 | \$1,500 |
| Annual = | Clear garbage bags for waste sites, etc. | | | | |
| 50207 | Protective Clothing | \$1,200 | \$1,333.67 | \$900 | \$900 |
| Annual = | Safety T-Shirts, Hard Hats, Winter Coat & Coveralls Replacement, etc. as required | | | | |
| 50210 | Heat | \$1,800 | \$3,003.76 | \$3,100 | \$3,193 |
| Annual = | Propane (tanks supplied by fuel supplier) | | | | |
| 50230 | Building Maintenance | \$5,000 | \$4,331.10 | \$47,000 | \$5,000 |
| Annual = | General Maintenance (buildings and sites) @ \$3,000 | | | | |
| | Re-Use Centre (Shelving/tables - materials) @ \$2,000 | | | | |
| 2022 = | Installation of LED/Solar lighting @ \$1,000 | | | | |
| | Re-Use Centre - Accessibility ramp/handrail @ \$1,000 to be funded from the Covid 19 Reserve Fund | | | | |
| | Renovate and improve ventilation at waste shelters @ \$40,000 to be funded from the Covid 19 Reserve Fund | | | | |
| 2021 = | Installation of LED/Solar lighting @ \$1,000 - not completed in 2021 | | | | |
| 50250 | Postage | \$100 | \$100.00 | \$100 | \$100 |
| Annual | One time charge annually @ \$100 | | | | |
| 50260 | Advertising | \$500 | \$375.80 | \$500 | \$500 |
| Annual | Re-Use Exchange depot, etc. | | | | |
| 50270 | Telephone and Cell | \$350 | \$417.66 | \$361 | \$372 |
| Annual | Mobile Cell - Waste / Recycling Lead Hand | | | | |
| 50290 | Legal Services | \$500 | \$0.00 | \$500 | \$500 |
| 50295 | Consulting Services | \$82,500 | \$76,437.07 | \$83,850 | \$92,500 |

| Department 400 - WASTE- NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|--|---------------|-------------------|----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| Annual | Cambium Annual Contract (Joint Frontenac Townships) for waste management consulting and monitoring | | | | |
| 2022 = | Gull & Fernleigh closed WDS from Waste (obligatory) Reserve Fund @ \$10,715 | | | | |
| | Assistance to complete EASR registration @ \$2,750 | | | | |
| 2021 = | Gull & Fernleigh closed WDS from Waste (obligatory) Reserve Fund @ \$10,905 | | | | |
| 50296 | Septic Reinspection Program | \$6,000 | \$5,395.00 | \$6,000 | \$6,000 |
| | Waste Water System (Septic Reinspection Program) Inspection Program estimate @ \$6,000 | | | | |
| 50330 | Insurance | \$1,875 | \$1,873.78 | \$1,931 | \$1,989 |
| 50340 | Computers | \$0 | \$0.00 | \$0 | \$0 |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipments for All Departments = See Administration</i> | | | | |
| 50350 | Training/Seminars | \$2,500 | \$1,091.38 | \$2,500 | \$2,500 |
| Annual = | Continuing education for all Waste Management Employees | | | | |
| 50381 | Permit/license fees to MOE for amendments to Environmental Compliance Approval (ECA) | \$800 | \$0.00 | \$2,800 | \$800 |
| Annual = | Proposed Minor ECA Amendments | | | | |
| 2022 = | EASR registration - one time fee | | | | |
| 50385 | Radio Repairs | \$300 | \$391.53 | \$500 | \$500 |
| 50390 | Dispatch/ Communications | \$2,340 | \$1,969.44 | \$2,340 | \$2,340 |
| 52360 | Medicals/Drivers Abstracts/CPIC | \$100 | \$135.00 | \$100 | \$100 |
| 52645 | Consignment paid to permit sellers | \$100 | \$40.00 | \$100 | \$100 |
| 53750 | REC07 - Repairs - 2007 - 1/2 Ton - GMC | \$750 | \$614.89 | \$750 | \$750 |
| | Share with Recreation - 50% Recreation & 50% Waste | | | | |
| 53805 | LC99-1 Repairs-Compactor (Waste) | \$1,000 | \$470.47 | \$1,000 | \$1,000 |
| Annual | Parts, etc. @ \$1,000 | | | | |
| 53807 | L04-1 Repairs-2004 939C Cat Crawler Loader | \$1,000 | \$1,340.18 | \$1,500 | \$1,500 |

| Department 400 - WASTE- NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|--|--------------------|-----------------------|--------------------|--------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 54000 | Equipment Replacement/ Repairs | \$500 | \$273.39 | \$500 | \$500 |
| Annual = | General Equipment (i.e. Weedeaters/lawnmower blades/rakes/metal sweepers/tires, etc.) | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$500 | \$176.02 | \$500 | \$500 |
| Annual = | Fire Extinguishers and First Aid Kits etc. | | | | |
| 54200 | Fuel and Lube (Oil) | \$2,725 | \$5,981.73 | \$6,200 | \$6,386 |
| 54300 | Vehicle/Equipment Licenses | \$75 | \$132.63 | \$135 | \$135 |
| | Share vehicle with Recreation - 50% Recreation & 50% W/R | | | | |
| 55550 | Safety Devices (Signs) | \$500 | \$395.20 | \$500 | \$500 |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expense | \$22,000 | \$14,480.45 | \$17,000 | \$17,500 |
| Annual | As Per 10 Year Capital Plan and Replacement Schedules @ \$5,000 - for Misc. Equipment | | | | |
| 2022 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$12,000 Retrofit Seacans | | | | |
| 2021 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$12,000 Retrofit Seacans | | | | |
| 58500 | Contributions to Reserve/ Reserve Fund | \$42,000 | \$42,000.00 | \$43,260 | \$44,558 |
| Annual | Closure & Post Closure Costs estimate (actual to be transferred pending annual consultants report) | | | | |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$16,000 | \$17,022.00 | \$10,500 | \$10,500 |
| Annual | Vehicle/Equipment Needs @ \$103,700 over 10 years = \$10,500 annual | | | | |
| | Surplus Equipment revenue to be transferred to TCA Reserve Fund | | | | |
| TOTAL - WASTE -N. FRONTENAC - EXPENDITURES | | \$497,040 | \$457,576.98 | \$546,562 | \$506,523 |
| WASTE - NORTH FRONTENAC - SURPLUS (DEFICIT) | | (\$393,135) | (\$346,699.85) | (\$406,847) | (\$418,023) |
| | 2021 Dollars Raised through taxation | (\$393,135) | | | |
| | 2022 Dollars Raised through taxation | (\$406,847) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$13,712.00 | 3.49% | | |

| Department 400 - WASTE- NORTH FRONTENAC | | DRAFT | 2021 | DRAFT | DRAFT |
|--|---------------------------|----------------------|--------------------------|----------------------|----------------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| <u>Object</u> | <u>Description</u> | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | <u>February 10, 2022</u> | | |
| | | | | | |
| | | | | | |

| Department 450 - RECYCLING | | 2021 | 2021 | DRAFT | DRAFT |
|-----------------------------------|--|------------------|---------------------|------------------|------------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 31640 | WDO Recycling Grant (Blue Box, E-Waste, HHW, etc.) | \$70,000 | \$61,656.93 | \$70,000 | \$70,000 |
| Annual | (Revised rebate program on Municipal Hazardous & Special Waste (MHSW) will reduce revenue; however, additional MHSW waste for Addington Highlands will generate additional rebate) | | | | |
| 40000 | User Fees / Rebates - Estimate (Market changes) | \$15,000 | \$22,136.34 | \$20,000 | \$20,000 |
| | Scrap, freon items, metal - plus plastic/cans | | | | |
| | Composters Sold | | | | |
| 40100 | Joint Services (Revenue from other Municipalities) | \$8,000 | \$7,775.64 | \$8,000 | \$8,000 |
| Annual | Plus 1/2 Recycling Costs for Cloyne includes in-house hauling per Agreement | | | | |
| 40200 | Sale of Land/Equipment | \$0 | \$0.00 | \$0 | \$0 |
| 45000 | Contributions from Reserves/Reserve Funds | \$39,000 | \$38,478.66 | \$297,000 | \$5,000 |
| | See Capital Fund Expenditures - Object # 58050 | | | | |
| | TOTAL - RECYCLING - INCOME | \$132,000 | \$130,047.57 | \$395,000 | \$103,000 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$137,000 | \$140,248.62 | \$139,740 | \$142,535 |
| Annual = | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| | 10% of PWM's Salaries to Recycling Salaries and 10% to Waste Salaries | | | | |
| | 40% PW Admin Asst Salary Waste / 40% to Recycling / 20% to Roads - effective March 2016 | | | | |
| | Includes Household Hazardous Waste Depot Attendant and Waste Operations & Recycling Hauler | | | | |
| 50105 | Income Protection Year End Payout | \$1,000 | \$0.00 | \$1,020 | \$1,040 |
| | 35% of Waste Employee's Salaries & Benefits to Recycling | | | | |
| 50108 | Charged Back to Other Departments | \$2,000 | \$30.00 | \$2,000 | \$1,000 |
| Annual = | Recycling bins, bailer retrofit and other repairs - PWM estimate only | | | | |
| 2022 = | Gates/Fencing at Plevna Compactor Waste Site @ \$1,000 to be completed by PW's | | | | |
| 2021 = | Gates/Fencing at Plevna Compactor Waste Site @ \$1,000 to be completed by PW's - not completed in 2021 | | | | |

| Department 450 - RECYCLING | | 2021 | 2021 | DRAFT | DRAFT |
|-----------------------------------|--|---------------|-------------------|-----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 50109 | Casual Labour | \$21,500 | \$20,314.91 | \$21,500 | \$21,500 |
| | <i>35% of Waste Employee's Salaries & Benefits to Recycling</i> | | | | |
| Annual | Replacements when needed for Dumpsite Attendants and Waste / Recycling Hauler vacations, etc. | | | | |
| 50110 | Benefits- Health/Dental/Life | \$5,200 | \$4,913.99 | \$5,356 | \$5,517 |
| | <i>35% of Waste Employee's Salaries & Benefits to Recycling</i> | | | | |
| 50115 | Boot Allowance | \$250 | \$225.13 | \$250 | \$250 |
| Annual | \$250 per year for Full-time / \$150 per year part-time/seasonal, with a receipt - effective January 1, 2021 per P&A Res #17-20 | | | | |
| 50130 | Benefits-E.H.T (Ministry of Finance) | \$2,600 | \$2,559.67 | \$2,652 | \$2,705 |
| | <i>35% of Waste Employee's Salaries & Benefits to Recycling</i> | | | | |
| 50140 | Benefits-W.S.I.B | \$3,750 | \$3,700.61 | \$3,825 | \$3,902 |
| | <i>35% of Waste Employee's Salaries & Benefits to Recycling</i> | | | | |
| 50150 | Benefits-Rec. Gen. (CPP & EI) Employer | \$9,300 | \$8,036.97 | \$9,486 | \$9,676 |
| | <i>35% of Waste Employee's Salaries & Benefits to Recycling</i> | | | | |
| 50160 | Benefits- OMERS | \$7,200 | \$7,117.99 | \$7,344 | \$7,491 |
| | <i>35% of Waste Employee's Salaries & Benefits to Recycling</i> | | | | |
| 50175 | Contracted Services | \$25,800 | \$16,723.25 | \$25,800 | \$25,800 |
| Annual | Household Hazardous Waste Removal @ \$7,000 | | | | |
| | Processing of clear glass @ \$1,500 | | | | |
| | Processing Recycables (cans, plastic, etc.) @ \$10,000 | | | | |
| | Freon Removal from White Goods @ \$1,000 | | | | |
| | Addington Highlands, effective 2013, residents to use MHSW - Projected costs less rebate for the net cost to be due from Addington Highlands. See Contracted Services for costs and above account #31640 for rebate @ \$1,500 | | | | |
| | Greater Madawaska Transfer Station Agreement for Waste & Recycling Services @ \$12,000 per year (Shared with Waste @ 60%) = \$4,800 | | | | |
| 50200 | Office Supplies and Stationery | \$200 | \$200.00 | \$200 | \$200 |
| | One time charge annually @ \$200 (credited to Admin Office Supplies expense) | | | | |

| Department 450 - RECYCLING | | 2021 | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|---------------|-------------------|----------------|---------------|
| Object | Description | <u>2021</u> | Unaudited | <u>2022</u> | 2023 |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| 50205 | Other Materials (Includes General Supplies, etc.) | \$700 | \$0.00 | \$700 | \$700 |
| 50207 | Protective Clothing | \$200 | \$175.97 | \$200 | \$200 |
| 50230 | Building Maintenance | \$6,000 | \$0.00 | \$6,300 | \$1,500 |
| | HHW Depots and compound maintenance @ \$500 | | | | |
| 2022 = | Spray Seal Asphalt Bi-annually @ \$1,000 | | | | |
| | Steps to access new Bins (5) @ \$4,000 | | | | |
| | Pressure treated lumber for 20' Container @ \$800 | | | | |
| 2021 = | Spray Seal Asphalt Bi-annually @ \$1,000 - not completed in 2021 | | | | |
| | Steps to access new Bins (5) @ \$4,000 - not completed in 2021 | | | | |
| | Pressure treated lumber for 20' Container @ \$500 - not completed in 2021 | | | | |
| 50260 | Advertising | \$500 | \$0.00 | \$500 | \$500 |
| 50270 | Telephone and Cell | \$350 | \$247.32 | \$295 | \$295 |
| | Waste Operations and Recycling Hauler cell phone | | | | |
| 50300 | Memberships | \$102 | \$111.94 | \$102 | \$102 |
| | Municipal Waste Association | | | | |
| 50330 | Insurance | \$3,700 | \$3,682.75 | \$3,811 | \$3,925 |
| 50350 | Training/Seminars | \$2,000 | \$587.66 | \$2,000 | \$2,000 |
| Annual | Mandatory Training as required by Ministry plus staff workshops as required | | | | |
| 52360 | Medicals/Drivers Abstract/PVSC | \$100 | \$0.00 | \$100 | \$100 |
| 53612 | T14-1 Repairs - 2014 Tandem | \$1,500 | \$7,645.69 | \$1,875 | \$1,250 |
| | 75% Roads and 25% Recycling | | | | |
| 53803 | COM-1 Repairs - Recycling Compactor | \$500 | \$140.00 | \$500 | \$500 |
| 53806 | REC 99-1 Repairs - 1999 Recycling Truck | \$2,000 | \$2,867.22 | \$1,000 | \$1,000 |
| 54000 | Equipment Replacement/ Repairs | \$500 | \$0.00 | \$500 | \$500 |
| Annual | General equipment | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$150 | \$94.79 | \$150 | \$150 |
| Annual | Fire Extinguishers and First Aid Kits, etc. | | | | |
| | Eye Wash Stations | | | | |

| Department 450 - RECYCLING | | 2021 | 2021 | DRAFT | DRAFT |
|-----------------------------------|--|--------------------|-----------------------|--------------------|---------------------|
| Object | Description | <u>2021</u> | Unaudited | <u>2022</u> | 2023 |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| 54200 | Fuel and Lube (Oil) | \$9,800 | \$4,641.36 | \$5,000 | \$5,150 |
| | Compactor and Multi Lift Truck | | | | |
| 54300 | Vehicle/Equipment Licenses | \$1,575 | \$1,407.75 | \$1,654 | \$1,737 |
| | REC 99-1 and 25% of T14-1 | | | | |
| 55550 | Safety Devices (Signs) | \$500 | \$0.00 | \$500 | \$500 |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$39,000 | \$38,478.66 | \$297,000 | \$5,000 |
| Annual | As Per 10 Year Capital Plan and Replacement Schedules @ \$5,000 - for Misc. Equipment | | | | |
| 2022 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$250,000 replacement of 1999 Sterling Multi-Lift Truck - REC99-1 | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$42,000 Bear Wise Bins x 3 | | | | |
| 2021 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$39,000 Bear Wise Bins x 3 | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$17,600 | \$17,600.00 | \$20,200 | \$20,200 |
| Annual | Vehicle/Equipment Needs @ \$150,000 over 10 years = \$17,600 annual | | | | |
| 2022 = | New Bear Wise Bins future replacement @ \$2,600 | | | | |
| | Surplus Equipment revenue to be transferred to TCA Reserve Fund | | | | |
| | | | | | |
| | TOTAL - RECYCLING - EXPENDITURES | \$302,577 | \$281,752.25 | \$561,560 | \$266,924.05 |
| | RECYCLING DISPOSAL - SURPLUS (DEFICIT) | (\$170,577) | (\$151,704.68) | (\$166,560) | (\$163,924) |
| | | | | | |
| | 2021 Dollars Raised through taxation | (\$170,577) | | | |
| | 2022 Dollars Raised through taxation | (\$166,560) | | | |
| | | | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | (\$4,017) | -2.35% | | |

| Department 500 - CEMETERIES - N. FRONTENAC | | | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> Budget | Unaudited Actual as of <u>February 10, 2022</u> | <u>2022</u> Budget | <u>2023</u> Budget |
| INCOME: | | | | | |
| 40020 | Plot Sales plus interest from Care & Mtce (Perpetual) See Account #58500 (in and out only) | \$1,000 | \$753.69 | \$1,000 | \$1,000 |
| 40021 | Care & Mtce (Perpetual) See Account #58521 (in and out only) | \$1,500 | \$500.00 | \$1,500 | \$1,500 |
| 40022 | Internment Revenue Per Res #184-16 (contract for internments) | \$4,000 | \$6,700.00 | \$4,000 | \$4,000 |
| 41900 | Donations Received Annual Donations received will be transferred to the appropriate Reserve Fund | \$0 | \$602.54 | \$0 | \$0 |
| 45000 | Contributions from Reserves/Reserve Funds Annual As per Res #137-14 effective 2014, all cemeteries expenses will come from the Cemetery Reserve Funds | \$5,700 | \$8,468.79 | \$3,600 | \$3,600 |
| TOTAL - CEMETERIES N. FRONTENAC - INCOME | | \$12,200.00 | \$17,025.02 | \$10,100 | \$10,100.00 |
| EXPENDITURES: | | | | | |
| | <i>See Property/Bldg Mtce for grass cutting, cleaning and snow removal contracts.</i> | | | | |
| 50108 | Charged Back to Other Departments General Maintenance at Cemeteries by Recreation @ \$300 Brushing at Ompah Cemetery by PWs @ \$300 2021 = Ompah Cemetery - PWs to replace fence posts with wooden ones @ \$1,200 | \$1,500 | \$4,582.13 | \$600 | \$600 |
| 50120 | Mileage | \$500 | \$88.53 | \$500 | \$500 |
| 50175 | Contracted Service | \$1,500 | \$200.00 | \$1,500 | \$1,500 |

| Department 500 - CEMETERIES - N. FRONTENAC | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of <u>February 10, 2022</u> | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| | LOL Garden Club maintenance of Pioneer Cemetery @ \$200 | | | | |
| | Removal of fallen trees, brush hogging/mowing (included in PW annual contract), etc. | | | | |
| 50205 | Other Materials | \$2,200 | \$1,130.21 | \$1,000 | \$1,000 |
| | Top soil; Privy supplies | | | | |
| 2021 = | Repairs to fence in Harlowe @ \$500 | | | | |
| 50522 | Internment expense | \$4,000 | \$6,817.92 | \$4,000 | \$4,000 |
| | Per Res #184-16 (contract for internments) | | | | |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58500 | Contributions to Reserves/ Reserve Funds | \$1,000 | \$1,356.23 | \$1,000 | \$1,000 |
| Annual | Plot Sales plus interest from Care & Mtce/Perpetual to NF Cemetery Reserve Fund (in and out only); and Donations received | | | | |
| 58521 | Contributions to Cemetery Trust | \$1,500 | \$2,850.00 | \$1,500 | \$1,500 |
| Annual | Plot Sales plus interest from Care & Mtce/Perpetual to NF Cemetery Reserve Fund (in and out only) | | | | |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$0 | \$0.00 | \$0 | \$0 |
| TOTAL - CEMETERIES - NORTH FRONTENAC - EXPENDITURES | | \$12,200.00 | \$17,025.02 | \$10,100 | \$10,100.00 |
| CEMETERIES - SURPLUS (DEFICIT) | | \$0.00 | \$0.00 | \$0 | \$0.00 |
| | 2021 Dollars Raised through taxation | \$0 | | | |
| | 2022 Dollars Raised through taxation | \$0 | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$0.00 | | | |

| Department 610 - COMMUNITY HALLS - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|---|--|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> Budget | Unaudited Actual as of February 10, 2022 | <u>2022</u> Budget | <u>2023</u> Budget |
| INCOME: | | | | | |
| 30103 | Fed/Prov Grant - Investing in Canada Infrastructure (ICIP) | \$44,405 | \$44,405.00 | \$0 | \$0.00 |
| 2021 = | Snow Road Hall washroom - Total Project \$60,555 - \$44,405 proposed ICIP grant (\$24,222 Federal & \$20,183 Provincial); \$11,150 Township contribution from the Ward 3 Special Parks Reserve Fund and \$5,000 donation from the Snow Road Hall Committee (BCA included \$6,060 for replace vinyl sheeting in washroom and passage and allowance for accessibility upgrades) - Project to be completed only if Grant received per Res #543-19 | | | | |
| 40200 | Sale of Land/Equipment | \$200.00 | \$0 | \$0 | \$0 |
| 41070 | Community Hall Rental | \$13,000 | \$12,369.75 | \$12,000 | \$20,000 |
| | Office Rental - Barrie Community Hall @ \$760/mth - \$9,120 | | | | |
| | Hall rentals from all 5 halls to come to Township per standard hall rental fees | | | | |
| | Donations received are to be deposited in the Special Parks Reserve Fund for the applicable Ward the donation is received from. | | | | |
| 41900 | Donations Received | \$5,000 | \$5,000.00 | \$0 | \$0 |
| 2021 = | Snow Road Hall washroom - Total Project \$60,555 - \$44,405 proposed ICIP grant (\$24,222 Federal & \$20,183 Provincial); \$11,150 Township contribution from the Ward 3 Special Parks Reserve Fund and \$5,000 donation from the Snow Road Hall Committee (BCA included \$6,060 for replace vinyl sheeting in washroom and passage and allowance for accessibility upgrades) - Project to be completed only if Grant received per Res #543-19 | | | | |
| 45000 | Contributions from Reserve/Reserve Funds | \$110,200 | \$89,987.59 | \$62,487 | \$0 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | Harlowe Community Hall - Upgrades to Accessibility @ \$16,000 (BCA) to be funded from Community hall Sustainability TCA Reserve fund | | | | |

| Department 610 - COMMUNITY HALLS - NORTH FRONTENAC | | 2021 | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|--|--|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| | Radon remedial work at Barrie Hall to be completed @ \$35,000 to be funded from the Infrastructure Sustainability Reserve Fund | | | | |
| COMMUNITY HALLS NORTH FRONTENAC - INCOME | | \$172,805 | \$151,762.34 | \$74,487 | \$20,000 |
| EXPENDITURES: | | | | | |
| 50108 | Charged Back to Other Departments | \$5,500 | \$500.00 | \$5,500 | \$500 |
| Annual | CLSP Staff & Students to Pressure Wash various halls as required @ \$500 | | | | |
| 2022 = | Harlowe Hall gravel & graded by PW Dept @ \$5,000 | | | | |
| 2021 = | Harlowe Hall gravel & graded by PW Dept @ \$5,000 - not completed in 2021 | | | | |
| 50120 | Mileage | \$4,100 | \$3,139.98 | \$4,000 | \$4,000 |
| 50140 | Benefits - WSIB | \$1,000 | \$911.85 | \$1,000 | \$1,000 |
| | Cleaning contractors - Community Halls only | | | | |
| 50175 | Contracted Services | \$2,500 | \$2,290.44 | \$2,700 | \$2,700 |
| Annual | Pest Control 3 Halls (Barrie, Harlowe, and CM) @ \$1,600 | | | | |
| | LOL Garden Club maintain flower beds at Harlowe and Barrie Halls @ \$300 | | | | |
| | Inspection and maintenance of Kitchen Exhaust Hoods @ \$800 | | | | |
| | <i>(See Property/Bldg Mtce for grass cutting, cleaning and snow removal contracts)</i> | | | | |
| 50205 | Other Materials (Includes General Cleaning Supplies, Bulletin Boards, Storage Shelf, Tables, etc.) | \$3,200 | \$527.61 | \$3,200 | \$3,200 |
| Annual | Township to pay for supplies for all 5 halls @ \$3,200 | | | | |
| 50210 | Heat | \$19,000 | \$13,261.92 | \$19,000 | \$20,000 |
| | Ompah Hall - 50% (50% = Fire) | | | | |
| | CM / Barrie / Harlowe - 100% | | | | |
| | Snow Road - see utilities as electric heat | | | | |

| Department 610 - COMMUNITY HALLS - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| 50220 | Utilities (Hydro) | \$20,250 | \$17,146.42 | \$18,000 | \$18,540 |
| | Includes new Community Hall Event Signs Ompah Hall - 50% (50% = Fire) | | | | |
| 50230 | Building Maintenance | \$19,960 | \$16,932.77 | \$67,900 | \$30,000 |
| Annual | Urgent Repairs and General maintenance for all Halls estimated @ \$6,000 | | | | |
| | \$200 per furnace for annual mtce x 4 (n/a in Snow Road as electric heat) @ \$800 and filters changed | | | | |
| | Snow Road Hall heat pump maintenance @ \$300 | | | | |
| | Harlowe heat pump / AC maintenance @ \$800 | | | | |
| Every 3 Years = | Pump septics at all 5 Halls @ \$2,000 - completed in 2019 - see 2022 2022 | | | | |
| Harlowe | Replace heat pump unit @ \$2,500 | | | | |
| | Cleaning & sealing rear tarmac @ \$3,000 | | | | |
| | Upgrades to Accessibility @ \$16,000 (BCA) to be funded from Community Hall TCA | | | | |
| Barrie | Radon remedial work to be completed @ \$35,000 to be funded from the Infrastructure Sustainability Reserve Fund | | | | |
| | Replace some copper pipes with Pex @ \$500 | | | | |
| Clar Mill | Crack seal driveway @ \$1,000 | | | | |
| | 2021 | | | | |
| Barrie | Replace Windows in Rental Office Space @ \$7,000 | | | | |
| | Pressure Tanks (Barrie and ClarMill) @ \$1,850 | | | | |
| 50260 | Advertising | \$100 | \$110.82 | \$100 | \$100 |
| 50270 | Telephone | \$2,265 | \$2,129.76 | \$2,150 | \$2,215 |
| | All 5 Community Halls | | | | |
| 50290 | Legal Services | \$500 | \$0.00 | \$500 | \$500 |

| Department 610 - COMMUNITY HALLS - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|---|--|------------------------------|--|------------------------------|------------------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| 50295 | Consulting Services | \$3,210 | \$3,205.44 | \$0 | \$0 |
| 2021 = | Radon Testing @ \$3,210 | | | | |
| 50330 | Insurance | \$15,100 | \$15,083.29 | \$19,500 | \$20,085 |
| Annual | Includes all Community Halls plus Low-risk insurance for Community Hall users @ \$2,500 estimate only actual breakdown not available prior to final budget | | | | |
| 50340 | Computers | \$1,500 | \$916.70 | \$1,225 | \$1,225 |
| | Effective 2021 - internet service at Clar Mill Hall per Res #469-20 | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$650 | \$399.74 | \$650 | \$650 |
| Annual | Fire Extinguishers, First Aid Kits, etc. @ \$650 | | | | |
| 55550 | Signs | \$150 | \$0.00 | \$150 | \$150 |
| Annual | General Maintenance @ \$150 | | | | |
| 58000 | Capital Expenditures | \$49,405 | \$49,405.00 | \$0 | \$0 |
| 2021 = | Snow Road Hall washroom - Total Project \$60,555 - \$44,405 proposed ICIP grant (\$24,222 Federal & \$20,183 Provincial); \$11,150 Township contribution from the Ward 3 Special Parks Reserve Fund and \$5,000 donation from the Snow Road Hall Committee (BCA included \$6,060 for replace vinyl sheeting in washroom and passage and allowance for accessibility upgrades) - Project to be completed only if Grant received per Res #543-19 | | | | |
| 58050 | Capital Fund Expenditures | \$110,200 | \$89,987.59 | \$11,487 | \$0 |
| 2022 = | Supply and Installation of Automatic Generator at the Ompah Fire Station @ \$10,550 (total \$21,100 split with Community Halls) \$10,550 - \$7,038 (2021 expense) = \$3,512 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |

| Department 610 - COMMUNITY HALLS - NORTH FRONTENAC | | 2021 | 2021 | DRAFT | DRAFT |
|---|--|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| | Supply and Installation of Automatic Generator at the Barrie Community Hall @ \$20,500 - \$14,075 paid in 2021 = \$7,975 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| 2021 = | Snow Road Hall washroom - Total Project \$60,555 - \$44,405 proposed ICIP grant (\$24,222 Federal & \$20,183 Provincial); \$11,150 Township contribution from the Ward 3 Special Parks Reserve Fund and \$5,000 donation from the Snow Road Hall Committee (BCA included \$6,060 for replace vinyl sheeting in washroom and passage and allowance for accessibility upgrades) - Project to be completed only if Grant received per Res #543-19 | | | | |
| CM | Vinyl tile flooring & level floor in addition @ \$17,000 (BCA) (to be funded from the Ward 2 Special Parks Reserve Fund) | | | | |
| | Replace Furnace @ \$11,000 (BCA) - to be funded from the Infrastructure Sustainability TCA Reserve Fund | | | | |
| Snow Road | Repair Work to Foundation @ \$40,000 (BCA) - to be funded from Federal Gas Tax Reserve Fund | | | | |
| Ompah | Supply and Installation of Automatic Generator at the Ompah Community Hall @ \$10,550 (total \$21,100 split with Fire) (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| Barrie | Supply and Installation of Automatic Generator at the Barrie Community Hall @ \$20,500 (to be funded from the Municipal Modernization Reserve Fund per Res #116-21) | | | | |
| 58500 | Contributions to Reserve/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| | <i>Donations received are to be deposited in the Special Parks Reserve Fund for the applicable Ward the donation is received from.</i> | | | | |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$38,365 | \$38,165.00 | \$45,730 | \$45,730 |
| Annual | Community Halls Reserve Fund for future upgrades and to have some monies for our portion if grant opportunities become available @ \$38,165 | | | | |

| Department 610 - COMMUNITY HALLS - NORTH FRONTENAC | | | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|--|--|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| | Increase contributions to Community Hall TCA Reserve Fund for BCA @ \$7,565 | | | | |
| | Increase contributions to TCA Reserve Fund for BCA @ \$7,565 | | | | |
| | Sale of land and Equipment @ \$200 | | | | |
| COMMUNITY HALLS NORTH FRONTENAC - EXPENDITURES | | \$296,955 | \$254,114.33 | \$202,792 | \$150,595 |
| NORTH FRONTENAC - SURPLUS (DEFICIT) | | (\$124,150) | (\$102,351.99) | (\$128,305) | (\$130,595) |
| | 2021 Dollars Raised through taxation | (\$124,150) | | | |
| | 2022 Dollars Raised through taxation | (\$128,305) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$4,155 | 3.35% | | |

| <u>Department 615 - RECREATION</u> | | | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of <u>February 10, 2022</u> | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| NEW | Community Building Fund | \$0 | \$0.00 | \$122,200 | \$0 |
| | Resurface Cloyne tennis courts, new nets, lining courts, etc. @\$122,200 | | | | |
| 44400 | Charged Back To Other Depts. | \$300 | \$0.00 | \$675 | \$675 |
| | General Maintenance at Cemeteries by Recreation @ \$300 | | | | |
| | Dry hydrants & Fire Signs - whipper snip @ \$375 | | | | |
| 45000 | Contributions from Reserves/Reserve Funds | \$0 | \$0.00 | \$5,400 | \$0 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | Replace vinyl siding on rink building @ \$5,400 (BCA) to be funded from the Recreation Sustainability TCA Reserve Fund | | | | |
| <u>TOTAL - RECREATION - INCOME</u> | | <u>\$300</u> | <u>\$0.00</u> | <u>\$128,275</u> | <u>\$675.00</u> |
| <u>EXPENDITURES:</u> | | | | | |
| 50108 | Charged Back to Other Departments | \$8,100 | \$8,184.81 | \$10,800 | \$3,000 |
| | <i>Presently and in previous years the Public Works Dept grade the road into Sand Lake Beach access, as actually a Township Road</i> | | | | |
| | <i>Can not go into the actual water i.e. machinery and/or material (must stay above the highwater mark) without approval and a permit from the Conservation Authority</i> | | | | |
| | Boat Launches that are Township owned (if road leading is owned by the Township and/or Crown; and/or LUP Boat Launches without campsites) are maintained by the PW Dept. @ \$3,000 (includes MVC beach entrance and entrance to Sand Lake beach) estimate as directed by the MCD & PWM based on need and PW Dept's availability in each area; or maintained through the PWM hiring a Contractor (in consultation with the MCD) if the PW Dept. can not complete due to other commitments. Also, see Boat Launches/Beaches #50212. PW Dept. in charge of Twp owned boat launch maintenance. (MCD in charge of CLSP boat launch maintenance) | | | | |
| 2022 = | Winter Maintenance by PW at boat launches @ \$4,500 | | | | |

| Department 615 - RECREATION | | | 2021 | DRAFT | DRAFT |
|------------------------------------|---|--------------------|--|--------------------|--------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| | Shabomeka outhouse - PW to assist with removal of outhouse and tank @ \$3,000 | | | | |
| | Recreation - Dry Hydrant and Fire Hazard Rating signs brushing @ \$300 | | | | |
| 2021 = | Winter Maintenance at boat launches @ \$4,500 | | | | |
| | Shabomeka outhouse installation - PW to assist with installation @ \$600 | | | | |
| 50109 | Casual Labour | \$18,200 | \$17,316.42 | \$19,150 | \$19,725 |
| Annual | Casual employee to assist with Rink Maintenance as required @ \$2,000 estimate | | | | |
| | Casual employee May 15 - Oct 30th - Privy/Trails/Beaches | | | | |
| 50115 | Boot Allowance | \$150 | \$0.00 | \$150 | \$150 |
| Annual | \$250 per year for Fulltime / \$150 per year parttime/seasonal, with a receipt - effective January 1, 2021 per P&A Res #17-20 | | | | |
| 50120 | Mileage | \$1,500 | \$905.65 | \$1,500 | \$1,500 |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$350 | \$337.66 | \$380 | \$391 |
| 50140 | Benefits - W.S.I.B. | \$525 | \$493.53 | \$550 | \$567 |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$1,100 | \$383.07 | \$1,200 | \$1,236 |
| 50175 | Contracted Services | \$3,000 | \$1,674.45 | \$3,000 | \$3,000 |
| Annual | BLEO routine patrol of beach areas when in the area @ \$200 | | | | |
| | Pump out of 10 Privies as required (CM Playground; Cloyne Roadside Pull-Off; Malcolm Lake; Mississippi Bridge; Tappings Bay; Shabomeka Lake Beach; Shabomeka Boat Launch; Mississagagon Lake Boat Launch; Marble Lake Beach & Ompah Rest Stop) @ \$2,000 | | | | |
| | Privies with no tank - PCCA trail (3); PCCA Beach (1); Ompah Beach (1) & Sand Lake Beach (1) @ \$800 | | | | |
| 50205 | Other Materials | \$1,200 | \$1,006.87 | \$1,200 | \$1,200 |

| Department 615 - RECREATION | | 2021 | 2021 | DRAFT | DRAFT |
|------------------------------------|--|---------------|-------------------|----------------|---------------|
| Object | Description | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| Annual | Garbage bags, paper/cleaning products, etc. plus cleaning supplies for Privies | | | | |
| 50212 | Boat Launches/Beaches | \$2,000 | \$1,388.22 | \$5,000 | \$2,000 |
| | General Maintenance, gravel, culverts, etc. as needed @ \$2,000 | | | | |
| 2022 = | Mississippi River in village of Ardoch - Improve boat path, add railing and signage @ \$3,000 per Res #309-21 | | | | |
| 50220 | Utilities (Hydro) | \$500 | \$482.71 | \$500 | \$515 |
| | Lights at Cloyne ballpark / tennis court | | | | |
| | Rink hydro - see Community Halls - as Clar-Mill & Rink one meter. | | | | |
| 50230 | Building Maintenance | \$8,000 | \$4,116.70 | \$7,400 | \$1,000 |
| Annual | General maintenance and privies @ \$1,000 | | | | |
| 2022 = | Shabomeka boat launch - emptied to remove @ \$600 | | | | |
| | Replace outhouse at Palmerston beach and remove old one @ \$5,000 | | | | |
| | Raise outhouse at Cloyne ball park @ \$800 | | | | |
| 2021 = | Raise outhouse at Mississippi Boat Launch @ \$2,500 | | | | |
| | Install Outhouse at Shabomeka Boat Launch @ \$4,500 | | | | |
| 50260 | Advertising | \$200 | \$0.00 | \$200 | \$200 |
| 50265 | Promotions | \$7,700 | \$6,600.00 | \$7,700 | \$7,700 |
| Annual | Plevna/Ompah and Kaladar (Northbrook) Santa Claus Parades @ \$400 each = \$800 | | | | |
| | Northern Rural Youth Partnership @ \$5,400 (for consideration during budget per Res #522-21) | | | | |
| | Frontenac News Recreation Guide @ \$1,500 | | | | |
| 50290 | Legal Services | \$200 | \$0.00 | \$200 | \$200 |
| 50330 | Insurance | \$4,750 | \$4,729.26 | \$4,893 | \$5,040 |
| 50390 | Dispatch/Communications | \$25 | \$0.00 | \$25 | \$25 |

| Department 615 - RECREATION | | | 2021 | DRAFT | DRAFT |
|------------------------------------|--|---------------|-------------------|------------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 52600 | Rink Repairs and Maintenance (Plevna) | \$4,570 | \$2,890.50 | \$11,100 | \$4,700 |
| Annual | Rink repairs @ \$800 | | | | |
| | General Maintenance and Snow Removal Contract (see in-house Casual Labour) | | | | |
| | Rink/board sealing @ \$3,900 (includes cleaning, sealing, and filling cracks) | | | | |
| 2022 = | Replace vinyl siding on rink building @ \$5,400 (BCA) to be funded from the Recreation Sustainability TCA Reserve Fund | | | | |
| | Repair two(2) lights @ \$1,000 | | | | |
| 2021 = | New mesh for hockey nets @ \$200 | | | | |
| 52620 | Playground Maintenance (Plevna/Cloyne) | \$900 | \$401.95 | \$900 | \$900 |
| Annual | Mandatory Inspection of Playground Equipment @ \$400 each (Plevna) and General Maintenance @ \$500 | | | | |
| 52623 | Tennis Court - Cloyne | \$6,300 | \$5,902.08 | \$124,700 | \$6,300 |
| Annual | General repairs and lighting @ \$500 | | | | |
| | Cleaning, sealing, lines painted, crack filling @ \$4,800 - included in 2022 project | | | | |
| | Reline pickle ball court @ \$1,000 - included in 2022 project | | | | |
| 2022 = | Resurface Cloyne tennis courts, new nets, lining courts, etc. @ \$122,200 - Community Building Fund grant | | | | |
| | Repair backstop and ball diamond @ \$2,000 | | | | |
| 52625 | Swim Programs | \$3,000 | \$1,500.00 | \$3,000 | \$3,000 |
| | Mazinaw @ \$1,500 & Sand Lake @ \$1,500 each | | | | |
| 52626 | Dock (Municipal Owned) | \$1,100 | \$354.48 | \$1,100 | \$1,100 |
| Annual | Basic repairs once MCD completes an inspection at Tappings Landing @ \$500 (\$250 materials plus \$250 MNR Parks in-house labour) | | | | |
| | Dock at MVC Beach per Township lease shall maintain @ \$300 (\$150 materials plus \$150 MNR Parks in-house labour) | | | | |
| | Dock at Canoto Lake Beach per Township lease shall maintain @ \$300 (\$150 materials plus \$150 MNR Parks in-house labour) | | | | |
| 52628 | Recreation Trails | \$500 | \$0.00 | \$500 | \$500 |

| Department 615 - RECREATION | | | 2021 | DRAFT | DRAFT |
|------------------------------------|--|---------------|-------------------|----------------|---------------|
| Object | Description | 2021 | Unaudited | 2022 | 2023 |
| | | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| Annual | General Maintenance @ \$500 | | | | |
| 53011 | Repairs - Multi-Purpose Equipment (Tractor) | \$1,250 | \$749.61 | \$1,000 | \$1,000 |
| 2021 = | Purchase spare tire for trailer | | | | |
| 53702 | Repairs - Dump Trailer | \$375 | \$308.47 | \$250 | \$250 |
| | 50% CLSP / 50% Recreation | | | | |
| 2021 = | Purchase spare tire | | | | |
| 53750 | REC07 - Repairs - 2007 - 1/2 Ton - GMC | \$750 | \$681.03 | \$750 | \$750 |
| | Share with Waste - 50% Recreation & 50% Waste | | | | |
| 54000 | Equipment Replacement/Repairs | \$750 | \$345.93 | \$400 | \$400 |
| | Annual maintenance @ \$400 | | | | |
| 2021 = | Hedge Trimmer attachment for Combo Unit @ \$350 | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$200 | \$86.06 | \$200 | \$200 |
| | Fire Extinguisher for Truck; First Aid Kit for Plevna Rink, etc. | | | | |
| 54200 | Fuel and Lube (Oil) | \$3,525 | \$2,363.41 | \$2,500 | \$2,575 |
| | Share vehicle with Waste/ Recycling Lead Hand - 50% Recreation & 50% W/R | | | | |
| 54300 | Vehicle/Equipment Licenses | \$75 | \$132.63 | \$135 | \$135 |
| 55550 | Safety Devices (Signs) | \$4,000 | \$3,546.13 | \$400 | \$400 |
| | <i>Signs made at office with laminate paper as continuously disappear</i> | | | | |
| Annual | General signs (i.e. Beach Warning Signs - Use At Own Risk, No Dogs, Hiking Trail Signs etc. @ \$400 | | | | |
| 2021 = | Signs per Res #26-21 @ \$3,600 | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$0 |

| <u>Department 615 - RECREATION</u> | | | 2021 | DRAFT | DRAFT |
|---|--|--------------------|----------------------|---------------------------|----------------------|
| Object | Description | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | Budget | <u>Budget</u> |
| | | | February 10, 2022 | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$17,274 | \$17,274.00 | \$18,324 | \$18,324 |
| | Tappings Dock Expansion @ \$10,724 over 10 years = \$1,074 annual | | | | |
| | Equipment/Vehicle Needs @ \$149,315 over 10 years = \$14,900 annual | | | | |
| | Building Needs @ \$2,500 over 10 years = \$1,300 annual | | | | |
| | Increase contributions to TCA Reserve Fund for BCA @ \$1,050 | | | | |
| | Surplus Equipment | | | | |
| TOTAL - RECREATION EXPENDITURES | | <u>\$102,069</u> | <u>\$84,155.63</u> | <u>\$229,107</u> | <u>\$87,982.19</u> |
| RECREATION COMMITTEE - SURPLUS (DEFICIT) | | <u>(\$101,769)</u> | <u>(\$84,155.63)</u> | <u>(\$100,832)</u> | <u>(\$87,307.19)</u> |
| | 2021 Dollars Raised through taxation | (\$101,769) | | | |
| | 2022 Dollars Raised through taxation | (\$100,832) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | (\$937.00) | -0.92% | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| INCOME: | | | | | |
| 31080 | Provincial Grants - Misc. | \$3,725 | \$3,723.00 | \$0 | \$0 |
| 31620 | E. Ont Trails Alliance Grant | \$20,000 | \$0.00 | \$20,000 | \$0 |
| Annual | New effective 2009 - depends on # of road permits sold annually plus EOTA grants received annually varies | | | | |
| 2022 = | Arcol road partnership grant @ \$40,000 - \$20,000 EOTA grant - if grant not received only completing \$20,000 - to be funded from MNR Parks Reserve Fund | | | | |
| 2021 = | Arcol road partnership grant @ \$40,000 - \$20,000 EOTA grant - if grant not received only completing \$20,000 - to be funded from MNR Parks Reserve Fund - not completed in 2021 | | | | |
| 40000 | User Fees - monies received in Municipal Office and by Vendors | \$10,000 | \$11,390.01 | \$10,000 | \$10,000 |
| 40005 | CLSP - OnRes MNR Permits Paid Online | \$232,600 | \$286,409.56 | \$239,695 | \$239,100 |
| Annual | Estimate only depending on weather | | | | |
| 40006 | CLSP - OnRes Transaction Fees Collected | \$15,000 | \$26,538.00 | \$20,000 | \$20,000 |
| 40200 | Sale of Land / Equipment | \$0 | \$42.00 | \$0 | \$0 |
| Annual | Annual advertisement (re: Surplus vehicles/Equipment/Supplies). Surplus funds will be transferred to the TCA Reserve Fund | | | | |
| | Effective 2020 all Revenue from Sale of Land/Equipment will be transferred to the applicable departments Tangible Capital Reserve Fund | | | | |
| 44400 | Charged Back To Another Dept. | \$2,000 | \$1,920.20 | \$2,000 | \$2,000 |
| Annual | Basic repairs once MCD completes an inspection at Tappings Landing @ \$500 (\$250 materials plus \$250 MNR Parks in-house labour) | | | | |
| | Dock at MVC Beach per Township lease shall maintain @ \$300 (\$150 materials plus \$150 MNR Parks in-house labour) | | | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| | Dock at Canoto Lake Beach per Township lease shall maintain @ \$300 (\$150 materials plus \$150 MNR Parks in-house labour) | | | | |
| | Estimate @ \$350 for CLSP Field Supervisor and/or Students to take BLEO to water access properties as required | | | | |
| | CLSP Staff to complete general maintenance if required at Helipad @ \$200 | | | | |
| | Pressure Wash Siding at Community Halls by CLSP Staff @ \$500 | | | | |
| | Planning staff to water access properties @ \$200 | | | | |
| | CLSP Staff to take CBO to water access properties as required @ \$200 | | | | |
| 44401 | Mileage - CLSP 1/2 Ton Truck - Charged Back to Other Depts. | \$6,000 | \$3,445.60 | \$3,500 | \$3,500 |
| 45000 | Contributions from CLSP Reserve Funds | \$95,000 | \$40,003.20 | \$133,500 | \$20,000 |
| | See Capital Fund Expenditures - # 58050 | | | | |
| 2022 = | Arcol road partnership grant @ \$40,000 - \$20,000 EOTA grant - project to be completed only if grant received . - Township share from MNR Parks Reserve Fund | | | | |
| | Expand parking lot at Crotch Lake @ \$40,000 (to be funded from MNR Parks Reserve Fund (\$30,000 PW (labour and materials) and \$10,000 Contract) | | | | |
| | Helen Lane Parking Lot @ \$40,000 - to be funded from the MNR Parks Reserve Fund | | | | |
| 2021 = | Arcol road partnership grant @ \$40,000 - \$20,000 EOTA grant - project to be completed only if grant received - not completed in 2021 | | | | |
| | Expand parking lot at Crotch Lake @ \$40,000 (to be funded from MNR Parks Reserve Fund (\$30,000 PW (labour and materials) and \$10,000 Contract) - not completed in 2021 | | | | |
| | <u>TOTAL - MNR PARKS - INCOME</u> | <u>\$384,325</u> | <u>\$373,471.57</u> | <u>\$428,695</u> | <u>\$294,600</u> |
| <u>EXPENDITURES:</u> | | | | | |
| 50100 | Salaries | \$135,000 | \$133,254.52 | \$150,000 | \$150,000 |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------|--|------------------------|------------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| Annual | Manager of Community Development (MCD) 20% (45% Econ Dev / 35% Prop /Bldg Maint.) | | | | |
| | Facilities / Recreation Supervisor salary allocated as: 50% Prop. Bldg. Maintenance and 50% MNR Parks | | | | |
| | Includes Field Supervisor (Seasonal) and students | | | | |
| | Plus minimal overtime - as required / needed basis only | | | | |
| | Clerical Assistant/CLSP (50% Crownlands and 50% Admin) 50% Admin to be funded from the Covid 19 Reserve Fund | | | | |
| | 2 - CLSP Field Staff (seasonal) | | | | |
| 50115 | Boot Allowance | \$1,000 | \$510.20 | \$1,000 | \$1,000 |
| Annual | \$250 per year for Full-time / \$150 per year part-time/seasonal, with a receipt - effective January 1, 2021 per P&A Res #17-20 | | | | |
| 50120 | Mileage | \$100 | \$0.00 | \$100 | \$100 |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$1,400 | \$1,355.07 | \$1,450 | \$1,442 |
| 50140 | Benefits - W.S.I.B. | \$2,100 | \$1,980.48 | \$2,150 | \$2,163 |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$4,300 | \$4,362.80 | \$4,650 | \$4,429 |
| 50160 | Benefits - O.M.E.R.S. | \$2,600 | \$2,387.08 | \$2,850 | \$2,600 |
| 50175 | Contracted Services | \$0 | \$5.09 | \$0 | \$0 |
| 50200 | Office Supplies and Stationery | \$1,600 | \$1,359.73 | \$2,150 | \$2,150 |
| Annual | One time charge annually @ \$1,000 (credited to Admin Office Supplies expense) | | | | |
| | Water proof paper @ \$250 | | | | |
| | Permits Purchased for Camping and Seasonal Passes - reduced with on-line reservation system @ \$900 estimate | | | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| 50205 | Other Materials (Includes Cleaning Supplies, Gloves, etc.) | \$1,000 | \$448.90 | \$1,000 | \$1,000 |
| Annual | Oars and locks; blue bins for boat storage; Garbage bags, Shovels, Rakes, Supplies, small shop tools/tool box, etc. | | | | |
| 50207 | Protective Clothing | \$900 | \$687.17 | \$900 | \$900 |
| Annual | T-shirts for the students, uniforms/coats/beige shirts & pants for CLSP Supervisor; Field Supervisor and Field Staff @ \$900 | | | | |
| 50230 | Building Maintenance (Privy Boxes) | \$3,700 | \$1,887.44 | \$3,550 | \$650 |
| Annual | Plus cleaning solution required annually @ \$150 Materials for new camp site privies @ \$500 | | | | |
| 2022 = | Pump outs @ \$900 at Schooner Lake - Bi-annual Additional materials for privies @ \$2,000 | | | | |
| 2021 = | Pump outs @ \$900 at Schooner Lake - Bi-annual - not completed in 2021 Additional materials for privies @ \$2,000 Cleaning Solution @ \$150 | | | | |
| 50260 | Advertising | \$575 | \$133.71 | \$575 | \$575 |
| | Advertising for positions, etc <i>Except Students-see Admin as advertised for all Departments</i> Frontenac visitors guide @ \$375 | | | | |
| 50270 | Telephone / Cell | \$875 | \$872.38 | \$750 | \$650 |
| | Cell phones (2) plus 1/2 shared with roads | | | | |
| 50290 | Legal Services | \$200 | \$0.00 | \$200 | \$200 |
| 50299 | Other Services/Miscellaneous | \$4,500 | \$2,241.11 | \$4,500 | \$4,500 |
| | By-Law Enforcement @ \$4,000 Includes Nuisance Beaver Control @ \$500 | | | | |
| 50330 | Insurance | \$5,650 | \$5,636.49 | \$5,820 | \$5,820 |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| 50340 | Computers | \$13,500 | \$17,220.91 | \$18,500 | \$15,000 |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules - for the replacement of Computers / Office Equipment for All Departments = See Administration</i> | | | | |
| | Annual Domain Name & OnRes System expense for the CLSP Website | | | | |
| 2022 = | Upgrades to website @ \$3,500 | | | | |
| 2021 = | Upgrades to website @ \$3,500 - not completed in 2021 | | | | |
| 50350 | Training | \$1,300 | \$359.17 | \$1,300 | \$400 |
| Annual | Boat Licenses, etc for new staff - if applicable | | | | |
| | First Aid/CPR, chainsaw, etc. Renewals | | | | |
| 50390 | Dispatch/Communications | \$1,550 | \$765.18 | \$900 | \$900 |
| Annual | Radio repairs/batteries (if required) @ \$300 | | | | |
| | Airtime @ \$33 per month = \$265 for 8 months and 4 months charged to Property Mtce | | | | |
| | Radio licence (8) @ \$335 | | | | |
| 2021 = | Purchase radio for additional staff @ \$650 | | | | |
| 50500 | CLSP - OnRes - Bank Service Charges and Interest | \$13,000 | \$21,056.89 | \$15,000 | \$15,000 |
| | Credit Card processing fees / Test Runs (in & out only) / Transaction Fees / Internet Fees / Minimum MDR Fees | | | | |
| 52360 | Medicals/Drivers Abstract | \$50 | \$41.00 | \$50 | \$50 |
| 52640 | MNR Parks - Land Use Permits | \$900 | \$435.11 | \$900 | \$900 |
| 52641 | MNR Aggregate Permit Fee | \$360 | \$368.00 | \$370 | \$360 |
| 52645 | Consignment Paid to Permit Vendors | \$400 | \$362.50 | \$400 | \$400 |
| 52800 | Access Points - Materials (If required ie weather/washouts) | \$43,000 | \$0.00 | \$83,000 | \$3,000 |
| | General repairs @ \$3,000 | | | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| 2022 = | Expand parking lot at Crotch Lake @ \$40,000 (to be funded from MNR Parks Reserve Fund (\$30,000 PW (labour and materials) and \$10,000 Contract) | | | | |
| | Helen Lane Parking Lot @ \$40,000 - to be funded from the MNR Parks Reserve Fund | | | | |
| 2021 = | Expand parking lot at Crotch Lake @ \$40,000 (to be funded from MNR Parks Reserve Fund (\$30,000 PW (labour and materials) and \$10,000 Contract) - not completed in 2021 | | | | |
| 53009 | P10-1 Repairs -2010 Ford F150 | \$1,500 | \$3,308.76 | \$3,400 | \$1,900 |
| Annual | General Maintenance | | | | |
| 2022 = | Replace tires @ \$1,500 | | | | |
| 53702 | DT18 - Repairs - Dump Trailer | \$375 | \$105.00 | \$250 | \$250 |
| | 50% CLSP / 50% Recreation | | | | |
| 2021 = | Purchase spare tire | | | | |
| 53808 | P21-1 Repairs - 1/2 Ton shared with Roads | \$0 | \$0.00 | \$900 | \$300 |
| 2022 = | Tires @ \$1,200 (50% MNR Parks = \$600) | | | | |
| 53904 | MB20 Repairs - 25 HP Johnson O/B Motor | \$100 | \$0.00 | \$0 | \$0 |
| | out of service | | | | |
| 53906 | Boat Trailer - Mastercraft | \$0 | \$70.00 | \$0 | \$0 |
| | out of service | | | | |
| 53908 | MB11 - Repairs - Jon Boat | \$1,000 | \$925.25 | \$500 | \$500 |
| | <i>with motor #53916 & trailer #53909</i> | | | | |
| 2021 = | Leak repair @ \$500 | | | | |
| 53909 | MBT11 - Repairs - Trailer for Jon Boat | \$400 | \$667.49 | \$400 | \$400 |
| | <i>with motor #53916 & boat #53908</i> | | | | |
| Annual | General Maintenance @ \$400 | | | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|------------------------|--|------------------------|------------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| 53912 | CLSP19-1 - Repairs - Ford F150 1/2 Ton Truck | \$1,000 | \$410.28 | \$1,300 | \$400 |
| Annual | General Maintenance @ \$1,000 | | | | |
| 2022 = | Seat covers @ \$300 | | | | |
| 2021 = | Replace mirror @ \$600 | | | | |
| 53913 | - Repairs - 2013 - 25HP Evinrude | \$200 | \$0.00 | \$0 | \$0 |
| | <i>to be removed</i> | | | | |
| 53914 | MB19 - Repairs - 2019 - 14' Lund Boat | \$700 | \$351.07 | \$200 | \$200 |
| | <i>with trailer #53915 & motor #53918</i> | | | | |
| 2021 = | Leak repair @ \$500 | | | | |
| 53915 | MBT19 - Repairs - 2018 - EZload Boat trailer (purchased in 2019) | \$200 | \$86.33 | \$400 | \$200 |
| | <i>with boat #53914 & motor #53918</i> | | | | |
| 53916 | M18 - Repairs - 2018 - 15 HP Evinrude Motor | \$400 | \$2,892.43 | \$400 | \$400 |
| | <i>with trailer #53909 & boat #53908</i> | | | | |
| 53918 | M19 - Repairs - 2019 - 25 HP Evinrude Motor | \$400 | \$3,608.73 | \$400 | \$400 |
| | <i>with trailer #53915 & boat #53914</i> | | | | |
| 53919 | MB21 - Repairs - 2021 - 16' Lund Jon Boat | \$0 | \$0.00 | \$200 | \$200 |
| | <i>with trailer #53920 & motor #53921</i> | | | | |
| 53920 | MBT21 - Repairs - 2021 - EZload Boat trailer | \$0 | \$0.00 | \$400 | \$200 |
| | <i>with boat #53919 & motor #53921</i> | | | | |
| 53921 | M21 - Repairs - 2021 - 25 HP Mercury Motor | \$0 | \$0.00 | \$600 | \$400 |
| | <i>with boat #53919 & trailer #53920</i> | | | | |
| 2022 = | Spare prop @ \$200 | | | | |
| 53922 | M21-2 - Repairs - 2021 - 15 HP Mercury Motor | \$0 | \$0.00 | \$100 | \$100 |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|--|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| | <i>Spare motor for use on all boats</i> | | | | |
| 54000 | Equipment Replacement/Repairs | \$3,800 | \$2,676.16 | \$2,700 | \$500 |
| Annual | General Items (maintenance for lawnmower, chainsaw, weed eaters and misc. equip.) @ \$500 | | | | |
| 2022 = | Chainsaw @ \$800 | | | | |
| | Portable night time lights for all boats @ \$500 | | | | |
| | Leaf blower @ \$300 | | | | |
| | Reciprocating saws (2) @ \$600 | | | | |
| 2021 = | Chainsaw @ \$800 | | | | |
| | Depth finders @ \$2,000 | | | | |
| | Portable night time lights for all boats @ \$500 - not completed in 2021 | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$600 | \$98.27 | \$600 | \$600 |
| Annual | Fire Extinguishers, First Aid Kits, Bear Spray and Air Horns, Life Jackets, etc. | | | | |
| 54100 | Equipment Rentals (ie. trailer, boat) | \$400 | \$0.00 | \$400 | \$400 |
| 54200 | Fuel and Lube (Oil) | \$8,525 | \$9,109.83 | \$9,500 | \$8,781 |
| 54300 | Vehicle/Equipment Licenses | \$700 | \$435.25 | \$700 | \$700 |
| Annual | 2 Trucks and Boats (boats every 5 Year renewal) | | | | |
| 55501 | Bridges and Culverts | \$500 | \$0.00 | \$500 | \$500 |
| Annual | May need to replace some culverts if washouts | | | | |
| 55502 | Roadside Maintenance (Includes Brushing) | \$10,600 | \$3,819.08 | \$10,600 | \$10,600 |
| | Schooner Road mowing @ \$600 | | | | |
| | Brushing on Arcol Road and Schooners to be completed by PWs @ \$10,000 | | | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|--|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | <u>2023</u> Budget |
| 2021 = | Brushing on Arcol Road and Schooners to be completed by PWs @ \$10,000 | | | | |
| 55504 | Loosetop Maintenance (Grading & repairs ie. Washout,) | \$55,000 | \$19,468.62 | \$60,000 | \$35,000 |
| Annual | To be completed in-house by PW Dept. per Resolution # 49-13. Effective 2013 used Contractor for grading/repairing washouts on Arcol Rd. (LUP portion only) as PW Dept. equipment too large. | | | | |
| | The Crown Land road maintenance shall be completely in-house by the PW Dept. @ \$5,000 estimate (as needed - shall be determined by MCD and in consultation with the PWM) plus the contractors as required estimated @ \$10,000 depending on weather / washouts / PW Dept. availability. | | | | |
| 2022 = | Arcol road partnership grant @ \$40,000 - \$20,000 EOTA grant - if grant not received only completing \$20,000 - to be funded from MNR Parks Reserve Fund | | | | |
| | Schooner Road gravel @ \$5,000 | | | | |
| 2021 = | Arcol road partnership grant @ \$40,000 - \$20,000 EOTA grant - if grant not received only completing \$20,000 - to be funded from MNR Parks Reserve Fund | | | | |
| 55550 | Safety Devices (Signs) | \$8,800 | \$3,797.31 | \$2,200 | \$1,000 |
| Annual | General Repair/Replacement @ \$1,000 | | | | |
| 2022 = | Replace sign at Crotch Lake @ \$1,200 | | | | |
| 2021 = | Replace sign at Crotch Lake @ \$1,200 | | | | |
| | Signs per Res #26-21 @ \$3,600 | | | | |
| | new signage @ \$3,000 | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$35,000 | \$40,003.20 | \$13,500 | \$0 |
| Annual | <i>As Per 10 Year Capital Plan and Replacement Schedules</i> | | | | |
| 2022 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$13,500 new boat, motor and trailer | | | | |

| Department 620 - MNR PARKS | | | 2021 | DRAFT | DRAFT |
|--------------------------------------|--|------------------------------|--|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of February 10, 2022 | <u>2022</u> <u>Budget</u> | <u>2023</u> <u>Budget</u> |
| 2021 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$13,000 new boat, motor and trailer | | | | |
| | As Per 10 Year Capital Plan and Replacement Schedules @ \$22,000 1/2 Ton Truck (shared with MNR Parks) (acct #NEW) | | | | |
| 58500 | Contributions to Reserves/Reserve Funds | \$0 | \$69,300.58 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$14,565 | \$14,607.00 | \$16,480 | \$16,480 |
| | Vehicle/Equipment Needs @ \$95,000 over 10 years = \$9,500 annual | | | | |
| 2021 = | Increase contributions for New 1/2 ton truck @ \$3,150 per 10 Year Plan | | | | |
| | Increase contributions to TCA Reserve Fund for BCA @ \$1,915 | | | | |
| | <u>TOTAL - MNR PARKS - EXPENDITURES</u> | <u>\$384,325</u> | <u>\$373,471.57</u> | <u>\$428,695</u> | <u>\$294,600</u> |
| MNR PARKS - SURPLUS (DEFICIT) | | \$0 | \$0.00 | \$0 | \$0 |
| | 2021 Dollars Raised through taxation | \$0 | | | |
| | 2022 Dollars Raised through taxation | \$0 | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$0 | | | |
| | ACTUAL PROGRAM SURPLUS: | | | | |
| | 2021 = | \$69,300.58 | | | |
| | 2020 = | \$92,192.37 | | | |
| | 2019 = | \$51,234.65 | | | |
| | 2018 = | \$32,489.94 | | | |
| | 2017 = | \$26,772.05 | | | |
| | Prior Year's surplus <u>plus interest</u> - balance in the MNR - CLSP Reserve Fund - \$ 355,446.64 as of December 31, 2021 | | | | |

| Department 660 - LIBRARIES | | | 2021 | DRAFT | DRAFT |
|---|---|------------------------------|---|------------------------------|------------------------------|
| Object | Description | <u>2021</u> <u>Budget</u> | Unaudited Actual as of <u>February 10, 2022</u> | 2022 Budget | <u>2023</u> <u>Budget</u> |
| County of Frontenac Library Boards, but municipality responsible for buildings Cloyne and Plevna (Ompah now Operational by Ompah Library User Group) | | | | | |
| INCOME: | | | | | |
| 45000 | Contributions from Reserve/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| TOTAL LIBRARIES - INCOME | | \$0 | \$0.00 | \$0 | \$0 |
| EXPENDITURES: | | | | | |
| 50205 | Other Materials (Includes General Supplies, etc.) | \$200 | \$34.45 | \$200 | \$200 |
| Annual | General supplies, etc. | | | | |
| 50210 | Heat | \$1,025 | \$872.19 | \$900 | \$927 |
| 50220 | Utilities (Hydro) | \$0 | \$0.00 | \$0 | \$0 |
| | See Community Halls for Ompah and Cloyne | | | | |
| | See Property Building Maintenance for Plevna | | | | |
| 50230 | Building Maintenance | \$550 | \$217.71 | \$550 | \$550 |
| Annual | General maintenance @ \$400 | | | | |
| | Furnace annual maintenance - for the Plevna Library @ \$150 | | | | |
| 50330 | Insurance | \$1,250 | \$1,235.48 | \$1,600 | \$1,648 |
| 50340 | Computers | \$0 | \$0.00 | \$0 | \$0 |
| | <i>As Per 10 Year Capital Plan and Replacement Schedules charged to Administration annually for the replacement of Computers / Office Equipment for All Departments</i> | | | | |

| Department 660 - LIBRARIES | | | 2021 | DRAFT | DRAFT |
|--|--|----------------|-------------------|-----------------------|----------------|
| | | <u>2021</u> | Unaudited | 2022 | <u>2023</u> |
| Object | Description | <u>Budget</u> | Actual as of | Budget | <u>Budget</u> |
| | | | February 10, 2022 | | |
| | <i>KFL&A Library provides two(2) computers for Library and Township purchases/maintains two(2) computers for internet hours.</i> | | | | |
| 54001 | New Equipment for Health and Safety Purposes | \$150 | \$89.11 | \$150 | \$150 |
| Annual | Fire Extinguishers, First Aid Kits, etc. | | | | |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| <u>TOTAL LIBRARIES - EXPENDITURES</u> | | <u>\$3,175</u> | <u>\$2,448.94</u> | <u>\$3,400</u> | <u>\$3,475</u> |
| LIBRARIES - SURPLUS (DEFICIT) | | (\$3,175) | (\$2,448.94) | (\$3,400) | (\$3,475) |
| | 2021 Dollars Raised through taxation | (\$3,175) | | | |
| | 2022 Dollars Raised through taxation | (\$3,400) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$225 | 7.09% | | |

| Department 700 - PLANNING | | | 2021 | DRAFT | DRAFT |
|----------------------------------|--|--------------------|--|--------------------|--------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| INCOME: | | | | | |
| 41050 | Compliance Letters Previously recorded in Admin | \$1,000 | \$1,275.00 | \$2,000 | \$2,000 |
| 41200 | Planning Application Fees Includes Pre Consultation fees | \$30,000 | \$44,975.00 | \$45,000 | \$45,000 |
| 41202 | Road Allowance - Admin. Fees | \$15,000 | \$14,500.00 | \$15,000 | \$15,000 |
| 45000 | Contributions from Reserve/Reserve Funds See Capital Fund Expenditures - # 58050 Allowance for additional internet expense \$125 per Committee member = \$500 (to be funded from the COVID-19 Restart Reserve Fund) 2022 = Contracted Services - LPAT appeal @ \$6,500 to be funded from the Contingency Reserve Fund 2021 = Legal for LPAT Appeal @ \$13,850 to be funded from the Contingency Reserve Fund | \$20,350 | \$31,541.87 | \$500 | \$0 |
| TOTAL PLANNING INCOME | | \$66,350 | \$92,291.87 | \$62,500 | \$62,000 |
| EXPENDITURES: | | | | | |
| 50100 | Salaries Clerk/Planning Manager 50% (50% Admin) Deputy Clerk 75% (25% Clerk/Admin) Admin Assistant @ 50% (25% Fire / 25% Clerk/Admin) | \$102,500 | \$100,220.73 | \$121,500 | \$123,930 |
| 50104 | Committee Expense Meetings/inspections | \$5,500 | \$6,992.63 | \$8,000 | \$8,000 |
| 50108 | Charged Back to Other Departments CLSP Staff to take inspectors to water access properties as required | \$200 | \$200.00 | \$200 | \$200 |
| 50120 | Mileage | \$2,000 | \$2,786.21 | \$3,000 | \$3,000 |

| Department 700 - PLANNING | | | 2021 | DRAFT | DRAFT |
|----------------------------------|---|--------------------|--|--------------------|--------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| 50175 | Contracted Services | \$6,500 | \$3,307.20 | \$0 | \$0 |
| 2021 = | LPAT appeal @ \$6,500 to be funded from the Contingency Reserve Fund | | | | |
| 50180 | Conventions/Conferences | \$3,000 | \$250.00 | \$6,000 | \$6,000 |
| Annual | Committee members may attend plus Planning Manager | | | | |
| 50200 | Office Supplies and Stationery | \$1,000 | \$1,000.00 | \$1,500 | \$1,000 |
| | One time charge annually @ \$500 (credited to Admin Office Supplies expense) | | | | |
| | Stationery supplies @ \$500 (\$125 x 4 Committee Members per Res #61-12) | | | | |
| 2022 = | Allowance for additional internet expense \$125 per Committee member = \$500 (to be funded from the COVID-19 Restart Reserve Fund) | | | | |
| 50250 | Postage | \$1,000 | \$1,000.00 | \$1,000 | \$1,000 |
| | One time charge annually | | | | |
| 50260 | Advertising | \$200 | \$171.87 | \$200 | \$200 |
| 50290 | Legal Services | \$21,850 | \$40,990.35 | \$20,000 | \$20,000 |
| annual | Misc legal advice for planning applications/Zoning By-law, etc. OP and ZBL Updates / Review, etc. to be funded from the Planning - Update/Reviews/LPAT appeals, etc. Reserve Fund | | | | |
| 2021 = | Legal for LPAT Appeal @ \$13,850 to be funded from the Contingency Reserve Fund | | | | |
| 50292 | Sale of Road Allowance Expense | \$10,000 | \$9,494.23 | \$10,000 | \$10,000 |
| | Legal, advertising, inspectors mileage, etc. | | | | |
| 50295 | Consulting Services | \$78,600 | \$63,976.51 | \$80,000 | \$80,000 |
| Annual | Joint County Agreement (2021 end of phase in; plus one additional planner) | | | | |
| 50300 | Memberships | \$900 | \$900.00 | \$900 | \$900 |

| Department 700 - PLANNING | | | 2021 | DRAFT | DRAFT |
|----------------------------------|---|--------------------|--|--------------------|-----------------------|
| Object | Description | 2021 Budget | Unaudited Actual as of February 10, 2022 | 2022 Budget | 2023 Budget |
| | Association of Committees of Adjustment (Planning Manager, Deputy Clerk and 4 members of CofA) | | | | |
| 50350 | Training/Seminars | \$2,000 | \$832.39 | \$2,000 | \$2,000 |
| | Planning Workshops increased due to legislation changes | | | | |
| | Includes per diem per day (rate set by Council); plus reimbursed for actual expenses (i.e. mileage, meals - if not covered under program, etc.) | | | | |
| | Committee Training/Seminars shall be approved by the Secretary in advance (i.e. budget constraints; applicable training). | | | | |
| 50390 | Dispatch/Communications | \$300 | \$213.15 | \$300 | \$300 |
| | SPOT device @ \$200 plus \$300 for annual monitoring service to be used by Committee Members/Staff working in the field alone | | | | |
| 58500 | Contributions to Reserve/Reserve Funds | \$5,000 | \$5,000.00 | \$5,000 | \$5,000 |
| Annual | OP and ZBL Updates / Review, etc. @ \$5,000 | | | | |
| | TOTAL PLANNING EXPENDITURES | \$240,550 | \$237,335.27 | \$259,600 | \$261,530.00 |
| | PLANNING - SURPLUS (DEFICIT) | (\$174,200) | (\$145,043.40) | (\$197,100) | (\$199,530.00) |
| | 2021 Dollars Raised through taxation | (\$174,200) | | | |
| | 2022 Dollars Raised through taxation | (\$197,100) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$22,900.00 | 13.15% | | |

| <u>Department 750 - Property/Building Maintenance</u> | | | 2021 | DRAFT | DRAFT |
|---|---|-------------------------|--------------------------|-------------------------|------------------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| <u>Object</u> | <u>Description</u> | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| <u>INCOME:</u> | | | | | |
| 30832 | County Grant | \$337,500 | \$0.00 | \$337,500 | \$0 |
| | Seniors Housing contribution | | | | |
| 40050 | Microfit Proceeds | \$5,000 | \$4,891.81 | \$5,000 | \$5,000 |
| | Installed in 2013 | | | | |
| 44401 | Mileage - C12-1 Chev Cruz Sedan - Charged Back to Other Depts. | \$5,000 | \$2,764.15 | \$5,000 | \$6,000 |
| 45000 | Contributions from Reserves/Reserve Funds | \$230,000 | \$0.00 | \$247,740 | \$0 |
| | See Capital Fund Expenditures - Object #58050 | | | | |
| 2022 = | Repair steps at MNR Office @ \$9,200 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replacement of windows at MNR Building @ \$8,115 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replace 2 overhead doors at MNR Building @ \$6,000 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Seniors housing - Township Funding @ \$150,000 (\$100,000 Grant, \$50,000 for relief measures, legal, consulting, etc) to be funded from Contingency Reserve Fund per Res #08-21 | | | | |
| | Senior housing - legal, consultant, etc. @ \$10,000 to be funded from Contingency Reserve Fund | | | | |
| | Building Condition Assessments @ \$80,000 (to be funded from Municipal Modernization Fund) per Res #118-21. Actual quote \$40,000 plus HST (\$16,285 spent in 2021, remaining \$24,425 for 2022) | | | | |
| 2021 = | Township Funding @ \$150,000 (\$100,000 Grant, \$50,000 for relief measures, legal, consulting, etc) to be funded from Contingency Reserve Fund per Res #08-21 | | | | |
| | Building Condition Assessments @ \$80,000 (to be funded from Municipal Modernization Fund) per Res #118-21 | | | | |
| <u>TOTAL PROPERTY/BUILDING MTCE INCOME:</u> | | <u>\$577,500</u> | <u>\$7,655.96</u> | <u>\$595,240</u> | <u>\$11,000</u> |

| <u>Department 750 - Property/Building Maintenance</u> | | | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|-----------------|---------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| <u>Object</u> | <u>Description</u> | | February 10, 2022 | | |
| EXPENDITURES: | | | | | |
| 50100 | Salaries | \$62,700 | \$63,025.50 | \$66,200 | \$67,524 |
| | Manager of Community Development (MCD) 35% (45% Econ Dev / 20% MNR Parks) | | | | |
| | Facilities Recreation Supervisor salary (50% Prop. Bldg. Maintenance and 50% MNR Parks) | | | | |
| 50105 | Income Protection Year End Payout | \$2,350 | \$2,237.40 | \$2,350 | \$2,397 |
| 50109 | Casual Labour | \$1,600 | \$665.87 | \$1,000 | \$1,000 |
| Annual | Mandatory water testing - varies due to results | | | | |
| 50110 | Benefits- Health/Dental/Life | \$10,650 | \$10,169.64 | \$11,950 | \$12,309 |
| 50120 | Mileage | \$500 | \$560.50 | \$600 | \$600 |
| 50130 | Benefits - E.H.T. (Ministry of Finance) | \$3,200 | \$3,163.46 | \$3,350 | \$3,417 |
| 50140 | Benefits - W.S.I.B. | \$5,850 | \$4,608.28 | \$6,060 | \$6,181 |
| 50150 | Benefits - Rec. Gen. (Employer's CPP & EI) | \$10,000 | \$8,906.78 | \$10,150 | \$10,353 |
| 50160 | Benefits - OMERS | \$17,000 | \$15,639.85 | \$17,550 | \$17,901 |
| 50175 | Contracted Services | \$89,230 | \$85,661.88 | \$91,500 | \$91,500 |
| Annual | Cleaning contract (s) for (3) Community halls / Municipal Complex - Clar Mill Fire Hall training room, public washrooms, Asst. Fire Chief Office / PW - W2 & W3 (Archives) Garage Office Space, W2 lunch room & Washrooms / Plevna & Ompah Libraries = \$44,000 | | | | |
| | Additional funds for extra cleaning if required at any building (i.e. special spring cleaning if required) @ \$1,500 | | | | |
| | Snow Road Hall @ \$200 twice per month = \$4,800 | | | | |

| Department 750 - Property/Building Maintenance | | | 2021 | DRAFT | DRAFT |
|---|---|---------------|-----------------------------------|----------------|---------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| Object | Description | <u>Budget</u> | Actual as of February 10, 2022 | <u>Budget</u> | <u>Budget</u> |
| | Harlowe Road Hall @ \$300 per month = \$3,600 | | | | |
| | Cleaning contract (s) for Cloyne Library and Barrie Community Hall = \$10,200 | | | | |
| | \$50/mth per Community Halls Events Signs (4) for Maintenance) = \$400 (discontinue effective March 1, 2022) | | | | |
| | Grass Cutting Contracts (includes Municipal Office, 5 Community Halls, Libraries, MNR Bldgs, Beaches, Green Space, Cemeteries, Star Gazing pad(effective 2018) \$20,000 estimate - (Contract tendered for 4 year term - to be re-tendered in 2023) | | | | |
| | Snow Removal Contracts (Cemeteries, Municipal Office, 5 Community Halls and Helipad) = \$7,000 estimate. (Contract tendered for 4 year term - to be re-tendered in 2023) | | | | |
| | <i>Note: Includes Ompah Community Hall & Fire Hall snow removal (See Fire for Snow Removal of Dry Wells / water access points)</i> | | | | |
| | Pest control for Palmerston Garage @ \$330 | | | | |
| | Floor maintenance in Municipal Office @ \$5,000 | | | | |
| 50200 | Office Supplies and Stationery | \$200 | \$200.00 | \$200 | \$200 |
| | One time charge annually @ \$200 (credited to Admin Office Supplies expense) | | | | |
| 50205 | Other Materials (Includes General Supplies, etc.) | \$1,350 | \$962.24 | \$1,100 | \$1,100 |
| Annual | General items (for the Old MNR Building, washer fluid for Cruze etc.) @ \$300 | | | | |
| | Tools @ \$800 - more work being completed in-house | | | | |
| 2021 = | Radon Portable tester to test all Municipal Buildings @ \$250 | | | | |
| 50207 | Protective Clothing | \$400 | \$0.00 | \$400 | \$300 |
| 50210 | Heat | \$4,750 | \$3,094.04 | \$3,200 | \$3,296 |
| | Plevna - MNR Buildings | | | | |
| 50220 | Utilities/Hydro | \$1,800 | \$1,829.47 | \$1,900 | \$1,957 |

| Department 750 - Property/Building Maintenance | | | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|-----------------|---------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| Object | Description | | February 10, 2022 | | |
| Annual | Plevna Library is a separate building & MNR buildings is one meter. | | | | |
| 50230 | Building Maintenance | \$14,200 | \$4,938.89 | \$32,715 | \$3,900 |
| Annual | Generator maintenance - MNR Building - filters and oil etc. only as completed in-house & Municipal Complex = annual service and load testing completed by qualified company @ \$1,500 | | | | |
| | Furnace annual maintenance - for the MNR Bldg and Municipal Complex (3 units) @ \$600 | | | | |
| | General maintenance for the Municipal Complex; and/or MNR Building @ \$1,000 | | | | |
| | Municipal Complex Driveway pavement crack sealing /filling @ \$800 | | | | |
| 2022 = | Remove 3 large spruce trees at MNR building @ \$3,000 | | | | |
| | Relining of parking lot at Municipal Complex @ \$2,500 | | | | |
| | Repair steps at MNR Office @ \$9,200 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replacement of windows at MNR Building @ \$8,115 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| | Replace 2 overhead doors at MNR Building @ \$6,000 (BCA) - to be funded from Infrastructure Sustainability Reserve Fund | | | | |
| 2021 = | Replace 2 overhead doors at MNR Building @ \$6,000 (BCA) - not completed, supply issues | | | | |
| | Municipal Complex Generator- replace controls @ \$4,300 | | | | |
| 50231 | Water Regulations | \$13,000 | \$13,027.10 | \$15,000 | \$15,000 |
| Annual | Testing requirements; Maintenance of Water Systems; including mileage | | | | |
| | Repairs to UV Water Systems in Community Halls; etc. - warranty on systems have expired | | | | |
| | Water cooler @ Plevna Library | | | | |
| | Certifications and Training for employee(s) | | | | |
| | Servicing of Water Softeners if required at Ompah and Clar Mill Halls - warranty on systems have expired | | | | |
| | <i>(All municipal buildings that have a kitchen facility and/or used as a public facility - mandatory testing)</i> | | | | |

| Department 750 - Property/Building Maintenance | | | 2021 | DRAFT | DRAFT |
|---|--|---------------|-----------------------------------|------------------|---------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| Object | Description | <u>Budget</u> | Actual as of February 10, 2022 | <u>Budget</u> | <u>Budget</u> |
| 50260 | Advertising | \$200 | \$238.27 | \$200 | \$200 |
| 50270 | Telephone | \$1,600 | \$1,421.30 | \$1,000 | \$1,000 |
| Annual | 2 Cell Phones - MCD & FRS | | | | |
| 2021 = | Upgrade cell phone for MCD @ \$600 | | | | |
| 50290 | Legal Services | \$500 | \$0.00 | \$500 | \$500 |
| 50295 | Consulting Services | \$80,000 | \$16,281.60 | \$24,425 | \$0 |
| 2022 = | Building Condition Assessments @ \$80,000 (to be funded from Municipal Modernization Fund) per Res #118-21. Actual quote \$40,000 plus HST (\$16,285 spent in 2021, remaining \$24,425 for 2022) | | | | |
| 2021 = | Building Condition Assessments @ \$80,000 (to be funded from Municipal Modernization Fund) per Res #118-21 | | | | |
| 50310 | Publications/Subscriptions | \$255 | \$254.40 | \$280 | \$280 |
| Annual | Energy Planning software subscription | | | | |
| 50330 | Insurance | \$3,725 | \$3,718.44 | \$3,837 | \$3,952 |
| 50350 | Training/Seminars | \$2,000 | \$142.46 | \$2,000 | \$2,000 |
| Annual | Energy; Risk Management, etc @ \$2,000 | | | | |
| 50376 | Senior Housing | \$487,500 | \$3,498.91 | \$497,500 | \$0 |
| 2022 = | Township Funding @ \$150,000 (\$100,000 Grant, \$50,000 for relief measures, legal, consulting, etc) to be funded from Contingency Reserve Fund per Res #08-21 | | | | |
| | Seniors Housing \$337,500 County funding per Res #274-18 | | | | |
| | legal, consultant, etc. @ \$10,000 to be funded from Contingency Reserve Fund | | | | |

| Department 750 - Property/Building Maintenance | | | 2021 | DRAFT | DRAFT |
|---|--|---------------|-------------------|-----------------|---------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| Object | Description | Budget | Actual as of | Budget | Budget |
| | | | February 10, 2022 | | |
| 2021 = | Township Funding @ \$150,000 (\$100,000 Grant, \$50,000 for relief measures, legal, consulting, etc) to be funded from Contingency Reserve Fund per Res #08-21 - not completed in 2021 | | | | |
| | Seniors Housing \$337,500 County funding per Res #274-18 - not completed in 2021 | | | | |
| | legal, consultant, etc. per Res #92-19 | | | | |
| 50385 | Radio Repairs | \$100 | \$0.00 | \$100 | \$100 |
| 50390 | Dispatch/Communications | \$200 | \$153.86 | \$200 | \$200 |
| Annual | Licence & Dispatch | | | | |
| 53907 | C12-1 Repairs - 2012 Chev Cruze | \$1,000 | \$390.12 | \$500 | \$0 |
| | General maintenance only | | | | |
| | to be replaced in 2022 | | | | |
| 54000 | Equipment Replacement/Repairs | \$100 | \$0.00 | \$100 | \$100 |
| 54001 | New Equipment for Health and Safety Purposes | \$450 | \$137.86 | \$250 | \$250 |
| Annual | Fire Extinguishers, First Aid Kits, eye wash concentrate, etc. (Old MNR Bldg.) @ \$250 | | | | |
| 2021 = | Eyewash stations (2) at MNR Building @ \$200 | | | | |
| 54200 | Fuel | \$1,025 | \$658.73 | \$1,000 | \$1,030 |
| 54300 | Vehicle/Equipment Licenses | \$120 | \$120.00 | \$120 | \$120 |
| 56999 | Infrastructure Ontario Loan Payments | \$48,020 | \$48,020.37 | \$47,108 | \$46,195 |
| 58000 | Capital Expenditures | \$0 | \$0.00 | \$0 | \$0 |
| 58050 | Capital Fund Expenditure | \$0 | \$0.00 | \$40,000 | \$0 |

| Department 750 - Property/Building Maintenance | | | 2021 | DRAFT | DRAFT |
|---|---|--------------------|-----------------------|-------------------------|--------------------|
| | | <u>2021</u> | Unaudited | <u>2022</u> | <u>2023</u> |
| Object | Description | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| 2022 = | As Per 10 Year Capital Plan and Replacement Schedules @ \$40,000 replacement of 2012 Chevy Cruise (acct #53907) | | | | |
| 58500 | Contributions to Reserve / Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 58600 | Contributions to Tangible Capital Asset (TCA) Reserve Fund | \$3,830 | \$3,830.00 | \$6,960 | \$6,960 |
| | Vehicle / Equip Needs @ \$40,000 required over 10 years = \$4,000 annual | | | | |
| | Building Repair Needs @ \$7,000 required over 10 years = \$1,830 annual | | | | |
| 2022 = | Increase contributions to TCA Reserve Fund for BCA @ \$1,130 | | | | |
| 2021 = | Increase contributions to TCA Reserve Fund for BCA @ \$1,130 | | | | |
| | <u>TOTAL PROPERTY/BLDG MTCE EXPENDITURES:</u> | <u>\$869,405</u> | <u>\$297,557.22</u> | <u>\$891,305</u> | <u>\$301,822</u> |
| ECONOMIC DEVELOPMENT- SURPLUS (DEFICIT) | | (\$291,905) | (\$289,901.26) | (\$296,065) | (\$290,822) |
| | 2021 Dollars Raised through taxation | (\$291,905) | | | |
| | 2022 Dollars Raised through taxation | (\$296,065) | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$4,160.00 | 1.43% | | |

| Department 830 - COUNTY | | | 2021 | DRAFT | DRAFT |
|--|---|--------------------|-----------------------|--------------------|--------------------|
| Object | Description | 2021 | 2021 | 2022 | 2023 |
| | | Budget | Unaudited | Budget | Budget |
| | | | Actual as of | | |
| | | | February 10, 2022 | | |
| <u>INCOME:</u> | | | | | |
| 32000 | Taxation - Residential/Farm/Managed Forest | \$1,730,710 | \$1,730,709.43 | \$1,794,882 | \$1,794,882 |
| 32050 | Taxation - Commercial/Industrial (Includes OPTA) | \$12,294 | \$12,294.43 | \$12,826 | \$12,826 |
| 32100 | Taxation Supplemental - Residential | \$0 | \$13,602.00 | \$0 | \$0 |
| 32150 | Taxation Supplemental - Commercial | \$0 | \$0.00 | \$0 | \$0 |
| 33000 | Payments-in-lieu (PIL) | \$0 | \$8,987.69 | \$0 | \$0 |
| 34000 | OPTA (Tax Revenue) | \$0 | \$0.00 | \$0 | \$0 |
| | <u>TOTAL COUNTY - INCOME</u> | \$1,743,004 | \$1,765,593.55 | \$1,807,708 | \$1,807,708 |
| <u>EXPENDITURES:</u> | | | | | |
| 50480 | Property Taxes Written Off - Residential | \$0 | \$4,432.05 | \$0 | \$0 |
| 50485 | Property Taxes Written Off - Commercial | \$0 | \$0.00 | \$0 | \$0 |
| 56000 | Requisitions | \$1,743,004 | \$1,761,161.50 | \$1,807,708 | \$1,807,708 |
| | <u>TOTAL COUNTY - EXPENDITURES</u> | \$1,743,004 | \$1,765,593.55 | \$1,807,708 | \$1,807,708 |
| MUNICIPAL - TAXES - SURPLUS (DEFICIT) | | \$0 | \$0.00 | \$0 | \$0 |
| | Increase/Decrease 2021 to 2022 - Township requisition | \$64,704 | 3.71% | | |

| <u>Department 810 - MUNICIPAL - TAXES</u> | | 2021 | 2021 | DRAFT | DRAFT |
|--|---|---------------------------|------------------------------|---------------------------|---------------------------|
| <u>Object</u> | <u>Description</u> | <u>2021</u> | Unaudited | 2022 | <u>2023</u> |
| | | <u>Budget</u> | Actual as of | <u>Budget</u> | <u>Budget</u> |
| | | | February 10, 2022 | | |
| <u>INCOME:</u> | | | | | |
| 32000 | Taxation - Residential/Farm/Managed Forest | \$6,260,158 | \$6,259,332.21 | \$6,487,758 | \$6,011,535 |
| 32050 | Taxation - Commercial/Industrial | \$43,640 | \$44,464.42 | \$45,784 | \$45,784 |
| 32100 | Taxation Supplemental - Residential | \$45,000 | \$49,216.60 | \$45,000 | \$45,000 |
| 32150 | Taxation Supplemental - Commercial | \$100 | \$0.00 | \$100 | \$100 |
| 33000 | Payments-in-lieu (PIL) | \$70,000 | \$54,704.31 | \$70,000 | \$70,000 |
| | <u>TOTAL MUNICIPAL - TAXES - INCOME</u> | <u>\$6,418,898</u> | <u>\$6,407,717.54</u> | <u>\$6,648,642</u> | <u>\$6,172,419</u> |
| <u>EXPENDITURES:</u> | | | | | |
| 50480 | Property Taxes Written Off - Residential | \$25,000 | \$16,306.42 | \$25,000 | \$25,000 |
| 50485 | Property Taxes Written Off - Commercial | \$3,000 | \$0.00 | \$3,000 | \$3,000 |
| 50490 | Property Taxes Interest/Penalty Written Off | \$0 | \$0.00 | \$0 | \$0 |
| 50499 | Property Taxes - Allowance for Bad Debt | \$34,000 | \$34,990.10 | \$34,000 | \$34,000 |
| | Set up for Auditor's Adjustments | | | | |
| | <u>TOTAL MUNICIPAL - TAXES - EXPENDITURES</u> | <u>\$62,000.00</u> | <u>\$51,296.52</u> | <u>\$62,000</u> | <u>\$62,000.00</u> |
| MUNICIPAL - TAXES - SURPLUS (DEFICIT) | | \$6,356,898 | \$6,356,421.02 | \$6,586,642 | \$6,110,419 |
| | <u>Total Municipal - Taxes Department expenses per above:</u> | | | | |
| | 2021 Dollars Raised through taxation | \$6,356,898 | | | |
| | 2022 Dollars Raised through taxation | \$6,586,642 | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$229,744.00 | 3.61% | | |

| Department 850 - EDUCATION | | | 2021 | DRAFT | DRAFT |
|-----------------------------------|---|---------------------------|------------------------------|---------------------------|---------------------------|
| Object | Description | 2021 | 2021 | 2022 | 2023 |
| | | Budget | Unaudited | Budget | Budget |
| | | | Actual as of | | |
| | | | February 10, 2022 | | |
| <u>INCOME:</u> | | | | | |
| 32000 | Taxation - Residential/Farm/Managed Forest | \$1,409,852 | \$1,409,854.38 | \$1,419,169 | \$1,419,169 |
| 32050 | Taxation - Commercial/Industrial | \$57,992 | \$57,991.30 | \$57,992 | \$57,992 |
| 32100 | Taxation Supplemental - Residential | \$0 | \$11,128.98 | \$0 | \$0 |
| 32150 | Taxation Supplemental - Commercial | \$0 | \$0.00 | \$0 | \$0 |
| 33000 | Payments-in-lieu (PIL) | \$0 | \$5,433.70 | \$0 | \$0 |
| | <u>TOTAL EDUCATION - INCOME</u> | <u>\$1,467,844</u> | <u>\$1,484,408.36</u> | <u>\$1,477,161</u> | <u>\$1,477,161</u> |
| <u>EXPENDITURES:</u> | | | | | |
| 50480 | Property Taxes Written Off - Residential | \$0 | \$3,645.56 | \$0 | \$0 |
| 50485 | Property Taxes Written Off - Commercial | \$0 | \$0.00 | \$0 | \$0 |
| 56000 | Requisitions | \$1,467,844 | \$1,480,762.80 | \$1,477,161 | \$1,477,161 |
| | <u>TOTAL EDUCATION - EXPENDITURES</u> | <u>\$1,467,844</u> | <u>\$1,484,408.36</u> | <u>\$1,477,161</u> | <u>\$1,477,161</u> |
| | EDUCATION - SURPLUS (DEFICIT) | \$0 | \$0.00 | \$0 | \$0 |
| | Increase/Decrease 2021 to 2022 - Township requisition | \$9,317 | 0.63% | | |

| Department 890 - PROPERTY TAXATION | | | 2021 | DRAFT | DRAFT |
|--|---|------------------|---------------------|------------------|------------------|
| Object | Description | 2021 | 2021 | 2022 | 2023 |
| | | Budget | Unaudited | Budget | Budget |
| | | | Actual as of | | |
| | | | February 10, 2022 | | |
| INCOME: | | | | | |
| 41300 | Penalty on Taxes - All Years | \$140,000 | \$136,725.24 | \$140,000 | \$140,000 |
| 41360 | Property Tax Sale - Costs Recovered | \$10,000 | \$0.00 | \$15,000 | \$15,000 |
| 41370 | Tax Sale Excess Proceeds | \$0 | \$17,726.69 | \$0 | \$0 |
| 45000 | Contributions from Reserve/Reserve Funds | \$0 | \$0.00 | \$0 | \$0 |
| 2020 = | Contribution from Safe Restart Covid 19 Reserve Fund for shortfall in Penalty and Interest collected due to waiving fees | | | | |
| | | \$150,000 | \$154,451.93 | \$155,000 | \$155,000 |
| EXPENDITURES: | | | | | |
| 50400 | Property Taxes Cancellation Expense | \$3,900 | \$3,106.93 | \$3,900 | \$3,900 |
| | Township owned properties, that are not tax exempt (ie. Barrie Community Hall rented out portion) | | | | |
| | MV Conservation property Township leases | | | | |
| 50450 | Property Tax Sale Costs | \$10,000 | \$5,201.83 | \$15,000 | \$15,000 |
| | (ie. Legal Costs) | | | | |
| 58500 | Contributions to Reserve / Reserve Funds | \$0 | \$17,726.69 | \$0 | \$0 |
| 2021 = | Proceeds from Tax Sale (payment out of Court - excess funds not redemmed by property owner). N/A in the future due to changes to the legislation. | | | | |
| TOTAL PROPERTY TAXATION - EXPENDITURES: | | \$13,900 | \$26,035.45 | \$18,900 | \$18,900 |
| PROPERTY TAXATION - SURPLUS (DEFICIT) | | \$136,100 | \$128,416.48 | \$136,100 | \$136,100 |

| | | | | | |
|--|--|--------------|-------|--|--|
| | 2021 Dollars Raised through taxation | \$136,100.00 | | | |
| | 2022 Dollars Raised through taxation | \$136,100.00 | | | |
| | 2021 to 2022 Increase/(Decrease) in Taxation Dollars = | \$0 | 0.00% | | |
| | | | | | |

| <u>Municipal Taxation - Total Municipal Dollars To Be Raised (All Departments):</u> | |
|--|-------------------------|
| | |
| | |
| 2021 Dollars Raised through taxation | \$6,303,798 |
| 2022 Proposed Dollars Raised through taxation | \$6,533,542 |
| 2021 to 2022 Increase in Taxation Dollars (Total Municipal Dollars To Be Raised) | <u>\$229,744</u> |
| 2021 to 2022 Percentage Increase (Total Municipal Dollars To Be Raised) | <u>3.64%</u> |
| | |
| | |

The Corporation of the Township of North Frontenac

By-law # 07-22

Confirming By-law

Being a By-law of the Corporation of the Township of North Frontenac to confirm all actions and proceedings of the Council of the Corporation of the Township of North Frontenac, for a Special Council Meeting held February 18, 2022

Whereas Section 9 of the *Municipal Act, S.O.2001, c.25* and amendments thereto provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

And Whereas Subsection 2 of Section 11 of the *Municipal Act, S.O. 2001, c.25* and amendments thereto provides that a lower-tier and an upper-tier municipality may pass by-laws respecting matters within the spheres of jurisdiction described in the Table to Subsection 2, subject to certain provisions;

And Whereas Section 5(3) of the *Municipal Act S.O. 2001, c.25* – A Municipal power, including a municipality’s capacity, rights, powers and privileges under Section 9, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;

And Whereas it is deemed expedient that the proceedings of the Council of The Corporation of the Township of North Frontenac for the February 18, 2022 Special Council Meeting, be confirmed and adopted by by-law;

Now Therefore the Council of The Corporation of the Township of North Frontenac hereby enacts as follows:

1. That all actions and proceedings of the Council of The Corporation of the Township of North Frontenac taken at its Special Council Meeting held February 18, 2022 be confirmed as actions for which The Corporation of the Township of North Frontenac has the capacity, rights, powers and privileges of a natural person;
2. That all actions and proceedings of the Council of The Corporation of the Township of North Frontenac at its Special Council Meeting held February 18, 2022 in respect of each recommendation contained in the Minutes and each motion and resolution passed and other actions taken by the Council of The Corporation of North Frontenac at the Meeting, are hereby sanctioned, ratified and confirmed as if all such proceedings were expressly embodied in this By-law;
3. That the Mayor and proper officials of The Corporation of the Township of North Frontenac are hereby authorized and directed to do all things necessary, and to obtain approvals where required, to give effect to the actions passed and taken by Council at the said Meeting;
4. That this by-law shall come into force as of the final passing thereof.

Read a first and second time this 18th day of February, 2022

Read a third time and passed this 18th day of February, 2022

Mayor

Clerk